

### **DP WORLD CRESCENT LIMITED**

(incorporated in the Cayman Islands as an exempted company with limited liability)

#### U.S.\$5,000,000,000 Trust Certificate Issuance Programme

Under this trust certificate issuance programme (the "Programme"), DP World Crescent Limited (in its capacity as issuer and as trustee, the "Trustee"), an exempted company incorporated in the Cayman Islands with limited liability, subject to compliance with all relevant laws, regulations and directives, may from time to time issue trust certificates (the "Certificates") denominated in any currency agreed between the Trustee, DP World Limited (the "Company") and the relevant Dealer (as defined herein). The aggregate face amount of all Certificates from time to time outstanding under the Programme will not at any time exceed U.S.\$5,000,000,000 (or its equivalent in other currencies), subject to any increase as described in the Dealer Agreement (as defined herein).

The Certificates will be limited recourse obligations of the Trustee. An investment in Certificates issued under the Programme involves certain risks. For a discussion of these risks, please see "Risk Factors" on page 1.

Certificates may only be issued in registered form.

The Certificates may be issued on a continuing basis to one or more of the Dealers specified under "Overview of the Programme" and any additional Dealer appointed under the Programme from time to time (each a "Dealer" and together, the "Dealers"), which appointment may be for a specific issue or on an ongoing basis. References in this Base Prospectus to the "relevant Dealer" shall, in the case of an issue of Certificates being (or intended to be) subscribed by more than one Dealer, be to all Dealers agreeing to subscribe for such Certificates.

Each Tranche (as defined herein) of Certificates issued under the Programme will be constituted by: (i) an amended and restated master declaration of trust dated 5 September 2023 (the "Master Declaration of Trust") entered into between the Trustee, the Company and Deutsche Trustee Company Limited as delegate of the Trustee (in such capacity, the "Delegate"); and (ii) a supplemental declaration of trust in relation to the relevant Tranche (each a "Supplemental Declaration of Trust") and together with the Master Declaration of Trust, each a "Declaration of Trust"). Certificates of each Series (as defined herein) confer on the holders of the Certificates from time to time (the "Certificateholders") the right to receive certain payments (as more particularly described herein) arising from an undivided *pro rata* ownership interest in the assets of a trust declared by the Trustee in relation to the relevant Series (each. a "Trust") over the relevant Trust Assets (as defined herein).

This Base Prospectus has been approved as a base prospectus by the U.K. Financial Conduct Authority (the "FCA") as competent authority under Regulation (EU) 2017/1129 as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018 (the "EUWA") (the "U.K. Prospectus Regulation"). The FCA only approves this Base Prospectus as meeting the standards of completeness, comprehensibility and consistency imposed by the U.K. Prospectus Regulation. Such approval should not be considered as an endorsement of the Trustee or the Company or of the quality of the Certificates that are the subject of this Base Prospectus. Investors should make their own assessment as to the suitability of investing in the Certificates. Application has been made to the FCA for the Certificates issued under the Programme during the period of 12 months from the date of this Base Prospectus to be admitted to the official list of the FCA (the "Official List") and to the London Stock Exchange plc (the "London Stock Exchange") for such Certificates to be admitted to trading on the London Stock Exchange's main market (the "Main Market"). The Main Market is a U.K. regulated market for the purposes of Regulation (EU) No. 600/2014 on markets in financial instruments as it forms part of domestic law of the U.K. by virtue of the EUWA ("U.K. MiFIR").

This Base Prospectus has been approved by the Dubai Financial Services Authority (the "DFSA") under the DFSA's Markets Rule 2.6 and is therefore an Approved Prospectus for the purposes of Article 14 of the DFSA's Markets Law 2012. Application has also been made to the DFSA for certain Certificates issued under the Programme during the period of 12 months from the date of this Base Prospectus to be admitted to the official list of securities maintained by the DFSA (the "DFSA Official List") and to Nasdaq Dubai for such Certificates to be admitted to trading on Nasdaq Dubai.

The DFSA does not accept any responsibility for the content of the information included in this Base Prospectus, including the accuracy or completeness of such information. The liability for the content of this Base Prospectus lies with the Trustee, the Company. The DFSA has also not assessed the suitability of any Certificates issued under the Programme to any particular investor or type of investor and has not determined whether they are Shari'a compliant. If you do not understand the contents of this Base Prospectus or are unsure whether any Certificates issued under this Base Prospectus are suitable for your individual investment objectives and circumstances, you should consult an authorised financial adviser.

References in this Base Prospectus to Certificates (other than Exempt Certificates) being "listed" (and all related references) shall mean that: (i) such Certificates have been admitted to listing on the Official List and admitted to trading on the Main Market; and/or (ii) such Certificates have been admitted to listing on the DFSA Official List and admitted to trading on Nasdaq Dubai.

The Certificates will be delisted from the Official List, the DFSA Official List and/or any other of further stock exchanges following the occurrence of a Tangibility Event, see Condition 11(e)(iii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right).

Notice of the aggregate face amount of Certificates, profit (if any) payable in respect of Certificates, the issue price of Certificates and any other terms and conditions not contained herein which are applicable to each Tranche (as defined herein) of Certificates (other than Exempt Certificates) will be set out in a final terms document (the "Final Terms") which, with respect to Certificates to be listed on the Official List, will be delivered to the FCA and the London Stock Exchange and which, with respect to Certificates to be listed on the DFSA Official List, will be delivered to the DFSA and Nasdaq Dubai.

The Programme also permits Certificates to be issued on the basis that they will either: (a) not be admitted to listing, trading on a U.K. regulated market for the purposes of U.K. MiFIR and/or quotation by any competent authority, stock exchange and/or quotation system; or (b) be admitted to listing, trading and/or quotation by such other or further competent authorities, stock exchanges and/or quotation systems as may be agreed between the Trustee, the Company and the relevant Dealer ("Exempt Certificates") and, accordingly, no base prospectus will be required to be produced in accordance with

the U.K. Prospectus Regulation. Any terms and conditions not contained herein which are applicable to each Tranche of Exempt Certificates will be set out in a pricing supplement (the "Pricing Supplement").

The Certificates have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act") or with any securities regulatory authority of any state or other jurisdiction of the United States, and may not be offered or sold within the United States or to, or for the account or benefit of, U.S. persons (as defined in Regulation S under the Securities Act ("Regulation S")), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and applicable state securities laws. In addition, the Trustee is not and will not be registered under the United States Investment Company Act of 1940, as amended (the "Investment Company Act"), in reliance on the exemption provided by Section 3(c)7 thereof. Accordingly, the Certificates are being offered and sold: (1) within the United States to "qualified institutional buyers" (each a "QIB") as defined in Rule 144A under the Securities Act ("Rule 144A") who are also "qualified purchasers" (each, a "QP") as defined in Section 2(a)(51) of the Investment Company Act in reliance on the exemption from registration provided by Rule 144A (the "Restricted Certificates"); and (2) to non-U.S. persons in offshore transactions in reliance on Regulation S (the "Unrestricted Certificates") and, in each case, in accordance with any applicable securities laws of any state or territory of the United States or any other jurisdiction. See "Form of the Certificates" for a description of the manner in which Certificates will be issued. Prospective purchasers are hereby notified that the offer and sale of Restricted Certificates to it may be made in reliance on the exemption from the provisions of Section 5 of the Securities Act provided by Rule 144A. For a description of these and certain further restrictions, see "Subscription and Sale and Transfer and Selling Restrictions".

The Trustee is a "covered fund" for the purposes of the "Volcker Rule" contained in Section 619 of the Dodd-Frank Wall Street Reform and Consumer Protection Act. The acquisition of the Certificates is likely to be considered an acquisition of an "ownership interest" (as that term is used in the Volcker Rule) in a "covered fund". Accordingly, entities that may be "banking entities" for the purposes of the Volcker Rule, which is broadly defined to include U.S. banks and bank holding companies and many non-U.S. banking entities, together with their respective subsidiaries and other affiliates, may be restricted from holding the Certificates. Any prospective investor in the Certificates, including a U.S. or foreign bank or a subsidiary or other affiliate thereof, should consult its own legal advisers regarding such matters and other effects of the Volcker Rule. For further information, see "Important Notices".

The United Arab Emirates (the "UAE") has been assigned a credit rating of Aa- with a stable outlook by Fitch Ratings Limited ("Fitch") and Aa2 with a stable outlook by Moody's Investors Service Singapore Pte. Ltd. ("Moody's Singapore"). The Company has been assigned a long-term rating of Baa2 with a stable outlook by Moody's Investors Service Ltd. ("Moody's") and BBB+ with a stable outlook by Fitch. The Programme is expected to be rated Baa2 by Moody's and BBB+ by Fitch. In addition, the rating of certain Series of Certificates to be issued under the Programme may be specified in the applicable Final Terms (or Pricing Supplement, as applicable). Moody's Singapore is not established in the European Economic Area ("EEA") or in the U.K. but the rating it has assigned is endorsed by: (x) Moody's Deutschland GmbH which is established in the EEA and registered under Regulation (EU) No. 1060/2009 on credit rating agencies, as amended (the "EU CRA Regulation"); (y) Moody's which is established in the U.K. and registered under Regulation (EU) No. 1060/2009 on credit rating agencies as it forms part of domestic law of the U.K. by virtue of the EUWA (the "U.K. CRA Regulation"). The ratings Moody's has assigned are endorsed by Moody's Deutschland GmbH which is established in the EEA and registered under the EU CRA Regulation.

Each of Moody's and Fitch is established in the U.K. and registered under the U.K. CRA Regulation and appears on the latest update of the list of registered credit rating agencies (as of the date of this Base Prospectus) on the FCA's Financial Services Register. The ratings Fitch has assigned are endorsed by Fitch Ratings Ireland Limited which is established in the EEA and registered under the EU CRA Regulation. A credit rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, reduction or withdrawal at any time by the assigning rating agency.

The transaction structure relating to the Certificates (as described in this Base Prospectus) has been approved by the Shariah Advisory Board of Citi Islamic Investment Bank E.C., Khalij UK Limited (Shari'a advisers to Deutsche Bank AG, London Branch), the Internal Sharia Supervisory Committee of Dubai Islamic Bank PJSC, the Internal Shariah Supervision Committee of Emirates NBD, the First Abu Dhabi Bank Internal Shariah Supervision Committee of HSBC Bank Middle East Limited, the Global Shariah Supervisory Committee of J.P. Morgan Securities plc and the Global Shariah Supervisory Committee of Standard Chartered Bank as, in their view, complying with Shari'a principles as applicable to, and interpreted by, them. Prospective Certificateholders should not rely on the approval referred to above in deciding whether to make an investment in the Certificates and should consult their own Shari'a advisers as to whether the proposed transaction described in the approval referred to above, including the tradability of the Certificates in the secondary market, is in compliance with Shari'a principles (including, without limitation, their individual standards of compliance relating thereto). None of the Trustee, the Company, the Arrangers (or their affiliates), the Dealers (or their affiliates), the Dea

#### ARRANGERS

Citigroup Deutsche Bank
Dubai Islamic Bank
Emirates NBD Capital
First Abu Dhabi Bank
HSBC

J.P. Morgan

#### DEALERS

Citigroup Deutsche Bank

Dubai Islamic Bank Emirates NBD Capital

First Abu Dhabi Bank HSBC

J.P. Morean Standard Chartered Bank

#### IMPORTANT NOTICE

This Base Prospectus complies with the requirements in Part 2 of the Markets Law (DIFC Law No. 1 of 2012) and Chapter 2 of the Markets Rules and comprises a base prospectus for the purposes of the U.K. Prospectus Regulation and for the purpose of giving information with regard to the Trustee, the Company, the Group (as defined herein) and the Certificates which, according to the particular nature of the Trustee, the Company, the Group and the Certificates, is necessary to enable investors to make an informed assessment of the assets and liabilities, profit and losses, financial position, financial performance and prospects of the Trustee and the Company.

Each of the Trustee and the Company accepts responsibility for the information contained in this Base Prospectus and declares that, to the best of its knowledge, the information contained in this Base Prospectus is in accordance with the facts and this Base Prospectus does not omit anything likely to affect its import. The information on the websites to which this Base Prospectus refers do not form part of this Base Prospectus.

Each Tranche of Certificates will be issued on the terms set out herein under "Terms and Conditions of the Wakala Series Certificates" (the "Wakala Series Conditions" or the "Conditions") as supplemented by the applicable Final Terms (or Pricing Supplement, as applicable). This Base Prospectus must be read and construed together with any amendments or supplements hereto and with any information incorporated by reference herein and, in relation to any Tranche of Certificates which is the subject of a Final Terms (or a Pricing Supplement, as applicable), must be read and construed together with the applicable Final Terms (or Pricing Supplement, as applicable).

The only persons authorised to use this Base Prospectus in connection with an offer of Certificates are the relevant Dealers or the Managers (as identified in the applicable Final Terms (or Pricing Supplement, as applicable)), as the case may be.

Copies of the applicable Final Terms (or Pricing Supplement, as applicable) will be available from the registered office of the Trustee and the specified office of the Issuing and Paying Agent, save that a Pricing Supplement will only be available for inspection by a holder of a Exempt Certificate and such holder must produce evidence satisfactory to the Trustee or the Issuing and Paying Agent (as applicable) as to its holding of such Certificates and identity.

No person is or has been authorised by the Trustee or the Company to give any information or to make any representation not contained in or not consistent with this Base Prospectus or any other information supplied by the Trustee or the Company in connection with the Programme or the Certificates and, if given or made, such information or representation must not be relied upon as having been authorised by the Trustee or the Company or any of the Arrangers or Dealers.

None of the Arrangers, the Dealers, the Delegate or the Agents have independently verified the information contained herein and, accordingly, none of the Arrangers, the Dealers, the Delegate, the Agents or any of their respective affiliates make any representation, warranty or undertaking, express or implied, in respect thereof, or accepts any responsibility or liability, as to: (i) the accuracy or completeness of the information contained in this Base Prospectus or any other information provided by the Trustee or the Company in connection with the Programme or any issuance of Certificates thereunder; (ii) any other statement made, or purported to be made, by any other Arranger or Dealer or on its behalf in connection with the Trustee, the Company, this Base Prospectus or the issue and offering of Certificates under the Programme; or (iii) any acts or omissions of the Trustee, the Company or any other person in connection with this Base Prospectus or the issue and offering of Certificates under the Programme. Nothing contained in this Base Prospectus, is or should be relied upon as, a promise or representation, whether as to the past or the future. Each of the Arrangers, the Dealers, the Delegate and the Agents accordingly disclaims all and any liability whether arising in tort or contract or otherwise which it might otherwise have in respect of this Base Prospectus or any such statement. Neither this Base Prospectus nor any other information supplied in connection with the Programme or any Certificates: (a) is intended to provide the basis of any credit or other evaluation; or (b) should be considered as a recommendation by the Trustee, the Company, the Arrangers, the Dealers, the Delegate or the Agents that any recipient of this Base Prospectus or any other information supplied in connection with the Programme or any Certificates should purchase any Certificates. Each investor contemplating purchasing any Certificates should make its own independent investigation of the financial condition and affairs, and its own appraisal of the creditworthiness, of the Trustee and the Company.

Neither the delivery of this Base Prospectus nor the offering, sale or delivery of any Certificates shall in any circumstances imply that the information contained herein concerning the Trustee and the Company is correct at any time subsequent to the date hereof or that any other information supplied in connection with the Programme is correct as at any time subsequent to the date indicated in the document containing the same or that there has been no adverse change, or any event reasonably likely to involve any adverse change, in the condition (financial or otherwise) of the Trustee, the Company or the Group since the date of this Base Prospectus. The Arrangers, the Dealers, the Delegate and the Agents expressly do not undertake to review the financial condition or affairs of the Trustee or the Company during the life of the Programme or to advise any investor in the Certificates of any information coming to their attention.

This Base Prospectus does not constitute an offer to sell or the solicitation of an offer to buy any Certificates in any jurisdiction to any person to whom it is unlawful to make the offer or solicitation in such jurisdiction. If a jurisdiction requires that an offering of securities described in this Base Prospectus be made by a licensed broker or dealer, such offering shall be deemed to be made by each Arranger or Dealer (that is not a licensed broker or dealer in that jurisdiction) on behalf of the Trustee through its registered affiliate that is a licensed broker or dealer in that jurisdiction. The distribution of this Base Prospectus and the offer or sale of Certificates may be restricted by law in certain jurisdictions. None of the Trustee, the Company, the Arrangers or the Dealers represents that this Base Prospectus may be lawfully distributed, or that any Certificates may be lawfully offered, in compliance with any applicable registration or other requirements in any such jurisdiction, or pursuant to an exemption available thereunder, or assume any responsibility for facilitating any such distribution or offering. In particular, no action has been taken by the Trustee, the Company, the Arrangers or the Dealers which is intended to permit a public offering of any Certificates or distribution of this Base Prospectus in any jurisdiction where action for that purpose is required. Accordingly, no Certificates may be offered or sold, directly or indirectly, and neither this Base Prospectus nor any advertisement or other offering material may be distributed or published in any jurisdiction, except under circumstances that will result in compliance with any applicable laws and regulations. Persons into whose possession this Base Prospectus or any Certificates may come must inform themselves about, and observe, any such restrictions on the distribution of this Base Prospectus and the offering and sale of Certificates. In particular, there are restrictions on the distribution of this Base Prospectus and the offer or sale of Certificates in the Cayman Islands, the Dubai International Financial Centre (the "DIFC"), the EEA, Japan, the Kingdom of Bahrain, the Kingdom of Saudi Arabia, Malaysia, the Republic of Italy, State of Qatar (including the Qatar Financial Centre), Singapore, the UAE (excluding the DIFC), the U.K. and the United States (see further "Subscription and Sale and Transfer and Selling Restrictions").

The requirement to publish a base prospectus under the U.K. Prospectus Regulation only applies to Certificates which are to be admitted to trading on the Main Market for the purposes of U.K. MiFIR and/or offered to the public in the U.K. other than in circumstances where an exemption is available under Article 4 of the U.K. Prospectus Regulation. References in this Base Prospectus to "Exempt Certificates" are to Certificates issued by the Trustee for which no base prospectus is required to be published under the U.K. Prospectus Regulation. The Exempt Certificates do not form part of this Base Prospectus for the purposes of the U.K. Prospectus Regulation and the FCA has neither approved nor reviewed information contained in this Base Prospectus in connection with Exempt Certificates.

Neither this Base Prospectus nor any Final Terms (or Pricing Supplement, as applicable) constitutes an offer or an invitation to subscribe for or purchase any Certificates and should not be considered as a recommendation by the Trustee, the Company, the Arrangers, the Dealers, the Delegate or the Agents that any recipient of this Base Prospectus or any Final Terms (or Pricing Supplement, as applicable) should subscribe for or purchase any Certificates. Each recipient of this Base Prospectus or any Final Terms (or Pricing Supplement, as applicable) shall be taken to have made its own investigation and appraisal of the condition (financial or otherwise) of the Trustee and the Company.

Prospective purchasers must comply with all laws that apply to them in any place in which they buy, offer or sell any Certificates or possess this Base Prospectus. Any consents or approvals that are needed in order to purchase any Certificates must be obtained prior to the deadline specified for any such consent or approval. The Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents and their affiliates are not responsible for compliance with these legal requirements.

The Certificates may not be a suitable investment for all investors. Each potential investor in the Certificates must determine the suitability of that investment in light of its own circumstances. In particular, each potential investor should:

- have sufficient knowledge and experience to make a meaningful evaluation of the Certificates, the merits and risks of investing in Certificates and the information contained or incorporated by reference in this Base Prospectus or any applicable supplement;
- have access to, and knowledge of, appropriate analytical tools to evaluate, in the context of its particular financial situation, an investment in the Certificates and the impact such investment will have on its overall investment portfolio;
- have sufficient financial resources and liquidity to bear all of the risks of an investment in the Certificates, including Certificates with principal or profit payable in one or more currencies, or where the currency for principal or profit payments is different from the potential investor's currency;
- understand thoroughly the terms of the Certificates and be familiar with the behaviour of any relevant indices and financial markets:
- be able to evaluate (either alone or with the help of a financial adviser) possible scenarios for economic and other factors that may affect its investment and its ability to bear the applicable risks; and
- be able to evaluate the compliance with of the Certificates with *Shari'a* principles (including, without limitation, their individual standards of compliance relating thereto).

Some Certificates may be complex financial instruments. Sophisticated institutional investors generally do not purchase complex financial instruments as stand-alone investments. They generally purchase complex financial instruments as a way to reduce risk or enhance yield with an understood, measured and appropriate addition of risk to their overall portfolios. A potential investor should not invest in an issue of Certificates which are complex financial instruments unless it has the expertise (either alone or with a financial adviser) to evaluate how the Certificates will perform under changing conditions, the resulting effects on the value of the Certificates and the impact this investment will have on the potential investor's overall investment portfolio.

None of the Trustee, the Company, any Arranger or any Dealer has authorised, nor does it authorise, the making of any offer of Certificates in circumstances in which an obligation arises for the Trustee, the Company, any Arranger or any Dealer to publish or supplement a prospectus for such offer.

In making an investment decision, investors must rely on their own independent examination of the Trustee and the Company and the terms of the Certificates being offered, including the merits and risks involved.

None of the Trustee, the Company, any Arranger, any Dealer, the Delegate or the Agents makes any representation to any investor in the Certificates regarding the legality of its investment under any applicable laws. Any investor in the Certificates should be able to bear the economic risk of an investment in the Certificates for an indefinite period of time.

Legal investment considerations may restrict certain investments. The investment activities of certain investors are subject to legal investment laws and regulations, or review or regulation by certain authorities. Each potential investor should consult its legal advisers to determine whether and to what extent: (1) the Certificates constitute legal investments for it; (2) the Certificates can be used as collateral for various types of financing or funding; and (3) other restrictions apply to any purchase or pledge of any Certificates by the investor. Financial institutions should consult their legal advisers or the appropriate regulations to determine the appropriate treatment of Certificates under any applicable risk-based capital or similar rules and regulations.

#### NOTICE TO RESIDENTS OF THE CAYMAN ISLANDS

No offer or invitation, whether directly or indirectly, may be made to the public in the Cayman Islands to subscribe for or purchase any Certificates and this Base Prospectus shall not be construed as an invitation to the public of the Cayman Islands to subscribe for or purchase any Certificates issued under the Programme.

#### NOTICE TO RESIDENTS OF THE KINGDOM OF BAHRAIN

In relation to investors in the Kingdom of Bahrain, Certificates issued in connection with this Base Prospectus and related offering documents may only be offered in registered form to existing accountholders and accredited investors as defined by the Central Bank of Bahrain (the "CBB") in the Kingdom of Bahrain where such investors make a minimum investment of at least U.S.\$100,000 or any equivalent amount in any other currency or such other amount as the CBB may determine.

This Base Prospectus does not constitute an offer of securities in the Kingdom of Bahrain pursuant to the terms of Article (81) of the Central Bank and Financial Institutions Law 2006 (Decree Law No. 64 of 2006, as amended from time to time). This Base Prospectus and related offering documents have not been and will not be registered as a prospectus with the CBB. Accordingly, no Certificates may be offered, sold or made the subject of an invitation for subscription or purchase nor will this Base Prospectus or any other related document or material be used in connection with any offer, sale or invitation to subscribe or purchase securities, whether directly or indirectly, to persons in the Kingdom of Bahrain, other than to accredited investors (as such term is defined by the CBB) for an offer outside the Kingdom of Bahrain.

The CBB has not reviewed, approved or registered this Base Prospectus or related offering documents and it has not in any way considered the merits of the Certificates to be marketed for investment, whether in or outside the Kingdom of Bahrain. Therefore, the CBB assumes no responsibility for the accuracy and completeness of the statements and information contained in this Base Prospectus and expressly disclaims any liability whatsoever for any loss howsoever arising from reliance upon the whole or any part of the content of this Base Prospectus. No offer of Certificates will be made to the public in the Kingdom of Bahrain and this Base Prospectus must be read by the addressee only and must not be issued, passed to, or made available to the public generally.

#### NOTICE TO RESIDENTS OF THE KINGDOM OF SAUDI ARABIA

This Base Prospectus may not be distributed in the Kingdom of Saudi Arabia except to such persons as are permitted under the Rules on the Offer of Securities and Continuing Obligations issued by the Capital Market Authority of the Kingdom of Saudi Arabia (the "Capital Market Authority").

The Capital Market Authority does not make any representations as to the accuracy or completeness of this Base Prospectus and expressly disclaims any liability whatsoever for any loss arising from, or incurred in reliance upon, any part of this Base Prospectus. Prospective purchasers of the Certificates should conduct their own due diligence on the accuracy of the information relating to the Certificates. If you do not understand the contents of this Base Prospectus, you should consult an authorised financial adviser.

### NOTICE TO RESIDENTS OF MALAYSIA

Any Certificates to be issued under the Programme may not be offered for subscription or purchase and no invitation to subscribe for or purchase such Certificates in Malaysia may be made, directly or indirectly, and this Base Prospectus and any document or other materials in connection therewith may not be distributed in Malaysia other than to persons falling within the categories of persons specified under in Part I of Schedule 6 or Section 229(1)(b), and Part I of Schedule 7 or Section 230(1)(b) and Schedule 8 or Section 257(3), read together with Schedule 9 or Section 257(3) of the Capital Market and Services Act 2007 of Malaysia, as may be amended and/or varied from time to time and subject to any amendments to the applicable laws from time to time. The Securities Commission of Malaysia shall not be liable for any non-disclosure on the part of the Trustee or the Company and assumes no responsibility for the correctness of any statements made or opinions or reports expressed in this Base Prospectus.

# PRODUCT CLASSIFICATION PURSUANT TO SECTION 309B OF THE SECURITIES AND FUTURES ACT 2001 (2020 REVISED EDITION) OF SINGAPORE

Unless otherwise stated in the applicable Final Terms (or Pricing Supplement, as applicable), all Certificates issued or to be issued under the Programme shall be "prescribed capital markets products" (as defined in the Securities and Futures (Capital Markets Products) Regulations 2018 of Singapore) and "Excluded Investment Products" (as defined in the Monetary Authority of Singapore (the "MAS") Notice SFA 04-N12: Notice on the Sale of Investment Products and MAS Notice FAA-N16: Notice on Recommendations on Investment Products). This notification or any such legend included in the applicable Final Terms (or Pricing Supplement, as applicable) will constitute notice to "relevant persons" for purposes of Section

309B(1)(c) of the Securities and Futures Act (Chapter 289) of Singapore (as modified or amended from time to time, the "SFA").

### NOTICE TO RESIDENTS OF THE STATE OF QATAR

Any Certificates to be issued under the Programme will not be offered, sold or delivered, at any time, directly or indirectly, in the State of Qatar (including the Qatar Financial Centre) in a manner that would constitute a public offering. This Base Prospectus has not been and will not be reviewed or approved by, or registered with, the Qatar Central Bank, the Qatar Financial Centre Regulatory Authority, the Qatar Financial Markets Authority or the Qatar Stock Exchange in accordance with their regulations or any other regulations in the State of Qatar. The Certificates are not and will not be traded on the Qatar Stock Exchange. The Certificates and interests therein will not be offered to investors domiciled or resident in the State of Qatar (including the Qatar Financial Centre) and do not constitute debt financing in the State of Qatar (including the Qatar Financial Centre) under the Commercial Companies Law No. (11) of 2015 or otherwise under the laws of the State of Qatar (including the Qatar Financial Centre).

#### NOTICE TO RESIDENTS OF THE U.K.

Any Certificates to be issued under the Programme which do not constitute "alternative finance investment bonds" ("**AFIBs**") within the meaning of Article 77A of the Financial Services and Markets Act 2000 (Regulated Activities) 2001 (SI 2001/544), as amended, will represent interests in a collective investment scheme (as defined in the Financial Services and Market Act 2000, as amended (the "**FSMA**")) which has not been authorised, recognised or otherwise approved by the FCA. Accordingly, this Base Prospectus is not being distributed to, and must not be passed on to, the general public in the U.K.

The distribution in the U.K. of this Base Prospectus, any applicable Final Terms, any applicable Pricing Supplement and any other marketing materials relating to the Certificates is being addressed to, or directed at: (A) if the distribution of the Certificates (whether or not such Certificates are AFIBs) is being effected by a person who is not an authorised person under the FSMA, only the following persons: (i) persons who are Investment Professionals as defined in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Financial Promotion Order"); (ii) persons falling within any of the categories of persons described in Article 49 (High net worth companies, unincorporated associations, etc.) of the Financial Promotion Order; and (iii) any other person to whom it may otherwise lawfully be made in accordance with the Financial Promotion Order; and (B) if the Certificates are not AFIBs and the distribution is effected by a person who is an authorised person under the FSMA, only the following persons: (i) persons falling within one of the categories of Investment Professional as defined in Article 14(5) of the Financial Services and Markets Act 2000 (Promotion of Collective Investment Schemes) (Exemptions) Order 2001 (the "Promotion of CISs Order"); (ii) persons falling within any of the categories of person described in Article 22 (High net worth companies, unincorporated associations, etc.) of the Promotion of CISs Order; and (iii) any other person to whom it may otherwise lawfully be made in accordance with the Promotion of CISs Order. Persons of any other description in the U.K. may not receive and should not act or rely on this Base Prospectus, any applicable Final Terms, any applicable Pricing Supplement or any other marketing materials in relation to the Certificates.

Prospective investors in the U.K. in any Certificates are advised that all, or most, of the protections afforded by the U.K. regulatory system will not apply to an investment in such Certificates and that compensation will not be available under the U.K. Financial Services Compensation Scheme.

Any prospective investor intending to invest in any investment described in this Base Prospectus should consult its professional adviser and ensure that it fully understands all the risks associated with making such an investment and that it has sufficient financial resources to sustain any loss that may arise from such investment.

#### U.S. INFORMATION

This Base Prospectus is being submitted on a confidential basis in the United States to a limited number of QIBs who are also QPs for informational use solely in connection with the consideration of the purchase of the Certificates being offered hereby. Its use for any other purpose in the United States is not authorised. It may not be copied or reproduced in whole or in part nor may it be distributed or any of its contents disclosed to anyone other than the prospective investors to whom it is originally submitted.

The Certificates may be offered or sold within the United States only to persons who are QIBs who are also QPs in transactions exempt from registration under the Securities Act in reliance on Rule 144A or any other applicable exemption. Prospective purchasers are hereby notified that the offer and sale of Certificates to it may be made in reliance on the exemption from the provisions of Section 5 of the Securities Act provided by Rule 144A.

NEITHER THE PROGRAMME NOR THE CERTIFICATES HAVE BEEN APPROVED OR DISAPPROVED BY THE U.S. SECURITIES AND EXCHANGE COMMISSION, ANY SECURITIES COMMISSION OF ANY STATE IN THE UNITED STATES OR ANY OTHER U.S. REGULATORY AUTHORITY, NOR HAS ANY OF THE FOREGOING AUTHORITIES PASSED UPON OR ENDORSED THE MERITS OF THE OFFERING OF CERTIFICATES OR THE ACCURACY OR THE ADEQUACY OF THIS BASE PROSPECTUS. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENCE IN THE UNITED STATES.

The Certificates have not been and will not be registered under the Securities Act or with any securities regulatory authority of any state or other jurisdiction of the United States. Certificates may not be offered or sold within the United States, except in transactions exempt from, or in transactions not subject to, the registration requirements of the Securities Act and any applicable securities law of any state or other jurisdiction of the United States. The Certificates are being offered or sold to non-U.S. persons in offshore transactions in reliance on Regulation S and within the United States only to persons who are QIBs who are also QPs in reliance on Rule 144A. For a description of these and certain further restrictions on offers, sales and transfers of Certificates and distribution of this Base Prospectus, see "Subscription and Sale and Transfer and Selling Restrictions".

The Trustee is not and will not be registered under the Investment Company Act.

Each investor, by purchasing a Certificate, agrees that the Certificates may be reoffered, resold, repledged or otherwise transferred only upon registration under the Securities Act and the Investment Company Act or pursuant to the exemptions therefrom described under "Subscription and Sale and Transfer and Selling Restrictions". As a prospective investor, you should be aware that you may be required to bear the financial risks of this investment for an indefinite period of time.

Each purchaser or holder of Certificates represented by a Restricted Global Certificate or any Certificates issued in exchange or substitution therefor (together, the "Legended Certificates") will be deemed, by its acceptance or purchase of any such Legended Certificates, to have made certain representations and agreements intended to restrict the resale or other transfer of such Certificates as set out in "Subscription and Sale and Transfer and Selling Restrictions". Any transfer in breach of the transfer restrictions set forth in "Subscription and Sale and Transfer and Selling Restrictions" will be null and void ab initio, and will not operate to transfer any rights to any transferee. Unless otherwise stated, terms used in this paragraph have the meanings given to them in "Form of the Certificates".

### **VOLCKER RULE**

The Trustee is a "covered fund" for the purposes of the "Volcker Rule" contained in Section 619 of the Dodd-Frank Wall Street Reform and Consumer Protection Act. The definition of "covered fund" in the Volcker Rule includes (generally) any entity that would be an investment company under the Investment Company Act, but for the exemption provided under Section 3(c)(1) or 3(c)(7) thereunder. Since the Trustee intends to rely on Section 3(c)(7) of the Investment Company Act for its exemption from registration thereunder (which limits sales of the Certificates to QPs), it is considered to be a covered fund. The Volcker Rule generally prohibits "banking entities" (which is broadly defined to include U.S. banks and bank holding companies and many non-U.S. banking entities, together with their respective subsidiaries and other affiliates) from: (i) engaging in proprietary trading; (ii) acquiring or retaining an ownership interest in or sponsoring a "covered fund"; and (iii) entering into certain relationships with such funds. "Ownership interest" under the Volcker Rule is defined broadly to include any participation or other interest that entitles the holder of such interest to, amongst other things: (i) vote to remove management or otherwise, other than as a creditor exercising remedies upon an event of default, (ii) share in the income, gains, profits or excess spread of the covered fund or (iii) receive underlying assets of the covered fund.

The acquisition of the Certificates is likely to be considered an acquisition of an "ownership interest" (as that term is used in the Volcker Rule) in a "covered fund". Accordingly, entities that may be banking entities for the purposes of the Volcker Rule may be restricted from holding the Certificates. **Any prospective** 

investor in the Certificates, including a U.S. or foreign bank or a subsidiary or other affiliate thereof, should consult its own legal advisers regarding such matters and other effects of the Volcker Rule.

#### AVAILABLE INFORMATION

The Trustee has agreed that, for so long as any Certificates are "restricted securities" as defined in Rule 144(a)(3) under the Securities Act, the Trustee (failing whom, the Company) will, during any period that it is neither subject to Section 13 or 15(d) of the U.S. Securities and Exchange Act of 1934, as amended (the "Exchange Act"), nor exempt from reporting requirements pursuant to and in compliance with Rule 12g3-2(b) thereunder, furnish, upon request, to any holder or beneficial owner of Certificates in connection with any resale thereof or any prospective purchaser designated by any such holder or beneficial owner, the information specified in, and meeting the requirements of, Rule 144A(d)(4) under the Securities Act.

#### SERVICE OF PROCESS AND ENFORCEMENT OF CIVIL LIABILITIES

The Trustee is incorporated in and under the laws of the Cayman Islands, the Company is incorporated in and under the laws issued by the DIFC, the Company's headquarters are located in Dubai and a substantial portion of the assets of the Trustee and the Company is located in the UAE and a number of other jurisdictions outside the U.K. and the United States. As a result, prospective investors may have difficulty effecting service of process in the U.K. or the United States upon the Trustee or the Company in connection with any lawsuits related to the Certificates, including actions arising under the laws of the U.K. or the federal securities laws of the United States.

The Certificates are governed by English law and disputes in respect of them may be settled under the Arbitration Rules of the London Court of International Arbitration (the "LCIA Rules"), with a seat in London, England. In addition, actions in respect of the Certificates may be brought in the English courts. Investors may have difficulty enforcing foreign judgments and arbitration awards against the Company in the courts of the DIFC (see further "Risk Factors – Risks Related to Enforcement – Investors may experience some difficulty in enforcing arbitration awards and foreign judgments against the Company").

#### U.K. BENCHMARKS REGULATION

Amounts payable on certain Certificates issued under the Programme may be calculated by reference to certain reference rates. Any such reference rate may constitute a benchmark for the purposes of Regulation (EU) 2016/1011 as it forms part of domestic law of the U.K. by virtue of the EUWA (the "U.K. Benchmarks Regulation"). If any such reference rate does constitute such a benchmark, the applicable Final Terms (or Pricing Supplement, as applicable) will indicate whether or not the benchmark is provided by an administrator included in the register of administrators and benchmarks established and maintained by the FCA pursuant to Article 36 of the U.K. Benchmarks Regulation. The registration status of any administrator under the U.K. Benchmarks Regulation is a matter of public record and, save where required by applicable law, the Trustee does not intend to update the applicable Final Terms (or Pricing Supplement, as applicable) to reflect any change in the registration status of the administrator.

#### IMPORTANT – EEA RETAIL INVESTORS

If the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any Tranche of Certificates includes a legend entitled "*Prohibition of Sales to EEA Retail Investors*", the Certificates are not intended to be offered, sold or otherwise made available to, and should not be offered, sold or otherwise made available to, any retail investor in the EEA. For these purposes, a "retail investor" means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU, as amended ("EU MiFID II"); or (ii) a customer within the meaning of Directive (EU) 2016/97, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of EU MiFID II. Consequently, no key information document required by Regulation (EU) No. 1286/2014, as amended (the "EU PRIIPs Regulation") for offering or selling the Certificates or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Certificates or otherwise making them available to any retail investor in the EEA may be unlawful under the EU PRIIPs Regulation.

#### IMPORTANT - U.K. RETAIL INVESTORS

If the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any Tranche of Certificates includes a legend entitled "Prohibition of Sales to U.K. Retail Investors", the Certificates are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise

made available to any retail investor in the U.K. For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No. 2017/565 as it forms part of domestic law of the U.K. by virtue of the EUWA; or (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000, as amended ("FSMA") and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of U.K. MiFIR. Consequently, no key information document required by Regulation (EU) No. 1286/2014 as it forms part of domestic law of the U.K. by virtue of the EUWA (the "U.K. PRIIPs Regulation") for offering or selling the Certificates or otherwise making them available to retail investors in the U.K. has been prepared and therefore offering or selling the Certificates or otherwise making them available to any retail investor in the U.K. may be unlawful under the U.K. PRIIPs Regulation.

### EU MIFID II PRODUCT GOVERNANCE/TARGET MARKET

The applicable Final Terms (or Pricing Supplement, as applicable) in respect of any Tranche of Certificates may include a legend entitled "EU MiFID II Product Governance" which will outline the target market assessment in respect of the Certificates and which channels for distribution of the Certificates are appropriate. Any person subsequently offering, selling or recommending the Certificates (a "distributor") should take into consideration the target market assessment; however, a distributor subject to EU MiFID II is responsible for undertaking its own target market assessment in respect of the Certificates (by either adopting or refining the target market assessment) and determining appropriate distribution channels.

A determination will be made in relation to each issue about whether, for the purpose of the Product Governance rules under EU Delegated Directive 2017/593 (the "EU MiFID Product Governance Rules"), any Dealer subscribing for any Certificates is a manufacturer in respect of such Certificates, but otherwise neither the Arranger nor the Dealers nor any of their respective affiliates will be a manufacturer for the purpose of the EU MiFID Product Governance Rules.

#### U.K. MiFIR PRODUCT GOVERNANCE/TARGET MARKET

The applicable Final Terms (or Pricing Supplement, as applicable) in respect of any Tranche of Certificates may include a legend entitled "U.K. MiFIR Product Governance" which will outline the target market assessment in respect of the Certificates and which channels for distribution of the Certificates are appropriate. Any distributor should take into consideration the target market assessment; however, a distributor subject to the FCA Handbook Product Intervention and Product Governance Sourcebook (the "U.K. MiFIR Product Governance Rules") is responsible for undertaking its own target market assessment in respect of the Certificates (by either adopting or refining the target market assessment) and determining appropriate distribution channels.

A determination will be made in relation to each issue about whether, for the purpose of the U.K. MiFIR Product Governance Rules, any Dealer subscribing for any Certificates is a manufacturer in respect of such Certificates, but otherwise neither the Arrangers nor the Dealers nor any of their respective affiliates will be a manufacturer for the purpose of the U.K. MiFIR Product Governance Rules.

### **STABILISATION**

In connection with the issue of any Tranche of Certificates, the Dealer or Dealers (if any) named as the stabilisation manager(s) in the applicable Final Terms (or Pricing Supplement, as applicable) (the "Stabilisation Manager(s)") (or persons acting on behalf of any Stabilisation Manager(s)) may effect transactions with a view to supporting the market price of the Certificates during the stabilisation period at a level higher than that which might otherwise prevail. However, stabilisation may not necessarily occur. Any stabilisation action may begin on or after the Issue Date (as defined in the Conditions) and, if begun, may cease at any time, but it must end no later than the earlier of 30 days after the Issue Date of the relevant Tranche of Certificates and 60 days after the date of the allotment of the relevant Tranche. Any stabilisation action must be conducted by the relevant Stabilisation Manager(s) (or persons acting on behalf of any Stabilisation Manager(s)) in accordance with all applicable laws and rules.

### **ESG CERTIFICATES**

In connection with an issue of ESG Certificates (as defined herein) under the Programme, the Company has established a Sustainable Finance Framework (as defined herein) which specifies eligible categories for

a portfolio of Eligible Projects (as defined herein). The Company has requested ISS Corporate Solutions, a provider of second party opinions, to issue a Second Party Opinion (as defined herein) on the Sustainable Finance Framework (see further "Description of DP World – Safety and Environment – Sustainable Finance Framework").

The Sustainable Finance Framework and the Second Party Opinion are accessible through the Company's website. However, any information on, or accessible through, the Company's website (including the Sustainable Finance Framework, the Second Party Opinion and any opinion, report or certification relating to the Sustainable Finance Framework) is not, nor shall it be deemed to be, incorporated in and/or form part of this Base Prospectus and should not be relied upon in connection with making any investment decision with respect to any Certificates to be issued under the Programme and the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers or agents: (i) make no representation as to the suitability or contents thereof; and (ii) expressly disclaim any liability whatsoever for any loss arising from, or incurred in reliance upon, any part of such documents.

None of the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents accepts any responsibility for any "green", "ESG", "sustainable", "social" or similar assessment of any ESG Certificates or makes any representation or warranty or assurance: (a) as to whether such ESG Certificates will meet any investor expectations or requirements regarding such "green", "ESG", "sustainable", "social" or similar labels; (b) as to the suitability or reliability for any purpose whatsoever of any opinion, report or certification of any third party in connection with the offering of any ESG Certificates; or (c) as to whether such ESG Certificates will fulfil any green, social, environmental or sustainability criteria or guidelines with which any prospective investors are required, or intend, to comply, whether by any present or future applicable law or regulations or by its own by-laws or other governing rules or investment portfolio mandates, in particular with regard to any direct or indirect environmental or sustainability impact of any projects or uses, the subject of or related to, the Sustainable Finance Framework. None of the Arrangers, the Dealers, the Delegate and the Agents or any of their respective directors, affiliates, advisers and agents is responsible for the use or allocation of proceeds (or an amount equal thereto) for any ESG Certificates, nor the impact, monitoring or public reporting of such use of proceeds (or an amount equal thereto) nor do any of the Arrangers, the Dealers, the Delegate and the Agents or any of their respective directors, affiliates, advisers and agents undertake to ensure that there are at any time sufficient Eligible Projects to allow for allocation of a sum equal to the net proceeds of the issue of such ESG Certificates in full. In addition, none of the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents is responsible for or has undertaken the assessment of the Sustainable Finance Framework including, without limitation, the assessment or verification of the eligible categories for Eligible Projects.

The Second Party Opinion provides an opinion on certain environmental and related considerations and is not intended to address any credit, market or other aspects of an investment in any Certificates, including without limitation market price, marketability, investor preference or suitability of any security. The Second Party Opinion is a statement of opinion, not a statement of fact. No representation or assurance is given by the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents as to the suitability or reliability of the second party opinion provided by ISS Corporate Solutions or any report, assessment, opinion or certification of any third party (whether or not solicited by the Company) which may be made available in connection with the Sustainable Finance Framework or any issue of any ESG Certificates. As at the date of this Base Prospectus, the providers of such opinions and certifications are not subject to any specific regulatory or other regime or oversight. The Second Party Opinion and any other such opinion or certification is not, nor should be deemed to be, a recommendation by the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person to buy, sell or hold any Certificates and is current only as of the date it is issued. The criteria and/or considerations that formed the basis of the Second Party Opinion or any such other opinion or certification may change at any time and the Second Party Opinion may be amended, updated, supplemented, replaced and/or withdrawn. Prospective investors must determine for themselves the relevance of any such opinion or certification and/or the information contained therein. The Sustainable Finance Framework may also be subject to review and change and may be amended, updated, supplemented, replaced and/or withdrawn from time to time and any subsequent version(s) may differ from any description given in this Base Prospectus.

In the event any ESG Certificates are, or are intended to be, listed, or admitted to trading on a dedicated "green", "sustainable", "social" or other equivalently-labelled segment of a stock exchange or securities market, no representation or assurance is given by the Arrangers, the Dealers, the Delegate, the Agents or

any of their respective directors, affiliates, advisers and agents: (1) that such listing or admission will be obtained or maintained for the lifetime of the ESG Certificates; or (2) as to the suitability of any ESG Certificates for the listing or admission to trading thereof on any dedicated "green", "environmental", "sustainable", "social" or other equivalently-labelled segment of any stock exchange or securities market.

#### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

Some statements in this Base Prospectus may be deemed to be forward-looking statements. Forward-looking statements include statements concerning the Company's plans, objectives, goals, strategies, future operations and performance and the assumptions underlying such forward-looking statements. When used in this document, the words "anticipates", "estimates", "expects", "believes", "intends", "plans", "aims", "seeks", "may", "will", "should" and any similar expressions generally identify forward-looking statements. These forward-looking statements are contained in the sections entitled "Risk Factors", "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Description of DP World" and other sections of this Base Prospectus. The Company has based these forward-looking statements on the current view of its management with respect to future events and financial performance. Although the Company believes that the expectations, estimates and projections reflected in its forward-looking statements are reasonable as at the date of this Base Prospectus, if one or more of the risks or uncertainties materialise, including those identified below or which the Company has otherwise identified in this Base Prospectus, or if any of the Company's underlying assumptions prove to be incomplete or inaccurate, the Company's actual results of operation may vary from those expected, estimated or predicted.

The risks and uncertainties referred to above include:

- changes in global trading volumes and regional import and export volumes;
- the impact of COVID-19, any future variant of COVID-19 or another pandemic;
- risks arising from international trade controls or disputes, including military conflicts such as the Russia-Ukraine conflict;
- changes in political, social and economic conditions in the countries and regions in which the Company operates;
- the impact of climate change and risks from transition to a lower-carbon economy;
- the occurrence of natural disasters or other catastrophic events beyond the Company's control;
- significant competition in the sectors in which the Group operates;
- the Company's relatively limited experience and operating history in the marine and logistics businesses;
- the ability of the Company's ultimate shareholder, Dubai World, and the Government, to exert significant influence over the Company and/or their interests conflicting with those of the Company and/or holders of the Company's debt, including Certificateholders;
- the Company's ability to achieve and manage growth, whether through organic growth or by winning new concessions or through bolt-on acquisitions;
- the Company's exposure to certain risks in respect of the expansion of terminals and port facilities and the development of new terminals and port facilities;
- fluctuations in currency exchange rates in the markets in which the Group operates;
- any future impairment of the Company's goodwill and reduction to future cashflows;
- the Company's ability to incur future capital expenditures or other investments it deems necessary or desirable;
- the Company's indebtedness adversely affecting its ability to raise additional capital to fund its operations;

- the Company's ability to maintain and renew concession agreements at its existing facilities; and
- failure to comply with a wide variety of regulations applicable to the Group's business.

These and any other factors that could cause actual results, performance or achievements to differ materially include, but are not limited to, those discussed under "Risk Factors".

Any forward-looking statements contained in this Base Prospectus speak only as at the date of this Base Prospectus. Without prejudice to any requirements under applicable laws and regulations, the Trustee and the Company expressly disclaim any obligation or undertaking to disseminate after the date of this Base Prospectus any updates or revisions to any forward-looking statements contained herein to reflect any change in expectations thereof or any change in events, conditions or circumstances on which any such forward-looking statement is based.

#### PRESENTATION OF CERTAIN FINANCIAL AND OTHER INFORMATION

#### Presentation of Historic Financial Information

The financial information relating to the Group as set out in this Base Prospectus has been derived from: (i) the unaudited condensed consolidated interim financial statements of the Group as at and for the six months ended 30 June 2023 (including the comparative information as at and for the six months ended 30 June 2022) (the "DPW 2023 Interim Financial Statements") which have been prepared in accordance with International Auditing Standard 34 (Interim Financial Reporting) ("IAS 34"); and (ii) the audited consolidated financial statements of the Group as at and for the year ended 31 December 2022 (including the comparative information as at and for the year ended 31 December 2021) (the "DPW 2022 Financial Statements") and the audited consolidated financial statements of the Group as at and for the year ended 31 December 2021 (including the comparative information as at and for the year ended 31 December 2020) (the "DPW 2021 Financial Statements" and, together with the DPW 2022 Financial Statements, the "DPW Audited Financial Statements") which have been prepared and presented in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board (the "IASB").

The DPW 2023 Interim Financial Statements and the DPW Audited Financial Statements are together referred to in this Base Prospectus as the "**DPW Financial Statements**".

For financial reporting purposes, the Group includes the following four geographic reporting segments in its financial statements: (a) Middle East, Europe and Africa; (b) Australia and Americas; (c) Asia Pacific and India; and (d) Head Office. The Group reports its financial results operation in Pakistan under the Middle East, Europe and Africa segment.

The DPW Financial Statements are presented in U.S. dollars.

The Group's financial year ends on 31 December and references in this Base Prospectus to any specific year are to the 12-month period ended on 31 December of such year.

### Non-IFRS Measures, Separately Disclosed Items and Alternative Performance Measures

The Group presents in the DPW Financial Statements, as separately disclosed items ("SDIs") on the face of the consolidated statement of profit or loss, those items of income and expense which, because of the nature and expected infrequency of the events giving rise to them, the Group believes merit separate presentation to allow users to understand better the elements of financial performance in the period, so as to facilitate a comparison with prior periods and a better assessment of trends in financial performance. See Note 9 (Separately disclosed items) to the DPW 2023 Interim Financial Statements, Note 9 (Separately disclosed items) to the DPW 2021 Financial Statements and Note 9 (Separately disclosed items) to the DPW 2021 Financial Statements for further information regarding SDIs. This Base Prospectus also includes certain financial items that are calculated as "before separately disclosed items" or "before SDIs". These financial items, including revenue before separately disclosed items, cost of sales before separately disclosed items, finance cost before separately disclosed items, general and administrative expenses before separately disclosed items, share of profit/(loss) from equity-accounted investees (net of tax) before separately disclosed items, other income before separately disclosed items, profit(loss) on disposal and change in ownership before separately disclosed items, income

tax before separately disclosed items and profit after tax before separately disclosed items, do not purport to be alternatives to the financial statements captions (i.e. revenue, cost of sales etc.).

Earnings before interest, taxes, depreciation and amortisation ("EBITDA"), a measure used by management to measure operating performance, is defined as profit after tax from continuing operations plus finance costs (net of finance income), income tax expense, depreciation and amortisation. "Adjusted EBITDA" is defined as EBITDA further adjusted to remove the impact of SDIs.

SDIs, financial items calculated before separately disclosed items, EBITDA, Adjusted EBITDA, Adjusted EBITDA margin, Net Debt (as defined in "Selected Financial Information of the Group"), Net Debt to Adjusted EBITDA, Interest Cover (as defined in "Selected Financial Information of the Group") and Likefor-Like (as defined below) metrics are not recognised terms under IFRS or U.S. generally accepted accounting principles. EBITDA and Adjusted EBITDA do not purport to be alternatives to profit after tax from continuing operations as measures of operating performance or to cash flows from operating activities as measures of liquidity. Additionally, EBITDA and Adjusted EBITDA are not intended to be measures of free cash flow available for management's discretionary use, as they do not consider certain cash requirements such as interest payments, tax payments and debt service requirements. The Company's management believes that EBITDA and Adjusted EBITDA are helpful in highlighting trends because they exclude certain items that are outside the normal course of business and can differ significantly from company to company depending on long-term strategic decisions regarding capital structure, the tax jurisdictions in which companies operate and capital investments. The Company's management uses EBITDA and Adjusted EBITDA to supplement IFRS results to provide a more complete understanding of the factors and trends affecting the business than IFRS results alone. Since not all companies use identical calculations, these presentations of EBITDA and Adjusted EBITDA may not be comparable to other similarly titled measures used by other companies. See "Selected Financial Information of the Group" for a description of EBITDA and Adjusted EBITDA as well as certain other non-IFRS measures.

As used herein, "Net Operating Assets" is calculated by subtracting all non-interest bearing liabilities of the Group from the Group's total assets.

Management also refers to "Like-for-Like" in order to normalise for divestments, addition of new capacity and exchange rates. Some of the financial and operation measures presented herein on a Like-for-Like basis include: gross throughput, consolidated throughput, revenue, share of profit from equity-accounted investees, Adjusted EBITDA, Adjusted EBITDA margin, profit for the period and profit for the period attributable to owners of the company.

When comparing the six months ended 30 June 2023 to the six months ended 30 June 2022, Like-for-Like figures exclude for both periods: (i) the consolidation of Imperial Logistics Limited ("Imperial Logistics") (South Africa); (ii) the divestment of the Group's full stake in Le Havre (France); and (iii) the impact of exchange rate movements.

When comparing the year ended 31 December 2022 to the year ended 31 December 2021, Like-for-Like figures exclude for both periods: (a) the acquisitions of Imperial Logistics, Syncreon Newco B.V. ("syncreon") (U.S.), DP World MPL Servicos S.A. (Angola), Transworld Feeders FZCO ("Transworld Feeders") (UAE) and Avana Global FZCO ("Avana") (UAE); (b) the divestment of Visakha Container Terminals Private Limited (India); and (c) the impact of exchange rate movements.

When comparing the year ended 31 December 2021 to the year ended 31 December 2020, Like-for-Like figures exclude for both periods: (1) the acquisitions of Transworld Feeders (UAE) and Avana (UAE); (2) the new additions at KRIBHCO Infrastructure Limited ("KRIL") (India), DP World TIS-Pivdennyi (Ukraine), Unico Logistics Co. Ltd ("Unico") (South Korea), Fraser Surrey Docks (Canada), Traders Market Logistics and Digital Solutions (UAE) and DP World MPL Servicos (Angola); and (3) the impact of exchange rate movements.

Certain financial measures presented by the Company in this Base Prospectus are not defined in accordance with IFRS accounting standards. The Company believes that these alternative performance measures (as defined in the ESMA guidelines (the "ESMA Guidelines") on Alternative Performance Measures ("APMs")) provide useful supplementary information to both investors and to the Company's management, as they facilitate the evaluation of underlying business performance across financial reporting periods. However, investors should note that, since not all companies calculate financial measurements, such as the

APMs presented by the Company in this Base Prospectus, in the same manner, these are not always directly comparable to performance metrics used by other companies.

Additionally, the APMs presented by the Company in this Base Prospectus are unaudited and have not been prepared in accordance with IFRS, U.S. GAAP or any other accounting standards. Accordingly, these financial measures should not be seen as a substitute for measures defined according to IFRS.

For the purposes of the ESMA Guidelines, the Company considers that the EBITDA, Adjusted EBITDA, Adjusted EBITDA margin, Net Debt, Net Debt to Adjusted EBITDA, Interest Cover and Like-for-Like metrics constitute APMs. For a description and reconciliation to the DPW Financial Statements of EBITDA, Adjusted EBITDA, Adjusted EBITDA margin, Net Debt and Net Debt to Adjusted EBITDA, see "Selected Financial Information of the Group".

### **Certain Operational Terminology**

"Bulk cargo" and "Break bulk cargo" are part of the Group's non-containerised revenue and mainly include bulk cement, steel and roll-on/roll-off ("Ro-Ro") volumes in the UAE.

"Capacity" refers to the theoretical amount of throughput that a container terminal could handle in a year and is generally based on the size of the terminal's container stacking area and the capacity of its quay, which in turn is based on the length of the quay and the capacity of the ship-to-shore cranes that are available.

"Consolidated throughput" refers to throughput from all terminals where the Group has control as per IFRS.

"Gross capacity" refers to the capacity of a container terminal in the Company's portfolio, regardless of the Company's economic interest in such terminal.

"Gross throughput" refers to the total amount of throughput that a container terminal in the Company's portfolio handled over a period of time, regardless of the Company's economic interest in such terminal or whether the Company held such terminal for the entirety of such period.

"TEU" is a volume figure in this Base Prospectus and is a twenty-foot equivalent unit that is based on the dimensions of a cargo container 20 feet long by 8 feet wide by 8 feet 6 inches high, with a maximum load of 24 metric tons (including the mass of the container itself, or the "tare" weight).

"Throughput" is a measure of container handling activity. The two main categories of container throughput are origin and destination ("O&D"), which is also often referred to as import and export, and transhipment. Every container shipped by sea is by definition an export container at the origination terminal and an import container at the destination terminal. A container that is transferred from one ship to another at some point during the journey is said to be transhipped, which gives rise to transhipment throughput at an intermediate terminal somewhere between the load terminal and the discharge terminal. Throughput includes the handling of imports, exports, empty containers and transhipments.

### Presentation of Market, Market Share and Industry Data

The market, market share and industry data contained in this Base Prospectus has been derived from a number of publicly available sources and industry reports. In particular, information and data relating to the international container shipping industry have been derived from reports, databases (including the IMF World Economic Outlook (July 2023), Drewry Shipping Consultants Ltd ("**Drewry**") Global Container Terminal Operators Annual Review and Forecast 2022 and the Drewry Container Forecaster Q2 2023 as well as other sources made available in the public domain).

The Trustee and the Company confirm that all third party information contained in this Base Prospectus has been accurately reproduced and, so far as the Trustee and the Company is aware and has been able to ascertain from information published by the relevant sources referred to, no facts have been omitted which would render the reproduced information inaccurate or misleading. The source of any third-party information contained in this Base Prospectus is stated where such information appears in this Base Prospectus.

However, the accuracy of such information is subject to the availability and reliability of the data supporting such information and neither the published information nor the underlying data has been independently verified. In addition, the methodology of Drewry and of other industry sources for collecting information and data, and therefore the reported information, may differ from that used by the Company to compile its own operational data and from the methodologies employed by other sources, and does not reflect all or even necessarily a comprehensive set of the actual transactions occurring in the container shipping industry. Drewry has made no representation, express or implied, and has not accepted any responsibility, with respect to the accuracy or completeness of any of the information in this Base Prospectus.

#### **Certain Defined Terms**

Capitalised terms which are used but not defined in any particular section of this Base Prospectus will have the meaning attributed thereto in the Conditions or any other section of this Base Prospectus. In addition, unless the context requires or this Base Prospectus states otherwise, the following terms as used in this Base Prospectus have the meanings defined below:

- references to the "Company" or "DP World" herein are to DP World Limited, a company limited by shares and incorporated in the DIFC with Registration Number 0226 issued on 9 August 2006;
- references to the "JAFZ Concession Agreement" herein are to the concession agreement between JAFZA and JAFZ dated 13 November 2007 and amended and restated on 29 April 2012, pursuant to which JAFZA granted JAFZ a concession with exclusive rights and privileges to provide certain licensing and administration services (the "Services") within the specified area that comprises substantially all of the Free Zone (the "JAFZ Concession Area"). On 16 May 2022, JAFZ novated its rights and obligations under the Master Usufruct Agreement and the Concession Agreement to EZW. Following novation, EZW entered into a sub-usufruct and sub-concession agreement with JAFZ for a period of 36 years;
- references to the "JAFZ Concession Documents" herein are to the JAFZ Concession Agreement and the JAFZ Usufruct Agreement;
- references to "**Dubai**" herein are to the Emirate of Dubai;
- references to "**EZW**" herein are to Economic Zones World FZE;
- references to the "EZW Acquisition" herein are to the acquisition by the Company of the EZW Group from PFZW on 16 March 2015 (see further "Description of DP World History Regional and international expansion through acquisitions EZW Group");
- references to the "EZW Group" herein are to EZW, together with its subsidiaries and subsidiary undertakings;
- references to the "Free Zone" herein are to the Jebel Ali Free Zone;
- references to the "GCC" herein are to the Gulf Cooperation Council;
- references to the "Government" herein are to the Government of Dubai;
- unless otherwise specified or the context otherwise requires, references to the "**Group**" herein are to the Company, together with its consolidated subsidiaries, joint ventures and associates;
- references to "JAFZ" herein are to Jebel Ali Free Zone FZE;
- references to "JAFZA" herein are to the Jebel Ali Free Zone Authority;
- references to "MENA" herein are to the Middle East and North Africa region;
- references to "**PFZW**" herein are to the Port and Free Zone World FZE;
- references to "P&O" herein are to The Peninsular and Oriental Steam Navigation Company, a company incorporated in the United Kingdom by Royal Charter with limited liability with company number Z73;

- references to the "UAE" herein are to the United Arab Emirates;
- references to the "U.K." herein are to the United Kingdom; and
- references to the "JAFZ Usufruct Agreement" are to the usufruct agreement dated 13 November 2007 and amended and restated on 29 April 2012 pursuant to which JAFZA granted JAFZ exclusive rights (the "JAFZ Usufruct Rights") to use and benefit from the JAFZ Concession Area and the fixed assets contained therein.

#### **Certain Conventions**

Certain figures and percentages included in this Base Prospectus have been subject to rounding adjustments. Accordingly, figures shown in the same category presented in different tables may vary slightly and figures shown as totals in certain tables may not be an arithmetic aggregation of the figures which precede them.

All references in this Base Prospectus to: (i) "AED" are to the UAE dirham, being the legal currency of the UAE (the AED has been pegged to the U.S. dollar since 22 November 1980: the mid-point between the official buying and selling rates for the AED is at a fixed rate of AED 3.6725 = U.S.\$1.00); (ii) "EUR" and "Euro" are to the currency introduced at the start of the third stage of European Economic and Monetary Union pursuant to the Treaty establishing the European Community, as amended; (iii) "GBP" and "Sterling" are to pounds sterling, being the legal currency of the U.K.; and (iv) "U.S.\$" and "U.S. dollars" are to United States dollars, being the lawful currency of the United States of America (the "United States" or the "U.S.").

References to a "billion" are to a thousand million.

The language of this Base Prospectus is English. Certain legislative references and technical terms may be cited in their original language herein in order that the correct technical meaning may be ascribed to them under applicable law.

#### SUPPLEMENTARY PROSPECTUS

If at any time the Trustee and the Company are required to prepare a supplementary prospectus pursuant to section 87G of the FSMA and Rule 2.6 of the Markets Rules, the Trustee and the Company will prepare and make available an appropriate amendment or supplement to this Base Prospectus or a further base prospectus which, in respect of any subsequent issue of Certificates to be listed on the Official List and admitted to trading on the Main Market, shall constitute a supplementary prospectus as required by the FCA and section 87G of the FSMA.

Each of the Trustee and the Company has given an undertaking to the Arrangers and the Dealers that if at any time during the duration of the Programme there is a significant new factor, material mistake or inaccuracy relating to information contained in this Base Prospectus which is capable of affecting the assessment of any Certificates and whose inclusion in, or removal from, this Base Prospectus is necessary for the purpose of allowing an investor to make an informed assessment of the assets and liabilities, financial position, profits and losses and prospects of the Trustee or the Company, and the rights attaching to the Certificates, the Trustee and the Company shall prepare an amendment or supplement to this Base Prospectus or publish a replacement Base Prospectus for use in connection with any subsequent offering of the Certificates and shall supply to each Arranger and Dealer such number of copies of such supplement hereto as such Arranger and/or Dealer may reasonably request.

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#### RISK FACTORS

Each of the Trustee and the Company believes that the following factors may affect its ability to fulfil its obligations under Certificates issued under the Programme or, as the case may be, the Transaction Documents. All of these factors are contingencies which may or may not occur. In addition, factors which are material for the purpose of assessing the market risks associated with the Certificates issued under the Programme are also described below.

If any of the risks described below actually materialise, the Trustee's, the Company's and the Group's business, results of operations, financial condition or prospects could be materially and adversely affected. If that were to happen, the trading price of the Certificates could decline, and investors could lose all or part of their investment.

Each of the Trustee and the Company believes that the factors described below represent all the material risks inherent in investing in Certificates issued under the Programme, but the inability of the Trustee to pay Periodic Distribution Amounts, Partial Dissolution Amounts, Dissolution Amounts or any other amounts on or in connection with any Certificates may occur for other reasons which may not be considered significant risks by the Trustee or the Company based on information currently available to them or which they may not currently be able to anticipate. Prospective investors should also read the detailed information set out elsewhere in this Base Prospectus and reach their own views prior to making any investment decision.

Unless otherwise specified or the context otherwise requires, capitalised terms defined in the Conditions shall have the same meanings when used herein.

#### Risks Related to the Trustee

The Trustee was incorporated under the laws of the Cayman Islands on 14 April 2016 as an exempted company with limited liability and has limited operating history. The Trustee will not engage in any business activity other than the issuance of Certificates under the Programme, the acquisition of the Trust Assets relating to each Series of Certificates, acting in the capacity as Trustee, and other activities incidental or related to the foregoing or as required under the Transaction Documents.

The Trustee's only material assets, which will be held on trust for Certificateholders, will be the Trust Assets relating to each Series of Certificates, including its right to receive payments from the Company under the relevant Transaction Documents. The ability of the Trustee to pay amounts due on the Certificates of each Series will primarily be dependent upon receipt by the Trustee from the Company of all amounts due under the relevant Transaction Documents. Therefore, the Trustee is subject to all the risks to which the Company is subject to the extent that such risks could limit the Company's ability to satisfy in full and on a timely basis its obligations under the Transaction Documents to which it is a party. In the event of any shortfall in such amounts, the ability of the Trustee to meet payment obligations under the Certificates may be adversely affected (see further "*Risk Factors – Risks Related to the Certificates – The Certificates are limited recourse obligations*").

#### Risks Related to the Group

### The Group's results of operations can be adversely impacted by declines in global trading volumes

The Group's results of operations can be affected by the volume of its business, which in turn depends on worldwide trade volumes as well as the import and export volumes of the regions in which the Group operates. The Group derives and will continue to derive a significant part of its revenue from customers in the UAE, the wider GCC, as well as a number of major global trading hubs in a number of countries worldwide. As a result, in common with other multi-national organisations, the Group is exposed to the risk of occurrence of certain negative economic, political or geographical events in the locations in which it operates, which events could have an adverse impact on its revenues. This, in turn, could cause the Group's business to suffer.

Global trading volumes can be affected by, amongst other factors:

- changing economic cycles and other macro-economic developments;
- the imposition of tariffs, trade barriers, sanctions, boycotts and other restrictions;

- the levels of inflation and interest rates in the regions in which the Group operates;
- significant variations in the exchange rates applicable to currencies in the regions in which the Group operates;
- government reactions to economic conditions and developments;
- the development of emerging market economies and government policies;
- fluctuations in the price of oil to the extent that they impact global trade and macro-economic growth in the regions the Group operates;
- trade disputes and work stoppages, particularly in the transportation services industry; and
- acts of war (such as the ongoing conflict between Russia and Ukraine), hostilities, natural disasters, epidemics, pandemics (such as the COVID-19 pandemic) or terrorism.

Each of these factors can occur, and impact the Group's business, individually or together at once. For instance, according to the 2023 Annual Report of the World Trade Organisation ("WTO"), world trade grew more slowly in 2022 than the WTO had forecast due to several adverse factors, which they collectively refer to as a "polycrisis". These factors include the impact of the Russia-Ukraine conflict, the lingering COVID-19 pandemic restrictions in certain regions (such as People's Republic of China ("China")) and a rise in general inflation driven by governments' monetary policies, high energy prices and supply chain disruptions. In its 2023 Annual Report, the WTO forecasts that world trade will grow by 1.7 per cent. in 2023.

The Group is also exposed to risks relating to the volatility of freight rates. Freight rates are driven by, and generally follow, global patterns of economic development and trade. However, they are also influenced by developments and changes in seaborne and other transportation patterns, new shipbuilding supply, consumption and sourcing patterns, changes in weather patterns, environmental concerns, political conditions, armed conflicts, changes to regulatory regimes, canal and port closures, changes in fuel and lubricant prices, foreign exchange fluctuations, embargoes and strikes. Freight rates declined significantly in the first six months of 2023, which had an adverse effect on the Group's results of operations for that period and may continue to exert negative pressure on the Group's results for the foreseeable future.

Region-specific factors affecting trading volumes may also result in the shifting of trade routes. For instance, the trade war between the United States and China resulted in, amongst other measures, Chinese tariffs being imposed on U.S. grain cargoes. Instead of resulting in a trade halt, this caused an increase in the South America grain export to China. More recently, the Group decided to close its port in Ukraine on account of the conflict in Ukraine between Russia and Ukraine. Although this has not had a material impact on the Group's results of operations or financial condition, it has reduced the Group's capacity and volume.

Regulatory changes may also impact the supply or demand side and/or the costs of global trade and thereby impact trade volumes. For instance, the International Maritime Organization has implemented a 0.5 per cent. global cap on sulphur in marine fuels. These, and other new regulations, could affect the Group by increasing costs if it is required to use more expensive fuels. Non-compliance with these regulations could also result in fines and penalties.

If global trading volumes decline significantly in future periods as a consequence of global economic or political events, or if trade routes shift away from ports operated by the Group for similar or other reasons, the Group's business, results of operations, financial condition and prospects, as well as its future growth, could be materially and adversely affected (see further "Risk Factors – Risks Related to the Regions in which the Group Operates – The Group is subject to the risks of political, social and economic instability associated with countries and regions in which the Group operates or may seek to operate").

### The Group may be subject to risks arising from international trade controls or disputes

The Group operates businesses which have throughput originating from or arriving at a destination in countries which have adopted trade defence instruments such as anti-dumping and anti-subsidies laws and regulations. Moreover, import and exports are affected by discretionary import duties that may be imposed by some governments. The Group considers that the use of trade defence measures and other forms of trade

controls by some countries is likely to increase in the future. For example, the deteriorating economic and trade relations between the United States and China through the course of 2018 and 2019 resulted in the imposition of tariffs by the United States on certain goods imported into the United States from China, and *vice versa*. Similarly, in June 2019, India imposed retaliatory trade tariffs on certain United States products after India lost its preferential treatment under the U.S. generalised system of preferences. Trade and broader geopolitical relationships between the United States and some of its trading partners, including China, remain volatile. In particular, currently, the emergence of new trading blocks, among countries such as among Russia, China, Brazil, India, South Africa, could alter trade routes and give rise to new tariff barriers or exacerbate existing barriers. In addition, the global trend to shorten and diversify supply chains, in particular between and among neighbouring and allied nations, may disrupt current trade patterns and result in trade flows that favour areas where the Group has little or no facilities.

Furthermore, the Russian invasion of Ukraine in February 2022 has led to increased global instability and results in the several countries, including the United States, Japan and the United Kingdom, and the European Union, imposing significant sanctions and other trade restrictions against certain Russian government officials and individuals, Russian companies and financial institutions. The sanctions announced to date include restrictions on selling or importing goods, services or technology in or from affected regions, travel bans and asset freezes. Russia has responded with its own sanctions and restrictions. Shipping in and out of the Black Sea region, in particular, has become challenging on account of the hostilities. As a result of the hostilities, the Group has shut down its port in Odessa, Ukraine, which has affected the Group's volumes.

Further sanctions and counter-sanctions, whether in connection with Russia or China, may affect the Group and its customers by creating regulatory, reputational and market risks. Counter-measures have been and could be adopted by other countries which are markets for the Group's throughput. Other countries could enact more barriers to trade. The worsening of trade relations around the world could result in negative repercussions in the relevant countries and have a knock-on effect on global trade and the economic environment. Any trade defence measures, embargoes or duties imposed on exports or imports that form part of the Group's throughput could have a material and adverse effect on the Group's business, results of operations or financial condition.

The Company's ultimate shareholder, Dubai World, and the Government have the ability to exert significant influence over the Group and their interests may conflict with the interests of the Group or the Certificateholders

As the date of this Base Prospectus, PFZW owns 100 per cent. of the Company's issued and outstanding share capital and, therefore, has the ability to exert significant influence over the Group. PFZW is whollyowned by Dubai World Corporation ("**Dubai World**"), a holding company owned by the Government.

Dubai World and the Government may exert control over, among other things:

- election of the Company's directors and, in turn, selection of its management;
- the Group's business policies and strategies, including dividend policy;
- budget approval;
- the issuance of new debt or equity securities and the arrangement of other sources of financing;
- mergers, acquisitions and disposals of the Group's assets or businesses;
- increases or decreases in share capital; and
- amendments to the Company's constitutional documents.

Consequently, there can be no assurance that the resolution of any matter at a general meeting of the shareholders that may involve the interests of Dubai World or the Government, as represented by PFZW, will be resolved in what the Certificateholders would consider to be in their or the Group's best interests. Any such resolution may have a material adverse effect on the business, results of operations, financial condition and prospects of the Group.

# The Group's inability to achieve and manage the growth of its business, whether through organic growth or by winning new concessions or through bolt-on acquisitions, could adversely impact the Group's business

The Group's ability to achieve and manage the future growth of its business will depend upon a number of factors, including the Group's ability to maintain, expand or develop relationships with its customers, suppliers, contractors, lenders, government entities and authorities and other third parties, reach agreements with potential joint venture partners on commercial and technical terms satisfactory to the Group, find and exploit suitable development, expansion or acquisition opportunities and expand the Group's operating capacity in line with market demand on a timely and reasonable basis. It will also depend on the Group's ability to adjust and optimise its management and operating structure.

Growth through the winning of new concessions or bolt-on acquisitions also entails risks inherent in identifying suitable opportunities and assessing the value, strengths and weaknesses of the acquisition candidates, as well as integrating the acquired businesses into the Group's operations. In addition, prior to acquisition by the Group, target companies may have incurred contractual, financial, regulatory, environmental or other obligations and liabilities that may impact the Group in the future and that are not adequately reflected in the historical financial statements of such companies or otherwise known to the Group or discovered by it during the due diligence process or with respect to which the Group does not have adequate indemnities from the seller. Furthermore, the Group's ability to complete acquisitions will depend on, and may be limited by, the availability of suitable acquisition targets and restrictions contained in the Group's debt instruments and other existing and future financing arrangements.

Furthermore, the Group's ability to complete acquisitions may be restricted by regulatory constraints within the countries in which the Group operates due to anti-trust laws or political circumstances (see further "Risk Factors – Risks Related to the Regions in which the Group Operates – Anti-trust and competition laws in the countries in which the Group operates may limit its growth and subject it to anti-trust and other investigations").

The Group's investment in development and expansion projects has increased over the last few years. In 2022, the Group invested U.S.\$1,715.0 million of capital expenditure (as compared to U.S.\$1,392.8 million in 2021). The Group expects to spend an estimated U.S.\$2.0 billion in capital expenditures in 2023, of which U.S.\$909.8 million was expended in the first half of 2023. These and other future investments in capacity will be based on the Group's expectations of market demand. However, there can be no assurance that market demand or the Group's business will increase in the near future or that demand for its services will grow at rates sufficient to achieve a satisfactory return on any expenditure that it makes. The Group also cannot provide assurance that any future acquisitions will be successfully identified and completed or that, if acquisitions are completed, the acquired companies will generate sufficient revenue to offset the associated costs or other harmful effects on the Group's business. A failure on the Group's part to manage its growth efficiently and effectively could have a material adverse effect on the Group's business, results of operations, financial condition and prospects, as well as its future growth.

# The Group faces significant competition internationally in the container terminal industry for concessions and throughput which could adversely affect its ability to maintain or increase its profitability

The global container terminal industry is highly competitive. The Group faces significant competition from other global container terminal operators, as well as smaller regional operators situated in the same locations as the Group, for both the concessions, which allow the Group to operate in a particular port, and, once the Group has established operations in a specific location, for the throughput. While the Group competes with other terminal operators for both transhipment and O&D throughput on the basis of location, productivity, accessibility, connectivity, price and value-added services, competition for transhipment throughput tends to be more price-sensitive and less captive than O&D throughput as transhipment cargoes can be more easily routed through alternative ports and terminals. For the year ended 31 December 2022, approximately 28.2 per cent. of the Group's gross throughput was transhipment which was in line with the year ended 31 December 2021 and the year ended 31 December 2020. For the six months ended 30 June 2023, approximately 29.4 per cent. of the Group's gross throughput was transhipment.

The Group competes with other terminal operators for concessions primarily on the basis of the concession rates that will be paid to the owner of the relevant port. When choosing a concessionaire, however, governments or other port owners may also consider other factors, including, among other things, the extent

of the regional dominance exhibited by a proposed concessionaire. Consequently, the Group may face a competitive disadvantage when competing for new concessions in regions or countries in which the Group is the market leading terminal operator. Furthermore, domestic legislation and concerns about the ensuring adequate competition, may cause governments or other port owners to deny the Group a concession or to impose more onerous terms in granting one. In Australia there have been new entrants in the market, such as Hutchison Port Holdings and ICTSI, causing competitive pressure on the Group to increase.

Following significant consolidation in the decade up until 2007, both internally and within the container shipping industry, consolidation within the container terminal industry has stabilised in recent years. According to Drewry, the five largest terminal operators by throughput and capacity, China Cosco Group, PSA International, APM Terminals, Hutchison Port Holdings and DP World, collectively accounted for 446.1 million TEU, or 51.6 per cent., of global gross throughput for the year ended 31 December 2022 (source: Drewry's Global Container Terminal Operators Annual Review and Forecast 2023/24/). Consolidation within the container terminal industry has resulted in the Group's having to compete with other terminal operators, some of which are larger than the Group and have greater financial resources than the Group and, therefore, may be able to bid at higher concession rates, invest more heavily or effectively in their facilities or withstand price competition and price volatility more successfully than the Group. In addition, some of the Group's competitors may have broader operational experience and longer standing relationships with international shipping companies.

There can be no assurance that consolidation within the container terminal industry will not become more prevalent (see further "Ports Operation Industry Overview – Industry Trends") or that the Group's competitors will not undertake additional mergers and acquisitions to increase their capacity, economies of scale, financial strength and market share.

If the Group is unable to compete effectively against its container terminal competitors, the Group may be forced to increase its concession rate bids or lower its fees, which could have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

### Competition with other port and free zone operators and within the MENA region

The Group's parks and economic zones business competes with other free zone operators and other economic areas which may offer different benefits to the economic zones the Group is in. JAFZ, which generated 3.5 per cent. of the Group's revenue in the logistics division in 2022, competes with several other free zones in Dubai and the other Emirates. These include the industrial free zone at Taweelah in Abu Dhabi, known as Khalifa Industrial Zone Abu Dhabi ("KIZAD"), which began operating in September 2022 and has a total capacity of 410 square kilometres (*source*: AD Ports). JAFZ, on the other hand, has a total capacity of 57 square kilometres. KIZAD is situated adjacent to, and integrated with, the Khalifa Port, which currently has a capacity of 8.5 million TEU (*source*: AD Ports), compared to the Jebel Ali port which currently has a capacity of 17.8 million TEU. In addition, there are currently certain other GCC nations which are developing or expanding integrated port and free zone projects. Moreover, within Dubai, areas such as the Dubai Investment Park, DMCC and Dubai South offer alternative office and warehouse space.

In addition, while the Group has significant experience in operating a free zone through JAFZ, the roll-out of the Group's other projects in its parks and economic zones division may face other forms or competition which may be new or unique to the economic region. Currently, the Group achieves premium lease rates in JAFZ. However, its ability to continue to do so is contingent on JAFZ retaining its leading position in the market by virtue of being a more attractive location and its ability to attract and retain new and existing customers.

Competition with other free zones and integrated port projects could result in JAFZ, or the Group's other parks and economic zones business, having to reduce its lease rates or service prices, which could materially and adversely affect the cash flows generated and if coupled with the possible decline in occupancy levels, could if sustained, materially and adversely affect the business, results of operations, financial condition and prospects of the Group.

#### Competition in the Group's global marine and logistics services business

Over the last several years, through acquisitions, the Group has worked to complement its ports and terminals and parks and economic zones businesses with its marine and logistics services business. Through its subsidiaries, including P&O Maritime FZE, P&O Maritime Services Pty Ltd and Topaz Energy and

Marine Limited ("Topaz"), as well as the recently acquired Unifeeder ISC FZCO ("Unifeeder") (UAE), syncreon (U.S.) and Imperial Logistics (South Africa), the Group provides marine and logistics services to governments, businesses and organisations across seven continents. The global marine and logistics services industry in which the Group operates is highly competitive. The Group may face increasing competition in this industry as a result of new market entrants, decrease in vessel volumes entering ports, decrease in passenger demand, volatility in oil and gas prices, as well as changes in global vessel utilisation and market rates. Furthermore, the Group may face a potential shift in its competitive landscape as its peers and competitors look to, or are in the process of, consolidating through mergers and acquisitions to improve their competitive positioning and broaden their current service offering. The Group may not be able to maintain the necessary skills and financial resources to enable it to compete under such market conditions.

In addition, the Group's failure to maintain its technical sophistication, durability, range, timeliness and price of the services and products offered as well as its failure to maintain its relationships with clients and intermediaries or its reputational strength, could each result in a decline in the demand for the Group's services and products. Failure by the Group to maintain its competitive position could adversely impact the Group's ability to secure new contracts and port licenses or to renew or extend its existing contracts and port licenses, which could, if sustained, materially and adversely affect the business, results of operations, financial condition and prospects of the Group.

# The Group has significantly less experience and operating history in the marine and logistics businesses than its ports and terminal and parks and free zones businesses

The Group's operations have historically been focused on its ports and terminal and parks and free zones businesses. Its operations in the marine and logistics areas have grown recently, largely through acquisitions, and its market share remains relatively small. The Group does not offer the same breadth of services to beneficial cargo owners that its competitors do, some of whom have significantly greater market shares than the Group. Furthermore, in certain respects, the Group has gaps in its offering which may result in customers choosing not to do business with it. The Group's comparatively limited operating history in the marine and logistics space, particularly in light of the rapidly evolving logistics industry, may make it difficult to evaluate the Group's current marine and logistics businesses and reliably predict their future performances. The Group may encounter unforeseen expenses, difficulties, complications, delays and other business uncertainties. If the Group does not address these business uncertainties and difficulties successfully, its business will suffer.

# The Group is exposed to certain risks in respect of the expansion of terminals and port facilities and the development and construction of new terminals and port facilities

As at the date of this Base Prospectus, the Group has six major new developments and expansion projects underway. The Group's development and expansion projects are subject to receipt of various final regulatory approvals in certain jurisdictions. These projects typically require substantial capital expenditures throughout the development, construction and upgrading phases and may take months or years before they become operational and start generating revenue and cash flow for the Group, during which time the Group is subject to a number of construction, financing, operating and other risks beyond its control, including, but not limited to:

- shortages and increases in the cost of materials, equipment, labour or other necessary supplies;
- adverse weather conditions and natural disasters:
- an inability on the Group's part to make any necessary financing arrangements on terms favourable to it, if at all;
- risk of counterparty defaults which tend to increase during periods of recession;
- changes in demand for the Group's services;
- complexity introduced into the operations when launching new technologies or machinery becoming outdated;
- labour disputes and disputes with sub-contractors;

- inadequate infrastructure, including as a result of failure by third parties to fulfil their obligations relating to the provision of utilities and transportation and other links that are necessary or desirable for the successful operation of a project;
- failure to complete projects according to specification;
- accidents, civil unrest, wars, epidemics, pandemics and other unforeseen events;
- changes in governmental priorities or the level of governmental support that the Group receives;
   and
- an inability to obtain on a timely basis, if at all, and maintain project development permission or requisite governmental licenses, permits or approvals.

The occurrence of one or more of these events may negatively affect the Group's ability to complete its current or future projects on schedule, if at all, or within the estimated budget and may prevent it from achieving the projected revenues, internal rates of return or capacity associated with such projects. There can be no assurance that the revenues that the Group is able to generate from its projects will be sufficient to cover the associated construction and development costs.

Furthermore, because most of the Group's development and expansion projects are governed by contracts that it enters into with the owner of a particular port, failure on the Group's part to fulfil its obligations relating to such projects, including meeting its deadlines in a timely manner, may constitute a breach under the relevant contract and subject the Group to penalties, including payment of liquidated damages, or, in the case of a serious breach, termination of a project and/or civil liabilities. Although the Group attempts to allocate risk of failure to sub-contractors and suppliers to the fullest extent possible, if the Group is unable to seek full indemnification from third parties with respect to any such breach, the Group's business, results of operations, financial condition and prospects may be materially and adversely affected.

# The Group's inability to maintain and renew concession agreements at its existing facilities and the Free Zone may adversely affect its financial condition and results of operations

Substantially all terminal operations in the container terminal industry are conducted pursuant to long-term operating concessions or leases entered into by a terminal operator and the owner of a relevant port, typically a governmental entity. Concession agreements often contain clauses that allow the owner of a port to cancel the agreement, impose penalties on the Group if it does not meet specified investment obligations, which, especially in the case of investments designed to reduce the environmental impact of a particular operation, can be substantial, or require minimum payments based on previously estimated throughput, regardless of actual throughput handled. Concession agreements may also allow the owner of a port to reassess and increase the rent periodically.

Similarly, because many of the counterparties to concession agreements are governmental entities, terminal operators, including the Group, are subject to the risk that concession agreements may be cancelled because of political, social or economic instability (see further "Risk Factors – Risks Related to the Regions in which the Group Operates – The Group is subject to the risks of political, social and economic instability associated with countries and regions in which the Group operates or may seek to operate"). The Group cannot provide any assurance that one or more of its existing concession agreements will not be prematurely cancelled or the rent payable by the Group will not be increased during the life of a concession or the Group will not be penalised, with or without cause, by the relevant counterparty or that the Group will be able to successfully challenge such cancellations, increases and/or penalties.

In advance of the expiration of a concession agreement, the owner of a port will typically agree to renew the concession with the existing concessionaire, but often only after significant renegotiation that usually involves, among other things, a commitment on the part of the concessionaire to make capital expenditures or an increase in fees with respect to the relevant operation.

There can be no assurance that the Group will be able to renew its concession agreements upon their expiration on commercially reasonable terms, if at all, that historical trends will be accurate in the future, or that the Group would be the winning bidder in any re-tender of one or more of its existing concessions should the relevant port owner elect not to renew the relevant concession agreement with the Group. For example, in April 2019 the Group decided not to proceed with the renewal of its concession in Surabaya,

Indonesia, because the Group felt proposed new terms were not attractive. If the Group is unable to renew one or more of its concession agreements on commercially reasonable terms on or before their expiration dates or if the concession agreement is cancelled, the capacity of the Group's terminal portfolio will be reduced by the amount of capacity provided by the terminals associated with such concession agreements and the Group's business, results of operations, financial condition and prospects as well as geographic reach may be materially and adversely affected.

In relation to the Group's free zone business, the concession granted by JAFZA to JAFZ pursuant to the JAFZ Concession Documents constitutes the primary source of revenues from the Free Zone. The JAFZ Concession Documents provide the following contractual termination rights to JAFZA:

- JAFZ Concession Agreement: JAFZA has the right to terminate the JAFZ Concession Agreement upon an event of default of JAFZ, being: (i) a breach by JAFZ of its obligations under the JAFZ Concession Agreement which has a material adverse effect; (ii) non-payment of the concession fee or part thereof when due; and (iii) JAFZ ceasing to carry on the services or abandoning or substantially abandoning the operation of any part of the JAFZ Concession Area; and
- JAFZ Usufruct Agreement: JAFZA has the right to terminate the JAFZ Usufruct Agreement upon an event of default of JAFZ under the JAFZ Usufruct Agreement (which events are substantially similar to those in the JAFZ Concession Agreement). As a matter of law, the JAFZ Usufruct Rights are registered with the Dubai Land Department and, therefore, are similar in nature to registration of title.

Certain provisions in the JAFZ Concession Agreement and the JAFZ Usufruct Agreement were included to protect the rights of any potential providers of finance to JAFZ. In particular, the agreements state that no variation, amendment or waiver of any of their provisions may be agreed or declared if such variation, amendment or waiver would, in the view of JAFZ, materially adversely affect the rights of any provider of finance to JAFZ. Therefore, JAFZ is not entitled to terminate the JAFZ Concession Agreement and the JAFZ Usufruct Agreement as long as any amounts are outstanding under any finance arrangements.

If the JAFZ Concession Documents were to be terminated or cancelled for any reason, the Group would lose its main source of revenue in the Free Zone and the Group's business, results of operations, financial condition and prospects may be materially and adversely affected.

A significant number of the Group's operations are run through joint ventures and other entities in which it holds a minority interest, and, in some cases, the Group does not have the right or power to direct the management and policies of such companies

As a significant number of the Group's container terminal and other ports-related operations are conducted through jointly controlled entities, associated companies and partnerships, the Group is exposed to risks related to actions taken by its joint venture partners and controlling shareholders of entities in which the Group holds a minority interest. For the year ended 31 December 2022, the Group's share of profits from equity-accounted investees (net of tax) was U.S.\$120.0 million, which constituted 7.4 per cent. of the Group's profit for the year which was U.S.\$1,627.9 million. Similarly, the Group's investment in equity-accounted investees was U.S.\$1,788.8 million as at 31 December 2022, which constituted 3.8 per cent. of the Group's total assets as at that date which were U.S.\$46,982.4 million. To the extent that the Group does not have a controlling equity stake in, or the right or power to direct the management and policies of, a joint venture or other company through which the Group conducts its operations, joint venture partners or controlling shareholders may take action that is not in accordance with the Group's policies and objectives. Should a joint venture partner or controlling shareholder act contrary to the Group's interest, it could have a material adverse effect upon the Group's business, results of operations, financial condition and prospects.

Joint venture transactions present many of the same risks involved in acquisitions, but also involve additional risks, including the possibility that the Group's joint venture partners may have economic, business or legal interests or goals that are inconsistent with the Group's own, may become bankrupt, may refuse to make additional investments that the Group deems necessary or desirable or may prove otherwise unwilling or unable to fulfil their obligations under the relevant joint venture or associated agreements. There is also a risk that the Group's joint venture partners may ultimately become its competitors. In addition, joint ventures with government entities also expose the Group to risks relating to differences in focus or priorities between successive regimes.

The Group's ability to expand successfully through joint ventures will depend upon the availability of suitable and willing joint venture partners, the Group's ability to consummate such transactions and the availability of financing on commercially acceptable terms. The Group cannot give any assurance that it will be successful in completing joint ventures or that, once completed, a joint venture will be profitable for the Group. If a joint venture is unsuccessful, the Group may be unable to recoup its initial investment and the Group's business, results of operations, financial condition and prospects may be materially and adversely affected.

In addition, the Group's ability to dispose of inadequate or poorly performing businesses is sometimes subject to governmental approval, which may force the Group to bear the costs of any such business for a longer period of time, with an increasingly negative and prolonged impact on its business, results of operations, financial condition and prospects, than would otherwise be the case.

The Group's businesses require substantial capital investment and the Group may not have sufficient capital to make, or may be restricted by covenants in its financing agreements from making, future capital expenditures and other investments as it deems necessary or desirable

The Group operates in capital intensive industries that require a substantial amount of capital and other long-term expenditures, including those relating to the development and acquisition of new facilities and other assets and the expansion of existing facilities and assets. The Group expects to utilise a combination of internally generated cash and external borrowings, including banking and capital markets transactions, to meet its financing requirements. However, there can be no assurance that the Group's single controlling shareholder, Dubai World, would approve, or be willing or able to participate, in any such financing.

The Group's ability to arrange external financing and the cost of such financing depend on numerous factors, including its future financial condition, general economic and capital market conditions, interest/profit rates, credit availability from banks or other lenders, investor confidence in the Group, applicable provisions of tax and securities laws and political and economic conditions in any relevant jurisdiction. Historically, volatile market conditions have resulted in reduced liquidity, widening of credit spreads, lack of price transparency in credit and capital markets and increased volatility in interest rates and exchange rates. Any such decline in global credit markets and/or reduced liquidity may affect the Group's ability to secure financing on commercially reasonable terms, if at all. The Group cannot provide any assurance that it will be able to arrange any such external financing on commercially reasonable terms, if at all, and the Group may be required to secure any such financing with a lien over its assets or agree to contractual limitations on its business.

In addition, covenants contained in the Group's current or future financing agreements may restrict it from undertaking capital expenditure in amounts and at times that the Group deems necessary or desirable or when specified by construction timelines contained in concessions for new container terminal facilities (see further "Risk Factors – Risks Related to the Group – The Group's indebtedness could adversely affect its ability to raise additional capital to fund its operations and limit its ability to react to changes in the economy or the industries in which the Group operates"). If the Group is unable to generate or obtain funds sufficient to make, or is otherwise restricted from making, necessary or desirable capital expenditure and other investments, it may be unable to grow its business, which may have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

Furthermore, if necessary, the Group may be required to defer investments or growth capital expenditures to preserve cashflow in response to any near-term uncertainty, which may have a material adverse effect on the Group's business, results of operations, financial condition and prospects, as well as its future growth.

The Group's indebtedness could adversely affect its ability to raise additional capital to fund its operations and limit its ability to react to changes in the economy or the industries in which the Group operates

As at 30 June 2023, the Group had U.S.\$14,826.9 million of outstanding loans and borrowings (current and non-current) and on 2 August 2023, the Group entered into term facilities comprising a total of U.S.\$3.5 billion. The Group may incur further additional indebtedness in the future to finance the growth of its business.

The Group's indebtedness may expose it to a number of risks, including:

- increasing the Group's vulnerability to general economic and industry conditions;
- requiring a substantial portion of cash flow from operations to be dedicated to the payment of principal and interest on the Group's indebtedness, thereby reducing the Group's ability to use its cash flow to fund its operations, capital expenditures and future business opportunities and to pay dividends;
- exposing the Group to the risk of increased interest rates with respect to its borrowings at variable rates of interest, unless the Group is able to fully hedge its interest rate exposure with respect to such borrowings;
- restricting the Group from making strategic acquisitions or causing it to make non-strategic divestitures;
- limiting the Group's ability to obtain additional financing for working capital, capital expenditures, product development, debt service requirements, acquisitions and general corporate or other purposes;
- limiting the Group's ability to adjust to changing market conditions and place it at a competitive disadvantage compared to its competitors that are less highly leveraged; and
- ratings currently assigned to the Company and/or the Certificates being placed on credit watch or downgraded (see further "Risk Factors Risks Related to the Market Generally Credit ratings assigned to the Company and/or the Certificates are subject to ongoing evaluation and there can be no assurance that the ratings currently assigned to the Company and/or the Certificates will not be placed on credit watch or downgraded").

In addition, the Group's debt agreements contain various covenants that limit its ability to engage in specified types of transactions. These covenants limit the Group's ability to, among other things (and subject to certain thresholds):

- incur or guarantee additional financial indebtedness or issue certain redeemable shares;
- grant security or create any security interests; and
- consolidate, merge or sell or otherwise dispose of any of the Group's assets.

Furthermore, certain of the Group's debt agreements contain, and future agreements may contain, cross-default clauses whereby a default under one of the Group's debt agreements may constitute an event of default under other of the Group's debt agreements. For instance, the Company entered into unsecured syndicated conventional and murabaha term and revolving facilities (the "Syndicated Facilities") which require the Group to maintain a specified ratio of total debt to total debt plus equity and contains other financial condition tests and the Group has recently, in August 2023, entered into additional facilities which contain similar restrictions (see further "Management's Discussion and Analysis of Financial Condition and Results of Operations – Liquidity and Capital Resources – Indebtedness"). The Group's ability to meet such ratios and tests may be affected and there can be no assurance that the Group will meet such ratios and tests.

Moreover, the Syndicated Facilities as well as the Company's outstanding listed debt securities contain "change of control" provisions which require the Government, either directly or indirectly, to hold at least 50 per cent. of the Company's issued share capital. However, the Group has no ability to control the actions of the Government or PFZW with respect to their holding of the Company's share capital and can therefore make no assurance that either entity will not dispose of its holdings of the Company's share capital in the future either voluntarily or involuntarily. A breach of any of these covenants or provisions would result in a default under the Syndicated Facilities and the Company's outstanding listed debt securities, which may allow the holders to take action to accelerate the maturity of the securities. Accordingly, any such breach could materially and adversely affect the Group's business, results of operations, financial condition and prospects.

For further information regarding the Group's material indebtedness and the undertakings and covenants included therein, see "Management's Discussion and Analysis of Financial Condition and Results of

*Operations – Liquidity and Capital Resources – Indebtedness*".

# Fluctuations in currency exchange rates could have an adverse effect on the Group's results of operations

Since the Group presents its financial statements in U.S. dollars, it is exposed to risks related to the translation of assets and liabilities denominated in other currencies.

In response to the declining price of crude oil since June 2014, certain regional oil producing countries that have traditionally "pegged" their domestic currencies to the U.S. dollar have faced pressure to remove these foreign exchange "pegs". While it is unlikely that the UAE or the Kingdom of Saudi Arabia would seek to undertake such a course of action, there remains a risk that any such future de-pegging by the any of these states (in the event that the current challenging market conditions persist for a prolonged period) could result in a de-valuation of any such de-pegged currency against the U.S. dollar and could impact open cross-currency positions leading to currency fluctuations.

As at 31 December 2022, approximately 65 per cent. of the Group's Net Operating Assets were denominated in currencies other than the functional currency of the Company (being the AED, which is pegged to the U.S. dollar). As a result, currency fluctuations can have a material impact on the Group's balance sheet.

In addition to these translation risks, the Group is exposed to transaction risks as a result of differences in the currency mix of its operating revenue and cost of sales. As a result, a depreciation or appreciation of a particular local currency against the U.S. dollar could have either a positive or negative impact on the Group's balance sheet and profit margin and therefore its profit for the year (see further "Management's Discussion and Analysis of Financial Condition and Results of Operations – Factors Affecting Financial Condition and Results of Operations – Currency risk").

Although the Group currently hedges some of its exchange rate exposure by entering into swap and/or other currency exchange rate hedging transactions, there can be no assurance that such transactions will fully protect the Group from exchange rate risk or that the Group will continue to be able to enter into such arrangements on commercially reasonable terms, if at all. Accordingly, there can be no assurance that future exchange rate fluctuations between the U.S. dollar and the currencies of countries in which the Group operates will not have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

#### Increases in interest rates may adversely affect the Group's financial condition

Interest rates are highly sensitive to many factors beyond the Group's control, including the interest rate and other monetary policies of governments and central banks in the jurisdictions in which the Group operates. The variable rate debt portion of the Group's financial liabilities (loans and borrowings) is subject to interest rate risk resulting from fluctuations in the relevant reference rates underlying such debt. Recently, in response to increasing inflation, the United States Federal Reserve, along with a number of central banks around the world, has adopted tightened monetary policies through raising interest rates or signalling expected interest hikes. In particular, the United States Federal Reserve raised in July 2023 its key interest rate by 0.25 percentage points to up to 5.5 per cent., the highest level in over 20 years. Any increase in such reference rates results in an increase in the Group's interest rate expense and may have a material adverse effect on the Group's financial condition and results of operations. As at 30 June 2023, U.S.\$3,752 million of the Group's loans and borrowings (before taking into account the effect of interest rate swaps) carried interest at floating rates. A hypothetical 1 per cent. change in interest rates on this portion of the Group's financial instruments (before taking into account the effect of interest rate swaps) would result in a change in the Group's interest expense of U.S.\$37.8 million per year.

Furthermore, there can be no assurance that, upon the expiration of the Group's current interest rate hedging arrangements, it will be able to enter into similar hedging transactions in the future on commercially reasonable terms, if at all, or that these agreements, if entered into, will protect the Group fully against its interest rate risk in the future. Any future unhedged interest rate risk may result in an increase in the Group's interest expense and may have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

### The Group is exposed to risks relating to the COVID-19 pandemic and measures to reduce its spread

At various times since the outbreak of the COVID-19 pandemic in February 2020, governments and other

authorities globally implemented a range of restrictions including lockdowns, restrictions on travel, mandatory quarantine requirements, extended shutdowns of certain businesses and other similar restrictive measures. These restrictive measures slowed national economic development, disrupted international trade and supply chains and resulted in travel disruptions.

Although nearly all restrictions have been lifted, restrictions imposed during the outbreak have continued to have an impact on global trade. Restrictions and regulations in the future in response to new (vaccine-resistant) variants of COVID-19 or another pandemic could include imposing restrictions on global trade, access to ports, quarantines, or restrictions on the Group's ability to access its facilities.

# Revenues generated by the parks and economic zones business depend upon occupancy levels, rental rates and legislation

The revenues generated within the parks and economic zones business primarily comprise leasing revenue, as well as revenue from registration and licensing activities and administration services. These revenues are driven by the supply of, and demand for, available space which is suitable to tenants in the relevant zone, as well as other factors, such as the perceived desirability of the area by tenants as a business location.

A decrease in demand for space in the parks and economic zones business, including for land, warehouses, offices and onsite residential accommodation, would adversely affect occupancy levels in the parks and economic zones business and associated revenues.

Additionally, legislative restrictions on the permissible level of rental increases and possible future changes in law could affect leasing revenue received by JAFZ. Dubai legislation prescribes the maximum increase which is permitted upon renewal of most types of leases in Dubai and could restrict JAFZ's ability to increase lease rates and, accordingly, its leasing revenues generated within the Free Zone.

In March 2020, the Group reduced its business-related fees by up to 70 per cent. for companies operating in the Free Zone, including reductions in registration, licensing and related administrative fees. The JAFZ fees were reduced in response to a call by Dubai's Crown Prince to lower business costs and improve investor experience.

Furthermore, the boundaries of the Free Zone are set in the JAFZ Concession Documents, which means that the growth of JAFZ is limited to the development of undeveloped land or the re-development of developed properties in the Free Zone. As at 30 June 2023, approximately 2 per cent. of the land available in the Free Zone was undeveloped. Similar businesses with the parks and economic zones business are restricted by the limits of the designated park or economic zone. Demand for space in the Free Zone, or the Group's other park and economic zone locations, in the future may be adversely affected by, among other things, competitive factors; a downturn in the global, regional or local economy; circumstances which cause the UAE or Dubai, or other relevant locations, to be perceived as a less desirable place to do business; a change in law reducing the economic advantages to tenants of doing business in the relevant park or economic zone; a decline in the level of services provided to tenants in the relevant park or economic zone; or a change in the environmental condition of the relevant park or economic zone. A decline in the overall level of leasing revenue generated from the Free Zone, or other relevant park or economic zone, and/or revenue from licensing activities and/or administration services could have a material adverse effect on the business, results of operations, financial condition and prospects of the Group.

# The Group is exposed to credit risk with respect to its counterparties and the Group's business could be adversely affected if its counterparties default on their obligations to the Group

A failure by any of the Group's debtors to pay their obligations to the Group, or inability to pay by any of the Group's counterparties, may have a significant impact on the Group's reserves and profitability. As at 31 December 2022, the Group's ten largest customers accounted for 22.7 per cent. of the Group's trade receivables. While the Group seeks to limit its credit risk by setting credit limits for individual counterparties, taking financial guarantees from counterparties and monitoring outstanding receivables, the Group's counterparties may in the future default on their obligations to the Group due to bankruptcy, lack of liquidity, operational failure or other reasons. The Group's credit risk is increased by the fact that its largest counterparties operate in the same industry and therefore may be similarly affected by changes in economic and other conditions. In addition, the Group is often unable to obtain reliable information regarding the financial condition of a number of its customers because they are privately-held companies and have no obligation to make such information publicly available. While the Group takes steps to closely

monitor this risk and to ensure tight control in respect of the credit risk of its counterparties, any delayed payment, non-payment or non-performance on the part of one or more of the Group's major customers, or a number of the Group's smaller counterparties, could have a material adverse effect on the Group's business, results of operations, financial condition and prospects (including cash flow), as well as its future growth.

## The discontinuation of any of the preferential tax treatments currently available to the Group may increase the Group's tax liabilities and decrease the Group's profitability

Certain of the Group's container terminal operations (for instance, certain terminals located in India, Egypt, Ecuador, Somaliland, Rwanda, Dominican Republic and Türkiye) benefit from tax "holiday" or similar awards, which exempt the Group from paying tax on its profits or allow it to pay a reduced rate of tax on its profits (in most cases for a specified period of time and in some for a specific taxable amount). Such awards do not extend to the dividend distribution of such profits. The total 2022 operating profit for the countries with preferential tax treatments amounted to \$351.6 million. As a result of these tax awards, the Group's overall tax charge is less than it would otherwise be in the absence of such awards. Some of the existing tax awards expire at various times between 2023 and 2032 and, upon their expiration, the Group will be required to pay tax on the Group's profits at the normal rate for the relevant country. Therefore, there can be no assurance that the tax awards that the Group currently enjoys can be maintained or will remain unchanged, or that the Group will be able to renew them and any change in respect of one or more such awards may materially and adversely affect the Group's tax liabilities and profitability.

In addition, in India, the Group also pays a significantly lower rate of customs duties on the Group's imports of capital goods as a result of the Export Promotion Capital Goods ("EPCG") Scheme, which reduces the customs duties on imports of capital goods on the basis that certain prescribed levels of exports are achieved. In addition, if the Group fails to meet the prescribed level of exports in India under the EPCG Scheme, the Group will be liable to pay the full rate of customs duties on the Group's imports of capital goods.

The above position might be also affected following introduction by the Organisation for Economic Cooperation and development ("OECD") of the Pillar 2 model rules (the Global Anti-Base Erosion Proposal, or "GloBE"). The Company and its subsidiaries are within the rules' scope and required to calculate their GloBE effective tax rate for each jurisdiction where they operate. In principle, the ultimate parent entity of a multinational group would be liable for any top-up tax in respect of low-taxed jurisdictions (i.e., jurisdictions with an effective tax rate below 15 per cent.) and such top-up tax would be payable to the local tax authorities in the jurisdiction of the ultimate parent entity. The Pillar 2 rules are intended to be implemented as part of a common approach, as agreed by the OECD, and to be brought into domestic legislation by various countries from 2023. The UAE is working to implement Pillar 2 proposals and further announcements on how these rules will be embedded into UAE corporate income tax regime will be made in due course.

# The Group is exposed to risks associated with climate change, including the physical risks of climate change and risks from the transition to a lower-carbon economy

The Group is exposed to risks associated with climate change. These risks comprise both physical and transitional risks. Physical risks derive from the physical effects of climate change such as rise in temperature, sea-level rise, changes in precipitation patterns, fluctuations in water levels or more frequent occurrence of extreme temperatures, droughts or other extreme meteorological phenomena, such as cyclones or hurricanes. Such physical effects of climate change can influence the Group's ability to operate its infrastructure. They can also add or increase insurance costs to the Group's management of its operations.

The Group may also be exposed to certain transition risks. The transition to a low-carbon economy and its associated public policy and regulatory developments may lead to the imposition of new regulations and climate change related policies which are adverse to the Group's interests by potentially impacting the Group's reputation and financial performance, increasing costs for energy and for other resources and associated costs, imposing levies related to greenhouse gas emissions, increasing costs for monitoring and reporting related to the Group's carbon footprint, lessening of demand for shipping as a result of the pollution emitted, damaging the Group's reputation due to the Group not being able to adapt to change quickly enough, declining the Group's assets values, creating potential liabilities, changing consumer behaviours and changing the physical supply chains. The current strong sentiments around climate change may also lead to radical actions among consumers, customers and politicians, all of which could impact the

Group or the wider shipping and trade industry.

Moreover, the Group has committed to reduce its net CO<sub>2</sub> emissions to zero by 2050. Not complying with this decrease of CO<sub>2</sub> emissions may have a material impact on the Group's reputation as a leader in climate change in the shipping and logistics industry. Conversely, complying with this commitment could increase the costs of the Group's services and thereby reduce demand from the Group's customers for its services.

Any of the foregoing could adversely impact the Group's business, results of operations, financial condition and prospects, as well as its future growth (see further "Risk Factors – The Group's port operations could be adversely affected by natural disasters or other catastrophic events beyond the Group's control").

# The Group's port operations could be adversely affected by natural disasters or other catastrophic events beyond the Group's control

The Group's business operations and development and construction projects could be adversely affected or disrupted by natural disasters (such as earthquakes, floods, tsunamis, hurricanes, fires or typhoons) or other catastrophic or otherwise disruptive events, including, but not limited to:

- changes to predominant natural weather, hydrologic and climatic patterns, including sea levels;
- the amount of silting that occurs in the areas around and leading to the Group's facilities;
- invasion, piracy, sabotage, rebellion, revolution, insurrection, military or usurped power, war and radioactive or other material environmental contamination;
- riots or other forms of civil disturbance;
- occurrence of any contagious disease (such as Avian Flu, Ebola Virus Disease, SARS, Zika Virus Disease or Coronavirus), which may adversely affect global or regional trade volumes or customer demand with respect to cargo transported to or from affected areas;
- major accidents, including chemical, and radioactive or other material environmental contamination:
- denial of the use of any railway, port, airport, shipping service or other means of public transport;
- strike or lock-out or other industrial action by workers or employers.

The occurrence of any of these events at one or more of the Group's facilities or development and construction projects or in the regions in which the Group operates may cause delays in the arrival and departure of vessels or disruptions to the Group's operations in part or in whole, may increase the costs associated with dredging activities, may subject the Group to liability or impact its brand and reputation and may otherwise hinder the normal operation of its business, which could materially and adversely affect the Group's business, results of operations, financial condition and prospects. The effect of any of these events may be worsened to the extent that any such event involves risks for which the Group is uninsured or not fully insured (see further "Risk Factors – Risks Related to the Group – The Group may not maintain sufficient insurance coverage for the risks associated with the operation of its business" and "Risk Factors – Risks Related to the Group - The Group is exposed to risks associated with climate change, including the physical risks of climate change and risks from the transition to a lower-carbon economy").

# The Group may not maintain sufficient insurance coverage for the risks associated with the operation of its business

The Group's operations may be affected by a number of risks, including terrorist acts and war-related events, for which full insurance cover is either not available or not available on commercially reasonable terms. In addition, the severity and frequency of various other events, such as accidents and other mishaps, business interruptions or potential damage to the Group's facilities, property and equipment caused by inclement weather, human error, pollution, labour disputes and acts of God, as well as risks relating to the Group's provision of services to customers, including, with respect to the Group's container terminal and Free Zone operations, damage to customers' property, delays, misrouting of cargo and documentation errors, may result in losses or expose the Group to liabilities in excess of its insurance coverage or significantly impair

the Group's reputation. There can be no assurance that the Group's insurance coverage will be sufficient to cover the loss arising from any or all such events or that it will be able to renew existing insurance cover on commercially reasonable terms, if at all.

Should an incident occur in relation to which the Group has no insurance cover or inadequate insurance cover, the Group could lose the capital invested in, and anticipated future revenues relating to, any property that is damaged or destroyed and, in certain cases, it may remain liable for financial obligations related to the impacted property. Similarly, in the event that any assessments are made against the Group in excess of any related insurance cover that it may maintain, its assets could be subject to attachment, confiscation or restraint under various judicial procedures. Any of these occurrences could have a material adverse effect on the Group's reputation, business, results of operations, financial condition and prospects.

# Additional security requirements may increase the Group's operating costs and restrict its ability to conduct its ports business

In recent years, various international bodies and governmental agencies and authorities in the countries in which the Group operates have implemented numerous security measures that affect the Group's container terminal operations, maritime operations, logistics operations and the costs associated with such operations. The International Ship and Port Facility Security Code ("ISPS Code"), which was implemented in 2004, and, to the extent that the Group's terminals handle cargo destined for the United States, the global security initiatives emanating from the U.S. Safe Ports Act of 2006, specifically the Container Security Initiative ("CSI") the Secure Freight Initiative ("SFI"), and the Transported Asset Protection Association ("TAPA") are examples of such security measures. The ISPS Code is a comprehensive set of measures designed to enhance the security of ships and port facilities and requires the Group and the Group's staff to, among other things, gather and assess information related to shippers and cargos; maintain communication protocols; restrict access to the Group's facilities as appropriate; provide the means to raise alarms, establish vessel and port security plans; and ensure training and drills are conducted. The CSI and SFI programs are designed to improve U.S. port security by requiring the advance transmission of manifest documentation and technical images of pre-screened containers before they reach U.S. ports. TAPA was founded to help manufacturers and shippers and their logistics service providers minimise losses from their supply chains resulting from cargo thefts. TAPA sets and provides industry standards, training, incident intelligence, route planning and networking tools and opportunities which are used by member companies as part of their own in-house supply chain security programmes to manage risk and optimise loss prevention. Failure on the Group's part to comply with the security requirements applicable to the Group or obtain relevant securityrelated certifications may, among other things, prevent certain customers from using the Group's facilities and result in higher insurance premiums, which could have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

In addition, new security measures or updated regulatory compliance requirements, which may be influenced by political or other considerations not aligned with the Group's interests, may be introduced at any time, including in connection with the EU Customs Security Program – Authorised Economic Operator initiative, the U.S. Customs – Trade Partnership Against Terrorism initiative and other government-to-industry initiatives, and ensuring the Group's compliance with such measures or requirements may involve considerable time and resources on the Group's part. The costs associated with existing and any additional or updated security measures will negatively affect the Group's operating income to the extent that it is unable to recover the full amount of such costs from its customers, who generally also have faced increased security-related costs, or, in certain cases, the owners of the ports in which the Group operates. Similarly, additional security measures that require the Group to increase the scope of its screening procedures may effectively reduce the capacity of, and increase congestion at, the Group's facilities, which may negatively affect the Group's business, results of operations, financial condition and prospects.

# The Group relies on security procedures carried out at other port and facilities and by its shipping line and other customers, which are outside of the Group's control

The Group inspects cargo that enters its terminals and other facilities in accordance with the inspection procedures prescribed by, and under the authority of, the governmental body charged with oversight of the relevant port and/or facility. The Group also relies on the security procedures carried out by its shipping line customers and the port and facilities that such cargo has previously passed through to supplement the Group's own inspection to varying degrees. The Group attempts to mitigate security-related risks as much as possible (for instance, through cargo inspection and reliance on shipping line security procedures) and believes that it maintains standards for security at its terminals and facilities, including with respect to

compliance with the ISPS Code, TAPA and internationally-recognised efficient security management systems that meet or exceed those generally adopted by the supply chain industry. However, the Group cannot guarantee that none of the cargo that passes through its terminals and facilities will be impacted by breaches in security or acts of terrorism either directly against the Group or indirectly in other areas of the supply chain that will impact on the Group. A security breach or act of terrorism that occurs at one or more of the Group's facilities, or at a shipping line or other port facility that has handled cargo before the Group, could subject the Group to significant liability, including the risk of litigation and loss of goodwill. In addition, a major security breach or act of terrorism that occurs at one of the Group's facilities or one of its competitors' facilities may result in a temporary shutdown of the container terminal industry and/or the introduction of additional or more stringent security measures and other regulations affecting the container terminal industry, including the Group (see further "Risk Factors – Risks Related to the Group – Additional security requirements may increase the Group's operating costs and restrict its ability to conduct its ports business"). The costs associated with any such outcome could have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

# The Group is subject to a wide variety of regulations and may face substantial liability if it fails to comply with existing or future regulations applicable to its businesses

In each of the jurisdictions in which the Group operates and will operate, it has to comply with laws, regulations and administrative policies which relate to not only environmental regulations and safety standards but also employment (including pensions), anti-corruption, banking and tax. In particular, JAFZ must comply with safety standards stipulated by JAFZA as the competent authority with respect to the Free Zone.

The Group's business operations are subject to extensive international, national and local laws and regulations governing, among other things (as applicable), the fees that the Group is permitted to charge at certain ports; the loading, unloading and storage of hazardous materials; environmental protection; and health and safety. The Group's ability to operate its businesses is contingent on the Group's ability to comply with these laws and regulations and to obtain, maintain and renew as necessary related approvals, permits and licenses from governmental agencies and authorities in the countries in which the Group operates. As the laws and regulations governing the Group's operations, and the legal interpretations of these laws and regulations, are not uniform across the countries in which the Group operates, the Group is exposed to the costs and administrative difficulties involved in keeping itself informed of new and evolving legislation and regulations that span many jurisdictions. Due to the complexities involved in ensuring compliance with different and sometimes inconsistent national and international regulatory regimes, there can be no assurance that the Group will remain in compliance with all of the regulatory and licensing requirements imposed on it by each relevant jurisdiction.

The Group's failure to comply with all applicable regulations and obtain and maintain requisite certifications, approvals, permits and licenses, whether intentional or unintentional, could lead to substantial penalties, including criminal or administrative penalties or other punitive measures, result in revocation of the Group's licenses and/or increased regulatory scrutiny (including, in the case of JAFZ, restrictions on providing leasing activities or other services), impair the Group's reputation, subject it to liability for damages, trigger a default under one or more of its financing agreements or invalidate or increase the cost of the insurance that it maintains for its ports business. Additionally, the Group's failure to comply with regulations that affect its staff, such as health and safety regulations, could affect its ability to attract and retain staff (see further "Risk Factors – Risks Related to the Group – If the Group fails to retain and attract qualified and experienced employees, its business may be harmed"). The Group could also incur civil liabilities such as abatement and compensation for loss in amounts in excess of, or that are not covered by, the Group's insurance (see further "Risk Factors – Risks Related to the Group – The Group may not maintain sufficient insurance coverage for the risks associated with the operation of its business"). For the most serious violations the Group could also be forced to suspend operations until it obtains such approvals, certifications, permits or licenses or otherwise bring its operations into compliance.

In addition, changes to existing regulations or tariffs or the introduction of new regulations or licensing requirements (which may be retrospective) are beyond the Group's control and may be influenced by political or commercial considerations not aligned with the Group's interests. Any such regulations, tariffs or licensing requirements could materially and adversely affect the Group's business by reducing its revenue, increasing its operating costs or both and the Group may be unable to mitigate the impact of such changes. Further or future tariff reductions for one or more of the Group's operations could have a negative effect on the Group's results of operations.

Finally, any expansion of the scope of the regulations governing the Group's environmental obligations, in particular, would likely involve substantial additional costs, including costs relating to maintenance and inspection, development and implementation of emergency procedures and insurance coverage or other financial assurance of the Group's ability to address environmental incidents or external threats. If the Group is unable to control the costs involved in complying with these and other laws and regulations, or recover the full amount of such costs from its customers, the Group's business, results of operations, financial condition and prospects could be materially and adversely affected.

### If the Group fails to retain and attract qualified and experienced employees, its business may be harmed

If the Group is unable to retain experienced, capable and reliable personnel, especially senior and middle management with appropriate professional qualifications, or fails to recruit skilled professional and technical staff in pace with its growth, its business and financial results may suffer. There is intense competition in the UAE for skilled personnel, especially at the senior management level, due to a disproportionately low number of available qualified and/or experienced individuals compared to current demand. Consequently, when talented employees leave, the Group may have difficulty, and incur additional costs, replacing them. The loss of any member of the Group's management team or any of the Group's terminal managers may result in: (i) a loss of organisational focus; (ii) poor execution of operations; and (iii) an inability to identify and execute potential strategic initiatives such as expansion of capacity. These adverse results could, among other things, reduce potential revenue, prevent the Group from diversifying its service lines and expose it to downturns in the markets in which the Group operates, all of which could materially and adversely affect the Group's business, results of operations, financial condition and prospects.

# Industrial action or adverse labour relations could disrupt the Group's business operations and have an adverse effect on the Group's operating results

The Group's operations depend on employees who may be party to national or local collective bargaining arrangements or benefit from local applicable law, regulation or custom regarding employee rights and benefits. If the Group is unable to negotiate acceptable labour agreements or maintain satisfactory employee relations, the results could include work stoppages, strikes or other industrial action or labour difficulties (including higher labour costs) at one or more of the Group's facilities, any of which could have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

# Failure in the Group's information and technology systems could result in delays to its business operations

The Group's information and technology systems are designed to enable it to use its infrastructure resources as efficiently as possible and monitor and control all aspects of its operations. Although each of the Group's business, based on its nature, is configured to keep its systems operational under abnormal conditions, including with respect to business processes and procedures, any failure or breakdown in these systems could interrupt its normal business operations and result in a significant slowdown in operational and management efficiency for the duration of such failure or breakdown. Any prolonged failure or breakdown could dramatically impact the Group's ability to offer services to its customers, which could have a material adverse effect on the Group's business, results of operations, financial condition and prospects. Similarly, any significant delays or interruptions in the Group's loading or unloading of a customer's cargo could negatively impact its reputation as an efficient and reliable terminal operator.

The Group continues to embed more digitalisation into its strategy as it seeks to achieve advantages with regard to customer experience, revenue and cost since the Group believes that greater digitalisation will help it to achieve growth targets in an evolving landscape. Digital adoption and related efficiency improvements in the shipping and logistics industry accelerated during the COVID-19 pandemic, as the global crisis forced the industry, including the Group, to adopt new technologies to continue their operations. Any failure or lack of synergy between the Group's new digital solutions and its existing information and technology systems, or a failure to adopt innovative digital solutions as quickly or as effectively as its competitors, could dramatically impact the Group's ability to offer services to its customers, which could have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

Further, in common with other terminal operators based in the GCC and elsewhere in the world, the threat to the security of the Group's information and data from cyber-attacks is real and continues to grow at pace.

Activists, rogue states and cyber criminals are among those targeting computer systems around the world. Risks to technology and cyber-security change rapidly and require continued focus and investment. Given the increasing sophistication and scope of potential cyber-attack, it is possible that future attacks may lead to significant breaches of security. Failure to adequately manage cyber-security risk and continually review and update current processes in response to new threats could adversely affect the Group's reputation, business, results of operations, financial condition and prospects.

The Group is also reliant on third party vendors to supply and maintain much of its information technology. In the event that one or more of the other third-party vendors that the Group engages to provide support and upgrades with respect to components of the Group's information technology ceased operations or became otherwise unable or unwilling to meet the Group's needs, there can be no assurance that the Group would be able to replace any such vendor promptly or on commercially reasonable terms, if at all. Delay or failure in finding a suitable replacement could materially and adversely affect the Group's business, results of operations, financial condition and prospects.

### The Group may fail to implement and manage its business strategy

Historically, the Group was a global ports and terminal operator. Over the last several years through acquisitions, the Group has begun complementing its ports and terminals business with its parks and economic zones, marine and logistics services businesses. This is part of the Group's strategy to become not just a port and terminal operator but a leading enabler of global trade and an integral part of the supply chain, which the Group expects to execute through organic and inorganic growth. It may also undertake certain expansion initiatives through the acquisition of various companies and the establishment of joint ventures. The success of the Group's acquisition and investment strategy depends on a number of factors, including:

- its ability to identify suitable opportunities for investment or acquisition;
- whether the Group is able to reach an acquisition or investment agreement on terms that are satisfactory;
- the extent to which the Group is able to exercise control over the acquired company or business;
- the economic, business or other strategic objectives and goals of the acquired company or business compared to the Group's;
- the Group's ability to successfully integrate the acquired company or business or retain its talent; and
- the Group's ability to generate the expected synergies and cost savings from acquisitions.

In addition, there is no assurance that any of the Group's acquisitions will be successful. Acquisitions involve risks, including:

- unforeseen contingent risks or latent liabilities relating to these businesses that may only become apparent after the merger or acquisition is finalised;
- potential difficulties in the integration and management of the operations and systems;
- potential difficulties in the retention of select personnel;
- potential difficulties in the co-ordination of sales and marketing efforts;
- diversion of the Group's management's attention from other ongoing business concerns (or *vice versa*, management not being able to give acquisitions and strategy sufficient attention as they are required to focus on core businesses); and
- potential changes to any competitive advantages enjoyed by the businesses that may impact their suitability as investment opportunities.

The Group's organic expansion initiatives involve numerous risks, including but not limited to, the financial costs of investment in infrastructure and equipment, construction of new facilities and working capital

requirements. There can be no guarantee that issues will not arise when constructing and mobilising these facilities, that could result in delays and cost overruns.

In addition, there is no assurance that these growth initiatives undertaken will result in sales being commensurate with the investment costs. The Group may also not be able to generate the planned returns on its new investments. If the Group is unable to do so or cannot manage its costs, the Group's business, results of operations and financial condition will be adversely and materially affected as it will not be able to recover the costs of the Group's investment.

Furthermore, the parks and economic zones, marine and logistics services businesses have different cash flow and profitability dynamics to the Group's existing ports and terminals business. For example, logistics businesses typically deliver lower EBITDA margins, which resulted in a decline in the Group's Adjusted EBITDA margin from 41.2 per cent. for the year ended 31 December 2021 compared to 29.7 per cent. for the year ended 31 December 2022. As a result, as the Group expands these businesses in proportion to its ports and terminals business, the Group's EBITDA margin may decline. Additionally, the Group does not have the same historical experience in these areas. Should the Group not successfully execute its new strategy it could have a material adverse effect on the Group's business, results of operations, financial condition and prospects.

# The Group operates a number of defined benefit pension schemes

The Group operates a number of defined benefit pension schemes. The valuation of the pension deficit requires significant levels of judgement and technical expertise in choosing the appropriate assumptions. Changes in a number of the key assumptions including salary increases, inflation, discount rates and mortality assumptions can have a material impact on the calculation of the pension position. As a result of the size of the pension scheme deficit and the judgements inherent in the actuarial assumptions used in the valuation of the pension benefit obligations, the Group considers this to be an area of focus. In 2022, the Group made a pension contribution of U.S.\$61.9 million to these schemes. The Group expects to make a pension contribution of approximately U.S.\$46.7 million in 2023 to these schemes. Any change in the assumptions or the Group's obligations could materially and adversely affect the Group's business, results of operations, financial condition and prospects. Subsequent to 30 June 2023, the trustee of the P&O pension scheme agreed to buy-in with Rothesay, securing benefits for 5,300 members (see further "Management's Discussion & Analysis – Recent Developments").

# Risks Related to the Regions in which the Group Operates

# The Group is subject to political and economic conditions in Dubai, as well as the UAE as a whole

For the year ended 31 December 2022, 67.7 per cent. of the Group's revenue related to its operations located in the Middle East, Europe and Africa financial reporting segments, a significant portion of which related to operations in the UAE. Consequently, the Group's results of operations are and will continue to be affected by the financial, political and general economic conditions prevailing from time to time in or affecting Dubai, the UAE and the Middle East as well as the broader Indian Subcontinent and Africa regions.

Although it has one of the most diversified economies in the GCC, the UAE's wealth remains largely based on oil and gas. According to the OPEC website, the price of the OPEC Reference Basket has fluctuated significantly in recent years. The monthly average OPEC Reference Basket price per barrel increased sharply by approximately 31.2 per cent. from U.S.\$65.10 in January 2020 to U.S.\$85.41 in January 2022, and peaked in June 2022, primarily as a result of Russia's invasion of Ukraine, before falling sharply to U.S.\$81.62 in January 2023. In 2023, oil prices have declined with the OPEC Reference Basket price reaching U.S.\$82.05 on 3 January 2023 and subsequently further declining through the early months of 2023 to U.S.\$75.19 in June 2023 (see also "Risk Factors – Risks Related to the Group – The Group's results of operations can be adversely impacted by declines in global trading volumes"). Oil prices are expected to continue to fluctuate in the future in response to changes in many factors over which the Group has no control.

The lower international prices for hydrocarbon products have had a significant adverse effect on the oil-revenue dependent GCC economies, resulting in reduced fiscal budgets and public spending plans, together with increased budgetary deficits across the GCC. Despite the UAE being viewed as being less vulnerable than some of its GCC neighbours due to the growth in its non-oil sector and the sizeable wealth of the

Government of Abu Dhabi, fluctuations in energy prices have an important bearing on economic growth and the UAE is also reliant on the real estate, trade, transportation and tourism sectors, which are all significantly exposed to global recession induced by the coronavirus market shock. Any such factor which results in a further reduction in governmental spending may have an adverse impact on the level of economic activity in the UAE which could, in turn, have a negative impact on regional trade volumes (see further "Risk Factors – Risks Related to the Group – The Group's results of operations can be adversely impacted by declines in global trading volumes").

In addition, while the UAE is seen as a relatively stable political environment, certain other jurisdictions in the Middle East are not and there is a risk that regional geopolitical instability could impact the UAE. Instability in the Middle East may result from a number of factors, including government or military regime change, civil unrest or terrorism. In particular, since early 2011 there has been political unrest in a range of MENA countries, including Egypt, Algeria, the Hashemite Kingdom of Jordan, Libya, the Kingdom of Bahrain, the Kingdom of Saudi Arabia, the Republic of Yemen, the Republic of Iraq (Kurdistan), Syria, Palestine, the Republic of Türkiye, Tunisia and the Sultanate of Oman. This unrest has ranged from public demonstrations to, in extreme cases, armed conflict (including the multinational conflict with Islamic State (also known as Daesh, ISIS or ISIL)) and the overthrow of existing leadership and has given rise to increased political uncertainty across the region. Furthermore, as at the date of this Base Prospectus there is an ongoing military conflict between certain Arab states led by Saudi Arabia and Al Houthi militia in Yemen.

These situations have caused significant disruption to the economies of affected countries and have had a destabilising effect on international oil and gas prices. Though the effects of the uncertainty have been varied, it is not possible to predict the occurrence of events or circumstances, such as war or hostilities, or the impact of such occurrences, and no assurance can be given that the Group would be able to sustain its current profit levels if adverse political events or circumstances were to occur.

Continued instability affecting the countries in the MENA region could adversely impact the UAE although to date there has been no significant impact on the UAE and, in particular, the port at Jebel Ali continues to be regarded as a safe haven for trade and shipping in the Middle East. For example, on 2 January 2020, the United States carried out a military strike which killed a senior Iranian military commander. As a result of this military strike, the Islamic Republic of Iran launched missiles at a U.S. base in the Republic of Iraq. Any blockage of, or other event affecting, the Strait of Hormuz or other political or military disruptions in the Arabian Gulf could prevent the Group's shipping line customers from reaching the ports at which the Group operates in the UAE, including through prohibitive increases in their insurance premiums. Any such occurrences could have a material adverse effect on the business, results of operations, financial condition and prospects of the Group.

The economies of Dubai and the UAE, like those of many emerging markets, have been characterised by significant government involvement through direct ownership of enterprises. Whilst Dubai and the UAE have enjoyed significant economic growth and relative political stability following the global financial crisis, there can be no assurance that such growth or stability will continue or that large contingent liabilities from Government-owned entities, including both banks and corporates, will not materialise if there is a significant deterioration in the economic background as a result of the coronavirus pandemic or otherwise. Moreover, while the Government's policies have generally resulted in improved economic performance, there can be no assurance that such level of performance can be sustained. A general downturn or instability in certain sectors of the UAE or the regional economy could have a material adverse effect on the business, results of operations, financial condition and prospects of the Group.

Certificateholders should also note that the Group's business and financial performance could be materially and adversely affected by political, economic or related developments both within and outside the Middle East region because of inter-relationships within the global financial markets. The Group could be materially and adversely affected in the future by any deterioration of general economic conditions in the markets in which its customers operate, as well as by international trading market conditions and/or related factors.

# The Group is subject to the risks of political, social and economic instability associated with countries and regions in which it operates or may seek to operate

The Group conducts its business in a number of countries and regions with developing economies, many of which do not have firmly established legal and regulatory systems and some of which from time to time

have experienced economic or political instability. Some of these countries are also in the process of transitioning to a market economy and, as a result, are experiencing changes in their economies and their government policies that can affect the Group's investments in these countries. Governments in these jurisdictions and countries, as well as in more developed jurisdictions and countries, may be influenced by political or commercial considerations outside of the Group's control, and may act arbitrarily, selectively or unlawfully, including in a manner that benefits the Group's competitors.

Specific country risks that may have a material adverse effect on the Group's financial condition and results of operations include:

- political instability, riots or other forms of civil disturbance or violence;
- war, terrorism, invasion, rebellion or revolution;
- government interventions, including expropriation or nationalisation of assets, increased protectionism and the introduction of tariffs or subsidies;
- changing fiscal, regulatory and tax regimes such as the introduction of value added tax in the GCC;
- arbitrary or inconsistent government action, including capricious application of tax laws and selective tax audits;
- difficulties and delays in obtaining requisite governmental licenses, permits or approvals;
- cancellation, nullification or unenforceability of contractual rights; and
- under-developed industrial and economic infrastructure, including railway and road systems that are unable to deal with the high volumes handled at a particular terminal.

For example, on 8 July 2014, the Group was notified that the Government of Djibouti ("Djibouti") had initiated arbitration proceedings before the London Court of International Arbitration ("LCIA") against the Group, alleging fraud and illegal payments and seeking rescission of all contracts between the Group and Djibouti. Each of the parties made various claims and counterclaims. On 20 July 2018, a hearing took place before the LCIA at which the Group requested that the LCIA declare the actions of Djibouti unlawful and confirm the validity of the concession agreement between the parties. On 31 July 2018, the LCIA confirmed in an arbitral award that the 2006 concession agreement remained valid and binding notwithstanding the laws and decrees Djibouti had adopted. In a further arbitral award on 29 March 2019, the LCIA confirmed that Djibouti must pay to DCT an amount of: (i) U.S.\$88.0 million (plus compound interest at 3 per cent. per annum) for non-payment of royalties for traffic not transferred to DCT once it became operational; and (ii) U.S.\$385.7 million (plus simple interest at 3 per cent. per annum) for breach of exclusivity by developing container facilities at Doraleh Multipurpose Terminal, with further damages possible if Doraleh International Container Terminals is built by Djibouti. On 10 January 2020, the LCIA released an arbitration award demanding that the Group's full rights and benefits in DCT be restored and gave Djibouti until 10 March 2020 to comply with the award. Subsequently, this deadline was extended to 10 June 2020. Due to the coronavirus outbreak, the deadline was postponed until 10 December 2020. Djibouti rejected the concession agreement, following which the Group instructed its lawyers to affirm the concession agreement and apply for damages for the period the Group was excluded from the port (i.e., period starting from February 2018 to date). On 12 July 2021, the arbitration tribunal has ruled in favour of the Group. The arbitration proceeded to the second phase wherein on 20 January 2022 an interim damage claim for lost dividends and management fees (including interest) were raised amounting to U.S.\$164.6 million, owed to the Group. As of the date of this Base Prospectus, the Group continues to pursue all legal means to defend its rights as a shareholder. See also "Description of DP World - Legal Proceedings - Djibouti Proceedings".

Following a referendum vote on 23 June 2016 and a formal notice given by the U.K. to the European Union (the "EU") on 29 March 2017 under Article 50 of the Treaty on European Union, the United Kingdom left the EU on 31 January 2020 ("Brexit"). A U.K.-EU Trade and Cooperation Agreement was finalised on 24 December 2020 and came into force from 1 January 2021. This Trade and Cooperation Agreement sets out all aspects of the current U.K.-EU relationship, such as trade, security, areas of ongoing collaboration/cooperation and governance. Although the Group does not believe that Brexit has had any material impact on the business or operations of its deepwater ports in London Gateway and Southampton,

which primarily cater to cargo that comes from outside the EU, in particular Asia, the Group's P&O Ferries business, which connects the United Kingdom to the EU, has had its operations negatively impacted at times because of challenges arising from new visa and customs requirements between the two jurisdictions. The long-term effect of the United Kingdom leaving the EU and the impact of that event on the United Kingdom's, European and global economies are impossible to predict and, accordingly, it is difficult to forecast with any certainty the effect of these events on the operations of the Group in Europe (including on its operations at DP World London Gateway (U.K.)).

To the extent that any of the Group's operations is located in a country or region that is designated a Hull, War, Strikes, Terrorism and Related Perils Listed Area by Lloyd's Joint War Committee, shipping lines must pay war risk premiums in respect of insurance that they obtain for vessels travelling in such areas. For instance, in May 2019, four civilian commercial cargo ships were subjected to sabotage operations in the UAE's economic waters (east of the Emirate of Fujairah). Following this, according to a statement available on the Lloyd's Joint War Committee's website, the committee met to review the situation and it updated the listed areas to include the UAE in order to reflect the perceived heightened risk across the region. Further, two vessels were seized in July 2019 and the Lloyd's Joint War Committee's website advises that a general threat exists to all tanker traffic transiting the Strait of Hormuz. As at the date of this Base Prospectus, nine of the Group's container terminals are located in five countries that are currently designated Hull, War, Strikes, Terrorism and Related Perils Listed Areas, namely the Islamic Republic of Pakistan ("Pakistan"), the Kingdom of Saudi Arabia, Ukraine, Somalia and the UAE. Any such current or future designation could negatively affect the decisions of the Group's shipping line customers to continue to call at these terminals.

Changes in investment policies or shifts in the prevailing political climate in any of the countries in which the Group operates could result in the introduction of increased government regulations with respect to, among other things:

- price controls;
- export, import and throughput controls;
- income and other taxes;
- environmental legislation;
- customs and immigration;
- foreign ownership restrictions;
- foreign exchange and currency controls;
- labour and welfare benefit policies; and
- land and water use.

As the political, economic and social environments in certain countries in which the Group has made, or may consider making, investments remain subject to continuing development, investments in such countries are characterised by a significant degree of uncertainty. Any unexpected changes in the political, social, economic or other conditions in such countries, or in countries that neighbour such countries, could have a material adverse effect on the investments that the Group has made or may make in the future, which in turn could have a material adverse effect on the Group's business, results of operations, financial condition and prospects. For additional risks related to political and economic conditions in Dubai, the UAE and the Middle East, see "Risk Factors – Risks Related to the Regions in which the Group Operates – The Group is subject to political and economic conditions in Dubai, as well as the UAE as a whole".

Government policies relating to the Group's businesses may be changed in countries in which the Group operates and will operate and any such changes in a country could have a material adverse effect on its financial condition and results of its operations in that country

Government policies relating to the Group's businesses may be changed in countries in which the Group operates. Any such changes may require the Group to change aspects of the way that the Group conducts business in the relevant country, which could have a material effect on the Group's financial condition,

results of operations and prospects to the extent that current policies differ significantly from the policies ultimately promulgated by the relevant country. Any changes in government policies relating to the respective industry in countries that the Group is not currently operating in could prevent or restrict the Group's ability to operate in those countries in the future.

# Anti-trust and competition laws in the countries in which the Group operates and will operate may limit its growth and subject it to anti-trust and other investigations

The anti-trust and competition laws and related regulatory policies in many of the countries in which the Group operates generally favour increased competition and may prohibit the Group from making further acquisitions or continuing to engage in particular practices to the extent that the Group holds a leading market share in such countries. In addition, violations of such laws and policies could potentially expose the Group to civil lawsuits or criminal prosecution, including fines and imprisonment. The Group cannot predict the effect such investigations will have on the Group's business. If as a result of any such investigation, the relevant anti-trust or competition authority imposes fines or other penalties on the Group or prohibits the Group from engaging in certain types of business in one or more of the regions in which the Group operates, the Group's financial performance and future growth could be materially and adversely affected.

#### Risks Related to the Certificates

# Limitations relating to the indemnity provisions in the Wakala Series Purchase Undertaking and the Master Declaration of Trust

The Company has covenanted in the Wakala Series Purchase Undertaking and the Master Declaration of Trust that: (a) if, at the time of delivery of an exercise notice in accordance with the provisions of the Wakala Series Purchase Undertaking, DP World Limited remains in actual or constructive possession, custody or control of all or any part of the Wakala Assets, the Optional Dissolution (Put Right) Wakala Assets, the Change of Control Put Right Wakala Assets or the Tangibility Event Put Right Wakala Assets (each as defined in the Wakala Series Purchase Undertaking), as the case may be; and (b) if, following delivery of an exercise notice in accordance with the provisions of the Wakala Series Purchase Undertaking, the Company fails to pay the relevant Wakala Series Exercise Price for any reason whatsoever, the Company shall (as an independent, severable and separately enforceable obligation) fully indemnify (on demand and on an after Tax basis) the Trustee for the purpose of redemption in full of the outstanding Wakala Series Certificates, the Optional Dissolution (Put Right) Certificates, the Change of Control Put Right Certificates or the Tangibility Event Put Right Certificates (each as defined in the Wakala Series Purchase Undertaking), as the case may be, and, accordingly, the amount payable under any such indemnity claim will equal the relevant Wakala Series Exercise Price.

Subject to the satisfaction of the conditions set out in the above paragraphs, if the Company fails to pay the relevant Wakala Series Exercise Price in accordance with the Wakala Series Purchase Undertaking, the Delegate (on behalf of the Certificateholders) may, subject to the matters set out in Condition 15 (Dissolution Events) and the terms of the Master Declaration of Trust, seek to enforce, inter alia, the provisions of the Wakala Series Purchase Undertaking and the Master Declaration of Trust against the Company by commencing arbitral or legal proceedings.

However, investors should note that, in the event that the Company does not remain in actual or constructive possession, custody or control of all or any part of the relevant Wakala Assets at the time of delivery of the exercise notice in accordance with the provisions of the Wakala Series Purchase Undertaking, the first condition as described above will not be satisfied and, therefore, no amounts will be payable by the Company under the separate indemnity provisions. For the avoidance of doubt, no investigation has been or will be made by the Trustee, the Arrangers (or any of their respective affiliates), the Dealers (or any of their respective affiliates), the Delegate or the Agents as to whether the Company has or will continue to remain in actual or constructive possession, custody or control of any Wakala Assets.

Accordingly, in such event, the Delegate (on behalf of the Certificateholders) may be required to establish that there has been a breach of contract by the Company in order to prove for damages. Such breach of contract may be due to: (1) a breach by the Company of the requirement to purchase the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant Wakala Assets on the relevant Dissolution Date pursuant to the provisions of the Wakala Series Purchase Undertaking; and/or (2) a breach by the Company of its undertaking to maintain actual or constructive possession, custody or control of all

of the Wakala Assets, provided that: (x) it is legally possible for the Wakala Series Service Agent to so maintain, and (y) such maintenance shall not result in a breach of the terms of the relevant real estate lease.

As a result, the Delegate (on behalf of the Certificateholders) may not be able to recover, or may face significant challenges in recovering, an amount equal to the relevant Wakala Series Exercise Price and in turn, the amount payable to the Certificateholders upon redemption.

# The occurrence of a Tangibility Event may have a significant adverse effect on the liquidity and market value of the Certificates

If a Tangibility Event occurs, the Certificateholders will be promptly notified by the Trustee that: (i) a Tangibility Event has occurred; (ii) as determined in consultation with the *Shari'a* Adviser, the Certificates should be tradable only in accordance with the *Shari'a* principles of debt trading (such as the principle that debt is to be traded against tangible assets and/or eligible commodities on a spot settlement basis); (iii) on the date falling 15 days following the Tangibility Event Put Right Date, the Certificates will be delisted from any stock exchange (if any) on which the Certificates have been admitted to listing; and (iv) the Tangibility Event Put Right Period, during which period any Certificateholder shall have the right to require the redemption of all or any of its Certificates. Upon receipt of such notice, the Certificateholders may elect to redeem all or any of their Certificates in accordance with the Conditions. Accordingly, a Tangibility Event may have a significant adverse effect on the liquidity and market value of the Certificates.

### The Certificates are limited recourse obligations

The Certificates are not debt obligations of the Trustee. Instead, the Certificates represent an undivided *pro rata* ownership interest solely in the Trust Assets. Recourse to the Trustee in respect of each Series of Certificates is limited to the Trust Assets of that Series and the proceeds of such Trust Assets are the sole source of payments on the relevant Certificates. Upon the occurrence of a Dissolution Event, or early dissolution pursuant to the Conditions, the sole rights of each of the Trustee, the Delegate and, through the Delegate, the Certificateholders of the relevant Series of Certificates to realise proceeds from the Trust Assets will be by way of enforcement and will be against the Company to perform its obligations under the Transaction Documents to which it is a party. The obligations of the Company under the Transaction Documents are unsecured and rank *pari passu* with the Company's other unsecured indebtedness. Certificateholders will otherwise have no recourse to any assets of the Trustee (including its directors and service providers), the Company, the relevant Dealers, the Delegate, the Issuing and Paying Agent or any affiliate of any of the foregoing entities in respect of any shortfall in the expected amounts due under the relevant Trust Assets.

The Company is obliged to make certain payments under the Transaction Documents to which it is a party directly to the Trustee, and the Trustee and the Delegate will have direct recourse against the Company to recover payments due to the Trustee from the Company pursuant to the Transaction Documents. No Certificateholder shall be entitled to proceed directly against the Trustee or to provide instructions to the Trustee to proceed directly against the Company in each case under any Transaction Document unless the Delegate: (i) fails to do so within a reasonable time becoming so bound and such failure its continuing; or (ii) is unable by reason of an order of a court having competent jurisdiction to do so and such inability is continuing. Accordingly, there can be no assurance that the proceeds of the realisation of, or enforcement with respect to, the Trust Assets (which, as described above, will be by way of enforcing each of the Trustee's and the Company's respective obligations under the Transaction Documents to which they are a party) will be sufficient to make all payments due in respect of the Certificates of the relevant Series.

After enforcing the rights in respect of the Trust Assets (in the manner described above) and distributing the net proceeds of such Trust Assets in accordance with the Conditions, the obligations of the Trustee in respect of the Certificates shall be satisfied and neither the Delegate nor any Certificateholder may take any further steps against the Trustee to recover any further sums in respect of the Certificates and the right to receive any such sums unpaid shall be extinguished. Furthermore, under no circumstances shall the Trustee, the Delegate or any Certificateholder have any right to cause the sale or other disposition of any of the relevant Trust Assets.

Since the Company is a holding company and substantially all of its operations are conducted through its subsidiaries, joint ventures and associates, its ability to make payments under the Transaction Documents depends on its ability to obtain cash dividends or other cash payments, or obtain loans from, such entities

The Company currently conducts substantially all of its operations through its subsidiaries, joint ventures and associates, and such entities generate substantially all of the operating income and cash flow of the Company. Since the Company has no direct operations or significant assets other than the capital stock of these entities, it relies on free cash flow of its subsidiaries, cash dividends from its joint ventures and associates, investment income, financing proceeds and other permitted payments from its subsidiaries, joint ventures and associates to make payments on its debt (including its payment obligations under the relevant Transaction Documents), pay operating expenses and pay other obligations that may arise from time to time.

The ability of such subsidiaries, joint ventures and associates to make payments to the Company depends largely on the financial condition, ability to generate profits and ability to distribute such amounts, if any, by such entities to the Company. Since such subsidiaries, joint ventures and associates are separate and distinct legal entities, they will have no obligation to pay any dividends or to lend or advance funds to the Company and may be restricted from doing so by contract, including by other financing arrangements, any charter provisions, any other shareholders or partners (including any shareholder arrangement or joint venture arrangement) or any applicable laws and regulations in the various jurisdictions in which such entities operate. Similarly, because of the holding company structure of the Company and the Group, claims of the creditors of such subsidiaries, joint ventures and associates, including trade creditors, banks and other lenders, effectively have priority over any claims that the Company may have with respect to the assets of these entities (see further "Risks Related to the Certificates – Any claims by the Trustee or the Delegate (on behalf of the Certificateholders) against the Company under the Transaction Documents will be structurally subordinated to claims of creditors of the subsidiaries of the Company").

No assurance can be given that such subsidiaries, joint ventures or associates will generate sufficient profits and cash flows, or otherwise prove willing or able, to pay dividends or lend or advance sufficient funds to the Company to enable it to meet its obligations that may arise from time to time, pay operating expenses and to make principal and interest/profit payments on its debt (including its payment obligations under the relevant Transaction Documents). The inability of one or more of these entities to pay dividends or lend or advance funds to the Company could have a material adverse effect on the business, results of operations, financial condition and prospects of the Company or the Group.

# Any claims by the Trustee or the Delegate (on behalf of the Certificateholders) against the Company under the Transaction Documents will be structurally subordinated to claims of creditors of the subsidiaries of the Company

In the event of a winding-up or insolvency of one of the subsidiaries of the Company, claims of secured and unsecured creditors of such subsidiary, including trade creditors, banks and other lenders, will have priority with respect to the assets and revenues of such subsidiary over any claims that the Company or the creditors of the Company may have with respect to such assets and revenues. Generally, all of the obligations of a subsidiary of the Company would have to be satisfied before any of the assets or revenues of such subsidiary would be available, upon liquidation or otherwise, to the Company or the creditors of the Company. Claims by the Trustee or the Delegate (on behalf of the Certificateholders) against the Company under the Transaction Documents will therefore be structurally subordinated to the indebtedness of the subsidiaries of the Company, the amount of which is not subject to contractual limitations under the terms of the Certificates (see further "Risks Related to the Group – The Group's indebtedness could adversely affect its ability to raise additional capital to fund its operations and limit its ability to react to changes in the economy or the industries in which the Group operates").

# The terms of the Certificates will contain provisions allowing for modification, waivers and substitution thereof and, as a result, the terms and conditions of the Certificates may change without the consent of Certificateholders

The Master Declaration of Trust contains provisions for calling meetings of Certificateholders to consider matters affecting their interests generally. These provisions permit defined majorities to bind all Certificateholders, including Certificateholders who did not attend and vote at the relevant meeting and Certificateholders who voted in a manner contrary to the majority.

The Master Declaration of Trust also provides that the Delegate may agree, without any consent or sanction of Certificateholders, to any modification of the Master Declaration of Trust, the Conditions or any other Transaction Document which is, in the opinion of the Delegate: (i) of a formal, minor or technical nature; (ii) to correct a manifest error; or (iii) not materially prejudicial to the interests of the Certificateholders. Further, the Master Declaration of Trust also provides that the Delegate may, without the consent or sanction of the Certificateholders: (a) agree to waive or to authorise any breach or proposed breach of any provision of the Master Declaration of Trust, the Conditions or any other Transaction Document; or (b) determine that any Dissolution Event or Potential Dissolution Event shall not be treated as such, in each case, provided that, in the opinion of the Delegate, such waiver, authorisation or determination is not materially prejudicial to the interests of the outstanding Certificateholders.

# The transferability of the Certificates may be limited under applicable securities and tax laws, which may adversely affect the value of the Certificates

The Certificates have not been registered under the Securities Act or the securities laws of any state of the United States or any other jurisdiction. The Certificates may not be offered, sold or otherwise transferred in the United States or to or for the account or benefit of a U.S. person other than to persons that are QIBs that are also QPs. In addition, each purchaser of a Certificate will be required to represent that it is not purchasing the Certificates (or any interest therein) on behalf of or with the assets of: (i) "employee benefit plans" within the meaning of Section 3(3) of ERISA that are subject to Title I of ERISA; (ii) "plans" within the meaning of Section 4975(e)(1) of the Code that are subject to Section 4975 of the Code; or (iii) governmental, church or non-U.S. plans that are subject to any Similar Law unless, under (iii), its purchase and holding of the Certificate would not result in a violation of any applicable Similar Law, as described further in "Certain ERISA and Related Considerations". Each purchaser of the Certificates will also be deemed, by its acceptance of such Certificates, to have made certain representations and agreements intended to restrict transfers of the Certificates as described under "Subscription and Sale and Transfer and Selling Restrictions". It is the obligation of each purchaser of the Certificates to ensure that its offers and sales of the Certificates comply with all applicable securities laws.

In addition, if at any time the Trustee or the Company determines that any owner of Certificates, or any account on behalf of which an owner of Certificates purchased its Certificates, is a person that is required to be a QIB that is also a QP and does not meet those requirements, or is subject to Title I of ERISA or Section 4975 of the Code, the Trustee or the Company may require that such owner's Certificates be sold or transferred to a person designated by or acceptable to the Trustee and the Company.

# The Trustee is a "covered fund" for the purposes of the Volcker Rule, which could negatively affect the liquidity and the value of the Certificates

Under Section 619 of the U.S. Dodd-Frank Act and the corresponding implementing regulations (the" **Volcker Rule**"), relevant "banking entities" (as defined under the Volcker Rule) are generally prohibited from, among other things, acquiring or retaining any equity, partnership, or other "ownership interest" in, or in "sponsoring", any "hedge fund" or "private equity fund", together "covered funds" (each as defined under the Volcker Rule). An "ownership interest" in a covered fund is broadly defined. In addition, in certain circumstances, the Volcker Rule restricts banking entities from entering into certain credit related transactions with covered funds.

A "hedge fund" and a "private equity fund" are defined widely and include any issuer which would be required to register as an investment company under the Investment Company Act but for section 3(c)(1) or 3(c)(7) of that Act. As the Trustee is exempt from registration under the Investment Company Act in reliance on the exemption provided by section 3(c)(7) thereof, the Trustee will be a "covered fund" and acquisition of the Certificates is likely to be considered an acquisition of an "ownership interest" in a "covered fund" (as those terms are used in the Volcker Rule). In the absence of an available exemption, it is expected that the provisions of the Volcker Rule will severely limit the ability of U.S. banking entities (including controlled affiliates of U.S. banking institutions outside the United States) to hold an ownership interest in the Trustee. The marketability and liquidity of the Certificates may be significantly impaired if there is no available exemption.

Any entity that is a "banking entity" as defined under the Volcker Rule and is considering an investment in ownership interests (for the purposes of the Volcker Rule) of the Trustee should consult its own legal advisers and consider the potential impact of the Volcker Rule in respect of such investment. Each investor is responsible for analysing its own position under the Volcker Rule and any similar measures and none of

the Trustee, the Company, the Arrangers or the Dealers makes any representation regarding such position, including with respect to the ability of any investor to acquire or hold the Certificates, now or at any time in the future.

# Certain Definitive Certificates, the denominations of which involve integral multiples, may be illiquid and difficult to trade

In relation to any issue of Certificates which have denominations consisting of a minimum Specified Denomination (as specified in the applicable Final Terms (or Pricing Supplement, as applicable)) plus one or more higher integral multiples of another smaller amount, it is possible that such Certificates may be traded in amounts in excess of the minimum Specified Denomination that are not integral multiples of such minimum Specified Denomination.

In such a case a holder who, as a result of trading such amounts, holds a principal amount of less than the minimum Specified Denomination in its account with the relevant clearing system, would need to purchase an additional amount of Certificates such that it holds an amount equal to at least the minimum Specified Denomination to be able to trade such Certificates. Certificateholders should be aware that Certificates which have a denomination that is not an integral multiple of the minimum Specified Denomination may be illiquid and difficult to trade.

If a Certificateholder holds an amount which is less than the minimum Specified Denomination in his account with the relevant clearing system at the relevant time, such Certificateholder may not receive a Definitive Certificate in respect of such holding (should Definitive Certificates be printed) and would need to purchase a principal amount of Certificates such that its holding amounts to at least a Specified Denomination in order to be eligible to receive a Definitive Certificate.

## There is no assurance that the Certificates will be compliant with the principles of Islamic finance

The Shariah Advisory Board of Citi Islamic Investment Bank E.C., Khalij UK Limited (Shari'a advisers to Deutsche Bank AG, London Branch), the Internal Sharia Supervisory Committee of Dubai Islamic Bank PJSC, the Internal Shariah Supervision Committee of Emirates NBD, the First Abu Dhabi Bank Internal Shariah Supervisory Committee, the Internal Shariah Supervision Committee of HSBC Bank Middle East Limited, the Global Shariah Supervisory Committee of J.P. Morgan Securities plc and the Global Shariah Supervisory Committee of Standard Chartered Bank have each confirmed that the Certificates and the Transaction Documents are, in their view, compliant with the principles of Shari'a as applicable to, and interpreted by, them. However, there can be no assurance as to the Shari'a permissibility of the structure (including in respect of the contents of containers at the Company's port facilities) or that the Transaction Documents or any issue and trading of any Certificates will be deemed to be Shari'a compliant by any other Shari'a board or Shari'a scholars or that they would deem the issue or trading of any Certificates (including, without limitation, any future trading of the Certificates on the secondary market) to be Shari'a compliant. None of the Trustee, the Company, the Arrangers (or their affiliates), the Dealers (or their affiliates), the Delegate or the Agent makes any representation as to the Shari'a compliance of any Certificates and/or any trading thereof (including, without limitation, any future trading of the Certificates on the secondary market), the Transaction Documents or the above pronouncements. Investors are reminded that, as with any Shari'a views, differences in opinion are possible and different Shari'a standards may be applied by different Shari'a boards. Investors should not rely on the above pronouncements in deciding whether to make an investment in the Certificates and are advised to obtain their own independent Shari'a advice as to whether the Transaction Documents, the Certificates and the issue and trading of any Certificates will comply with Shari'a standards (including, without limitation, their individual standards of compliance) and make their own determination as to the future tradability (including, without limitation, in compliance with Shari'a principles of debt trading) of the Certificates on any secondary market. Questions as to the Shari'a permissibility of the structure or the issue and the trading of the Certificates may limit the liquidity and adversely affect the market value of the Certificates.

In addition, none of the Arrangers (or their affiliates), the Dealers (or their affiliates), the Delegate or the Agent will have any responsibility for monitoring or ensuring compliance with any *Shari'a* principles of debt trading referred to in Condition 11(e)(iii) (*Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right*) or Condition 11(f) (*Capital Distributions of the Trust – Dissolution following a Total Loss Event*). Furthermore, prospective investors are reminded that the enforcement of any obligations of any of the parties under the English Law Documents (as defined herein) and the Certificates would be, if in dispute, the subject of arbitration in London under the Arbitration Rules

of the London Court of International Arbitration (the "LCIA Rules"). The Company has also agreed under the English Law Documents to which it is a party to submit to the jurisdiction of the courts of England, at the option of the counterparty. In such circumstances, the arbitrator or court, as the case may be, will apply the governing law of the relevant Transaction Document and/or the Certificates rather than *Shari'a* principles in determining the obligations of the parties.

# Investors in the Certificates must rely on DTC, Euroclear and/or Clearstream, Luxembourg procedures to exercise certain rights under the Certificates

The Certificates issued under the Programme will be represented on issue by one or more Global Certificates that may be deposited with a nominee for DTC or may be deposited with a common depositary for Euroclear and Clearstream, Luxembourg (each as described under "Form of the Certificates"). Except in the circumstances described in each Global Certificate, investors will not be entitled to receive Certificates in definitive form. Each of DTC, Euroclear and Clearstream, Luxembourg and their respective direct and indirect participants will maintain records of the beneficial interests in each Global Certificate held through it. While the Certificates are represented by a Global Certificate, investors will be able to trade their beneficial interests only through the relevant clearing systems and their respective participants.

While the Certificates are represented by Global Certificates, the Trustee will discharge its payment obligations under the Certificates by making payments through the relevant clearing systems. A holder of a beneficial interest in a Global Certificate must rely on the procedures of the relevant clearing system and its participants in relation to payments under the Certificates. Neither the Trustee nor the Company has any responsibility or liability for the records relating to, or payments made in respect of, beneficial interests in any Global Certificate.

Holders of beneficial interests in a Global Certificate will not have a direct right to vote in respect of the Certificates so represented. Instead, such holders will be permitted to act only to the extent that they are enabled by the relevant clearing system and its participants to appoint appropriate proxies.

## A change of law may materially and adversely affect the Certificates

The English Law Documents and the Conditions are based on English law while the Dubai Law Documents (as defined herein) are based on the laws of Dubai and, to the extent applicable in Dubai, the federal laws of the UAE ("Dubai Law"), in each case, in effect as at the date of this Base Prospectus. No assurance can be given as to the impact of any possible judicial decision or change to English law or administrative practice after the date of issue of any Certificates nor whether any such change could adversely affect the ability of the Trustee to make payments under the Certificates or of the Company to comply with its obligations under the Transaction Documents.

### Investments in emerging markets are subject to greater risk than investments in more developed markets

Investors in emerging markets should be aware that these markets are subject to greater risks than more developed markets, including, but not limited to, in some cases significant legal, economic and political risks. Accordingly, investors should exercise particular care in evaluating the risks involved and must decide for themselves whether, in the light of those risks, their investment is appropriate. Generally, investment in emerging markets is only suitable for sophisticated investors who fully appreciate the significance of the risk involved.

# Risks Related to the Structure of a Particular Issue of Certificates

# The Certificates may be subject to early dissolution

In certain circumstances the Certificates may be subject to early dissolution. For instance, in the event that the Trustee or the Company would be obliged to increase the amounts payable in respect of any Series of Certificates due to certain changes affecting taxation in any Relevant Jurisdiction as provided or referred to in Condition 12 (*Taxation*), the Trustee may redeem all but not some only of the outstanding Certificates of such Series in accordance with Condition 11(b) (*Capital Distributions of the Trust – Early Dissolution for Tax Reasons*).

If so provided in the applicable Final Terms (or Pricing Supplement, as applicable), a Series may also be redeemed early at the option of the Company. In the case of Certificates with an additional optional dissolution feature, the Company may choose to redeem such Certificates when its cost of financing or

funding is lower than the profit rate on the Certificates. At those times, an investor generally would not be able to reinvest the redemption proceeds at an effective profit rate as high as the profit rate on the Certificates being redeemed and may only be able to do so at a significantly lower rate. Potential investors should consider re-investment risk in light of other investments available at that time. In addition, such an optional dissolution feature could limit the market value of Certificates prior to or during any period when the Company may elect to redeem Certificates as the market value of those Certificates generally would not rise substantially above the Dissolution Amount or Partial Dissolution Amount (as applicable) at which they can be redeemed.

# Make Whole Amounts may not be sufficient when they are payable

In the case of Certificates with a make whole feature, the relevant Make Whole Amount due and payable on such Certificates may not be sufficient to cover the difference between the yield which the Certificateholders would expect to receive if they held such Certificates until the relevant Scheduled Dissolution Date and any alternative investment which the Certificateholders may make at the time of redemption with the proceeds of such redemption.

# Certain benchmark rates, including EURIBOR, may be discontinued or reformed in the future

Euro Interbank Offered Rate ("EURIBOR") and other rates and indices which are deemed to be "benchmarks" are the subject of ongoing national and international regulatory guidance and proposals for reform. Some of these reforms are already effective whilst others are still to be implemented. These reforms may cause such "benchmarks" to perform differently than in the past, to disappear entirely, or have other consequences which cannot be predicted. Any such consequence could have a material adverse effect on any Certificates linked to or referencing such a "benchmark".

Regulation (EU) 2016/1011 (the "EU Benchmarks Regulation") applies, subject to certain transitional provisions, to the provision of "benchmarks", the contribution of input data to a benchmark and the use of a benchmark within the EU. Among other things, it: (i) requires benchmark administrators to be authorised or registered (or, if non-EU-based, to be subject to an equivalent regime or otherwise recognised or endorsed); and (ii) prevents certain uses by EU supervised entities of benchmarks of administrators that are not authorised or registered (or, if non-EU based, not deemed equivalent or recognised or endorsed). Regulation (EU) No. 2016/1011 as it forms part of domestic law of the U.K. by virtue of the EUWA (the "U.K. Benchmarks Regulation"), inter alia, applies to the provision of "benchmarks" and the use of a benchmark in the U.K. Among other things, it prohibits the use in the U.K. by U.K. supervised entities of benchmarks of administrators that are not authorised by the FCA or registered on the FCA register (or, if non-U.K. based, not deemed equivalent or recognised or endorsed).

The EU Benchmarks Regulation and/or the U.K. Benchmarks Regulation, as applicable, could have a material impact on any Certificates linked to or referencing EURIBOR or another "benchmark" rate or index, in particular, if the methodology or other terms of the "benchmark" are changed in order to comply with the terms of the EU Benchmarks Regulation and/or the U.K. Benchmarks Regulation, as applicable. Such changes could (amongst other things) have the effect of reducing or increasing the rate or level, or affecting the volatility of the published rate or level, of the "benchmark".

In addition, the EU Benchmarks Regulation and/or the U.K. Benchmarks Regulation stipulates that each administrator of a "benchmark" regulated thereunder must be licensed by the competent authority of the member state where such administrator is located. There is a risk that administrators of certain "benchmarks" will fail to obtain a necessary licence, preventing them from continuing to provide such "benchmarks". Other administrators may cease to administer certain "benchmarks" because of the additional costs of compliance with the EU Benchmarks Regulation and/or the U.K. Benchmarks Regulation and other applicable regulations, and the risks associated therewith.

More broadly, any of the international, national or other proposals for reform, or the general increased regulatory scrutiny of "benchmarks", could increase the costs and risks of administering or otherwise participating in the setting of a "benchmark" and complying with any such regulations or requirements. Such factors may have the following effects on certain "benchmarks" (including EURIBOR): (a) discourage market participants from continuing to administer or contribute to the "benchmark"; (b) trigger changes in the rules or methodologies used in the "benchmark"; or (c) lead to the disappearance of certain "benchmarks". Any of the above changes or any other consequential changes as a result of international or

national reforms or other initiatives or investigations, could have a material adverse effect on the value of and return on any Certificates linked to or referencing the relevant "benchmark".

As an example of such "benchmark" reforms, on 21 September 2017, the European Central Bank announced that it would be part of a new working group tasked with the identification and adoption of a "risk free overnight rate" which can serve as a basis for an alternative to current "benchmarks" used in a variety of financial instruments and contracts in the Eurozone. On 13 September 2018, the working group on Euro risk-free rates recommended the new Euro short-term rate ("€STR") as the new risk-free rate for the Eurozone. €STR was published for the first time on 2 October 2019. Although EURIBOR has subsequently been reformed in order to comply with the terms of the EU Benchmarks Regulation, it remains uncertain as to how long it will continue in its current form, whether it will be further reformed, or whether it will be replaced with €STR or another alternative "benchmark".

The elimination of EURIBOR or any other "benchmark", or changes in the manner of administration of any "benchmark", could require, or result in, an adjustment to the profit rate provisions in the Conditions (as further described in Condition 9(e) (Floating Periodic Distribution Provisions – Benchmark Replacement – Independent Adviser) and Condition 9(f) (Floating Periodic Distribution Provisions – Benchmark Replacement – SOFR)), or result in adverse consequences to holders of any Certificates linked to such "benchmark" (including Certificates whose profit rates are linked to EURIBOR or any other such "benchmark" that is subject to reform). Furthermore, even prior to the implementation of any changes, uncertainty as to the nature of Alternative Reference Rates and as to potential changes to such "benchmark" may adversely affect such "benchmark" during the term of the relevant Certificates, the return on the relevant Certificates and the trading market for securities (including the Certificates) based on the same "benchmark".

The Conditions provide for certain fallback arrangements if a Benchmark Event (as defined in the Conditions) occurs. Such an event may be deemed to have occurred prior to the issue date for a Series of Certificates. Such fallback arrangements include the possibility that the profit rate could be set by reference to a Successor Rate or an Alternative Reference Rate (without a requirement for the consent or approval of Certificateholders) and that such Successor Rate or Alternative Reference Rate may be adjusted (if required) by an Adjustment Spread. Any such changes may result in the Certificates performing differently (which may include payment of a lower profit rate) than if the original "benchmark" continued to apply. In certain circumstances the ultimate fallback for a particular Return Accumulation Period may result in the profit rate for the last preceding Return Accumulation Period being used; this may result in the effective application of a fixed profit rate for Certificates subject to floating periodic distributions based on the rate which was last observed on the Relevant Screen Page. The consent or approval of the Certificateholders shall not be required in connection with effecting a Successor Rate or an Alternative Reference Rate (as applicable) and/or (in either case) an Adjustment Spread or any of the other changes set out in Condition 9(e) (Floating Periodic Distribution Provisions – Benchmark Replacement – Independent Adviser).

In addition, due to the uncertainty concerning the availability of Successor Rates and Alternative Reference Rates, and the involvement of an Independent Adviser (as defined in the Conditions), in certain circumstances the relevant fallback provisions may not operate as intended at the relevant time.

Any such consequences could have a material adverse effect on the value of and return on any such Certificates.

Investors should consult their own independent advisers and make their own assessment about the potential risks arising from the possible cessation or reform of certain reference rates in making any investment decision with respect to any Certificates linked to or referencing a "benchmark".

The market continues to develop in relation to risk-free rates (including overnight rates such as SOFR, SONIA (each as defined below) and €STR) as reference rates

The use of risk-free rates, including rates such as the Secured Overnight Financing Rate ("SOFR"), Sterling Overnight Index Average ("SONIA") and €STR, as reference rates for Eurobonds continues to develop. This relates not only to the substance of the calculation and the development and adoption of market infrastructure for the issuance and trading of debt securities referencing such rates, but also how widely such rates and methodologies might be adopted.

The market or a significant part thereof may adopt an application of risk-free rates that differs significantly from that set out in the Conditions and used in relation to Certificates issued under this Programme that reference risk-free rates. The Trustee may in the future also issue Certificates referencing SOFR (and the SOFR Compounded Index), SONIA (and the SONIA Compounded Index) or €STR that differ materially in terms of profit determination when compared with any previous Certificates issued by it under this Programme. The development of risk-free rates for the Eurobond markets could result in reduced liquidity or increased volatility, or could otherwise affect the market price of any Certificates that reference a risk-free rate issued under this Programme from time to time.

In addition, the manner of adoption or application of risk-free rates in the Eurobond markets may differ materially compared with the application and adoption of risk-free rates in other markets, such as the derivatives and financing markets. Investors should carefully consider how any mismatch between the adoption of such reference rates in the debt securities, financing and derivatives markets may impact any hedging or other financial arrangements which they may put in place in connection with any acquisition, holding or disposal of Certificates referencing such risk-free rates.

In particular, investors should be aware that several different methodologies have been used in risk-free rate notes issued to date in the market. No assurance can be given that any particular methodology, including the compounding formula in the Conditions, will gain widespread market acceptance. In addition, market participants and relevant working groups are still exploring Alternative Reference Rates based on risk-free rates, including various ways to produce term versions of certain risk-free rates (which seek to measure the market's forward expectation of an average of these reference rates over a designated term, as they are overnight rates) or different measures of such risk-free rates. If the relevant risk-free rates do not prove to be widely used in debt securities like the Certificates, the trading price of such Certificates linked to such risk-free rates may be lower than those of Certificates referencing indices that are more widely used.

Investors should consider these matters when making their investment decision with respect to any Certificates which reference SOFR (and the SOFR Compounded Index), SONIA (and the SONIA Compounded Index) or €STR or any related indices.

# Risk-free rates may differ from LIBOR and other inter-bank offered rates in a number of material respects and have a limited history

Risk-free rates may differ from the, now discontinued, London Interbank Offered Rate ("LIBOR") and other inter-bank offered rates in a number of material respects. These include, without limitation, the risk-free rates being backwards-looking, in most cases, calculated on a compounded or weighted average basis, risk-free, overnight rates and, in the case of SOFR, secured, whereas such inter-bank offered rates are generally expressed on the basis of a forward-looking term, are unsecured and include a risk-element based on inter-bank lending. As such, investors should be aware that risk-free rates may behave materially differently to inter-bank offered rates as interest reference rates for the Certificates. Furthermore, SOFR is a secured rate that represents overnight secured funding transactions, and therefore will perform differently over time to an unsecured rate. For example, since publication of SOFR began on 3 April 2018, daily changes in SOFR have, on occasion, been more volatile than daily changes in comparable benchmarks or other market rates.

Risk-free rates offered as alternatives to inter-bank offered rates also have a limited history. For that reason, future performance of such rates may be difficult to predict based on their limited historical performance. The level of such rates during the term of the Certificates may bear little or no relation to historical levels. Prior observed patterns, if any, in the behaviour of market variables and their relation to such rates such as correlations, may change in the future. Investors should not rely on historical performance data as an indicator of the future performance of such risk-free rates nor should they rely on any hypothetical data.

Furthermore, profit on Certificates which reference a backwards-looking risk-free rate is only capable of being determined immediately prior to the relevant Periodic Distribution Date. It may be difficult for investors in Certificates which reference such backward-looking risk-free rates to reliably estimate the amount of profit which will be payable on such Certificates, and some investors may be unable or unwilling to trade such Certificates without changes to their IT systems, both of which could adversely impact the liquidity of such Certificates.

Further, in contrast to Certificates referencing inter-bank offered rates, if Certificates referencing backwards-looking rates become due and payable as a result of a Dissolution Event under Condition 15

(*Dissolution Events*), or are otherwise redeemed early on a date which is not a Periodic Distribution Date, the final profit rate payable in respect of such Certificates shall be determined by reference to a shortened period ending immediately prior to the date on which the Certificates become due and payable or are scheduled for redemption.

In case of any of the foregoing, investors may not be able to reliably estimate the amount of profit which will be payable on the Certificates which could adversely impact the liquidity of such Certificates.

# The administrator of SONIA, SOFR or $\epsilon$ STR or any related indices may make changes that could change the value of SONIA, SOFR or $\epsilon$ STR or any related indices, or discontinue SONIA, SOFR or $\epsilon$ STR or any related indices

The Bank of England, the Federal Reserve Bank of New York or the European Central Bank (or their successors) as administrators of SONIA (and the SONIA Compounded Index), SOFR (and the SOFR Compounded Index) or €STR, respectively, may make methodological or other changes that could change the value of these risk-free rates and/or indices, including changes related to the method by which such risk-free rate and/or index is calculated, eligibility criteria applicable to the transactions used to calculate SONIA, SOFR or €STR, or timing related to the publication of SONIA, SOFR or €STR or any related indices. In addition, the administrator may alter, discontinue or suspend calculation or dissemination of SONIA, SOFR or €STR or any related index (in which case a fallback method of determining the interest rate on the Certificates will apply). The administrator has no obligation to consider the interests of Certificateholders when calculating, adjusting, converting, revising or discontinuing any such risk-free rate and/or index.

In case of any of the foregoing, investors may not be able to reliably estimate the amount of profit which will be payable on the Certificates which could adversely impact the liquidity of such Certificates. Investors should consider these matters when making their investment decision with respect to any Certificates which reference SOFR (and the SOFR Compounded Index), SONIA (and the SONIA Compounded Index) or €STR or any related indices.

# There can be no assurance that the net proceeds of ESG Certificates (or an amount equal thereto) will be suitable for the investment criteria of an investor

The applicable Final Terms (or Pricing Supplement, as applicable) relating to any specific Tranche of Certificates may provide that such Certificates will constitute "ESG Certificates" (i.e., their net proceeds may be used to fund or refinance, in whole or in part, a portfolio of Eligible Projects within Eligible Categories as set out in the Company's Sustainable Finance Framework) (see further "Description of DP World - Safety and Environment - Sustainable Finance Framework"). The Company will exercise its judgment and sole discretion in determining the businesses and projects that will be financed by the proceeds. Prospective investors should have regard to the information set out in this Base Prospectus and the applicable Final Terms (or Pricing Supplement, as applicable) relating to such ESG Certificates and must determine for themselves the relevance of such information for the purpose of any investment in the ESG Certificates together with any other investigation such investors deem necessary, and must assess the suitability of that investment in light of their own circumstances. In particular, no assurance is given by the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person that the use of such proceeds for the funding or refinancing any Eligible Projects will satisfy, whether in whole or in part, any present or future investor expectations or requirements as regards any investment criteria or guidelines with which such investor or its investments are required to comply, whether by any present or future applicable law or regulations or by its own by-laws or other governing rules or investment portfolio mandates.

An Eligible Project may, during the life of the project, due to changes of the Sustainable Finance Framework and/or circumstances of the project or any other reasons, no longer satisfy the eligibility requirements set out in the Sustainable Finance Framework. The re-allocation of such proceeds to new Eligible Projects may not be possible or may be delayed. No representation or assurance is given or made by the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person that the equivalent amount used for funding or refinancing Eligible Projects will always satisfy the Eligible Categories.

No assurance (whether by the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person) can be given that

Eligible Projects will meet investor expectations or requirements regarding such "green", "ESG", "sustainable", "social" or similar labels (including: (i) Regulation (EU) 2020/852 on the establishment of a framework to facilitate sustainable investment; (ii) Regulation (EU) 2020/852 as it forms part of domestic law of the U.K. by virtue of the EUWA; (iii) the ICMA Green Bond Principles 2021, Social Bond Principles 2021 and Sustainability Bond Guidelines 2021 published by ICMA from time to time; or (iv) any regulations published by the UAE Securities and Commodities Authority).

Furthermore, it should be noted that there is no clear definition (legal, regulatory or otherwise) of, nor any market consensus as to what constitutes, a "green", "ESG", "social" or similarly labelled project or as to what attributes are required for a particular project to be so considered, nor can any assurance be given that such a clear definition or consensus will develop over time or that any prevailing market consensus will not significantly change. The EU's regulation on the establishment of a framework to facilitate sustainable investment, which is subject to a phased implementation, may provide some definition for such topics within the EU.

As such, no assurance is or can be given by the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person to investors that: (a) the net proceeds of any ESG Certificates (or an amount equal thereto), or the business or projects funded thereby, will satisfy, whether in whole or in part any future legislative or regulatory requirements, or any present or future investor expectations or requirements with respect to investment criteria or guidelines with which any investor or its investments are required to comply under its own bylaws or other governing rules or investment portfolio mandates; (b) any ESG Certificates will comply with any future standards or requirements regarding any "green", "ESG", "social" or other equivalently-labelled performance objectives and, accordingly, the status of any ESG Certificates as being "green", "ESG", "social" (or equivalent) could be withdrawn at any time; (c) any adverse environmental and/or other impacts will not occur during the implementation of any projects or uses the subject of, or related to, any Eligible Projects; or (d) any event with an adverse environmental or other connotation (such as, for example, the acquisition by the Company of a company that is not aligned with environmental, social and governance values) will not occur during the life of any ESG Certificate, which event may affect the value of such ESG Certificates and/or have adverse consequences for certain investors in such ESG Certificate.

While it is the intention of the Company to apply the net proceeds of any ESG Certificates (or an amount equal thereto) in, or substantially in, the manner described in the Sustainable Finance Framework and the applicable Final Terms (or Pricing Supplement, as applicable), there can be no assurance that the application of such proceeds to the relevant Eligible Projects will be capable of being implemented in, or substantially in, such manner and/or in accordance with any timeframe, or that such proceeds will be totally or partially disbursed as planned. Nor can there be any assurance that such ESG Certificates or the activities or projects they fund or refinance will have the results or outcome (whether or not related to environmental or other objectives) originally expected or anticipated by the Company. Any such event or failure by the Company to apply the proceeds to the relevant Eligible Projects will not give rise to any claim in contract of a holder of any ESG Certificates against the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person. Any such event or failure by the Company will not constitute a Dissolution Event with respect to any ESG Certificates. Similarly, while the Company intends to provide regular information on the use of the net proceeds of any ESG Certificates (or an amount equal thereto), any failure to do so will not constitute a Dissolution Event in respect of any ESG Certificates. In addition, prospective investors should note that the Company has no contractual obligation to use the proceeds as stated in the Sustainable Finance Framework and, as such, may change the Sustainable Finance Framework and/or the Eligible Categories at any time.

Any such event or failure to apply the net proceeds of any issue of ESG Certificates (or an amount equal thereto) as intended, any withdrawal of any opinion, assessment or certification to the effect that either the Company is not complying, in whole or in part, with criteria or requirements covered by such opinion, assessment or certification, or any change to the Sustainable Finance Framework and/or the Eligible Categories may have an adverse effect on the value of ESG Certificates, and may result in adverse consequences for certain investors with portfolio mandates to invest in securities to be used for a particular purpose.

None of the Arrangers, the Dealers, the Delegate or the Agents or any of their respective directors, affiliates, advisers and agents makes any representation as to: (1) the suitability of any ESG Certificates to fulfil environmental criteria required by prospective investors; (2) whether the net proceeds of the issuance of any ESG Certificates (or an amount equal thereto) will be used to fund or refinance relevant Eligible

Projects, including their green/social criteria; or (3) the characteristics of relevant Eligible Projects, or businesses to whom the proceeds of ESG Certificates are applied or invested, including their green/social characteristics.

No Dealer or manager involved in the issue of a specific tranche of ESG Certificates will undertake, or be responsible for, any assessment of the eligibility criteria, any verification of whether the Eligible Projects meet the Eligible Categories, or monitoring the use of proceeds (or an amount equal thereto). Investors should refer to the Sustainable Finance Framework and the Second Party Opinion for information and should determine for themselves the relevance of the information contained in this Base Prospectus regarding the use of proceeds (or an amount equal thereto) and their investment in any ESG Certificates should be based upon such investigation as they deem necessary.

# The Company cannot provide any assurances regarding the suitability or reliability of any third-party opinion (including the Second Party Opinion) or admission to any index obtained with respect to ESG Certificates

No assurance or representation can be given as to the suitability or reliability for any purpose whatsoever of the Second Party Opinion. No such opinion or other certification schemes provided by any third party should be deemed or understood, or relied upon as, a recommendation by the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person to buy, sell or hold any such ESG Certificates. The Second Party Opinion is only current as of the date that it was initially issued, and is based upon the judgment of the opinion provider. The criteria and/or considerations that formed the basis of the Second Party Opinion and any other such opinion or certification may change at any time and any such opinion or certification (including the Second Party Opinion) may be amended, updated, supplemented, replaced and/or withdrawn. Prospective investors must determine for themselves the relevance of the Second Party Opinion and/or the information contained therein and/or the reliability of the provider of the Second Party Opinion for the purpose of any investment in ESG Certificates.

As at the date of this Base Prospectus, the providers of such opinions or certifications (including the provider of the Second Party Opinion) are not subject to any specific regulatory or other regime or oversight. Furthermore, such opinion or certification may not reflect the potential impact of all the risks related to the structure or market or the additional risk factors discussed above or the other factors that may affect the value of the Certificates or the projects funded or refinanced thereby. A withdrawal of the Second Party Opinion may affect the value of such ESG Certificates and/or may have consequences for certain investors with portfolio mandates to invest in green or social assets.

The Second Party Opinion and any other such opinion or certification does not form part of, nor is incorporated by reference, in this Base Prospectus and none of the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents makes any representation as to the suitability or contents thereof.

If a Tranche of Certificates is at any time listed on, admitted to or included in any dedicated "social", "ESG", "green", "environmental", "sustainable" or other equivalently-labelled index, no representation or assurance is given by the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person that such listing on, admission to or inclusion in such index satisfies, whether in whole or in part, any present or future investor expectations or requirements as regards to any investment criteria or guidelines with which such investor or its investments are required to comply, whether by any present or future applicable law or regulations or by its own constitutive documents or other governing rules or investment portfolio mandates, in particular with regard to any direct or indirect environmental, sustainability or social impact of any projects or uses, the subject of or related to, any of the businesses and projects funded with the proceeds from any ESG Certificates. Furthermore, it should be noted that the criteria for any such listings or admission to trading may vary from one stock exchange or securities market to another. Nor is any representation or assurance given or made by the Trustee, the Company, the Arrangers, the Dealers, the Delegate, the Agents or any of their respective directors, affiliates, advisers and agents or any other person that any such listing or admission to trading will be obtained in respect of any such ESG Certificates or, if obtained, that any such listing or admission to trading will be maintained during the life of the ESG Certificates.

#### Risks Related to Wakala Series Certificates

## Ownership of the Wakala Assets

The Shari'a analysis is as follows: an ownership interest in the Wakala Assets comprised within the relevant Wakala Portfolio will pass to the Trustee under the relevant Wakala Series Purchase Agreement. The Trustee will declare a trust in respect of its ownership interest in such Wakala Assets and the other Wakala Series Trust Assets in favour of the Wakala Series Certificateholders of the relevant Wakala Series pursuant to the Master Declaration of Trust, as supplemented by the relevant Supplemental Declaration of Trust. Accordingly, from a Shari'a perspective, Wakala Series Certificateholders will, through the ownership interest obtained by the Trustee pursuant to the terms of the Wakala Series Purchase Agreement, have an undivided ownership interest in the relevant Wakala Assets unless transfer of the Wakala Assets is prohibited by, or ineffective under, any applicable law (see further "Risk Factors – Risks Related to Wakala Series Certificates – Transfer of the Wakala Assets").

Limited investigation and enquiry will be made and limited due diligence will be conducted in respect of any Wakala Assets. The Wakala Assets will be selected by the Company, and the Wakala Series Certificateholders, the Trustee, the Delegate and the Agents will have no ability to influence such selection. Only limited representations will be obtained from the Company in respect of the Wakala Assets. In particular, the precise terms of such Wakala Assets or the nature of the assets sold or held will not be known (including whether there are any restrictions on transfer or any further obligations required to be performed by the Company to give effect to the transfer of the ownership interest in the Wakala Assets).

No steps are intended to be taken to perfect the legal transfer of any ownership interest (including registration, if necessary) in the Wakala Assets with any relevant regulatory authority in the UAE or otherwise give notice to any lessee or obligor in respect thereof. The obligors in respect of such Wakala Assets may have rights of set-off or counterclaim against the Company in respect of such Wakala Assets. In addition, if and to the extent that a third party is able to establish a direct claim against the Trustee, the Delegate or any relevant Certificateholders on the basis of legal or beneficial ownership of any Wakala Assets, the Company has agreed in the Declaration of Trust to indemnify the Trustee, the Delegate and the Certificateholders against any such liabilities. If the Company is unable to meet any such claims then the relevant Certificateholders may suffer losses in excess of the original face amount invested.

### Transfer of the Wakala Assets

Limited investigation has been or will be made as to whether any interest in any Wakala Assets may be transferred as a matter of the law governing the contracts (if any), the law of the jurisdiction where such Wakala Assets are located or any other relevant law. No assurance is given that any registration or transfer of ownership interest in any Wakala Assets to the Trustee will take place.

# Risks Related to Enforcement

# Investors may experience some difficulty in enforcing arbitration awards and foreign judgments against the Company

The payments under the Certificates are dependent upon the Company making payments to the Trustee in accordance with the Transaction Documents. If the Company fails to do so, it may be necessary for investors to bring an action against the Company to enforce its obligations and/or to claim damages, as appropriate. Such action may be costly and time consuming. The Company is incorporated in and under the laws of the DIFC, its headquarters are located in Dubai and a substantial portion of the assets of the Company are located in the UAE as well as a number of other jurisdictions outside the U.K. and the United States. As a result, prospective investors may have difficulty effecting service of process in the U.K. or the United States upon the Company in connection with any lawsuits related to the Certificates, including actions arising under the laws of England and Wales or the federal securities laws of the United States.

# Governing law and dispute resolution provisions

Each of the English Law Documents is governed by English law and (subject to the exercise of an option to litigate given to the parties to the English Law Documents (other than the Company)) the parties to the English Law Documents have agreed to refer any dispute in relation to such documents to arbitration under the LCIA Rules. The seat of such arbitration shall be London, England. Pursuant to the option to litigate referred to above, the Company has agreed to submit to the jurisdiction of the courts of England in respect

of any dispute arising out of or in connection with the English Law Documents, subject to the right of the Certificateholders, the Trustee, the Arrangers, the Dealers, the Delegate or the Agents, as the case may be, to elect to bring proceedings in any other court or courts of competent jurisdiction. Each of the Dubai Law Documents is governed by Dubai Law and the Company has agreed to submit to the jurisdiction of the courts of Dubai in respect of any dispute arising out of or in connection with the Dubai Law Documents.

### Enforcement of judgments within the DIFC

Pursuant to Article 13 of DIFC Law No. 10 of 2005, the parties' express submission to both arbitration and to the jurisdiction of the English courts should be effective, except in certain circumstances described in applicable laws. In addition, Article 24 of DIFC Law No. 10 of 2004 (the "DIFC Court Law") provides that, pursuant to Article 7(4) of Dubai Law No. 12 of 2004, as amended (the "Judicial Authority Law") (which has been replaced by an amended Article 7 in Dubai Law No. 16 of 2011), the DIFC Court of First Instance has jurisdiction to ratify any judgment, order or award of any recognised: (i) foreign court; (ii) Dubai or UAE court; (iii) DIFC or foreign (including the UAE) arbitral award or any award recognised by the DIFC Court Law; or (iv) orders for the purposes of any subsequent application for enforcement in the courts of Dubai. Article 42(1) of the DIFC Court Law provides that judgments, orders or awards issued or ratified by the DIFC courts may be enforced within the DIFC in the manner prescribed in the rules of the DIFC courts (the "DIFC Rules of Court").

The DIFC Rules of Court provide that judgments passed by a recognised foreign court for the payment of money may be enforced (providing the necessary procedural requirements are satisfied) by certain prescribed methods. There is no clear guidance on what is a "recognised foreign court". In theory, therefore, an English judgment could be enforced within the DIFC against the contract counterparty. However, precedent is limited and it remains to be seen in practice whether any additional hurdles will need to be satisfied before the DIFC court will ratify and enforce a foreign judgment.

In addition, Article 24(2) of the DIFC Court Law provides that where the UAE has entered into an applicable treaty for the mutual enforcement of judgments, orders or awards, the DIFC Court of First Instance will comply with the terms of such a treaty. Although the UAE has not yet entered into such a bilateral enforcement treaty with England, on 23 January 2013, the Chief Justice of the DIFC courts and the Judge in Charge of the U.K. Commercial Court of the Queen's Bench Division, England and Wales (the "Commercial Court") entered into a memorandum of guidance (the "U.K. Memorandum of Guidance") setting out the parties' understanding of the procedures for the enforcement of each party's money judgments in the other party's courts. The U.K. Memorandum of Guidance is expressed to have no binding legal effect and does not constitute a bilateral enforcement treaty or legislation (and therefore is not binding on the judges of either party and does not supersede any existing laws, judicial decisions or court rules) but it may provide useful insight into the position that is likely to be adopted by the DIFC courts when enforcing monetary judgments issued by the Commercial Court. The U.K. Memorandum of Guidance includes a nonexhaustive list of grounds upon which the enforcement of the foreign judgment may be challenged in the DIFC courts. It remains to be seen how the U.K. Memorandum of Guidance will be applied in practice by the DIFC courts, although there is at least one case where an English judgment was enforced by the DIFC courts. The Chief Justice of the DIFC courts and the Chief Judge of the United States District Court for the Southern District of New York entered into a similar non-binding memorandum of guidance (the "U.S. Memorandum of Guidance") on 22 March 2015 setting out the parties' understanding of the procedures for the enforcement of each party's money judgments in the other party's courts. Similar to the U.K. Memorandum of Guidance, the U.S. Memorandum of Guidance includes a non-exhaustive list of grounds upon which the enforcement of the foreign judgment may be challenged in the DIFC courts. It remains to be seen how the U.S. Memorandum of Guidance will be applied in practice by the DIFC courts, although there is at least one case where a judgment of the Supreme Court of the State of New York was enforced by the DIFC courts.

Some remedies available under English law and the laws of U.S. jurisdictions (including some remedies available under the U.S. federal securities laws) may not be upheld in the DIFC courts on the basis that such remedies may amount to a penalty.

Article 7(4) and Article 7(5) of the Judicial Authority Law provide that where the subject matter of execution is situated in the DIFC, the judgments, decisions and orders rendered by the courts of Dubai shall be executed by the execution judge of the DIFC courts subject to certain conditions being met. However, the DIFC court has held that Article 7(4) and Article 7(5) of the Judicial Authority Law do not operate to bring about the automatic enforcement of judgments for declaratory relief (only judgments susceptible to

enforcement by execution against the assets of the judgement debtor, or his person, can be enforced under Article 7 of the Judicial Authority Law) and that the DIFC courts have a residual discretion not to enforce judgments in very exceptional circumstances, even when they fall within Article 7(4) and/or Article 7(5) of the Judicial Authority Law. As such, there remains a risk that, in exceptional circumstances, even a monetary judgement of the Dubai courts will not automatically be enforced in the DIFC.

Enforcement of arbitral awards within the DIFC

Pursuant to Article 42(1) of the DIFC Court Law, once an arbitral award has been recognised by the DIFC courts, it will be enforceable within the DIFC. However, an arbitral award may not be recognised and enforced by the DIFC courts in all circumstances.

Article 42(1) of DIFC Law No. 1 of 2008, as amended (the "DIFC Arbitration Law") provides that an arbitral award, irrespective of the state or jurisdiction in which it was made, shall be recognised as binding within the DIFC. Article 42 of the DIFC Arbitration Law also repeats the provisions of Article 24(2) of the DIFC Court Law and provides that where the UAE has entered into an applicable treaty for the mutual enforcement of judgments, orders or awards, the DIFC court will comply with the terms of such a treaty. Moreover, the UAE is a signatory to the 1958 New York Convention on the Recognition and Enforcement of Foreign Arbitral Awards (the "New York Convention").

The DIFC Court of First Instance should therefore recognise a foreign arbitral award if it complies with the requirements of the New York Convention and the DIFC Arbitration Law. Under the DIFC Arbitration Law, the recognition of an arbitral award, irrespective of the state or jurisdiction in which it was made, may be refused by the DIFC courts only on the grounds set out in Article 44(1)(a) and Article 44(1)(b) of the DIFC Arbitration Law. Such grounds include, *inter alia*, the subject matter of the dispute not being capable of settlement by arbitration under the laws of the DIFC or the enforcement of the award being contrary to the public policy of the UAE. However, precedent is limited and it remains to be seen in practice whether any additional hurdles will need to be satisfied before the DIFC courts will ratify and enforce a foreign arbitral award.

# The Company's waiver of immunity may not be effective under the laws of the DIFC

Although there is no DIFC law that provides for entities to claim immunity from suit or execution, the courts of the DIFC are deemed to be Dubai courts and, as such, it is possible that any rules relating to claims made in the Dubai courts relating to sovereign immunity (or waiver thereof) would also be enforced by the DIFC courts.

Dubai Law No. 10 of 2005, as amended, states that "no debt or obligation owing from the Ruler or the Government may be recovered by laying hold, attachment, sale in auction or taking possession in any other legal action of the Ruler's or the Government's properties and assets whether or not a final judgment is issued in respect of such debt or obligation". Article 39 of the UAE Constitution states that "Public confiscation of property shall be prohibited...". Article 242 of Federal Law No. 42 of 2022 Promulgating the Civil Procedure Code (the "Law of Civil Procedure") states that "without prejudice to the provisions of any other law, the following items may not be attached: (1) Public property owned by the State or any of the emirates and endowment assets...".

As a result, although the Trustee and the Company have irrevocably waived their right in relation to sovereign immunity, there can be no assurance as to whether such waivers of immunity from execution, attachment or other legal process by them in the Transaction Documents are legal, valid, binding and enforceable under the laws of the DIFC. Further, there can be no assurance as to whether such waivers of immunity, if valid and binding, could or could not be revoked by the Trustee or the Company, as applicable.

# Shari'a requirements in relation to interest awarded by a court

In accordance with applicable *Shari'a* principles, each of the Trustee and the Delegate will waive all and any entitlement it may have to interest awarded in its favour by any court in connection with any dispute under any of the Transaction Documents. Should there be any delay in the enforcement of a judgment given against the Company, judgment interest may accrue in respect of that delay and, as a result of the waiver referred to above, Certificateholders will not be entitled to receive any part of such interest.

#### Risks Related to the Market Generally

## A secondary market may not develop for any Certificates

The Certificates may have no established a trading market when issued, and one may never develop. If a market does develop, it may not be liquid. The liquidity of any market for the Certificates that may develop depends on a number of factors, including:

- the method of calculating the dissolution and periodic distribution amounts in respect of the Certificates;
- the time remaining to the Scheduled Dissolution Date;
- the outstanding amount of the Certificates;
- the redemption features of the Certificates; and
- the level, direction and volatility of market interest rates generally.

Therefore, investors may not be able to sell their Certificates easily or at prices that will provide them with a yield comparable to similar investments that have a developed secondary market. This is particularly the case for Certificates that are especially sensitive to market rates, currency or market risks, are designed for specific investment objectives or strategies or have been structured to meet the investment requirements of limited categories of investors. These types of Certificates generally would have a more limited secondary market and more price volatility than conventional debt securities. Illiquidity may have a material and adverse effect on the market value of Certificates.

### The Certificates may be subject to exchange rate risk and exchange controls

The Trustee will pay dissolution and periodic distribution amounts on the Certificates in the Specified Currency. Similarly, the Company will pay amounts under the Transaction Documents in the Specified Currency. This presents certain risks relating to currency conversions if an investor's financial activities are denominated principally in a currency or currency unit (the "Investor's Currency") other than the Specified Currency. These include the risk that exchange rates may significantly change (including changes due to devaluation of the Specified Currency or revaluation of the Investor's Currency) and the risk that authorities with jurisdiction over the Investor's Currency may impose or modify exchange controls which could adversely affect an applicable exchange rate. Neither the Trustee nor the Company has any control over the factors that generally affect these risks, such as economic, financial and political events and the supply and demand for applicable currencies. In recent years, exchange rates between certain currencies have been volatile and volatility between such currencies or with other currencies may be expected in the future. However, fluctuations between currencies in the past are not necessarily indicative of fluctuations that may occur in the future. An appreciation in the value of the Investor's Currency relative to the Specified Currency would decrease: (i) the Investor's Currency-equivalent yield on the Certificates; (ii) the Investor's Currency-equivalent value of the principal payable on the Certificates; and (iii) the Investor's Currency equivalent market value of the Certificates.

Government and monetary authorities may impose (as some have done in the past) exchange controls that could adversely affect an applicable exchange rate as well as the availability of a specified foreign currency at the time of any payment on a Certificate or under a Transaction Document. As a result, investors may receive less dissolution or periodic distribution amounts than expected, or receive no dissolution or periodic distribution amounts. Even if there are no actual exchange controls, it is possible that the Specified Currency for any particular Certificate may not be available at such Certificate's maturity.

Credit ratings assigned to the Company and/or the Certificates are subject to ongoing evaluation and there can be no assurance that the ratings currently assigned to the Company and/or the Certificates will not be placed on credit watch or downgraded

One or more independent credit rating agencies may assign credit ratings to the Company and to any Certificates issued under the Programme. The ratings may not reflect the potential impact of all risks related to the transaction structure, the market, the additional factors discussed above or any other factors that may affect the value of the Certificates. A credit rating is not a recommendation to buy, sell or hold securities and may be suspended, reduced or withdrawn at any time by the assigning rating agency. There is no

assurance that the rating will remain in effect for any given period of time or that the rating will not be lowered or withdrawn entirely if circumstances in the future so warrant.

In general, EEA regulated investors are restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the EEA and registered under the EU CRA Regulation unless: (i) the rating is provided by a credit rating agency not established in the EEA but is endorsed by a credit rating agency established in the EEA and registered under the EU CRA Regulation; or (ii) the rating is provided by a credit rating agency not established in the EEA which is certified under the EU CRA Regulation. Similarly, in general, U.K. regulated investors are restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the U.K. and registered under the U.K. CRA Regulation or: (a) the rating is provided by a credit rating agency not established in the U.K. but is endorsed by a credit rating agency established in the U.K. and registered under the U.K. CRA Regulation; or (b) the rating is provided by a credit rating agency not established in the U.K. which is certified under the U.K. CRA Regulation.

The list of registered and certified rating agencies published by ESMA on its website in accordance with the EU CRA Regulation is not conclusive evidence of the status of the relevant rating agency being included in such list as there may be delays between certain supervisory measures being taken against a relevant rating agency and publication of an updated ESMA list. The list of registered and certified rating agencies published by the FCA on its Financial Services Register in accordance with the U.K. CRA Regulation is not conclusive evidence of the status of the relevant rating agency being included in such list as there may be delays between certain supervisory measures being taken against a relevant rating agency and publication of an updated FCA list.

If the status of the rating agency rating the Certificates changes, relevant regulated investors may no longer be able to use the rating for regulatory purposes in the EEA or the U.K., as applicable, and the Certificates may have a different regulatory treatment. This may result in relevant regulated investors selling the Certificates which may impact the value of the Certificates and any secondary market.

#### **OVERVIEW OF THE GROUP**

This overview should be read as an introduction to, and is qualified in its entirety by reference to, the more extensive information contained elsewhere in this Base Prospectus. This overview does not contain all of the information that prospective investors should consider before deciding to invest in the Certificates and any such decision should be based on a consideration of this Base Prospectus as a whole. Prospective investors should read this entire Base Prospectus carefully, including the financial statements and related notes and the information set forth under the headings "Risk Factors" and "Cautionary Note Regarding Forward-Looking Statements".

### Overview of the Group

The Group is a leading enabler of global trade and an integral part of the supply chain. The Group operates multiple yet related businesses spanning marine and inland terminals, marine services, logistics and ancillary services and technology-driven trade solutions. The Group organises its business into four divisions: (i) ports and terminals; (ii) logistics; (iii) marine services; and (iv) digital solutions. As of the date of this Base Prospectus, the digital solutions division produces *de minimis* results which are consequently aggregated with the Group's logistics division for the purposes of reporting the Group's results of operations.

The ports and terminals division aims to meet the needs of dynamic global supply chains, as the Group develops and operates trade-enabling, strategically located, and state of the art infrastructure and services, including marine terminals, inland terminals, and cruise terminals. This division represented approximately 34.4 per cent. of the Group's revenues for the six months ended 30 June 2023 and 35.4 per cent. of the Group's revenues for the year ended 31 December 2022.

The logistics division aims to deliver beneficial cargo owners with end-to-end integrated solutions across the supply chain. It includes the results of operations of the Group's park and economic zones, which aims to provide focused zones of developed infrastructure with ready access to logistics connectivity through industrial parks, special economic zones and specialist facilities. This division represented approximately 43.2 per cent. of the Group's revenues for the six months ended 30 June 2023 and approximately 38.8 per cent. for the year ended 31 December 2022.

The marine services division aims to complement the Group's global trade services by providing marine solutions through a wide portfolio of feeder and specialist vessels, river barging, chartering and port services. This division represented approximately 22.4 per cent. of the Group's revenues for the six months ended 30 June 2023 and 18.8 per cent. of the Group's revenues for the year ended 31 December 2022.

As at 30 June 2023, the Group managed over 430 business units in over 70 countries across six continents with a significant presence in both high-growth and mature markets. The Group aims to be essential to the future of global trade, ensuring everything it does has a long-lasting positive impact on economies and societies. For the six months ended 30 June 2023, the Group generated gross throughput of 39.9 million TEU, revenue of U.S.\$9,037.3 million, profit for the period of U.S.\$903.2 million and an Adjusted EBITDA of U.S.\$2,610.7 million. As at 31 December 2022, the Group's portfolio had a gross capacity of 92.5 million TEU and, for the year ended 31 December 2022, the Group generated gross throughput of 79.0 million TEU, revenue of U.S.\$17,127.2 million, profit for the year of U.S.\$1,627.9 million and an Adjusted EBITDA of U.S.\$5,014.1 million.

For the purposes of financial reporting, the Group has the following three geographical segments:

- Middle East, Europe and Africa over 250 business units in over 40 countries as at 30 June 2023;
- Australia and Americas over 80 operations in over 10 countries as at 30 June 2023; and
- Asia Pacific and India over 90 operations in over 10 countries as at 30 June 2023.

# **Recent Developments**

On 2 August 2023, the Company entered into agreements (the "Syndicated Term Facilities Documentation") documenting unsecured syndicated conventional term loan and revolving murabaha facilities (the "Syndicated Term Facilities"). The Syndicated Term Facilities comprise U.S.\$3,500,000,000 facilities made up of: (i) a U.S.\$2,250,000,000 conventional term facility with a final

maturity date of 2 August 2030; and (ii) a U.S.\$1,250,000,000 Islamic revolving murabaha facility with a final maturity date of 2 August 2030 (the "Murabaha Term Facility"). The Syndicated Term Facilities are permitted to be used for the general corporate purposes of the Company and its subsidiaries. Interest/profit on the Syndicated Term Facilities is payable based on a specified margin over SOFR (see further "Management's Discussion and Analysis of Financial Condition and Results of Operations – Indebtedness – Syndicated term financing facility").

On 2 August 2023, the trustee of the P&O pension scheme agreed to buy-in with Rothesay, securing benefits for 5,300 members, with a premium of U.S.\$565 million as a result of transferring the scheme assets. The buy-in deal secured full scheme benefits for members and resulted in the scheme's residual liabilities being insured, which reduces risks for the Group. The transaction is not expected to have any material impact on the Group's results.

### Risk Factors

An investment in the Certificates involves significant risks, including: (i) risks related to the Group such as risks associated with declining global trading volumes, the Group's controlling shareholders having interest which may conflict with the interests of Certificateholders, winning new concessions, the expansion of terminals and port facilities, the high level of competition that the Group faces in the container terminal industry for concessions and throughput and the Group's reliance on joint ventures; (ii) risks related to the regions in which the Group operates, such as risks relating to the political and economic conditions in the UAE and in the other countries in which the Group operates, as well as risks associated with anti-trust and competition laws; (iii) risks related to the Certificates, such as risks related to structural subordination of the Certificates; and (iv) risks related to the enforceability of judgments against the Company.

Investors should review these risks carefully prior to making any decision regarding an investment in the Certificates. See "*Risk Factors*" for a further description of certain material risks.

#### OVERVIEW OF THE PROGRAMME

The following overview does not purport to be complete and is taken from, and is qualified in its entirety by, the remainder of this Base Prospectus and, in relation to the terms and conditions of any particular Tranche of Certificates, is supplemented by the applicable Final Terms (or Pricing Supplement, as applicable). The Trustee, the Company and any relevant Dealer may agree that Certificates shall be issued in a form other than that contemplated in the Conditions, in which event, in the case of Certificates other than Exempt Certificates, a new Base Prospectus or a supplement to this Base Prospectus, if appropriate, will be made available which will describe the effect of the agreement reached in relation to such Certificates.

Words and expressions defined in the Conditions and "Form of the Certificates" shall have the same meanings in this overview.

Trustee.....

DP World Crescent Limited, in its capacity as issuer and as trustee, an exempted company incorporated with limited liability in the Cayman Islands on 14 April 2016 with registered number 310423 with its registered office at the offices of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. The Trustee has been incorporated solely for the purpose of participating in the transactions contemplated by the Transaction Documents (as defined below). The Trustee shall on each relevant Issue Date issue the relevant Certificates to the Certificateholders and act as Trustee in respect of the relevant Trust Assets for the benefit of the relevant Certificateholders.

Ownership of the Trustee .....

The authorised share capital of the Trustee is U.S.\$50,000 consisting of 50,000 shares of U.S.\$1.00 each, of which 100 shares are fully paid up and issued. The Trustee's entire issued share capital is held in trust by Conyers Trust Company (Cayman) Limited as share trustee (the "Share Trustee") of a purpose trust, including charitable purposes, under the terms of a declaration of trust.

Administration of the Trustee .....

Conyers Trust Company (Cayman) Limited, a service provider incorporated in the Cayman Islands, acts as the secretary of the Trustee (in such capacity, the "Trustee Administrator"). Pursuant to the terms of a corporate services agreement dated 14 April 2016, as assigned to the Trustee Administrator with effect from 1 May 2018, between the Trustee and the Trustee Administrator (the "Corporate Services Agreement"), the Trustee Administrator has agreed to provide, or procure the provision of, certain administrative functions to the Trustee, including registered office, director and alternate director, secretarial, administrative and other services until termination of the Corporate Services Agreement. The offices of the Trustee Administrator are situated at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

The Company .....

DP World Limited, a company limited by shares and incorporated in the DIFC with Registration Number 0226 issued on 9 August 2006. The address of the Company's registered office is P.O. Box 17000, Dubai, UAE. The Company's telephone number is +971 4 881 1110.

DP World Limited is majority owned by PFZW, which in turn is wholly-owned and controlled by Dubai World.

**Description** ...... Trust Certificate Issuance Programme.

Size	Up to U.S.\$5,000,000,000 (or its equivalent in other currencies at the date of issue) aggregate face amount of Certificates outstanding at any time. The size of the Programme may be increased in accordance with the terms of the Dealer Agreement.
Risk Factors	There are certain factors that may affect the Trustee's and the Company's ability to fulfil its obligations under the Certificates issued under the Programme and/or the Transaction Documents. In addition, there are certain factors which are material for the purpose of assessing the market risks associated with Certificates issued under the Programme. These include certain risks related to the structure of a particular Series of Certificates and certain market risks (see further "Risk Factors").
Arrangers	Citigroup Global Markets Limited, Deutsche Bank AG, London Branch, Dubai Islamic Bank P.J.S.C., Emirates NBD Bank PJSC., First Abu Dhabi Bank PJSC, HSBC Bank plc and J.P. Morgan Securities plc.
Dealers	Citigroup Global Markets Limited, Deutsche Bank AG, London Branch, Dubai Islamic Bank P.J.S.C., Emirates NBD Bank PJSC., First Abu Dhabi Bank PJSC, HSBC Bank plc, J.P. Morgan Securities plc and Standard Chartered Bank.
	The Trustee and the Company may from time to time terminate the appointment of any arranger and/or dealer under the Programme or appoint additional arrangers and/or dealers either in respect of one or more Tranches or in respect of the whole Programme. References in this Base Prospectus to "Permanent Dealers" are to the persons listed above as Dealers and to such additional persons that are appointed as dealers in respect of the whole Programme (and whose appointment has not been terminated) and references to "Dealers" are to all Permanent Dealers and all persons appointed as a dealer in respect of one or more Tranches.
Delegate	Deutsche Trustee Company Limited (the "Delegate"). In accordance with the Master Declaration of Trust, the Trustee will, <i>inter alia</i> , unconditionally and irrevocably appoint the Delegate to be its attorney and to exercise certain future duties, powers, authorities and discretions vested in the Trustee by certain provisions in the Master Declaration of Trust in accordance with the terms of the Master Declaration of Trust. In addition, pursuant to the Master Declaration of Trust, certain powers will be vested solely in the Delegate.
Issuing and Paying Agent, Paying Agent, Exchange Agent and Calculation Agent	Deutsche Bank AG, London Branch.
Euro Registrar (in respect of Unrestricted Certificates)	Deutsche Bank Luxembourg S.A.
Transfer Agent and Paying Agent (in respect of Unrestricted Certificates)	Deutsche Bank AG, London Branch.
U.S. Registrar, Transfer Agent and Paying Agent (in respect of Restricted Certificates)	Deutsche Bank Trust Company Americas.

Method of Issue .....

The Certificates will be issued on a syndicated or non-syndicated basis. The Certificates will be issued in a Series (each, a "Wakala Series" or "Series") having one or more issue dates and on terms otherwise identical (or identical other than in respect of the first periodic distribution payment), the Certificates of each Series being intended to be interchangeable with all other Certificates of that Series. Each Series may be issued in tranches (each, a "Wakala Tranche" or "Tranche") on the same or different issue dates. The specific terms of each Tranche (which will be completed, where necessary, with the relevant terms and conditions and, save in respect of the issue date, issue price, first periodic distribution date and face amount of the Tranche, will be identical to the terms of other Tranches of the same Series) will be completed in the applicable final terms (the "Final Terms") or, in the case of Exempt Certificates, the applicable pricing supplement (the "Pricing Supplement").

Issue Price .....

Certificates may be issued at any price on a fully paid basis, as specified in the applicable Final Terms (or Pricing Supplement, as applicable). The price and amount of Certificates to be issued under the Programme will be determined by the Trustee, the Company and the relevant Dealer(s) at the time of issue in accordance with prevailing market conditions.

Form and Delivery of Certificates

The Certificates will be issued in registered form only. The Certificates of each Tranche will be represented on issue by ownership interests in one or more global certificates (each a "Global Certificate"), which will be deposited with, and registered in the name of a nominee for, a common depositary for Euroclear Bank SA/NV ("Euroclear") and Clearstream Banking S.A. ("Clearstream, Luxembourg") and/or the Depository Trust Company ("DTC") (as applicable). Certificates sold in an "offshore transaction" within the meaning of Regulation S will initially be represented by an unrestricted global certificate (an "Unrestricted Global Certificate") and Certificates sold to QIBs who are also OPs in reliance on Rule 144A will initially be represented by a restricted global certificate (a "Restricted Global Certificate"). Ownership interests in a Global Certificate will be shown on, and transfers thereof will only be effected through, records maintained by Euroclear, Clearstream, Luxembourg and DTC (as applicable), and their respective participants. Certificates in definitive form evidencing holdings of Certificates ("Definitive Certificates") will be issued in exchange for interests in the relevant Global Certificate only in certain limited circumstances (see further "Form of the Certificates").

Clearing Systems .....

Certificateholders must hold their interest in the relevant Global Certificate in book-entry form through Euroclear and/or Clearstream, Luxembourg and/or DTC and in relation to any Series, such other clearing system as may be agreed between the Trustee, the Company, the relevant Dealer(s), the Issuing and Paying Agent and the Delegate.

Specified Currencies .....

Subject to compliance with all relevant laws, regulations and directives, Certificates may be issued in any currency agreed between the Trustee, the Company and the relevant Dealer(s).

Maturities.....

The Certificates will have such maturities as may be agreed between the Trustee, the Company and the relevant Dealer(s), subject to such minimum or maximum maturities as may be allowed or required from time to time by the relevant central bank (or equivalent body) or any laws or regulations applicable to the Trustee or the relevant Specified Currency (as specified in the applicable Final Terms (or Pricing Supplement, as applicable)).

Specified Denomination .....

The Certificates will be in such denominations as may be specified in the applicable Final Terms (or Pricing Supplement, as applicable), subject to compliance with then current laws and regulations and the provisions of the following sentence. Certificates will have a minimum denomination of €100,000 (or its equivalent in other currencies as at the date of issue), and in case of any Certificates (including Certificates denominated in Sterling) which have a maturity of less than one year and in respect of which the issue proceeds are to be accepted by the Trustee in the U.K. or whose issue otherwise constitutes a contravention of Section 19 of the FSMA, the minimum specified denomination shall be £100,000 (or its equivalent in other currencies), unless otherwise permitted by then current law and regulations.

Periodic Distribution Amounts ...

Certificateholders are entitled to receive relevant Periodic Distribution Amounts calculated on the basis specified in the Conditions and the applicable Final Terms (or Pricing Supplement, as applicable).

Fixed Periodic Distributions......

In respect of Certificates subject to fixed periodic distribution provisions, a fixed profit rate will be payable in arrear on the date or dates in each year specified in the applicable Final Terms (or Pricing Supplement, as applicable).

Floating Periodic Distributions...

In respect of Certificates subject to floating periodic distribution provisions, the profit rate will be calculated: (i) on the same basis as the floating rate under a notional rate swap transaction in the relevant Specified Currency governed by an agreement incorporating the 2006 ISDA Definitions or the latest version of ISDA 2021 Interest Rate Derivatives Definitions, including each Matrix (as defined therein), as specified in the applicable Final Terms (or Pricing Supplement, as applicable), each as published by ISDA (or any successor) on its website (http://www.isda.org), on the Issue Date of the first Tranche of the Certificates of the relevant Series; or (ii) on the basis of a reference rate appearing on the agreed screen page of a commercial quotation service.

Specified Periods will be specified in the applicable Final Terms (or Pricing Supplement, as applicable).

Dissolution on the Scheduled Dissolution Date.....

Unless the Certificates are previously redeemed or purchased and cancelled, the Trustee will redeem the Series of Certificates at an amount equal to the relevant Final Dissolution Amount (as defined in the relevant Conditions) and the relevant Trust in relation to the relevant Series will be dissolved by the Trustee on the relevant Scheduled Dissolution Date specified in the applicable Final Terms (or Pricing Supplement, as applicable) for such Series.

Early Dissolution of the Trust .....

Subject to the applicable Final Terms (or Pricing Supplement, as applicable) in respect of each Series, the relevant Trust may be dissolved prior to the Scheduled Dissolution Date upon: (i) the occurrence of a Tax Event; (ii) the exercise by the Trustee of the Optional Dissolution Right (Call Right); (iii) the exercise by the Trustee of the Make Whole Dissolution Right (Call Right); (iv)

the exercise by the Certificateholders of the Optional Dissolution Right (Put Right); (v) the exercise by the Certificateholders of the Change of Control Put Right; (vi) the exercise by the Certificateholders of the Tangibility Event Put Right; (vii) the occurrence of a Total Loss Event (unless the relevant Real Estate Assets have been replaced in accordance with the Wakala Series Service Agency Agreement); (viii) the exercise by the Trustee of the Clean Up Call Right; and (ix) the occurrence of a Dissolution Event (see further Condition 11 (Capital Distributions of the Trust) and Condition 15 (Dissolution Events)).

In addition, all of the Certificates of the relevant Series may be cancelled following the purchase of such Certificates by or on behalf of the Company and or any of its Subsidiaries (see further Condition 14 (*Purchase and Cancellation of Certificates*)).

Early Dissolution for Tax Reasons.....

Where the Trustee has or will become obliged to pay any additional amounts in respect of the relevant Certificates pursuant to Condition 12 (Taxation) or the Company has or will become obliged to pay any additional amounts in respect of amounts payable under the relevant Transaction Documents as a result of a change in, or amendment to, the laws or regulations of a Relevant Jurisdiction (as defined in the relevant Conditions) or any change in the application or official interpretation of such laws or regulations, which change or amendment becomes effective on or after the date on which agreement is reached to issue the first Tranche of the relevant Series of Certificates (as specified in the applicable Final Terms (or Pricing Supplement, as applicable)) and such obligation cannot be avoided by the Trustee or the Company, as applicable, taking reasonable measures available to it, the Trustee will redeem the Certificates, in whole but not in part, at an amount equal to the relevant Tax Redemption Amount on the relevant Tax Redemption Date (see further Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons)).

Optional Dissolution Right (Call Right) and Optional Dissolution Right (Put Right).....

The applicable Final Terms (or Pricing Supplement, as applicable) issued in respect of each Series of Certificates will state whether such Certificates may be redeemed prior to the Scheduled Dissolution Date at the option of the Company (either in whole or in part) or at the option of the Certificateholders, and, if so, the terms applicable to such redemption (see further Condition 11(c) (Capital Distributions of the Trust – Dissolution at the Option of the Trustee) and Condition 11(e)(i) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Optional Dissolution Right (Put Right))).

For *Shari'a* reasons, the Optional Dissolution Right (Call Right) and the Optional Dissolution Right (Put Right) cannot both be specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any single Series of Certificates.

Make Whole Dissolution Right (Call Right) .....

The applicable Final Terms (or Pricing Supplement, as applicable) issued in respect of each Series of Certificates will state whether such Certificates may be subject to make whole redemption prior to the Scheduled Dissolution Date at the option of the Company (either in whole or in part) and, if so, the terms applicable to such redemption (see further Condition 11(d)

(Capital Distributions of the Trust – Make Whole Dissolution Right (Call Right))).

For *Shari'a* reasons, the Make Whole Dissolution Right (Call Right) and the Optional Dissolution Right (Put Right) cannot both be specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any single Series of Certificates.

**Change of Control Put Right......** 

If so specified in the applicable Final Terms (or Pricing Supplement, as applicable), each Certificateholder will have the right to require the redemption of its Certificates if a Change of Control Event occurs (see further Condition 11(e)(ii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Change of Control Put Right)).

Tangibility Event Put Right......

If a Tangibility Event occurs and upon delivery of a Tangibility Event Notice, each Certificateholder will have the right to require the redemption of its Certificates (see further Condition 11(e)(iii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right)).

Total Loss Event.....

If a Total Loss Event occurs (and unless the Real Estate Assets forming part of the relevant Wakala Portfolio have been replaced in accordance with the Wakala Series Service Agency Agreement), the Trustee will redeem the Certificates, in whole but not in part, at an amount equal to the relevant Final Dissolution Amount on the relevant Total Loss Dissolution Date (see further Wakala Series Condition 11(f) (Capital Distributions of the Trust – Dissolution following a Total Loss Dissolution Date)).

Clean Up Call Right.....

If 75 per cent. or more of the aggregate face amount of Certificates then outstanding have been redeemed and/or purchased and cancelled pursuant to Condition 11 (Capital Distributions of the Trust) or Condition 14 (Purchase and Cancellation of Certificates), the Trustee will redeem the Certificates, in whole but not in part, at an amount equal to the relevant Final Dissolution Amount on the relevant Clean Up Dissolution Call Date (see further Wakala Series Condition 11(g) (Capital Distributions of the Trust – Clean Up Call Right)).

Status of the Certificates.....

Each Certificate will represent an undivided *pro rata* ownership interest in the Trust Assets of the relevant Series, is a direct, unsubordinated, unsecured and limited recourse obligation of the Trustee and will rank *pari passu*, without preference or priority, with all other Certificates of the relevant Series issued under the Programme.

Wakala Series Trust Assets ......

Pursuant to the relevant Declaration of Trust for each Wakala Series, the Trustee has declared that it will hold the Wakala Series Trust Assets upon trust absolutely for, and on behalf of, the Wakala Series Certificateholders *pro rata* according to the face amount of Wakala Series Certificates held by each Wakala Series Certificateholder. The term "Wakala Series Trust Assets" means: (i) the cash proceeds of the issue of the Wakala Series, pending application thereof in accordance with the terms of the Wakala Series Transaction Documents; (ii) the interests, rights, benefits and entitlements, present and future, of the Trustee in, to and under the Wakala Series Transaction Documents (excluding: (a)

any representations given by the Company to the Trustee and/or the Delegate pursuant to any of the Wakala Series Transaction Documents; and (b) the covenant given to the Trustee and/or the Delegate pursuant to clause 17 (Remuneration and Indemnification of the Trustee and the Delegate) of the Master Declaration of Trust); (iv) all monies standing to the credit of the relevant Wakala Series Transaction Account from time to time; and (v) all proceeds of the foregoing.

Trustee Covenants.....

The Trustee has agreed to certain restrictive covenants as set out in Condition 7 (*Covenants*).

Negative Pledge.....

The Certificates will have the benefit of a negative pledge granted by the Company, as more particularly described in Condition 5 (*Negative Pledge*).

Cross Acceleration.....

The Certificates will have the benefit of a cross acceleration provision as described in Condition 15 (*Dissolution Events*).

**Dissolution Events.....** 

The Certificates will be subject to certain dissolution events as described in Condition 15 (*Dissolution Events*). Following the occurrence of a Dissolution Event, the Certificates of the relevant Series may be redeemed in full at an amount equal to the relevant Final Dissolution Amount.

Ratings.....

The Programme is expected to be rated Baa2 by Moody's and BBB+ by Fitch. In addition, the rating of certain Series of Certificates to be issued under the Programme may be specified in the applicable Final Terms (or Pricing Supplement, as applicable). In general, European regulated investors are restricted from using a rating for regulatory purposes if such rating is not: issued by a credit rating agency established in the EEA and registered under the EU CRA Regulation unless: (i) the rating is provided by a credit rating agency not established in the EEA but which is endorsed by a credit rating agency established in the EEA and registered under the EU CRA Regulation; or (ii) the rating is provided by a credit rating agency not established in the EEA but which is certified under the EU CRA Regulation.

Similarly, in general, U.K. regulated investors are restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the U.K. and registered under the U.K. CRA Regulation unless: (a) the rating is provided by a credit rating agency not established in the U.K. but which is endorsed by a credit rating agency established in the U.K. and registered under the U.K. CRA Regulation; or (b) the rating is provided by a credit rating agency not established in the U.K. but which is certified under the U.K. CRA Regulation.

A credit rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, reduction or withdrawal at any time by the assigning rating agency.

Withholding Tax.....

All payments by the Trustee in respect of the Certificates shall be made without withholding or deduction for, or on account of, any Taxes imposed in the Cayman Islands (or any political subdivision or any authority thereof or therein having power to tax) unless the withholding or deduction is required by law. In the event that any such withholding or deduction is made by the Trustee as a result of any requirement of law, the Trustee will be required, subject to certain exceptions provided in Condition 12

(*Taxation*), to pay such additional amounts as shall result in receipt by the Certificateholders of the amount that would have been received by them had no such withholding or deduction been required. The Company has agreed in the Transaction Documents that, if the Trustee is required to make any such deduction or withholding, the Company will pay to the Trustee such additional amounts to cover the amounts so withheld or deducted (see further Condition 12 (*Taxation*)).

All payments by the Company under the Transaction Documents to which it is a party are to be made without withholding or deduction for, or on account of, any Taxes imposed in the DIFC, Dubai or the UAE (or any political subdivision or any authority thereof or therein having power to tax) unless the withholding or deduction is required by law. In the event that any such withholding or deduction is made by the Company as a result of any requirement of law, the Company will be required to pay to the Trustee additional amounts so that the Trustee will receive the full amounts that it would have received under the relevant Transaction Documents had no such withholding or deduction been required.

ERISA .....

Certificates (or any interest therein) may not be purchased on behalf of or with the assets of: (i) "employee benefit plans" within the meaning of Section 3(3) of the U.S. Employee Retirement Income Security Act of 1974, as amended ("ERISA"), that are subject to Title I of ERISA; (ii) "plans" within the meaning of Section 4975(e)(1) of the U.S. Internal Revenue Code of 1986, as amended (the "Code"), that are subject to Section 4975 of the Code; and (iii) governmental, church or non-U.S. plans that are subject to any U.S. federal, state or local or non-U.S. law or regulation that contains one or more provisions that are substantially similar to the fiduciary responsibility and prohibited transaction provisions of Title I of ERISA or Section 4975 of the Code ("Similar Law") unless, under (iii), its purchase and holding of the Certificates (or any interest therein) would not result in a violation of any applicable Similar Law (see further "Certain ERISA and Related Considerations").

Limited Recourse.....

Each Certificate of a particular Series will represent an undivided *pro rata* ownership interest in the relevant Trust Assets for such relevant Series. No payment of any amount whatsoever shall be made in respect of the Certificates except to the extent that funds for that purpose are available from the relevant Trust Assets.

Certificateholders have no recourse to any assets of the Trustee (other than the relevant Trust Assets) or the Company (to the extent that it fulfils its obligations under the relevant Transaction Documents to which it is a party) or the Delegate or any of their respective affiliates in respect of any shortfall in the expected amounts from the relevant Trust Assets to the extent the relevant Trust Assets have been enforced, realised and fully discharged following which all obligations of the Trustee and the Company shall be extinguished.

Governing Law .....

The Certificates and any non-contractual obligations arising out of or in connection with the same, will be governed by, and construed in accordance with, English law.

Each of the Master Declaration of Trust, each Supplemental Declaration of Trust, the Agency Agreement, the Wakala Series Service Agency Agreement, the Wakala Series Purchase Undertaking, the Wakala Series Sale Undertaking and the Wakala Series Master Murabaha Agreement (together, the "English Law Documents") and any non-contractual obligations arising out of or in connection with the same, will be governed by, and construed in accordance with, English law.

The Wakala Series Master Purchase Agreement, each Wakala Series Supplemental Purchase Agreement and each Wakala Series Sale Agreement entered into in connection with the exercise of the Wakala Series Purchase Undertaking or the Wakala Series Sale Undertaking (together, the "Dubai Law Documents") will be governed by Dubai Law.

## **Listing and Admission to Trading**

Application has been made to the FCA for the Certificates issued under the Programme to be admitted to the Official List and to the London Stock Exchange for such Certificates to be admitted to trading on the Main Market.

Application has also been made to the DFSA for the Certificates issued under the Programme to be admitted to the DFSA Official List and to Nasdaq Dubai for such Certificates to be admitted to trading on Nasdaq Dubai.

As specified in the applicable Pricing Supplement, a Series of Certificates may be unlisted or be admitted to listing, trading and/or quotation by such other or further competent authorities, stock exchanges and/or quotation systems as may be agreed between the Trustee, the Company and the relevant Dealer (the "Exempt Certificates").

The FCA has neither approved nor reviewed information contained in this Base Prospectus in connection with Exempt Certificates.

See Condition 11(e)(iii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right) and Condition 11(f) (Capital Distributions of the Trust – Dissolution following a Total Loss Event) for certain circumstances when the Certificates should be tradable only in accordance with the Shari'a principles of debt trading (such as the principle that debt is to be traded against tangible assets and/or eligible commodities on a spot settlement basis).

Waiver of Immunity.....

The Company has irrevocably agreed that, should any Proceedings (as defined in Condition 23(c) (Governing Law and Dispute Resolution - Jurisdiction)) be taken anywhere (whether for any injunction, specific performance, damages or otherwise), no immunity (to the extent that it may at any time exist, whether on the grounds of sovereignty or otherwise) in relation to those Proceedings (including without limitation, immunity from the jurisdiction of any court or tribunal, suit, service of process, injunctive or other interim relief, any order for specific performance, any order for recovery of land, any attachment (whether in aid of execution, before judgment or otherwise) of its assets, any process for execution of any award or judgment or other legal process) shall be claimed by it or on its behalf or with respect to its assets, any such immunity being irrevocably waived. The Company has irrevocably agreed that it and its assets (irrespective of its use or intended use) are, and shall be, subject to such Proceedings, attachment or execution in respect of its

obligations under the Transaction Documents to which it is a party. Notwithstanding the foregoing, the Company makes no representation as to whether Dubai Law No. 10 of 2005 (*Government Lawsuits Amendment*) and/or Article 242 of the Law of Civil Procedure will apply to its assets, revenue or property.

Selling Restrictions.....

There are restrictions on the offer, sale and transfer of the Certificates in the Cayman Islands, the DIFC, the EEA, Japan, the Kingdom of Bahrain, the Kingdom of Saudi Arabia, Malaysia, the Republic of Italy, Singapore, State of Qatar (including the Qatar Financial Centre), the UAE, the U.K. and the United States. Additional restrictions may be required in connection with the offering and sale of a particular Tranche of Certificates (see further "Subscription and Sale and Transfer and Selling Restrictions").

**Transfer Restrictions** .....

There are restrictions on the transfer of Certificates represented by a Restricted Global Certificate or any Certificates issued in exchange or substitution therefor (see further "Subscription and Sale and Transfer and Selling Restrictions — Transfer Restrictions").

Use of Proceeds.....

The proceeds of each Tranche of Certificates issued under the Programme will be paid by the Trustee to the Company in accordance with the terms of the relevant Transaction Documents.

Save in respect of ESG Certificates, the Company will apply the amounts received by it for general corporate purposes or as otherwise described in the applicable Final Terms (or Pricing Supplement, as applicable).

Where the applicable Final Terms (or Pricing Supplement, as applicable) denotes a Tranche of Certificates as "ESG Certificates", an amount at least equal to the net proceeds of such Certificates will be applied by the Company to fund or refinance, in whole or in part, Eligible Projects in accordance with the Sustainable Finance Framework (see further "Use of Proceeds").

#### DOCUMENT INCORPORATED BY REFERENCE

The following document which has previously been published and has been filed with the FCA shall be incorporated in, and form part of, this Base Prospectus:

(i) the "Terms and Conditions of the Wakala Series Certificates" contained on pages 144 to 194 (inclusive) in the base prospectus dated 2 September 2019 prepared by the Trustee and the Company in connection with the Programme (an electronic copy of which is available at https://www.dfsa.ae/application/files/4815/8252/9776/DP-World-Sukuk-Programme-Update-2019-Base-Prospectus-Final-Version-29-08-2019.pdf).

Copies of the document incorporated by reference in this Base Prospectus can be obtained from the registered office of the Trustee and from the specified office of the Issuing and Paying Agent for the time being in London, upon reasonable notice being given to the Trustee and the Issuing and Paying Agent (as applicable) and during usual business hours.

Any parts of the document referred to in paragraph (i) above which are not expressly incorporated by reference in this Base Prospectus as provided above are either not relevant for investors or are covered elsewhere in this Base Prospectus.

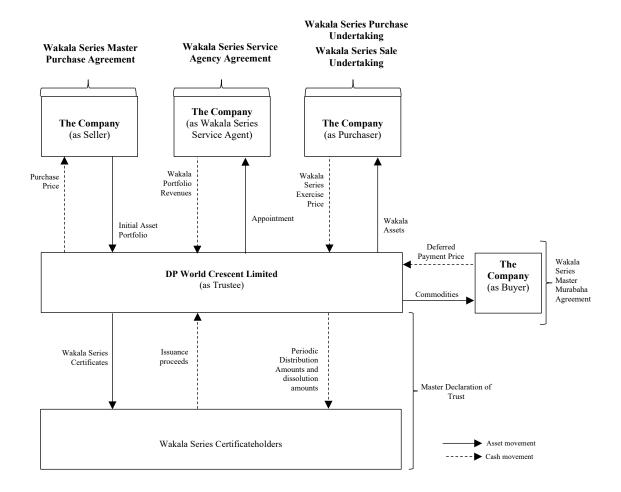
Any documents themselves incorporated by reference in the document incorporated by reference in this Base Prospectus shall not form part of this Base Prospectus.

Unless specifically incorporated by reference into this Base Prospectus, information contained on any website referred to in this Base Prospectus does not form part of this Base Prospectus.

Following the publication of this Base Prospectus a supplement may be prepared by the Trustee and the Company and approved by: (a) the FCA in accordance with Article 23 of the U.K. Prospectus Regulation; and (b) the DFSA in accordance with the Markets Rules of the DFSA. Statements contained in any such supplement (or contained in any document incorporated by reference therein) shall, to the extent applicable (whether expressly, by implication or otherwise), be deemed to modify or supersede statements contained in this Base Prospectus or in a document which is incorporated by reference in this Base Prospectus. Any statement so modified or superseded shall not, except as so modified or superseded, constitute a part of this Base Prospectus.

#### WAKALA SERIES CERTIFICATES STRUCTURE DIAGRAM AND CASH FLOWS

Set out below is a simplified structure diagram and description of the principal cash flows relating to the Wakala Series Conditions and the Wakala Transaction Documents. This does not purport to be complete and is qualified in its entirety by reference to, and must be read in conjunction with, the more detailed information appearing elsewhere in this Base Prospectus. Potential investors are referred to the Wakala Series Conditions and the detailed descriptions of the relevant Wakala Series Transaction Documents set out elsewhere in this Base Prospectus for a fuller description of certain cash flows and for an explanation of the meaning of certain capitalised terms used below. Potential investors should read this entire Base Prospectus carefully, especially the risks of investing in Wakala Series Certificates issued under the Programme discussed under "Risk Factors".



### Payments by the Wakala Series Certificateholders and the Trustee

On the issue date of any Wakala Tranche (the "Issue Date"), the Wakala Series Certificateholders will pay the issue price in respect of such Wakala Tranche to the Trustee.

On the Issue Date of each Wakala Tranche, the Trustee will, pursuant to the terms of the Wakala Series Transaction Documents, apply the proceeds of the issue of the relevant Wakala Tranche as follows:

(i) an amount as specified in the applicable Final Terms (or Pricing Supplement, as applicable), which shall be equal to no less than 55 per cent. of the aggregate issue price of the relevant Wakala Series Certificates, to the Company (in its capacity as seller, the "Seller") as the purchase price payable for the purchase from the Company of all its rights, title, interests, benefits and entitlements in, to and under certain real estate assets (in the case of the first Wakala Tranche of the Wakala Series, the "Initial Asset Portfolio" or, in the case of each subsequent Wakala Tranche of the relevant Wakala Series, the "Additional Assets"), which real estate assets will be owned by the Company or purchased by the Company from any third party (including any of the Company's subsidiaries) prior to the relevant Issue Date; and

the remaining portion as specified in the applicable Final Terms (or Pricing Supplement, as applicable), which shall be equal to no more than 45 per cent. of the aggregate issue price of the relevant Wakala Series Certificates, to purchase certain *Shari'a* compliant commodities (the "Commodities") through the commodity agent and the Trustee will sell such Commodities to the Company (in its capacity as buyer, the "Buyer") on a deferred payment basis for a sale price specified in an offer notice (the "Deferred Payment Price") pursuant to a murabaha contract (the "Murabaha Contract") (such sale of *Shari'a* compliant commodities by the Trustee to the Buyer, the "Commodity Murabaha Investment").

In relation to a Wakala Series, the Initial Asset Portfolio, (if applicable) the Additional Assets and (if applicable) each Commodity Murabaha Investment and all other rights arising under or with respect thereto (including the right to receive payment of principal, profit, rental, Deferred Payment Prices and any other amounts due in connection therewith) shall comprise the "Wakala Portfolio" in respect of such Wakala Series and the eligible assets comprised in such Wakala Portfolio from time to time being the "Wakala Assets".

### **Periodic Distribution Payments**

In relation to a Wakala Series, all revenues from the Wakala Portfolio (including all principal, profit, rental and other amounts) payable in respect of the Wakala Assets and, if applicable, all instalment profit amounts comprising the Deferred Payment Price payable in respect of each Commodity Murabaha Investment of a Wakala Series (the "Wakala Portfolio Revenues") will be recorded by the Wakala Series Service Agent in a ledger collection account (the "Wakala Series Revenue Account"). On the Business Day preceding any Periodic Distribution Date (the "Wakala Distribution Determination Date"), the Wakala Series Service Agent shall pay into the relevant Wakala Series Transaction Account amounts standing to the credit of the Wakala Series Revenue Account, which is intended to fund an amount equal to the aggregate of the Periodic Distribution Amounts payable by the Trustee under the relevant Wakala Series Certificates on the immediately following Periodic Distribution Date together with, without double counting, any amounts payable pursuant to Wakala Series Condition 6(b)(i) and Wakala Series Condition 6(b)(ii) (*The Trust – Application of Proceeds from Trust Assets*) (the "Required Amount") and such Required Amount will be applied by the Trustee for that purpose.

In the event that the Wakala Portfolio Revenues are greater than the Required Amount, the amount of any excess shall be credited by the Wakala Series Service Agent to a separate ledger reserve account (the "Wakala Series Reserve Account"). If the amount standing to the credit of the Wakala Series Transaction Account on a Wakala Distribution Determination Date is insufficient to fund the Required Amount, the Wakala Series Service Agent shall apply amounts standing to the credit of the Wakala Series Reserve Account towards such shortfall, by paying an amount equal to the same into the Wakala Series Transaction Account. If having applied such amounts from the Wakala Series Reserve Account, there remains a shortfall, the Wakala Series Service Agent may, in its sole discretion, either:

- (i) provide Shari'a compliant funding to the Trustee itself; or
- (ii) procure Shari'a compliant funding from a third party to be paid to the Trustee,

in each case, in an amount equal to the shortfall remaining (if any) on terms that such funding is payable from Wakala Portfolio Revenues in accordance with the Wakala Series Service Agency Agreement or otherwise in accordance with the Wakala Series Transaction Documents (each a "Wakala Series Liquidity Facility").

# **Dissolution Payments**

On the Business Day prior to the relevant Scheduled Dissolution Date in relation to each Wakala Series:

- (i) the aggregate amounts of Deferred Payment Price then outstanding, if any, shall become immediately due and payable; and
- (ii) the Trustee will have the right under the Wakala Series Purchase Undertaking to require the Company to purchase all of its rights, title, interests, benefits and entitlements in, to and under Wakala Assets at the relevant Wakala Series Exercise Price,

and such amounts are intended to fund the relevant Final Dissolution Amount payable by the Trustee under the relevant Wakala Series Certificates on the Scheduled Dissolution Date.

The Certificates in relation to any Wakala Series may be redeemed in whole or in part, as the case may be, prior to the relevant Scheduled Dissolution Date for the following reasons, in the case of each of (b), (c) and (d), if so specified in the applicable Final Terms (or Pricing Supplement, as applicable): (a) for taxation reasons; (b) at the option of the Company (including pursuant to a Make Whole Notice); (c) at the option of the Certificateholders; (d) following the occurrence of a Change of Control Event; (e) following the occurrence of a Tangibility Event; (f) unless the Real Estate Assets forming part of the relevant Wakala Portfolio have been replaced in accordance with the Wakala Series Service Agency Agreement, following a Total Loss Event; (g) upon the exercise of the Clean Up Call Right; and (h) following a Dissolution Event.

In the case of each of (a), (b) and (g) above, on the Business Day prior to the relevant Dissolution Date:

- (1) the aggregate amounts (or the applicable portion thereof) of the Deferred Payment Price then outstanding, if any, shall become immediately due and payable; and
- (2) the Company will have the right under the Wakala Series Sale Undertaking to require the Trustee to sell all (or the applicable portion thereof, as the case may be) of the Trustee's rights, title, interests, benefits and entitlements in, to and under the applicable Wakala Assets at the relevant Wakala Series Exercise Price,

and such amounts are intended to fund the relevant Dissolution Amount payable by the Trustee under the Wakala Series Certificates of the relevant Wakala Series on the relevant Tax Redemption Date, Optional Dissolution Call Date or Clean Up Dissolution Call Date, as the case may be.

In the case of each of (c), (d), (e) and (h) above, such redemption of the Wakala Certificates shall be funded in a similar manner as for the payment of the relevant Final Dissolution Amount on the Scheduled Dissolution Date save for, on (or, in the case of (c), (d) and (e) above, the Business Day prior to) the relevant Dissolution Date:

- (1) the aggregate amounts (or the applicable portion thereof) of Deferred Payment Price then outstanding, if any, becoming immediately due and payable; and
- (2) the Trustee having the right under the Wakala Series Purchase Undertaking to require the Company to purchase all (or the applicable portion thereof, as the case may be) of its rights, title, interests, benefits and entitlements in, to and under the Wakala Assets at the relevant Wakala Series Exercise Price,

and such amounts are intended to fund the relevant Dissolution Amount payable by the Trustee under the Wakala Series Certificates of the relevant Wakala Series on the relevant Optional Dissolution Put Date, Change of Control Full Put Date, Tangibility Event Put Right Date or Dissolution Event Redemption Date, as the case may be.

In the case of (f) above, on the Total Loss Dissolution Date:

- (1) the aggregate amounts of Deferred Payment Price then outstanding, if any, shall become immediately due and payable; and
- (2) the Trustee will have the right under the Wakala Series Service Agency Agreement to receive all insurance proceeds relating to the relevant Wakala Assets and any Total Loss Shortfall Amount (as defined herein) payable by the Wakala Series Service Agent in connection therewith under the Wakala Series Service Agency Agreement,

and such amounts are intended to fund the relevant Final Dissolution Amount payable by the Trustee under the Wakala Series Certificates of the relevant Wakala Series on the Total Loss Dissolution Date.

#### FORM OF THE CERTIFICATES

The Certificates of each Series will be in registered form. The Certificates will be issued both outside the United States in reliance on the exemption from registration provided by Regulation S and within the United States in reliance on Rule 144A or otherwise in private transactions that are exempt from the registration requirements of the Securities Act.

#### **Global Certificates**

## Form of Certificates

Each Tranche of Certificates offered and sold in reliance on Regulation S, which will be sold to persons who are not U.S. persons outside the United States, will initially be represented by beneficial interests in a global certificate in registered form (an "Unrestricted Global Certificate"). Prior to expiry of the distribution compliance period (as defined in Regulation S) applicable to each Tranche of Certificates, beneficial interests in a Unrestricted Global Certificate may not be offered or sold to, or for the account or benefit of, a U.S. person save as otherwise provided in Condition 2 (Form, Denomination and Title) and may not be held otherwise than through Euroclear or Clearstream, Luxembourg and such Unrestricted Global Certificate will bear a legend regarding such restrictions on transfer.

Each Tranche of Certificates offered and sold in the United States or to U.S. persons may only be offered and sold in private transactions to QIBs who are also QPs, in each case acting for their own account or for the account of one or more QIBs who are also QPs. Each Tranche of Certificates sold to QIBs who are also QPs in reliance on Rule 144A will initially be represented by a global certificate in registered form (a "Restricted Global Certificate", the Restricted Global Certificate and the Unrestricted Global Certificate, each a "Global Certificate"). By the acquisition of a beneficial interest in such certificate, the purchaser thereof will be deemed to represent, among other things, that it is a QIB that is also a QP and that, if in the future it determines to transfer such beneficial interest, it will transfer such interest in accordance with the procedures and restrictions contained in the Restricted Global Certificate.

No beneficial interest in an Unrestricted Global Certificate may be transferred to a person who takes delivery in the form of a beneficial interest in a Restricted Global Certificate unless: (i) the transfer is to a person that is both a QIB and a QP, (ii) such transfer is made in reliance on Rule 144A, and (iii) the transferor provides the Registrar with a written certification to the effect that the transferor reasonably believes that the transferee is a QIB that is also a QP, that the transfer is being made in a transaction meeting the requirements of Rule 144A and that such transaction is in accordance with any applicable securities laws of any state of the United States or any other jurisdiction. No beneficial interest in the Restricted Global Certificates may be transferred to a person who takes delivery in the form of a beneficial interest in an Unrestricted Global Certificate unless the transfer is to a non-U.S. person in an offshore transaction in reliance on Regulation S and the transferor provides the Registrar with a written certification to the effect that the transfer is being made to a person who is a non-U.S. person in accordance with Regulation S.

Global Certificates will either: (i) be deposited with a custodian for, and registered in the name of a nominee of, DTC; or (ii) be deposited with a common depositary for, and registered in the name of a common nominee of, Euroclear and Clearstream, Luxembourg, as specified in the applicable Final Terms (or Pricing Supplement, as applicable). Persons holding beneficial interests in Global Certificates will be entitled or required, as the case may be, under the circumstances described below, to receive physical delivery of definitive Certificates in fully registered form.

## **Payments**

Each payment in respect of the Global Certificates will be made to the person shown as the holder in the relevant Register at the close of business (in the relevant clearing system) on the Clearing System Business Day before the due date for such payment (the "Record Date") where "Clearing System Business Day" means a day on which each clearing system for which the Global Certificates are being held is open for business. None of the Trustee, the Company, the Delegate, the Issuing and Paying Agent, any Paying Agent or any Registrar will have any responsibility or liability for any aspect of the records relating to or payments or deliveries made on account of beneficial ownership interests in the Global Certificates or for maintaining, supervising or reviewing any records relating to such beneficial ownership interests.

#### Exchange for Definitive Certificates

Interests in a Global Certificates will be exchangeable (free of charge), in whole but not in part, for definitive Certificates of a particular Series only upon the occurrence of an Exchange Event. For these purposes, "Exchange Event" means that: (i) a Dissolution Event (as defined in Condition 15 (Dissolution Events)) has occurred and is continuing; (ii) in the case of Certificates registered in the name of a nominee for DTC, either DTC has notified the Trustee that it is unwilling or unable to continue to act as depository for the Certificates or DTC has ceased to constitute a clearing agency registered under the Exchange Act and, in either case, no alternative clearing system is available; (iii) in the case of Certificates registered in the name of a nominee for a common depositary for Euroclear and Clearstream, Luxembourg, the Trustee has been notified that both Euroclear and Clearstream, Luxembourg have been closed for business for a continuous period of 14 days (other than by reason of holiday, statutory or otherwise) or have announced an intention permanently to cease business or have in fact done so and, in any such case, no successor clearing system is available; or (iv) the Trustee has or will become subject to adverse tax consequences which would not be suffered were the Certificates represented by the Global Certificates in definitive form and a certificate to that effect signed by two Directors of the Trustee is given to the Delegate. The Trustee will promptly give notice to Certificateholders in accordance with Condition 19 (Notices) if an Exchange Event occurs. In the event of the occurrence of an Exchange Event, DTC, Euroclear and/or Clearstream, Luxembourg or any person acting on their behalf (acting on the instructions of any holder of an interest in such Global Certificates) may give notice to the Registrar requesting exchange and, in the event of the occurrence of an Exchange Event as described in (ii) and (iii) above, the Trustee may also give notice to the Registrar requesting exchange. Any such exchange shall occur not later than 10 days after the date of receipt of the first relevant notice by the Registrar. Definitive Certificates issued in exchange for a beneficial interest in the Restricted Global Certificate shall bear the legends applicable to transfers pursuant to Rule 144A, as set out under "Subscription and Sale and Transfer and Selling Restrictions - Transfer Restrictions".

# Delivery

Upon the transfer, exchange, or replacement of a definitive Certificate bearing the legend referred to under "Subscription and Sale and Transfer and Selling Restrictions – Transfer Restrictions", or upon specific request for removal of the legend on a definitive Certificate, the Trustee will deliver only definitive Certificates that bear such legend, or will refuse to remove such legend, as the case may be, unless there is delivered to the Trustee and the Registrar such satisfactory evidence, which may include an opinion of counsel, as may reasonably be required by the Trustee, that neither the legend nor the restrictions on transfer set out therein are required to ensure compliance with the provisions of the Securities Act and the Investment Company Act. The same transfer restrictions outlined herein and in "Subscription and Sale and Transfer and Selling Restrictions – Transfer Restrictions" are applicable to any definitive Certificates.

## Meetings

The holder of Certificates represented by a Global Certificate shall (unless such Global Certificate represents only one Certificate) be treated as being two persons for the purposes of any quorum requirements of a meeting of Certificateholders. All Certificateholders are entitled to one vote in respect of each integral currency unit of the Specified Currency of the Certificates comprising such Certificateholder's holding, whether or not represented by a Global Certificate.

#### Cancellation

Cancellation of any Certificate represented by a Global Certificate that is required by the Conditions to be cancelled (other than upon its redemption) will be effected by reduction in the aggregate face amount of the relevant Global Certificate in the relevant register of the Certificateholders, whereupon the face amount thereof shall be reduced for all purposes by the amount so cancelled and endorsed.

## Put rights

If the Optional Dissolution Right (Put Right) or the Change of Control Put Right is specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) or upon the occurrence of a Tangibility Event, the Optional Dissolution Right (Put Right), the Change of Control Put Right or the Tangibility Event Put Right, as the case may be, may be exercised by the holder of the Global Certificate giving notice to the relevant Registrar or the relevant Transfer Agent of the face amount of Certificates in respect of which the

option is exercised and presenting the Global Certificate within the time limits specified in Condition 11(e)(i) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Optional Dissolution Right (Put Right)), Condition 11(e)(ii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Change of Control Put Right) or Condition 11(e)(iii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right), as the case may be.

### Notices

So long as any Certificates are represented by a Global Certificate and such Global Certificate is held on behalf of a clearing system, notices to the Certificateholders of that Series may be given by delivery of the relevant notice to that clearing system for communication by it to entitled accountholders in substitution for publication as required by the Conditions or by delivery of the relevant notice to the Certificateholders of that Series. Any such notice shall be deemed to have been given to the Certificateholders on the third day after the day on which such notice is delivered to the relevant clearing system as aforesaid. The Trustee shall also ensure that notices are duly published in a manner that complies with any relevant rules of any stock exchange or other relevant authority on which the Certificates are for the time being, or by which they have for the time being been, admitted to trading.

#### **Transfer of Interests**

Interests in a Global Certificates may, subject to compliance with all applicable restrictions, be transferred to a person who wishes to hold such interest in another Global Certificate. No beneficial owner of an interest in a Global Certificates will be able to transfer such interest, except in accordance with the applicable procedures of DTC and/or Euroclear and/or Clearstream, Luxembourg, in each case to the extent applicable.

The Certificates are also subject to the restrictions on transfer set forth therein and will bear a legend regarding such restrictions, see "Subscription and Sale and Transfer and Selling Restrictions - Transfer Restrictions".

#### General

Any reference herein to Euroclear and/or Clearstream, Luxembourg and/or DTC shall, whenever the context so permits, be deemed to include a reference to any additional or alternative clearing system specified in the applicable Final Terms (or Pricing Supplement, as applicable) or as may otherwise be approved by the Trustee, the Company and the Issuing and Paying Agent.

No Certificateholder shall be entitled to proceed directly against or provide instructions to the Delegate to proceed against the Trustee under any Transaction Document to which either of them is party unless the Delegate, having become bound so to proceed, fails so to do within a reasonable period and such failure is continuing or is unable by reason of an order of a court having competent jurisdiction to do so and such inability is continuing. In addition, holders of interests in such Global Certificate credited to their accounts with DTC may require DTC to deliver definitive Certificate in registered form in exchange for their interest in such Global Certificate in accordance with DTC's standard operating procedures. Under no circumstances shall the Delegate or any Certificateholder have any right to cause the sale or other disposition of any of the Trust Assets and the sole right of the Delegate and the Certificateholders against the Trustee and the Company shall be to enforce their respective obligations under the Transaction Documents.

The Trustee may agree with any Dealer that relevant Certificates may be issued in a form not contemplated by the Conditions in which event a new Base Prospectus or a supplement to the Base Prospectus, if appropriate, will be made available which will describe the effect of the agreement reached in relation to such Certificates.

#### FORM OF APPLICABLE FINAL TERMS FOR THE WAKALA SERIES CERTIFICATES

[PROHIBITION OF SALES TO EEA RETAIL INVESTORS – The Wakala Series Certificates are not intended to be offered, sold or otherwise made available to, and should not be offered, sold or otherwise made available to, any retail investor in the European Economic Area ("EEA"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU, as amended ("EU MiFID II"); or (ii) a customer within the meaning of Directive (EU) 2016/97, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of EU MiFID II. Consequently no key information document required by Regulation (EU) No. 1286/2014, as amended (the "EU PRIIPs Regulation") for offering or selling the Wakala Series Certificates or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Wakala Series Certificates or otherwise making them available to any retail investor in the EEA may be unlawful under the EU PRIIPs Regulation.]

[PROHIBITION OF SALES TO U.K. RETAIL INVESTORS – The Wakala Series Certificates are not intended to be offered, sold or otherwise made available to, and should not be offered, sold or otherwise made available to, any retail investor in the United Kingdom (the "U.K."). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No. 2017/565 as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018 ("EUWA"); or (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000, as amended ("FSMA") and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No. 600/2014 as it forms part of domestic law of the U.K. by virtue of the EUWA. Consequently, no key information document required by Regulation (EU) No. 1286/2014 as it forms part of domestic law of the U.K. by virtue of the EUWA (the "U.K. PRIIPs Regulation") for offering or selling the Wakala Series Certificates or otherwise making them available to retail investors in the U.K. has been prepared and therefore offering or selling the Wakala Series Certificates or otherwise making them available to any retail investor in the U.K. may be unlawful under the U.K. PRIIPs Regulation.]

[EU MiFID II PRODUCT GOVERNANCE/PROFESSIONAL INVESTORS AND ECPs ONLY TARGET MARKET – Solely for the purposes of [the]/[each] manufacturer's product approval process, the target market assessment in respect of the Wakala Series Certificates has led to the conclusion that: (i) the target market for the Wakala Series Certificates is eligible counterparties and professional clients only, each as defined in [Directive 2014/65/EU, as amended ("EU MiFID II")]/[EU MiFID II]; and (ii) all channels for distribution of the Wakala Series Certificates to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Wakala Series Certificates (a "distributor") should take into consideration the manufacturer['s/s'] target market assessment; however, a distributor subject to EU MiFID II is responsible for undertaking its own target market assessment in respect of the Wakala Series Certificates (by either adopting or refining the manufacturer['s/s'] target market assessment) and determining appropriate distribution channels.]

[U.K. MiFIR PRODUCT GOVERNANCE/PROFESSIONAL INVESTORS AND ECPs ONLY TARGET MARKET – Solely for the purposes of [the]/[each] manufacturer's product approval process, the target market assessment in respect of the Wakala Series Certificates has led to the conclusion that: (i) the target market for the Wakala Series Certificates is only eligible counterparties, as defined in the FCA Handbook Conduct of Business Sourcebook, and professional clients, as defined in Regulation (EU) No. 600/2014 as it forms part of domestic law of the U.K. by virtue of the [European Union (Withdrawal) Act 2018]/[EUWA]; and (ii) all channels for distribution of the Wakala Series Certificates to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Wakala Series Certificates (a "distributor") should take into consideration the manufacturer['s/s'] target market assessment; however, a distributor subject to the FCA Handbook Product Intervention and Product Governance Sourcebook is responsible for undertaking its own target market assessment in respect of the Wakala Series Certificates (by either adopting or refining the manufacturer['s/s'] target market assessment) and determining appropriate distribution channels.]

[NOTIFICATION UNDER SECTION 309B(1) OF THE SFA – Solely for the purposes of its obligations pursuant to Sections 309B(1)(a) and 309B(1)(c) of the Securities and Futures Act 2001 (2020 Revised Edition) of Singapore, as modified or amended from time to time (the "SFA"), the Trustee has determined, and hereby notifies all relevant persons (as defined in Section 309A of the SFA) that the Wakala Series Certificates are ["prescribed capital markets products"]/[capital markets products other than "prescribed"]

capital markets products"] (as defined in the Securities and Futures (Capital Markets Products) Regulations 2018) of Singapore.]

Final Terms dated [ ]

#### **DP World Crescent Limited**

Legal Entity Identifier (LEI): 21380096JRTWB8TL9236

Issue of [Title of Wakala Series Certificates]

# under the U.S.\$5,000,000,000 Trust Certificate Issuance Programme

#### PART A - CONTRACTUAL TERMS

[Terms used herein shall be deemed to be defined as such for the purposes of the "Terms and Conditions of the Wakala Series Certificates" (the "Wakala Series Conditions") set forth in the base prospectus dated 5 September 2023 (the "Base Prospectus") [and the supplement(s) to it dated [ ]]. This document constitutes the Final Terms of the Wakala Series Certificates described herein for the purposes of Regulation (EU) 2017/1129 as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018 (the "U.K. Prospectus Regulation") and must be read in conjunction with such Base Prospectus [as so supplemented] in order to obtain all relevant information. The Base Prospectus [and the supplement(s) to it dated [ ]] and the Final Terms are available for viewing at the market news section of the London Stock Exchange website (http://www.londonstockexchange.com/exchange/news/market-news/market-news-home.html) and on the Dubai Financial Service Authority's website (https://www.dfsa.ae/DFSA-Listing-Authority/Approved-Documents) and, upon reasonable notice being given and during usual business hours, at the registered office of the Trustee at the offices of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands and at the registered office of the Issuing and Paying Agent at Winchester House, 1 Great Winchester Street, London EC2N 2DB, United Kingdom.]

[The following alternative language applies if the first tranche of an issue which is being increased was issued under a Base Prospectus with an earlier date.

Terms used herein shall be deemed to be defined as such for the purposes of the "Terms and Conditions of the Wakala Series Certificates" (the "Wakala Series Conditions") contained in the Master Declaration of Trust dated [ ] and set forth in the base prospectus dated [ ] [and the supplement(s) to it dated [ ]] which are incorporated by reference into the base prospectus dated 5 September 2023 (the "Base Prospectus"). This document constitutes the Final Terms of the Wakala Series Certificates described herein for the purposes of Regulation (EU) 2017/1129 as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018 (the "U.K. Prospectus Regulation") and must be read in conjunction with the Base Prospectus dated 5 September 2023 [and the supplement(s) to it dated [ ]] in order to obtain all relevant information, which [together] constitute[s] a base prospectus for the purposes of the U.K. Prospectus Regulation, save in respect of the Wakala Series Conditions. The Base Prospectus, the supplement(s) to it] and the Final Terms are available for viewing at the market news section of the London Stock Exchange website (http://www.londonstockexchange.com/exchange/news/marketnews/market-news-home.html) and on the Dubai Financial Service Authority's website (https://www.dfsa.ae/DFSA-Listing-Authority/Approved-Documents) and, upon reasonable notice being given and during usual business hours, at the registered office of the Trustee at the offices of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands and at the registered office of the Issuing and Paying Agent at Winchester House, 1 Great Winchester Street, London EC2N 2DB, United Kingdom.]

l.	(i)	Trustee:	DP World Crescent Limited
	(ii)	Obligor:	DP World Limited
2.	(i)	Series number:	[]
	[(ii)	Tranche number:	[ ]]

	[(iii)	Date on which the Wakala Series Certificates will be consolidated and form a single Series:	
3.	Specifi	ed Currency or Currencies:	[]
4.		gate face amount of the Wakala Certificates:	
	(i)	Series:	[]
	[(ii)	Tranche:	[ ]]
5.	Issue P	Price:	[ ] per cent. of the aggregate face amount
6.	(i)	Specified Denominations:	[ ] [and integral multiples of [ ] in excess thereof]
	(ii)	Calculation Amount:	[]
7.	(i)	Issue Date:	[]
	(ii)	Return Accumulation Commencement Date:	[ ]/Issue Date
8.	Schedu	aled Dissolution Date:	[]
9.	Profit Basis:		[[ ] per cent. Fixed Periodic Distribution Amount]
			[[ ] +/- [ ] per cent. Floating Periodic Distribution Amount]
10.	Dissolu	ution Basis:	Dissolution at par
11.	Put/Ca	ll Rights:	[Optional Dissolution Right (Call Right)]
			[Make Whole Dissolution Right (Call Right)]
			[Optional Dissolution Right (Put Right)]
			[Change of Control Put Right]
			[Not Applicable]
12.	(i)	Status of the Wakala Series Certificates:	Senior
	(ii)	Date [board] approval for	[ ] in the case of the Trustee
		issuance of Wakala Series Certificates obtained:	[ ] in the case of the Company
PRO	VISION	S RELATING TO PERIODIC	DISTRIBUTIONS
13.	Fixed l Provisi	Periodic Distribution ions:	[Applicable]/[Not Applicable]
	(i)	Profit Rate:	[ ] per cent. per annum payable [[annually]/[semi-annually]/[quarterly]/[monthly]/[ ]] in arrear on each Periodic Distribution Date

	(ii)	Periodic Distribution Date(s):	$[\ ]$ [and $[\ ]]$ in each year [up to and including the Scheduled Dissolution Date], commencing on [[the Issue Date]/[\ ]]
	(iii)	Fixed Amount[(s)]:	[[ ] per Calculation Amount]/[Not Applicable]
	(iv)	Broken Amount(s):	[[ ] per Calculation Amount payable on the Periodic Distribution Date falling in/on [ ]]/[Not Applicable]
	(v)	Day Count Fraction:	[30/360]
			[30E/360]
			[30E/360 (ISDA)]
			[Actual/360]
			[Actual/365 (Fixed)]
			[Actual/365 (Sterling)]
			[Actual/Actual or Actual/Actual (ISDA)]
			[Actual/Actual (ICMA)]
	(vi)	Determination Dates:	[[ ] in each year]/[Not Applicable]
14.	Floating Provision	g Periodic Distribution ons:	[Applicable]/[Not Applicable]
	(i)	Specified Period:	[ ][, subject to adjustment in accordance with the Business Day Convention set out in (iv) below]/[, not subject to any adjustment, as the Business Day Convention in (iv) below is specified to be Not Applicable]
	(ii)	Specified Periodic Distribution Date(s):	[ ] [and [ ]] in each year[, subject to adjustment in accordance with the Business Day Convention set out in (iv) below]/[not subject to any adjustment, as the Business Day Convention in (iv) below is specified to be Not Applicable]
	(iii)	Specified Period Date:	$[\ \ ],$ subject to adjustment in accordance with Wakala Series Condition $10(c)$
	(iv)	Business Day Convention:	[Floating Rate Business Day Convention/Following Business Day Convention/Modified Following Business Day Convention/Preceding Business Day Convention]/[Not Applicable]
	(v)	Business Centre(s):	[ ]/[Not Applicable]
	(vi)	Manner in which the Profit Rate(s) and Specified Amount is/are to be determined:	[ISDA Determination]/[Screen Rate Determination]
	(vii)	Party responsible for calculating the Profit Rate(s) and Specified Amount (if not the Calculation Agent):	[]
	(viii)	ISDA Determination:	[Applicable]/[Not Applicable]

(a) ISDA Definitions: [2006 ISDA Definitions]/[2021 ISDA Definitions]

[Certain fallback events and fallback triggers applicable under the 2021 ISDA Definitions (i.e. "Administrator/Benchmark Event," "Generic Fallbacks" and "Calculation Agent Alternative Rate Determination") are not workable in a sukuk issuance context without amendments to the Conditions to disapply those provisions and/or to include bespoke replacement provisions (and consequential amendments to the proforma Pricing Supplement). The additional amendments may be included in a drawdown prospectus at the point of issue]

(b) Floating Rate Option: [ ]

[Ensure this is a Floating Rate Option included in the Floating Rate Matrix (as defined in the 2021 ISDA Definitions) if 2021 ISDA Definitions selected

(c) Designated Maturity: [ ]

[A Designated Maturity period is not relevant where the relevant Floating Rate Option is a risk-free rate]

(d) Reset Date: [ ]/[As specified in the ISDA Definitions]/[First date of the relevant Return Accumulation Period]

[The fall-back provisions applicable to ISDA Determination under the ISDA Definitions are reliant upon the provision by reference banks of offered quotations, which, depending upon market circumstances, might not be available at the relevant time]

(e) Compounding: [Applicable]/[Not Applicable]

Insert only if Compounding is Applicable

(1) Compounding Method:

[Compounding with Lookback

Lookback: [[ ] Applicable Business Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]]

[Compounding with Observation Period Shift

Observation Period Shift: [[ ] Observation Period Shift London Banking Days – to be at least 5 London Banking Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]

Observation Period Shift Additional Business Days: [ ]/[Not Applicable]]

[Compounding with Lockout

Lockout: [[ ] Lockout Period Business Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]

			Lockout Period Business Days: [ ]/[Applicable Business Days]]
	(f)	Averaging:	[Applicable]/[Not Applicable]
Insert o	nly if Av	eraging is Applicable	
	(1)	Averaging Method:	[Averaging with Lookback
			Lookback: [[ ] Applicable Business Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]]
			[Averaging with Observation Period Shift
			Observation Period Shift: [[ ] Observation Period Shift London Banking Days – to be at least 5 London Banking Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]
			Observation Period Shift Additional Business Days: [ ]/[Not Applicable]]
			[Averaging with Lockout
			Lockout: [[ ] Lockout Period Business Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]
			Lockout Period Business Days: [ ]/[Applicable Business Days]]
	(g)	Index Provisions:	[Applicable]/[Not Applicable]
Insert o Applica		lex Provisions are	
	(1)	Index Method:	Compounded Index Method with Observation Period Shift
			Observation Period Shift: [[ ] Observation Period Shift London Banking Days – to be at least 5 London Banking Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]
			Observation Period Shift Additional Business Days: [ ]/[Not Applicable]
(ix)	Screen 1	Rate Determination:	[Applicable]/[Not Applicable]
	(a)	Reference Rate:	[SOFR]/[SONIA]/[€STR]/[EURIBOR]
	(b)	Periodic Distribution Determination Date:	[]
			[Unless otherwise agreed with the Calculation Agent, to be 5 Business Days before the relevant Periodic Distribution Date where the Reference Rate is SOFR, $SONIA$ or $ESTR$ ]
	(c)	Index Determination:	[Applicable]/[Not Applicable]

	Insert only if Index Determination is Not Applicable				
(	1)	Relevant Screen Page:	[ ]/[Bloomberg Page SONIO/N Index]/[New York Federal Reserve's Website]/[ECB's Website]/[Not Applicable]		
(2	2)	Relevant Time:	[ ]/[Not Applicable]		
			[Select Not Applicable for SOFR, SONIA or $\epsilon$ STR]		
(.	3)	Relevant Financial Centre:	[ ]/[Not Applicable]		
			[Select Not Applicable for SOFR, SONIA or $\epsilon$ STR]		
Insert onl Applicabl		lex Determination is			
	1)	Calculation Method:	[Weighted Average]/[Compounded Daily]		
(2	2)	Observation Method:	[Lag]/[Observation Shift]/[Lockout]		
(.	3)	Observation Lookback Period:	[ ]/[5] Business Days		
			[Unless otherwise agreed with the Calculation Agent, to be 5 London Banking Days before the relevant Periodic Distribution Date where the Reference Rate is SOFR, SONIA or €STR]		
(4	4)	D:	[ ]/[365/360]/[Not Applicable]		
(:	5)	Relevant Decimal Place:	[]		
Insert only if any of SOFR, SONIA or €STR is the Reference Rate and Index Determination is Applicable					
(	1)	Compounded Index:	[SOFR Compounded Index]/[SONIA Compounded Index]		

ed

(2) Relevant Decimal [] Place:

[] (3) Relevant Number:

(x) Linear Interpolation: [Applicable - the Profit Rate for the [long/short]

[first/last] Specified Period shall be calculated using

Linear Interpolation]/[Not Applicable]

(xi) Margin(s): [+/-][ ] per cent. per annum

(xii) Minimum Profit Rate: [ ] per cent. per annum

(xiii) Maximum Profit Rate: [ ] per cent. per annum

(xiv) Day Count Fraction: [30/360]

[30E/360]

				[Actual/Actual or Actual/Actual (ISDA)]
				[Actual/Actual (ICMA)]
PROV	ISIONS	RELA	TING TO DISSOLUT	TION
15.	Optional Dissolution Right (Call Right):			[Applicable]/[Not Applicable]
	(i)	Date (o	al Dissolution Call r Optional Dissolution Call Date):	[]
	(ii)	Option	al Dissolution Amount:	[Partial Dissolution Amount]/[[ ] per Calculation Amount]
	(iii)	If redee	emable in part:	[Applicable]/[Not Applicable]
		(a)	Minimum Dissolution Amount:	[[ ] per Calculation Amount]/[Not Applicable]
		(b)	Maximum Dissolution Amount:	[[ ] per Calculation Amount]/[Not Applicable]
	(iv)		period (if other than as in the Wakala Series ons):	[ ]/[Not Applicable]
16.	Make Whole Dissolution Right (Call Right):		issolution Right (Call	[Applicable]/[Not Applicable]
	(i)	Make V	Whole Trigger Date:	[]
	(ii)	Benchr	nark Security:	[United States Treasury security]/[ ]
	(iii)	Make V Rate:	Whole Redemption	[Rate per annum equal to the [semi-]annual equivalent yield to maturity of the applicable Comparable Security, assuming a price for such Comparable Security (expressed as a percentage of its principal amount) equal to the applicable Comparable Security Price for such redemption date]/[ ]
	(iv)	Make V Margin	Whole Redemption :	[ ] per cent.
	(v)	Referen	nce Dealer(s):	[ ]/[Not Applicable]
	(vi)	Referei	nce Quotation Time:	[]
	(vii)	If redee	emable in part:	[Applicable]/[Not Applicable]
	(viii)		period (if other than as in the Wakala Series ons):	[ ]/[Not Applicable]

[30E/360 (ISDA)]

[Actual/365 (Fixed)]

[Actual/365 (Sterling)]

[Actual/360]

17.	Optiona	ll Dissolution Right (Put Right)	[Applicable]/[Not Applicable]	
	(i)	Optional Dissolution Put Date (or Optional Dissolution Partial Put Date):	[]	
	(ii)	Optional Dissolution Amount:	[Partial Dissolution Amount]/[[ ] per Calculation Amount]	
	(iii)	Notice period (if other than as set out in the Wakala Series Conditions):	[ ]/[Not Applicable]	
18.	Change	of Control Put Right:	[Applicable]/[Not Applicable]	
	(i)	Change of Control Amount:	[Partial Dissolution Amount]/[[ ] per Calculation Amount]	
19.	Final D	issolution Amount:	[Final Dissolution Amount]/[[ ] per Calculation Amount]	
20.	Tax Redemption Amount (following early dissolution for tax reasons): [Final Dissolution Amount/[ ] per Calculation Amount (following early dissolution for tax reasons):			
GENI	ERAL PI	ROVISIONS APPLICABLE T	TO THE WAKALA SERIES CERTIFICATES	
21.	(i)	Tangible Asset Percentage:	[ ] per cent.	
	(ii)	Murabaha Percentage:	[ ] per cent.	
22.	Form of	f Wakala Series Certificates:	Registered Certificates:	
			[Unrestricted Global Certificate [(U.S.\$[ ] face amount) registered in the name of a nominee for [[DTC]/[common depositary for Euroclear and Clearstream Luxembourg]]]	
			[Restricted Global Certificate [(U.S.\$[ ] face amount) registered in the name of a nominee for [[DTC]/[common depositary for Euroclear and Clearstream Luxembourg]]]	
			[Reg. S Compliance Category 2][;] [Rule 144A]	
23.		nal Financial Centre(s) or secial provisions relating to t dates:	[ ]/[Not Applicable]	
SIGNI	E <b>D</b> on be	half of DP World Crescent Lim	ited:	
By: . Г	 Ouly autho	orised		
L	ary addition	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		

<b>SIGNED</b> on behalf of DP World Limited:	
By:Duly authorised	By:Duly authorised

#### PART B – OTHER INFORMATION

#### 1. LISTING

(i) Listing and admission to trading:

Application [will be/has been/is expected to be] made by the Trustee (or on its behalf) for the Wakala Series Certificates to be admitted to trading on the London Stock Exchange's regulated market and to the official list of the FCA with effect from [the Issue Date/[]]

[Application [will be/has been/is expected to be] made by the Trustee (or on its behalf) for the Wakala Series Certificates to be admitted to trading on Nasdaq Dubai and to the official list of securities maintained by the Dubai Financial Services Authority with effect from [the Issue Date/[]]]

(ii) Estimate of total expenses [ ] related to admission to trading:

## 2. RATINGS

Ratings:

[The Wakala Series Certificates to be issued [have been/are expected to be] rated]/[The following ratings reflect ratings assigned to Wakala Series Certificates of this type issued under the Programme generally]:

[Moody's: [ ]]
[Fitch: [ ]]
[Other: [ ]]

[Each of] [Moody's] [and] [Fitch] is established in the U.K. and registered under Regulation (EC) No. 1060/2009 as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018. [Each of] [Moody's] [and] [Fitch] appears on the latest update of the list of registered credit rating agencies (as of [ ]) on the FCA's Financial Services Register. [The rating [each of] [Moody's] [and] [Fitch] has given to the Certificates has been endorsed by [Fitch Ratings Ireland Limited] [and] [Moody's Deutschland GmbH], [respectively,] [each of] which is established in the EEA and registered under Regulation (EC) No. 1060/2009]

[The Wakala Series Certificates to be issued are unrated]

## 3. INTERESTS OF NATURAL AND LEGAL PERSONS INVOLVED IN THE ISSUE

[Save for any fees payable to the [Managers/Dealers], so far as the Trustee and the Company are aware, no person involved in the issue of the Wakala Series Certificates has an interest material to the offer. The [Managers/Dealers] and their affiliates have engaged, and may in the future engage, in investment banking and/or commercial banking transactions with, and may perform other services for, the Company and its affiliates in the ordinary course of business for which they may receive fees]/[Not Applicable]

# 4. **USE OF PROCEEDS**

(i) ESG Certificates: [Yes]/[Not Applicable]

	(ii)	Use of Proceeds:	[General corporate purposes]/[See "Use of Proceeds" in the Base Prospectus]/[An amount equivalent to the net proceeds of the Wakala Series Certificates will be allocated to fund and/or refinance, in whole or in part, certain Eligible Projects in accordance with the Sustainable Finance Framework]/[]
	(iii)	Estimated Net Proceeds:	[]
5.	YIELD		
	is calcu		/[[semi-] annual] basis][. The indication of profit or return is of the Issue Price and may not be an indication of future
6.	OPER	ATION INFORMATION	
	(i)	ISIN:	[]
	(ii)	Common Code:	[]
	(iii)	CUSIP:	[]
	(iv)	CINS:	[]
	(v)	Any other security identification code(s):	CFI: [See the website of the Association of National Numbering Agencies (ANNA) or alternatively sourced from the responsible National Numbering Agency that assigned the ISIN]/[ ]/[Not [Applicable/Available]]
			FISN: [See the website of the Association of National Numbering Agencies (ANNA) or alternatively sourced from the responsible National Numbering Agency that assigned the ISIN]/[ ]/[Not [Applicable/Available]]
			[]
	(vi)	Any clearing system(s) other than DTC, Euroclear Bank SA/NV and Clearstream Banking S.A. and the relevant identification number(s):	[ ]/[Not Applicable]
	(vii)	Delivery:	Delivery [against/free of] payment
	(viii)	Names and addresses of additional Paying Agent(s) (if any):	[]
	(ix)	Name and address of Registrar(s):	[]
7.	DISTR	IBUTION	
	(i)	Method of distribution:	[Syndicated]/[Non-syndicated]
	(ii)	If syndicated, names of Managers:	[ ]/[Not Applicable]
	(iii)	Stabilisation Manager(s):	[ ]/[Not Applicable]

(iv) If non-syndicated, name of Dealer:

[ ]/[Not Applicable]

(v) Prohibition of Sales to EEA Retail Investors: [Applicable]/[Not Applicable]

(vi) Prohibition of Sales to U.K. Retail Investors: [Applicable]/[Not Applicable]

(vii) Relevant Benchmark[s]:

[[Specify benchmark] is provided by [administrator legal name]. As at the date hereof, [administrator legal name] [appears]/[does not appear] in the register of administrators and benchmarks established maintained by [ESMA]/[the FCA] pursuant to Article 36 (Register of administrators and benchmarks) of the [EU]/[U.K.] Benchmarks Regulation]/[As far as the Trustee and the Company are aware, as at the date hereof, [specify benchmark] does not fall within the scope of the [EU]/[U.K.] Benchmarks Regulation]/[As far as the Trustee and the Company are aware, the transitional provisions in Article 51 of Regulation (EU) No. 2016/1011, as amended[, as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018], apply, such that [name of administrator] is not currently required to obtain authorisation/registration (or, if located outside the European Union, recognition, endorsement equivalence)] [Repeat as necessary]/[Not Applicable]

## 8. THIRD PARTY INFORMATION

[[ ] has been extracted from [ ]. Each of the Trustee and the Company confirms that such information has been accurately reproduced and that, so far as it is aware, and is able to ascertain from information published by [ ], no facts have been omitted which would render the reproduced information inaccurate or misleading]/[Not Applicable]

#### FORM OF PRICING SUPPLEMENT FOR THE WAKALA SERIES CERTIFICATES

[PROHIBITION OF SALES TO EEA RETAIL INVESTORS – [include appropriate legend if relevant].]

[PROHIBITION OF SALES TO U.K. RETAIL INVESTORS – [include appropriate legend if relevant].]

[EU MiFID II PRODUCT GOVERNANCE – [appropriate target market legend to be included].]

[U.K. MiFIR PRODUCT GOVERNANCE – [appropriate target market legend to be included].]

[NOTIFICATION UNDER SECTION 309B(1) OF THE SFA – Solely for the purposes of its obligations pursuant to Sections 309B(1)(a) and 309B(1)(c) of the Securities and Futures Act 2001 (2020 Revised Edition) of Singapore, as modified or amended from time to time (the "SFA"), the Trustee has determined, and hereby notifies all relevant persons (as defined in Section 309A of the SFA) that the Wakala Series Certificates are ["prescribed capital markets products"]/[capital markets products other than "prescribed capital markets products"] (as defined in the Securities and Futures (Capital Markets Products) Regulations 2018) of Singapore.]

# Pricing Supplement dated [ ]

No base prospectus is required to be produced in accordance with Regulation (EU) 2017/1129 as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018 (the "U.K. Prospectus Regulation") for the issue of Exempt Certificates described below and, accordingly, the Exempt Certificates issued as described below are not required to, and do not comply with, the U.K. Prospectus Regulation. The Exempt Certificates do not form part of the Base Prospectus for the purposes of the U.K. Prospectus Regulation and the FCA has neither approved nor reviewed the information contained in this Pricing Supplement.

## **DP World Crescent Limited**

Legal Entity Identifier (LEI): 21380096JRTWB8TL9236

Issue of [Title of Wakala Series Certificates]

under the U.S.\$5,000,000,000 Trust Certificate Issuance Programme

# PART A – CONTRACTUAL TERMS

[Terms used herein shall be deemed to be defined as such for the purposes of the "Terms and Conditions of the Wakala Series Certificates" (the "Wakala Series Conditions") set forth in the base prospectus dated 5 September 2023 (the "Base Prospectus") [and the supplement(s) to it dated [ ]]. This document constitutes the Pricing Supplement relating to the issue of Exempt Certificates described herein and must be read in conjunction with the Base Prospectus [as so supplemented] in order to obtain all relevant information. The Base Prospectus [and the supplement(s) to it dated [ ]] [is] [are] available for viewing at the market news section of the London Stock Exchange website (http://www.londonstockexchange.com/exchange/news/market-news/market-news-home.html) and on the Dubai Financial Service Authority's website (https://www.dfsa.ae/DFSA-Listing-Authority/Approved-Documents) and, upon reasonable notice being given and during usual business hours, at the registered office of the Trustee at the offices of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands and at the registered office of the Issuing and Paying Agent at Winchester House, 1 Great Winchester Street, London EC2N 2DB, United Kingdom.]

[The following alternative language applies if the first tranche of an issue which is being increased was issued under a Base Prospectus with an earlier date.

Terms used herein shall be deemed to be defined as such for the purposes of the "Terms and Conditions of the Wakala Series Certificates" (the "Wakala Series Conditions") contained in the Master Declaration of Trust dated [ ] and set forth in the base prospectus dated [ ] [and the supplement(s) to it dated [ ]] which are incorporated by reference into the base prospectus dated 5 September 2023 (the "Base Prospectus").

This document constitutes the Pricing Supplement relating to the issue of Exempt Certificates described herein and must be read in conjunction with the Base Prospectus dated 5 September 2023 [and the supplement(s) to it dated [ ]] in order to obtain all relevant information, save in respect of the Wakala Series Conditions. The Base Prospectus [and the supplement(s) to it] [is] [are] available for viewing at the market news section of the London Stock Exchange website (http://www.londonstockexchange.com/exchange/news/market-news-home.html) and on the Dubai Financial Service Authority's website (https://www.dfsa.ae/DFSA-Listing-Authority/Approved-Documents) and, upon reasonable notice being given and during usual business hours, at the registered office of the Trustee at the offices of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands and at the registered office of the Issuing and Paying Agent at Winchester House, 1 Great Winchester Street, London EC2N 2DB, United Kingdom.]

[Include whichever of the following apply or specify as "Not Applicable" (N/A). Note that the numbering should remain as set out below, even if "Not Applicable" is indicated for individual paragraphs or subparagraphs. Italics denote guidance for completing the Pricing Supplement.]

1.	(i)	Trustee:	DP World Crescent Limited
	(ii)	Obligor:	DP World Limited
2.	(i)	Series number:	[]
	[(ii)	Tranche number:	[ ]]
	[(iii)	Date on which the Wakala Series Certificates will be consolidated and form a single Series:	[ ]]
3.	Specif	fied Currency or Currencies:	[]
4.		egate face amount of the Wakala Certificates:	
	(i)	Series:	[]
	[(ii)	Tranche:	[ ]]
5.	Issue	Price:	[ ] per cent. of the aggregate face amount
6.	(i)	Specified Denominations:	[ ] [and integral multiples of [ ] in excess thereof]
	(ii)	Calculation Amount:	[]
7.	(i)	Issue Date:	[]
	(ii)	Return Accumulation Commencement Date:	[ ]/Issue Date
8.	Scheduled Dissolution Date:		[]
9.	Profit	Basis:	[[ ] per cent. Fixed Periodic Distribution Amount]
			[[ ] +/- [ ] per cent. Floating Periodic Distribution Amount]
10.	Dissolution Basis:		Dissolution at par
11.	Put/Ca	all Rights:	[Optional Dissolution Right (Call Right)]
			[Make Whole Dissolution Right (Call Right)]

			[Optional Dissolution Right (Put Right)]
			[Change of Control Put Right]
			[Not Applicable]
12.	(i)	Status of the Wakala Series Certificates:	Senior
	(ii)	Date [board] approval for	[ ] in the case of the Trustee
		issuance of Wakala Series Certificates obtained:	[ ] in the case of the Company
PROV	VISIONS	S RELATING TO PERIODIC	DISTRIBUTIONS
13.	Fixed P Provision	Periodic Distribution ons:	[Applicable]/[Not Applicable]
	(i)	Profit Rate:	[ ] per cent. per annum payable [[annually]/[semi-annually]/[quarterly]/[monthly]/[ ]] in arrear on each Periodic Distribution Date
	(ii)	Periodic Distribution Date(s):	[ ] [and [ ]] in each year [up to and including the Scheduled Dissolution Date], commencing on [[the Issue Date]/[ ]]
	(iii)	Fixed Amount[(s)]:	[[ ] per Calculation Amount]/[Not Applicable]
	(iv)	Broken Amount(s):	[[ ] per Calculation Amount payable on the Periodic Distribution Date falling in/on [ ]]/[Not Applicable]
	(v)	Day Count Fraction:	[30/360]
			[30E/360]
			[30E/360 (ISDA)]
			[Actual/360]
			[Actual/365 (Fixed)]
			[Actual/365 (Sterling)]
			[Actual/Actual or Actual/Actual (ISDA)]
			[Actual/Actual (ICMA)]
	(vi)	Determination Dates:	[[ ] in each year]/[Not Applicable]
14.	Floating Provision	g Periodic Distribution ons:	[Applicable]/[Not Applicable]
	(i)	Specified Period:	[ ][, subject to adjustment in accordance with the Business Day Convention set out in (iv) below]/[, not subject to any adjustment, as the Business Day Convention in (iv) below is specified to be Not Applicable]
	(ii)	Specified Periodic Distribution Date(s):	[ ] [and [ ]] in each year[, subject to adjustment in accordance with the Business Day Convention set out in (iv) below]/[not subject to any adjustment, as the Business Day Convention in (iv) below is specified to be Not Applicable]

(iii)	Specif	ied Period Date:	[ ], subject to adjustment in accordance with Wakala Series Condition 10(c)
(iv)	Busine	ss Day Convention:	[Floating Rate Business Day Convention/Following Business Day Convention/Modified Following Business Day Convention/Preceding Business Day Convention]/[Not Applicable]
(v)	Busine	ess Centre(s):	[ ]/[Not Applicable]
(vi)	Manner in which the Profit Rate(s) and Specified Amount is/are to be determined:		[ISDA Determination]/[Screen Rate Determination]
(vii)	calcula and Sp	esponsible for ting the Profit Rate(s) ecified Amount (if not lculation Agent):	[]
(viii)	ISDA	Determination:	[Applicable]/[Not Applicable]
	(a)	ISDA Definitions:	[2006 ISDA Definitions]/[2021 ISDA Definitions]
			[Certain fallback events and fallback triggers applicable under the 2021 ISDA Definitions (i.e. "Administrator/Benchmark Event," "Generic Fallbacks' and "Calculation Agent Alternative Rate Determination", are not workable in a sukuk issuance context without amendments to the Conditions to disapply those provisions and/or to include bespoke replacement provisions (and consequential amendments to the proforma Pricing Supplement). The additional amendments may be included in a drawdown prospectus at the point of issue]
	(b)	Floating Rate Option:	[]
			[Ensure this is a Floating Rate Option included in the Floating Rate Matrix (as defined in the 2021 ISDA Definitions) if 2021 ISDA Definitions selected]
	(c)	Designated Maturity:	[]
			[A Designated Maturity period is not relevant where the relevant Floating Rate Option is a risk-free rate]
	(d)	Reset Date:	[ ]/[As specified in the ISDA Definitions]/[First date of the relevant Return Accumulation Period]
			[The fall-back provisions applicable to ISDA Determination under the ISDA Definitions are reliand upon the provision by reference banks of offered quotations, which, depending upon market circumstances might not be available at the relevant time]
	(e)	Compounding:	[Applicable]/[Not Applicable]
Insert o		ompounding is	

(1) Compounding [Compounding with Lookback Method: Lookback: [[ ] Applicable Business Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]] [Compounding with Observation Period Shift Observation Period Shift: [[ ] Observation Period Shift London Banking Days – to be at least 5 London Banking Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)] Observation Period Shift Additional Business Days: [ ]/[Not Applicable]] [Compounding with Lockout Lockout: [[ ] Lockout Period Business Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)] Lockout Period Business Days: [ ]/[Applicable Business Days]] (f) Averaging: [Applicable]/[Not Applicable] Insert only if Averaging is Applicable (1) Averaging Method: [Averaging with Lookback Lookback: [[ ] Applicable Business Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]] [Averaging with Observation Period Shift Observation Period Shift: [[ ] Observation Period Shift London Banking Days - to be at least 5 London Banking Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)] Observation Period Shift Additional Business Days: [ ]/[Not Applicable]] [Averaging with Lockout Lockout Period Business Days]/[As Lockout: [[ specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)] Lockout Period Business Days: [ ]/[Applicable Business Days]] [Applicable]/[Not Applicable] **Index Provisions:** (g)

(1) Index Method: Compounded Index Method with Observation Period Shift

Insert only if Index Provisions are

*Applicable* 

Observation Period Shift: [[ ] Observation Period Shift London Banking Days – to be at least 5 London Banking Days]/[As specified in the Compounding/Averaging Matrix (as defined in the 2021 ISDA Definitions)]

Observation Period Shift Additional Business Days: [ ]/[Not Applicable]

Screen Rate Determination: (ix) [Applicable]/[Not Applicable]

> [SOFR]/[SONIA]/[€STR]/[EURIBOR] (a) Reference Rate:

Periodic Distribution [ ] (b) **Determination Date:** 

> [Unless otherwise agreed with the Calculation Agent, to be 5 Business Days before the relevant Periodic Distribution Date where the Reference Rate is SOFR,

SONIA or €STR]

(c) Index Determination: [Applicable]/[Not Applicable]

Insert only if Index Determination is Not Applicable

> (1) Relevant Screen Page:

]/[Bloomberg Page SONIO/N Index]/[New York Federal Reserve's Website]/[ECB's Website]/[Not

Applicable]

(2) Relevant Time: [ ]/[Not Applicable]

[Select Not Applicable for SOFR, SONIA or €STR]

Relevant Financial (3)

Centre:

[ ]/[Not Applicable]

[Select Not Applicable for SOFR, SONIA or €STR]

Insert only if Index Determination is *Applicable* 

> Calculation Method: [Weighted Average]/[Compounded Daily] (1)

(2) Observation Method: [Lag]/[Observation Shift]/[Lockout]

Observation (3) Lookback Period: [ ]/[5] Business Days

[Unless otherwise agreed with the Calculation Agent, to be 5 London Banking Days before the relevant Periodic Distribution Date where the Reference Rate is SOFR,

SONIA or €STR]

(4) D: [ ]/[365/360]/[Not Applicable]

(5) Relevant Decimal Place:

[]

Insert only if any of SOFR, SONIA or *€STR* is the Reference Rate and Index Determination is Applicable

		(1)	Compounded Index:	[SOFR Compounded Index]/[SONIA Compounded Index]
		(2)	Relevant Decimal Place:	[]
		(3)	Relevant Number:	[]
	(x)	Linear	Interpolation:	[Applicable – the Profit Rate for the [long/short] [first/last] Specified Period shall be calculated using Linear Interpolation]/[Not Applicable]
	(xi)	Margin(s):		[+/-][ ] per cent. per annum
	(xii)	Minimum Profit Rate:		[ ] per cent. per annum
	(xiii)	Maxim	um Profit Rate:	[ ] per cent. per annum
	(xiv)	Day Co	ount Fraction:	[30/360]
				[30E/360]
				[30E/360 (ISDA)]
				[Actual/360]
				[Actual/365 (Fixed)]
				[Actual/365 (Sterling)]
				[Actual/Actual or Actual/Actual (ISDA)]
				[Actual/Actual (ICMA)]
PRO	VISIONS	S RELA	TING TO DISSOLUT	TION
<b>PRO</b> V		al Dissol	TING TO DISSOLUT	TION [Applicable]/[Not Applicable]
	Option	al Dissol Option Date (c		
	Option Right):	al Dissol Option Date (c	al Dissolution Call or Optional Dissolution Call Date):	[Applicable]/[Not Applicable]
	Option Right): (i)	Option Option Date (o Partial	al Dissolution Call or Optional Dissolution Call Date):	[Applicable]/[Not Applicable]  [ ]  [Partial Dissolution Amount]/[[ ] per Calculation
	Option Right): (i) (ii)	Option Option Date (o Partial	al Dissolution Call or Optional Dissolution Call Date): al Dissolution Amount:	[Applicable]/[Not Applicable]  [ ]  [Partial Dissolution Amount]/[[ ] per Calculation Amount]
	Option Right): (i) (ii)	Option Date (c Partial Option	al Dissolution Call or Optional Dissolution Call Date): al Dissolution Amount: emable in part: Minimum	[Applicable]/[Not Applicable]  [ ]  [Partial Dissolution Amount]/[[ ] per Calculation Amount]  [Applicable]/[Not Applicable]
	Option Right): (i) (ii)	Option Date (c) Partial Option (a) (b) Notice	al Dissolution Call or Optional Dissolution Call Date): al Dissolution Amount: emable in part: Minimum Dissolution Amount: Maximum Dissolution Amount: period (if other than as in the Wakala Series	[Applicable]/[Not Applicable]  [Partial Dissolution Amount]/[[] per Calculation Amount]  [Applicable]/[Not Applicable]  [[] per Calculation Amount]/[Not Applicable]  [[] per Calculation Amount]/[Not Applicable]
	Option Right): (i) (ii) (iii) (iv)	Option Date (or Partial Option  If redect (a)  (b)  Notice set out Conditi	al Dissolution Call or Optional Dissolution Call Date): al Dissolution Amount: emable in part: Minimum Dissolution Amount: Maximum Dissolution Amount: period (if other than as in the Wakala Series	[Applicable]/[Not Applicable]  [Partial Dissolution Amount]/[[] per Calculation Amount]  [Applicable]/[Not Applicable]  [[] per Calculation Amount]/[Not Applicable]  [[] per Calculation Amount]/[Not Applicable]

	(11)	Benchmark Security:	[United States Treasury security]/[ ]
	(iii)	Make Whole Redemption Rate:	[Rate per annum equal to the [semi-]annual equivalent yield to maturity of the applicable Comparable Security assuming a price for such Comparable Security (expressed as a percentage of its principal amount) equal to the applicable Comparable Security Price for such redemption date]/[]
	(iv)	Make Whole Redemption Margin:	[ ] per cent.
	(v)	Reference Dealer(s):	[ ]/[Not Applicable]
	(vi)	Reference Quotation Time:	[]
	(vii)	If redeemable in part:	[Applicable]/[Not Applicable]
	(viii)	Notice period (if other than as set out in the Wakala Series Conditions):	[ ]/[Not Applicable]
17.	Option	al Dissolution Right (Put Right)	[Applicable]/[Not Applicable]
	(i)	Optional Dissolution Put Date (or Optional Dissolution Partial Put Date):	[]
	(ii)	Optional Dissolution Amount:	[Partial Dissolution Amount]/[[ ] per Calculation Amount]
	(iii)	Notice period (if other than as set out in the Wakala Series Conditions):	[ ]/[Not Applicable]
18.	Change	e of Control Put Right:	[Applicable]/[Not Applicable]
	(i)	Change of Control Amount:	[Partial Dissolution Amount]/[[ ] per Calculation Amount]
19.	Final D	Dissolution Amount:	[Final Dissolution Amount]/[[ ] per Calculation Amount]
20.	Tax Redemption Amount (following early dissolution for tax reasons):		[Final Dissolution Amount/[ ] per Calculation Amount]
GEN.	ERAL P	ROVISIONS APPLICABLE T	TO THE WAKALA SERIES CERTIFICATES
21.	(i)	Tangible Asset Percentage:	[ ] per cent.
	(ii)	Murabaha Percentage:	[ ] per cent.
22.	Form o	f Wakala Series Certificates:	Registered Certificates:
			[Unrestricted Global Certificate [(U.S.\$[ ] face amount) registered in the name of a nominee for [[DTC]/[common depositary for Euroclear and Clearstream Luxembourg]]]
			[Restricted Global Certificate [(U.S.\$[ ] face amount) registered in the name of a nominee for [[DTC]/[

		common depositary for Euroclear and Clearstream, Luxembourg]]]			
		[Reg. S Compliance Category 2][;] [Rule 144A]			
23.	Additional Financial Centre(s) or other special provisions relating to payment dates:	[ ]/[Not Applicable]			
SIGNED on behalf of DP World Crescent Limited:					
By:					
	Duly authorised				
SIGNED on behalf of DP World Limited:					
By:		By:			
Dul	y authorised	Duly authorised			

#### PART B – OTHER INFORMATION

#### 1. LISTING

(i) Listing and admission to trading:

Application [will be/has been/is expected to be] made by the Trustee (or on its behalf) for the Wakala Series Certificates to be admitted to trading on the London Stock Exchange's regulated market and to the official list of the FCA with effect from [the Issue Date/[]]

[Application [will be/has been/is expected to be] made by the Trustee (or on its behalf) for the Wakala Series Certificates to be admitted to trading on Nasdaq Dubai and to the official list of securities maintained by the Dubai Financial Services Authority with effect from [the Issue Date/[]]]

(ii) Estimate of total expenses [ ] related to admission to trading:

## 2. RATINGS

Ratings:

[The Wakala Series Certificates to be issued [have been/are expected to be] rated]/[The following ratings reflect ratings assigned to Wakala Series Certificates of this type issued under the Programme generally]:

[Moody's: [ ]]
[Fitch: [ ]]
[Other: [ ]]

[Each of] [Moody's] [and] [Fitch] is established in the U.K. and registered under Regulation (EC) No. 1060/2009 as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018. [Each of] [Moody's] [and] [Fitch] appears on the latest update of the list of registered credit rating agencies (as of [ ]) on the FCA's Financial Services Register. [The rating [each of] [Moody's] [and] [Fitch] has given to the Certificates has been endorsed by [Fitch Ratings Ireland Limited] [and] [Moody's Deutschland GmbH], [respectively,] [each of] which is established in the EEA and registered under Regulation (EC) No. 1060/2009]

[The Wakala Series Certificates to be issued are unrated]

## 3. INTERESTS OF NATURAL AND LEGAL PERSONS INVOLVED IN THE ISSUE

[Save for any fees payable to the [Managers/Dealers], so far as the Trustee and the Company are aware, no person involved in the issue of the Wakala Series Certificates has an interest material to the offer. The [Managers/Dealers] and their affiliates have engaged, and may in the future engage, in investment banking and/or commercial banking transactions with, and may perform other services for, the Company and its affiliates in the ordinary course of business for which they may receive fees]/[Not Applicable]

# 4. USE OF PROCEEDS

(i) ESG Certificates: [Yes]/[Not Applicable]

	(ii)	Use of Proceeds:	[General corporate purposes]/[See "Use of Proceeds" in the Base Prospectus]/[An amount equivalent to the net proceeds of the Wakala Series Certificates will be allocated to fund and/or refinance, in whole or in part, certain Eligible Projects in accordance with the Sustainable Finance Framework]/[]			
	(iii)	Estimated Net Proceeds:	[]			
5.	YIELD					
	is calcu		/[[semi-] annual] basis][. The indication of profit or return is of the Issue Price and may not be an indication of future			
6.	OPERATION INFORMATION					
	(i)	ISIN:	[]			
	(ii)	Common Code:	[]			
	(iii)	CUSIP:	[]			
	(iv)	CINS:	[]			
	(v)	Any other security identification code(s):	CFI: [See the website of the Association of National Numbering Agencies (ANNA) or alternatively sourced from the responsible National Numbering Agency that assigned the ISIN]/[ ]/[Not [Applicable/Available]]			
			FISN: [See the website of the Association of National Numbering Agencies (ANNA) or alternatively sourced from the responsible National Numbering Agency that assigned the ISIN]/[ ]/[Not [Applicable/Available]]			
			[]			
	(vi)	Any clearing system(s) other than DTC, Euroclear Bank SA/NV and Clearstream Banking S.A. and the relevant identification number(s):	[ ]/[Not Applicable]			
	(vii)	Delivery:	Delivery [against/free of] payment			
	(viii)	Names and addresses of additional Paying Agent(s) (if any):	[]			
	(ix)	Name and address of Registrar(s):	[]			
7.	DISTRIBUTION					
	(i)	Method of distribution:	[Syndicated]/[Non-syndicated]			
	(ii)	If syndicated, names of Managers:	[ ]/[Not Applicable]			
	(iii)	Stabilisation Manager(s):	[ ]/[Not Applicable]			

(iv) If non-syndicated, name of Dealer:

[ ]/[Not Applicable]

(v) Prohibition of Sales to EEA Retail Investors: [Applicable]/[Not Applicable]

(vi) Prohibition of Sales to U.K. Retail Investors:

[Applicable]/[Not Applicable]

(vii) Relevant Benchmark[s]:

[[Specify benchmark] is provided by [administrator legal name]. As at the date hereof, [administrator legal name] [appears]/[does not appear] in the register of administrators and benchmarks established maintained by [ESMA]/[the FCA] pursuant to Article 36 (Register of administrators and benchmarks) of the [EU]/[U.K.] Benchmarks Regulation]/[As far as the Trustee and the Company are aware, as at the date hereof, [specify benchmark] does not fall within the scope of the [EU]/[U.K.] Benchmarks Regulation]/[As far as the Trustee and the Company are aware, the transitional provisions in Article 51 of Regulation (EU) No. 2016/1011, as amended[, as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018], apply, such that [name of administrator] is not currently required to obtain authorisation/registration (or, if located outside the European Union, recognition, endorsement equivalence)] [Repeat as necessary]/[Not Applicable]

## 8. THIRD PARTY INFORMATION

[[ ] has been extracted from [ ]. Each of the Trustee and the Company confirms that such information has been accurately reproduced and that, so far as it is aware, and is able to ascertain from information published by [ ], no facts have been omitted which would render the reproduced information inaccurate or misleading]/[Not Applicable]

## TERMS AND CONDITIONS OF THE WAKALA SERIES CERTIFICATES

The following is the text of the terms and conditions of the Wakala Series Certificates (the "Wakala Series Conditions") that, subject to completion and as supplemented in accordance with the provisions of Part A of the applicable Final Terms (or, in the case of Exempt Certificates, the applicable Pricing Supplement (each as defined below)) and, save for the text in italics, shall be applicable to the Definitive Wakala Series Certificates (if any) issued in exchange for the Global Wakala Series Certificate representing each Wakala Series. Either: (i) the full text of these Wakala Series Conditions together with the relevant provisions of Part A of the Final Terms (or, in the case of Exempt Certificates, the applicable Pricing Supplement); or (ii) these Wakala Series Conditions as so completed or supplemented (and subject to simplification by the deletion of non-applicable provisions), shall be endorsed on or attached to such Global Wakala Series Certificate and Definitive Wakala Series Certificates. All capitalised terms that are not defined in these Wakala Series Conditions will have the meanings given to them in Part A of the applicable Final Terms (or, in the case of Exempt Certificates, the applicable Pricing Supplement). Those definitions will be endorsed on or attached to such Global Wakala Series Certificate and Definitive Wakala Series Certificates, as the case may be. References in these Wakala Series Conditions to "Wakala Series Certificates" are to the Wakala Series Certificates of one Wakala Series only, not to all Wakala Series Certificates that may be issued under the Programme. For so long as the Wakala Series Certificates are represented by Global Wakala Series Certificates, these Wakala Series Conditions shall be as modified by the terms of the relevant Global Wakala Series Certificate (see further "Form of the Certificates").

In the case of a Wakala Tranche which will not be admitted to listing, trading on a U.K. regulated market for the purposes of Regulation (EU) No. 600/2014 on markets in financial instruments as it forms part of domestic law of the U.K. by virtue of the European Union (Withdrawal) Act 2018 (the "EUWA") and/or quotation by any competent authority, stock exchange and/or quotation system or will be admitted to listing, trading and/or quotation by such other or further competent authorities, stock exchanges and/or quotation systems as may be agreed between the Trustee, the Company and the relevant Dealer ("Exempt Certificates") and, accordingly, no base prospectus will be required to be produced in accordance with Regulation (EU) 2017/1129 as it forms part of domestic law of the U.K. by virtue of the EUWA (the "U.K. Prospectus Regulation"), a pricing supplement (a "Pricing Supplement") will be issued describing the final terms of such Wakala Tranche of Exempt Certificates.

DP World Crescent Limited (in its capacity as issuer and as trustee, the "Trustee") has established a trust certificate issuance programme (the "Programme") for the issuance of up to U.S.\$5,000,000,000 (or its equivalent in other currencies) in aggregate face amount of trust certificates outstanding at any time (the "Certificates"). The Certificates issued under the Programme are issued in series (the "Wakala Series").

Each Wakala Series may be issued in tranches (each, a "Wakala Tranche") on the same or different issue dates.

The final terms for a Wakala Series Certificate (or the relevant provisions thereof) are set out in Part A of the applicable Final Terms (or, in the case of Exempt Certificates, Part A of the applicable Pricing Supplement) attached to the relevant Supplemental Declaration of Trust (as defined below) and incorporated or endorsed on a Wakala Series Certificate which supplement these terms and conditions (the "Wakala Series Conditions"). References in these Wakala Series Conditions to the "applicable Final Terms" or "applicable Pricing Supplement", as the case may be, are to the final terms (or the relevant provisions thereof) attached to the relevant Supplemental Declaration of Trust and incorporated or endorsed on each Wakala Series Certificate.

The Wakala Series Certificates of each Wakala Series shall form a separate series and these Wakala Series Conditions shall apply *mutatis mutandis* separately and independently to the Wakala Series Certificates of each Wakala Series and, in these Wakala Series Conditions, the expressions "Wakala Series Certificates", "Wakala Series Certificateholders" and related expressions shall be construed accordingly.

In these Wakala Series Conditions, references to "Wakala Series Certificates" shall be references to the Wakala Series Certificates (whether in global form as a Restricted Global Certificate (as defined herein) and/or an Unrestricted Global Certificate (as defined herein), as the context may require (each a "Global Wakala Series Certificate") or in definitive form as definitive Wakala Series Certificates (each a "Definitive Wakala Series Certificate")) which are the subject of the applicable Final Terms (or Pricing Supplement, as applicable).

Each Wakala Series Certificate will represent an undivided *pro rata* ownership interest in the relevant Wakala Series Trust Assets (as defined below) held on trust by the Trustee (the "Wakala Series Trust") for the holders of such Wakala Series Certificates pursuant to: (i) an amended and restated master declaration of trust (the "Master Declaration of Trust") dated 5 September 2023 and entered into by the Trustee, DP World Limited (the "Company") and Deutsche Trustee Company Limited in its capacity as delegate (the "Delegate"); and (ii) a supplemental declaration of trust in respect of the relevant Wakala Tranche to be entered into by the same parties (the "Supplemental Declaration of Trust", and together with the Master Declaration of Trust, the "Declaration of Trust").

These Wakala Series Conditions include summaries of, and are subject to, the detailed provisions of the relevant Declaration of Trust and the other Wakala Series Transaction Documents (as defined below). Payments relating to the Wakala Series Certificates will be made pursuant to an amended and restated agency agreement dated 5 September 2023 (the "Agency Agreement") made between, *inter alios*, the Trustee, the Company, the Delegate, Deutsche Bank AG, London Branch as initial issuing and paying agent and the other agents named in it. The issuing and paying agent, the paying agents, the registrars, the transfer agents and the calculation agent(s) for the time being (if any) are referred to below respectively as the "Issuing and Paying Agent", the "Paying Agents" (which expression shall include the Issuing and Paying Agent), the "Exchange Agents" (which expression shall include the Issuing and Paying Agent), the "Euro Registrar" and the "U.S. Registrar" (together, the "Registrars" and each a "Registrar"), the "Transfer Agents" (which expression shall include the Registrars) and the "Calculation Agent(s)". The Issuing and Paying Agents, the Paying Agents, the Exchange Agents, the Registrars, the Transfer Agents and the Calculation Agents are together referred to as the "Agents". References to the Agents or any of them shall include their successors.

References herein to "Issuing and Paying Agent", "Calculation Agent" and "Registrar" shall be deemed to be respectively to the Issuing and Paying Agent, Calculation Agent and the Registrars so appointed and references to any Paying Agent shall be to the Issuing and Paying Agent. Any additional Paying Agents and the relevant Calculation Agent and the Registrars will be specified in the applicable Final Terms (or Pricing Supplement, as applicable).

The Wakala Series Certificateholders of a Wakala Series are entitled to the benefit of, are bound by, and are deemed to have notice of the following documents as each may be amended and restated and/or supplemented from time to time, copies of which are available for inspection upon reasonable notice being given and during usual business hours at the registered office of the Trustee (presently at Conyers Trust Company (Cayman) Limited, P.O. Box 2681, Cricket Square, Hutchins Drive, Grand Cayman, KY1-1111, Cayman Islands) and at the specified offices of the Paying Agents:

- (a) a master purchase agreement between the Trustee (in its capacity as purchaser) and the Company (in its capacity as seller) dated on or about the date of this Base Prospectus (the "Wakala Series Master Purchase Agreement");
- (b) in respect of each Wakala Tranche, a supplemental purchase agreement between the Trustee (in its capacity as purchaser) and the Company (in its capacity as seller) entered into on the relevant Issue Date (the "Wakala Series Supplemental Purchase Agreement" and together with the Wakala Series Master Purchase Agreement, the "Wakala Series Purchase Agreement");
- (c) a service agency agreement between the Trustee (in its capacity as Trustee) and the Company (in its capacity as service agent) dated on or about the date of this Base Prospectus (the "Wakala Series Service Agency Agreement") and, in respect of each Wakala Tranche, the relevant Wakala Series Services Plan (as defined in the Wakala Series Service Agency Agreement);
- (d) a purchase undertaking granted by the Company in favour of the Trustee and the Delegate dated on or about the date of this Base Prospectus (the "Wakala Series Purchase Undertaking") including the form of the Wakala Series Sale Agreement (as defined herein);
- (e) a sale undertaking granted by the Trustee in favour of the Company dated on or about the date of this Base Prospectus (the "Wakala Series Sale Undertaking") including the form of the Wakala Series Sale Agreement (as defined herein);

- (f) a master murabaha agreement between the Trustee (in its capacity as seller), the Company (in its capacity as buyer) and the Delegate dated on or about the date of this Base Prospectus (the "Wakala Series Master Murabaha Agreement");
- (g) the Master Declaration of Trust;
- (h) in respect of each Wakala Tranche, the relevant Supplemental Declaration of Trust and the relevant Declaration of Commingling of Assets (if any);
- (i) the Agency Agreement; and
- (j) in respect of each Wakala Tranche, the applicable Final Terms (or Pricing Supplement, as applicable).

Each Wakala Series Certificateholder, by its acquisition and holding of Wakala Series Certificates, shall be deemed, in respect of each Wakala Series, to authorise and direct the Trustee on behalf of the Wakala Series Certificateholders: (1) to apply the proceeds of the issuance in accordance with the terms of the Wakala Series Transaction Documents; and (2) to enter into, and perform its obligations under and in connection with, each Wakala Series Transaction Document to which it is a party, subject to the terms and conditions of the relevant Declaration of Trust and these Wakala Series Conditions.

#### 1. **INTERPRETATION**

In these Wakala Series Conditions, capitalised terms used herein but not defined shall have the meanings given to them in the Master Declaration of Trust and/or the Agency Agreement. In addition, the following expressions have the following meanings:

"2006 ISDA Definitions" means in relation to a Series of Wakala Series Certificates, the 2006 ISDA Definitions (as supplemented, amended and updated as at the date of issue of the first Tranche of the Certificates of such Series) as published by ISDA (copies of which may be obtained from ISDA at www.isda.org) and the definition of Fallback Observation Day in the ISDA Definitions shall be deemed deleted in its entirety and replaced with the following: "Fallback Observation Day" means, in respect of a Reset Date and the Calculation Period (or any Compounding Period included in that Calculation Period) to which that Reset Date relates, unless otherwise agreed, the day that is five Business Days preceding the related payment date;

"2021 ISDA Definitions" means, in relation to a Series of Wakala Series Certificates, the latest version of the 2021 ISDA Interest Rate Derivatives Definitions (including each Matrix (and any successor Matrix thereto), as defined in such 2021 ISDA Interest Rate Derivatives Definitions) as at the date of issue of the first Tranche of Certificates of such Series, as published by ISDA on its website (www.isda.org) and where 2021 ISDA Definitions are used then if the Temporary Non-Publication Fallback in respect of any specified Floating Rate Option is specified to be "Temporary Non-Publication Fallback — Alternative Rate" in the Floating Rate Matrix of the 2021 ISDA Definitions, the reference to "Calculation Agent Alternative Rate Determination" in the definition of "Temporary Non-Publication Fallback — Alternative Rate" shall be replaced by "Temporary Non-Publication Fallback — Previous Day's Rate";

"Accountholder" means each person who is for the time being shown in the records of Euroclear or Clearstream, Luxembourg or DTC, as the case may be, as entitled to a particular face amount of the Wakala Series Certificates (in which regard any certificate or other document issued by Euroclear or Clearstream, Luxembourg or DTC as to the face amount of such Wakala Series Certificates standing to the account of any person shall be conclusive and binding for all purposes save in the case of manifest error);

- "Adjustment Spread" means either: (a) a spread (which may be positive, negative or zero); or (b) a formula or methodology for calculating a spread, in each case to be applied to the Successor Rate or the Alternative Reference Rate (as the case may be) and is the spread, formula or methodology which:
- (i) in the case of a Successor Rate, is formally recommended, or formally provided as an option for parties to adopt, in relation to the replacement of the relevant Reference Rate with the Successor Rate by any Relevant Nominating Body;

- (ii) (if no such recommendation has been made or in the case of an Alternative Reference Rate), the Independent Adviser (following consultation with the Trustee and the Company) determines is customarily applied to the relevant Successor Rate or Alternative Reference Rate (as the case may be) in international debt capital markets transactions to produce an industry-accepted replacement rate for the relevant Reference Rate;
- (iii) (if the Independent Adviser (following consultation with the Trustee and the Company) determines that no such spread, formula or methodology is customarily applied), the Independent Adviser (following consultation with the Trustee and the Company) determines is recognised or acknowledged as being the industry standard for over-the-counter derivative transactions which reference the relevant Reference Rate, where such rate has been replaced by the Successor Rate or Alternative Reference Rate (as the case may be); or
- (iv) (if the Independent Adviser (following consultation with the Trustee and the Company) determines that there is no such industry standard) the Independent Adviser (following consultation with the Trustee and the Company) determines (acting in good faith and in a commercially reasonable manner) in its sole discretion to be appropriate having regard to the objective, as far as is reasonably practicable in the circumstances and solely for the purpose of this sub-paragraph (iv) only, of reducing or eliminating any economic prejudice or benefit (as the case may be) to Certificateholders;

"Alternative Reference Rate" means the rate (and related alternative screen page or source, if available) that the Independent Adviser (in consultation with the Trustee and the Company) determines is customarily applied in international debt capital markets transactions for the purposes of determining Profit Rates (or the relevant component part thereof) in respect of Wakala Series Certificates denominated in the Specified Currency and of a comparable duration to the relevant Specified Period or, if the Independent Adviser (in consultation with the Trustee and the Company) determines that there is no such rate, such other rate as the Independent Adviser (in consultation with the Trustee and the Company) determines in its discretion is most comparable to the relevant Reference Rate;

"Applicable Maturity" means: (a) in relation to Screen Rate Determination, the period of time designated in the Reference Rate; and (b) in relation to ISDA Determination, the Designated Maturity;

"Benchmark" means, initially, SOFR; provided that if the Trustee and the Company determine on or prior to the Reference Time that a Benchmark Transition Event and its related Benchmark Replacement Date have occurred with respect to SOFR or the then-current Benchmark, then "Benchmark" shall mean the applicable Benchmark Replacement;

## "Benchmark Event" means:

- (a) the relevant Reference Rate ceasing to be published on the Relevant Screen Page as a result of such benchmark ceasing to be calculated or administered;
- (b) a public statement by the administrator of the relevant Reference Rate that it has ceased or that it will, by a specified future date (a "Specified Future Date"), cease publishing the relevant Reference Rate permanently or indefinitely (in circumstances where no successor administrator has been appointed that will continue publication of the relevant Reference Rate);
- (c) a public statement by the supervisor of the administrator of the relevant Reference Rate that the relevant Reference Rate has been or will, by a Specified Future Date, be permanently or indefinitely discontinued;
- (d) a public statement by the supervisor of the administrator of the relevant Reference Rate as a consequence of which the relevant Reference Rate will, by a Specified Future Date, be prohibited from being used either generally, or in respect of the Wakala Series Certificates;

- (e) a public statement by the supervisor of the administrator of the relevant Reference Rate that, in the view of such supervisor, such Reference Rate is no longer representative of an underlying market or the methodology to calculate such Reference Rate has materially changed; or
- (f) it has, or will by a specified date within the following six months, become unlawful for the Trustee or the Company to calculate any payments due to be made to any Wakala Series Certificateholder using the relevant Reference Rate,

provided that, where the relevant Benchmark Event is a public statement within paragraphs (b), (c) or (d) above and the Specified Future Date in the public statement is more than six months after the date of that public statement, the Benchmark Event shall not be deemed to occur until the date falling six months prior to such Specified Future Date;

"Benchmark Replacement" means the first alternative set forth in the order below that can be determined by the Trustee and the Company or their designee as of the Benchmark Replacement Date:

- (a) the sum of: (i) the rate of alternate benchmark that has been selected or recommended by the Relevant Governmental Body as the replacement for the then-current Benchmark; and (ii) the Benchmark Replacement Adjustment;
- (b) the sum of: (i) the ISDA Fallback Rate; and (ii) the Benchmark Replacement Adjustment; or
- (c) the sum of: (i) the rate of alternate benchmark that has been selected by the Trustee and the Company as the replacement for the then-current Benchmark giving due consideration to any industry-accepted alternate benchmark as a replacement for the then-current Benchmark for U.S. dollar-denominated floating rate securities at such time; and (ii) the Benchmark Replacement Adjustment;

"Benchmark Replacement Adjustment" means the first alternative set forth in the order below that can be determined by the Trustee and the Company or their designee as of the Benchmark Replacement Date:

- (a) the spread adjustment, or method for calculating or determining such spread adjustment, (which may be a positive or negative value or zero) that has been selected or recommended by the Relevant Governmental Body for the applicable Unadjusted Benchmark Replacement;
- (b) if the applicable Unadjusted Benchmark Replacement is equivalent to the ISDA Fallback Rate, the ISDA Fallback Adjustment; or
- (c) the spread adjustment (which may be a positive or negative value or zero) that has been selected by the Trustee and the Company giving due consideration to any industry-accepted spread adjustment, or method for calculating or determining such spread adjustment, for the replacement of the then-current Benchmark with the applicable Unadjusted Benchmark Replacement for U.S. dollar-denominated floating rate securities at such time:

"Benchmark Replacement Conforming Changes" means, with respect to any Benchmark Replacement, any technical, administrative or operational changes (including changes to the timing and frequency of determining rates and making payments of profit, rounding of amounts or tenors, and other administrative matters) that the Trustee and the Company decide may be appropriate to reflect the adoption of such Benchmark Replacement in a manner substantially consistent with market practice (or, if the Trustee and the Company decide that adoption of any portion of such market practice is not administratively feasible or if the Trustee and the Company determine that no market practice for use of the Benchmark Replacement exists, in such other manner as the Trustee and the Company determine is reasonably necessary);

"Benchmark Replacement Date" means the earliest to occur of the following events with respect to the then-current Benchmark:

- (a) in the case of paragraph (a) or (b) of the definition of "Benchmark Transition Event", the later of: (i) the date of the public statement or publication of information referenced therein; and (ii) the date on which the administrator of the Benchmark permanently or indefinitely ceases to provide the Benchmark (or such component); or
- (b) in the case of paragraph (c) of the definition of "Benchmark Transition Event", the date of the public statement or publication of information referenced therein.

For the avoidance of doubt, if the event that gives rise to the Benchmark Replacement Date occurs on the same day as, but earlier than, the Reference Time in respect of any determination, the Benchmark Replacement Date will be deemed to have occurred prior to the Reference Time for such determination;

"Benchmark Security" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"Benchmark Transition Event" means the occurrence of one or more of the following events with respect to the then-current Benchmark:

- (a) a public statement or publication of information by or on behalf of the administrator of the Benchmark (or such component) announcing that such administrator has ceased or will cease to provide the Benchmark (or such component), permanently or indefinitely, provided that, at the time of such statement or publication, there is no successor administrator that will continue to provide the Benchmark (or such component);
- (b) a public statement or publication of information by the regulatory supervisor for the administrator of the Benchmark (or such component), the central bank for the currency of the Benchmark (or such component), an insolvency official with jurisdiction over the administrator for the Benchmark (or such component), a resolution authority with jurisdiction over the administrator for the Benchmark (or such component) or a court or an entity with similar insolvency or resolution authority over the administrator for the Benchmark, which states that the administrator of the Benchmark (or such component) has ceased or will cease to provide the Benchmark (or such component) permanently or indefinitely, provided that, at the time of such statement or publication, there is no successor administrator that will continue to provide the Benchmark (or such component); or
- (c) a public statement or publication of information by the regulatory supervisor for the administrator of the Benchmark announcing that the Benchmark is no longer representative;

"Broken Amount" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"Business Day" means: (a) in the case of a currency other than euro, a day (other than a Saturday or Sunday) on which commercial banks and foreign exchange markets settle payments in the principal financial centre for such currency; (b) in the case of euro, a day on which the TARGET system is operating (a "TARGET Business Day"); and/or (c) in the case of a currency and/or one or more Business Centres a day (other than a Saturday or a Sunday) on which commercial banks and foreign exchange markets settle payments in such currency in the Business Centre(s) or, if no currency is indicated, generally in each of the Business Centres;

"Calculation Amount" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"Change of Control Amount" means, in respect of each Wakala Series, unless otherwise specified in the applicable Final Terms (or Pricing Supplement, as applicable): (a) (where the Change of Control Put Right has been exercised in respect of some (but not all) of the Wakala Series Certificates of the relevant Wakala Series) the Partial Dissolution Amount; or (b) (where the Change of Control Put Right has been exercised in respect of all of the Wakala Series Certificates of the relevant Wakala Series) the Final Dissolution Amount;

- "Change of Control Event" will occur if at any time the Government of Dubai ceases to own, directly or indirectly, at least 50 per cent. of the issued share capital of the Company or otherwise ceases to control, directly or indirectly, the Company. For the purpose of this paragraph, the Government of Dubai will be deemed to "control" the Company if (whether directly or indirectly and whether by the ownership of share capital, the possession of voting power, contract, trust or otherwise) it has the power to appoint and/or remove all or the majority of the members of the board of directors or other governing body of the Company or otherwise controls, or has the power to control, the affairs and policies of the Company;
- "Change of Control Full Put Date" has the meaning given to it in Wakala Series Condition 11(e)(ii) (Capital Distribution of the Trust Dissolution at the Option of the Certificateholders Change of Control Put Right);
- "Change of Control Put Period" means, in relation to any Change of Control Event, the period from and including the date on which a Change of Control Notice is given to and including the date falling 60 days after the date on which any such notice is given;
- "Change of Control Put Right" means the put right described in Wakala Series Condition 11(e)(ii) (Capital Distribution of the Trust Dissolution at the Option of the Certificateholders Change of Control Put Right);
- "Change of Control Put Right Date" means, in respect of any Change of Control Put Period, the date which falls 14 days after the date on which the relevant holder exercises its option in accordance with Wakala Series Condition 11(e)(iv) (Capital Distributions of the Trust Dissolution at the Option of the Certificateholders Put Notice);
- "Clean Up Call Right" means the right specified in Wakala Series Condition 11(g) (Capital Distributions of the Trust Clean Up Call Right);
- "Clean Up Dissolution Call Date" means, in respect of each Wakala Series, the date specified in the notice delivered by the Company to the Trustee in accordance with Wakala Series Condition 11(g) (Capital Distributions of the Trust Clean Up Call Right);
- "Clearstream, Luxembourg" has the meaning given to it in Wakala Series Condition 2(a) (Form, Denomination and Title Form and Denomination);
- "Commodity Murabaha Investment" has the meaning given to it in the Wakala Series Master Murabaha Agreement;
- "Comparable Security" means the Benchmark Security selected by the Independent Investment Banker as having a maturity comparable to the remaining term of the Wakala Series Certificates to be redeemed that would be utilised, at the time of selection and in accordance with customary financial practice, in pricing new issues of corporate debt securities of comparable maturity to the remaining term of such Wakala Series Certificates;
- "Comparable Security Price" means: (a) if the Independent Investment Banker obtains four or more Reference Dealer Quotations, the average of such Reference Dealer Quotations after excluding the highest and lowest of such Reference Dealer Quotations; (b) if the Independent Investment Banker obtains less than four but more than one Reference Dealer Quotations, the average of such Reference Dealer Quotations; or (c) if the Independent Investment Banker obtains one Reference Dealer Quotation, such Reference Dealer Quotation;
- "Corporate Services Agreement" means the corporate services agreement dated 14 April 2016 entered into between the Trustee and the Trustee Administrator;
- "Day Count Fraction" means, in respect of the calculation of any Periodic Distribution Amount on any Wakala Series Certificate for any period of time (from and including the first day of such period to but excluding the last) (whether or not constituting a Specified Period or Return Accumulation Period, the "Calculation Period"):

(a) if "30/360" is specified in the applicable Final Terms (or Pricing Supplement, as applicable), the number of days in the Calculation Period divided by 360, calculated on a formula basis as follows:

Day Count Fraction = 
$$\frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + (D_2 - D_1)}{360}$$

where:

"Y<sub>1</sub>" is the year, expressed as a number, in which the first day of the Calculation Period falls:

"Y<sub>2</sub>" is the year, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

"M<sub>1</sub>" is the calendar month, expressed as a number, in which the first day of the Calculation Period falls;

" $M_2$ " is the calendar month, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

"D<sub>1</sub>" is the first calendar day, expressed as a number, of the Calculation Period, unless such number would be 31, in which case D1 will be 30; and

"D<sub>2</sub>" is the calendar day, expressed as a number, immediately following the last day included in the Calculation Period, unless such number would be 31 and D1 is greater than 29, in which case D2 will be 30;

(b) if "30E/360" is specified in the applicable Final Terms (or Pricing Supplement, as applicable), the number of days in the Calculation Period divided by 360, calculated on a formula basis as follows:

Day Count Fraction = 
$$\frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + (D_2 - D_1)}{360}$$

where:

"Y1" is the year, expressed as a number, in which the first day of the Calculation Period falls;

"Y2" is the year, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

"M1" is the calendar month, expressed as a number, in which the first day of the Calculation Period falls;

"M2" is the calendar month, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

"D1" is the first calendar day, expressed as a number, of the Calculation Period, unless such number would be 31, in which case D1 will be 30; and

"D2" is the calendar day, expressed as a number, immediately following the last day included in the Calculation Period, unless such number would be 31, in which case D2 will be 30;

if "30E/360 (ISDA)" is specified in the applicable Final Terms (or Pricing Supplement, as applicable), the number of days in the Calculation Period divided by 360, calculated on a formula basis as follows:

Day Count Fraction = 
$$\frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + (D_2 - D_1)}{360}$$

where:

"Y1" is the year, expressed as a number, in which the first day of the Calculation Period falls;

"Y2" is the year, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

"M1" is the calendar month, expressed as a number, in which the first day of the Calculation Period falls;

"M2" is the calendar month, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

"D1" is the first calendar day, expressed as a number, of the Calculation Period, unless: (1) that day is the last day of February; or (2) such number would be 31, in which case D1 will be 30; and

"D2" is the calendar day, expressed as a number, immediately following the last day included in the Calculation Period, unless: (1) that day is the last day of February but not the Scheduled Dissolution Date; or (2) such number would be 31, in which case D2 will be 30;

- if "Actual/360" is specified in the applicable Final Terms (or Pricing Supplement, as applicable), the actual number of days in the Calculation Period divided by 360;
- (e) if "Actual/365 (Fixed)" is specified in the applicable Final Terms (or Pricing Supplement, as applicable), the actual number of days in the Calculation Period divided by 365;
- (f) if "Actual/365 (Sterling)" is specified in the applicable Final Terms (or Pricing Supplement, as applicable), the actual number of days in the Calculation Period divided by 365 or, in the case of a Periodic Distribution Date falling in a leap year, 366;
- (g) if "Actual/Actual" or "Actual/Actual (ISDA)" is specified in the applicable Final Terms (or Pricing Supplement, as applicable), the actual number of days in the Calculation Period divided by 365 (or, if any portion of that Calculation Period falls in a leap year, the sum of: (1) the actual number of days in that portion of the Calculation Period falling in a leap year divided by 366; and (2) the actual number of days in that portion of the Calculation Period falling in a non-leap year divided by 365); and
- (h) if "Actual/Actual (ICMA)" is specified in the applicable Final Terms (or Pricing Supplement, as applicable):
  - (i) if the Calculation Period is equal to or shorter than the Determination Period during which it falls, the number of days in the Calculation Period divided by the product of: (1) the number of days in such Determination Period, and (2) the number of Determination Periods normally ending in any year; and
  - (ii) if the Calculation Period is longer than one Determination Period, the sum of:
    - (1) the number of days in such Calculation Period falling in the Determination Period in which it begins divided by the product of: (x) the number of days in such Determination Period, and (y) the number of Determination Periods normally ending in any year; and
    - (2) the number of days in such Calculation Period falling in the next Determination Period divided by the product of: (x) the number of days in such Determination Period, and (y) the number of Determination Periods normally ending in any year;

"Deferred Payment Price" has the meaning given to it in the Wakala Series Master Murabaha Agreement;

"**Delegation**" has the meaning given to it in Wakala Series Condition 21 (*The Delegate*);

"Determination Date" means the date(s) specified as such in the applicable Final Terms (or Pricing Supplement, as applicable) or, if none is so specified, the Periodic Distribution Date(s);

"Determination Period" means the period from and including a Determination Date in any year to but excluding the next Determination Date;

"**Dispute**" has the meaning given to it in Wakala Series Condition 23 (*Governing Law and Dispute Resolution*);

"Dissolution Amount" means, in respect of each Wakala Series, as the case may be:

- (i) the Final Dissolution Amount;
- (ii) the Tax Redemption Amount;
- (iii) the relevant Optional Dissolution Amount;
- (iv) the relevant Make Whole Amount;
- (v) the relevant Change of Control Amount; and
- (vi) the relevant Tangibility Event Dissolution Amount;

"Dissolution Date" means, in respect of each Wakala Series, as the case may be:

- (i) the Scheduled Dissolution Date;
- (ii) the Tax Redemption Date;
- (iii) the Optional Dissolution Call Date;
- (iv) the Optional Dissolution Put Date;
- (v) the Change of Control Full Put Date;
- (vi) the Tangibility Event Put Right Date on which all of the Wakala Series Certificates outstanding are redeemed pursuant to Wakala Series Condition 11(e)(iii) (Capital Distributions of the Trust Dissolution at the Option of the Certificateholders Tangibility Event Put Right);
- (vii) the Total Loss Dissolution Date;
- (viii) the Clean Up Dissolution Call Date;
- (ix) the date on which all of the Wakala Series Certificates outstanding are cancelled following the purchase of such Wakala Series Certificates by or on behalf of the Company and or any of its Subsidiaries pursuant to Wakala Series Condition 14(a) (*Purchase and Cancellation of Certificates Purchases*); and
- (x) the Dissolution Event Redemption Date;

"Dissolution Event" has the meaning given to it in Wakala Series Condition 15 (Dissolution Events);

"Dissolution Event Redemption Date" has the meaning given to it in Wakala Series Condition 15 (Dissolution Events);

"Dissolution Request" has the meaning given to it in Wakala Series Condition 15 (Dissolution Events);

"DP World Event" has the meaning given to it in Wakala Series Condition 15 (Dissolution Events);

"DTC" has the meaning given to it in Wakala Series Condition 2(a) (Form, Denomination and Title – Form and Denomination);

"EBITDA" means, in respect of any period, profit in respect of such period, plus: (i) finance costs (net of interest income); (ii) income tax (if any); and (iii) depreciation and amortisation, less (iv) the fixed component of any liability under a concession agreement or other operating lease required to be treated as a finance lease by the Group under IFRS 16 – Leases, in each case in respect of such period and at any time; (a) in relation to the Company, shall be calculated by reference to the relevant amounts shown in the then latest audited consolidated financial statements of the Company; and (b) in relation to any Subsidiary, shall be calculated by reference to the relevant amounts (consolidated in the case of a Subsidiary which itself has subsidiaries) shown in the then latest financial statements (consolidated or, as the case may be, unconsolidated) of such Subsidiary;

"EURIBOR" means the Euro Interbank Offered Rate;

"Euroclear" has the meaning given to it in Wakala Series Condition 2(a) (Form, Denomination and Title – Form and Denomination);

"Eurozone" means the region comprised of member states of the European Union that adopt the single currency in accordance with the Treaty establishing the European Community, as amended;

"Extraordinary Resolution" has the meaning given to it in schedule 3 (*Provisions for Meetings of Certificateholders*) to the Master Declaration of Trust;

"Final Dissolution Amount" means, in respect of redemption of all Wakala Series Certificates outstanding of a Wakala Series (except pursuant to Wakala Series Condition 11(d) (Capital Distributions of the Trust – Make Whole Dissolution Right (Call Right))) in respect of each such Wakala Series Certificate being redeemed, unless otherwise specified in the applicable Final Terms (or Pricing Supplement, as applicable), the sum of:

- (i) the outstanding face amount of such Wakala Series Certificate; and
- (ii) any accrued but unpaid Periodic Distribution Amounts for such Wakala Series Certificate to but excluding the relevant Dissolution Date (together with, without double counting, any amounts payable pursuant to Wakala Series Condition 6(b)(i) and Wakala Series Condition 6(b)(ii) (The Trust Application of Proceeds from Trust Assets)),

and, in respect of redemption of all Wakala Series Certificates outstanding of a Wakala Series pursuant to Wakala Series Condition 11(d) (*Capital Distributions of the Trust – Make Whole Dissolution Right (Call Right)*), means the Make Whole Amount for such Wakala Series Certificates;

"Fixed Amount" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"FSMA" means the Financial Services and Markets Act 2000, as amended;

"Group" means the Company and its consolidated subsidiaries taken as a whole;

"Independent Adviser" means an independent financial institution of international repute or an independent financial adviser with appropriate expertise appointed by the Company at its own expense under Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions – Benchmark Replacement – Independent Adviser);

"Independent Investment Banker" means one of the Reference Dealers appointed by the Trustee and the Company to act in such capacity;

"ISDA" means the International Swaps and Derivatives Association, Inc. or any successor thereto;

"ISDA Definitions" means the 2006 ISDA Definitions or the 2021 ISDA Definitions published by the ISDA, as amended or supplemented from time to time, or any successor definitional booklet for interest rate derivatives published from time to time, in each case, as specified in the applicable Final Terms (or Pricing Supplement, as applicable);

"Issue Date" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"Issue Price" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"Liability" means, in respect of any person, any actual loss (excluding opportunity loss), damage, actual cost (excluding cost of funding), charge, award, claim, demand, expense, judgment, action, proceeding or other liability whatsoever and including any value added tax or similar tax charged or chargeable in respect of any sums referred to in this definition and legal or other fees and expenses on a full indemnity basis and references to "Liabilities" shall mean all of these;

"Make Whole Amount" means the amount specified as such in the relevant Make Whole Notice, being an amount equal to the greater of the following amounts:

- (i) 100 per cent. of the face amount of the Wakala Series Certificates being redeemed on the relevant Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable; and
- (ii) the sum of the present values of the remaining scheduled payments of principal and profit on the Wakala Series Certificates being redeemed on the relevant Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable (not including the amount, if any, of accrued and unpaid profit to, but excluding, such Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable) discounted to the Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable, at the Make Whole Redemption Rate (as determined by the Independent Investment Banker), plus the Make Whole Redemption Margin,

plus, in each case, accrued and unpaid profit on the Wakala Series Certificates being redeemed to, but excluding, the Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable (together with, without double counting, any amounts payable pursuant to Wakala Series Condition 6(b)(i) and Wakala Series Condition 6(b)(ii) (*The Trust – Application of Proceeds from Trust Assets*));

"Make Whole Dissolution Right (Call Right)" means the right specified in Wakala Series Condition 11(d) (Capital Distributions of the Trust – Make Whole Dissolution Right (Call Right));

"Make Whole Trigger Date" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"Margin" has the meaning given in the applicable Final Terms (or Pricing Supplement, as applicable);

"Material Subsidiary" means any Subsidiary:

- (i) whose EBITDA (consolidated in the case of a Subsidiary which itself has subsidiaries) or whose Total Assets (consolidated in the case of a Subsidiary which itself has subsidiaries) represent not less than 10 per cent. of the consolidated EBITDA of the Company, or, as the case may be, the consolidated Total Assets of the Company, as the case may be; and/or
- (ii) to which is transferred all or substantially all of the business, undertaking and assets of another Subsidiary which immediately prior to such transfer is a Material Subsidiary, whereupon: (a) in the case of a transfer by a Material Subsidiary, the transferor Material Subsidiary shall immediately cease to be a Material Subsidiary; and (b) the transferee Subsidiary shall immediately become a Material Subsidiary, provided that on or after the date on which the relevant audited financial statements for the financial period current at the date of such transfer are published, whether such transferor Subsidiary or such

transferee Subsidiary is or is not a Material Subsidiary shall be determined pursuant to the provisions of paragraph (i) above,

provided that if any acquisition or disposal has occurred after the end of the financial period to which the then latest audited consolidated financial statements of the Company relate, in applying each of the above tests the reference in the relevant defined terms to the latest audited consolidated financial statements shall be deemed to be a reference to such audited consolidated financial statements as if the relevant acquisition or disposal had been reflected in such audited consolidated financial statements by reference (where applicable) to any relevant Subsidiary's then latest relevant financial statements (consolidated in the case of a Subsidiary which itself has subsidiaries), adjusted as set out in the immediately following paragraph. A report by two duly authorised officers of the Company, that in their opinion (making such adjustments (if any) as they shall deem appropriate) a Subsidiary is or is not or was or was not at any particular time or during any particular period a Material Subsidiary shall, in the absence of manifest error, be conclusive and binding on the Company, the Trustee, the Delegate and the Wakala Series Certificateholders;

"Optional Dissolution Amount" means, in respect of each Wakala Series Certificate of a Wakala Series, unless otherwise specified in the applicable Final Terms (or Pricing Supplement, as applicable): (i) (where the Optional Dissolution Right (Call Right) or Optional Dissolution Right (Put Right), as the case may be, has been exercised in respect of some (but not all) of the Wakala Series Certificates of the relevant Wakala Series) the Partial Dissolution Amount; or (ii) (where the Optional Dissolution Right (Call Right) or Optional Dissolution Right (Put Right), as the case may be, has been exercised in respect of all of the Wakala Series Certificates of the relevant Wakala Series) the Final Dissolution Amount;

"Optional Dissolution Call Date" means, in respect of each Wakala Series, the date specified in the notice delivered by the Company to the Trustee: (i) in accordance with Wakala Series Condition 11(c) (Capital Distributions of the Trust – Dissolution at the Option of the Trustee) in connection with the exercise of the Optional Dissolution Right (Call Right) in whole (being the date specified as such in the applicable Final Terms (or Pricing Supplement, as applicable)); or (ii) in accordance with Wakala Series Condition 11(d) (Capital Distributions of the Trust – Make Whole Dissolution Right (Call Right)) in connection with the exercise of the Make Whole Dissolution Right (Call Right) in whole;

"Optional Dissolution Partial Call Date" means, in respect of each Wakala Series, the date specified in the notice delivered by the Company to the Trustee: (i) in accordance with Wakala Series Condition 11(c) (Capital Distributions of the Trust – Dissolution at the Option of the Trustee) in connection with the exercise of the Optional Dissolution Right (Call Right) in part (being the date specified as such in the applicable Final Terms (or Pricing Supplement, as applicable)); or (ii) in accordance with Wakala Series Condition 11(d) (Capital Distributions of the Trust – Make Whole Dissolution Right (Call Right)) in connection with the exercise of the Make Whole Dissolution Right (Call Right) in part;

"Optional Dissolution Partial Put Date" means, in respect of each Wakala Series, the date specified in the notice delivered to the Trustee in accordance with Wakala Series Condition 11(e)(i) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Optional Dissolution Right (Put Right)) in connection with the exercise of the Optional Dissolution Right (Put Right) in part (being the date specified as such in the applicable Final Terms (or Pricing Supplement, as applicable));

"Optional Dissolution Put Date" has the meaning given to it in Wakala Series Condition 11(e)(i) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Optional Dissolution Right (Put Right)) (being the date specified as such in the applicable Final Terms (or Pricing Supplement, as applicable));

"**Optional Dissolution Right (Call Right)**" means the right specified in Wakala Series Condition 11(c) (*Capital Distributions of the Trust – Dissolution at the Option of the Trustee*);

"Optional Dissolution Right (Put Right)" means the right specified in Wakala Series Condition 11(e)(i) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Optional Dissolution Right (Put Right));

"Partial Dissolution Amount" means, in respect of redemption of some but not all Wakala Series Certificates outstanding of a Wakala Series (except pursuant to Wakala Series Condition 11(d) (Capital Distributions of the Trust – Make Whole Dissolution Right (Call Right)), in respect of each such Wakala Series Certificate being redeemed, unless otherwise specified in the applicable Final Terms (or Pricing Supplement, as applicable), the sum of:

- (i) the outstanding face amount of such Wakala Series Certificate; and
- (ii) any accrued but unpaid Periodic Distribution Amounts for such Wakala Series Certificate to but excluding the relevant Partial Dissolution Date (together with, without double counting, any amounts payable pursuant to Wakala Series Condition 6(b)(i) and Wakala Series Condition 6(b)(ii) (*The Trust Application of Proceeds from Trust Assets*)),

and, in respect of redemption of some but not all Wakala Series Certificates outstanding of a Wakala Series pursuant to Wakala Series Condition 11(d) (Capital Distributions of the Trust – Make Whole Dissolution Right (Call Right)), means the Make Whole Amount for such Wakala Series Certificates;

"Partial Dissolution Date" means, in the case of each Wakala Series, as the case may be:

- (i) Optional Dissolution Partial Call Date;
- (ii) Optional Dissolution Partial Put Date;
- (iii) Change of Control Put Right Date; and
- (iv) any Tangibility Event Put Right Date on which some, but not all, Wakala Series Certificates outstanding are redeemed pursuant to Wakala Series Condition 11(e)(iii) (Capital Distributions of the Trust Dissolution at the Option of the Certificateholders Tangibility Event Put Right);

"Payment Business Day" means a day (other than a Saturday or a Sunday) on which banks and foreign exchange markets are open for general business in the relevant place of presentation, in such jurisdictions as shall be specified as Additional Financial Centres in the applicable Final Terms (or Pricing Supplement, as applicable) and:

- (i) in the case of a currency other than euro, a day (other than a Saturday or Sunday) on which commercial banks and foreign exchange markets settle payments in the principal financial centre for such currency; and/or
- (ii) in the case of euro, a TARGET Business Day;

"Periodic Distribution Amount" has the meaning given to it in Wakala Series Condition 8 (Fixed Periodic Distribution Provisions) or Wakala Series Condition 9 (Floating Periodic Distribution Provisions), as applicable;

"Periodic Distribution Date" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"Periodic Distribution Determination Date" means with respect to a Profit Rate and Return Accumulation Period, the date specified as such in the applicable Final Terms (or Pricing Supplement, as applicable) or, if none is so specified: (i) the first day of such Return Accumulation Period if the Specified Currency is Sterling; or (ii) the day falling two Business Days in London for the Specified Currency prior to the first day of such Return Accumulation Period if the Specified Currency is neither Sterling nor euro; or (iii) the day falling two TARGET Business Days prior to the first day of such Return Accumulation Period if the Specified Currency is euro;

"Person" means any individual, company, corporation, firm, partnership, joint venture, association, organisation, state or agency of a state or other entity, whether or not having separate legal personality;

"Potential Dissolution Event" has the meaning given to it in the Master Declaration of Trust;

"**Proceedings**" has the meaning given to it in Wakala Series Condition 23 (*Governing Law and Dispute Resolution*);

"Profit Rate" means the profit rate payable from time to time in respect of the Wakala Series Certificates and that is either specified or calculated in accordance with the provisions specified in the applicable Final Terms (or Pricing Supplement, as applicable);

"QIBs" means qualified institutional buyers as defined in Rule 144A under the Securities Act;

"QP" means a qualified purchaser within the meaning of the United States Investment Company Act 1940, as amended;

"Real Estate Asset" has the meaning given to it in the Wakala Series Master Purchase Agreement;

"Record Date" has the meaning given to it in Wakala Series Condition 10(a)(iii) (Payment – Payments in respect of Certificates);

"Reference Banks" means, in the case of a determination of EURIBOR, the principal Eurozone office of four major banks in the Eurozone inter-bank market, in each case selected by the Trustee (failing whom, the Company);

"Reference Dealer" means the banks specified as such in the applicable Final Terms (or Pricing Supplement, as applicable) (or, if any of their respective affiliates is a primary dealer in the Benchmark Security, such affiliate) and, if applicable, their respective successors;

"Reference Dealer Quotation" means, with respect to each Reference Dealer, the average of the bid and asked prices for the Comparable Security (expressed as a percentage of its principal amount) quoted in writing to the Independent Investment Banker by such Reference Dealer at the Reference Quotation Time;

"Reference Quotation Time" means the time specified as such in the applicable Final Terms (or Pricing Supplement, as applicable) or, if no such time is specified, 5.00 p.m. on the day falling three Business Days prior to the Optional Dissolution Call Date or the Optional Dissolution Partial Call Date, as applicable;

"Reference Rate" means the rate specified as such in the applicable Final Terms (or Pricing Supplement, as applicable);

"Reference Time" with respect to any determination of the Benchmark means: (i) if the Benchmark is SOFR, the SOFR Determination Time; and (ii) if the Benchmark is not SOFR, the time determined by the Trustee and the Company after giving effect to the Benchmark Replacement Conforming Changes;

"Register" has the meaning given to it in Wakala Series Condition 2(a) (Form, Denomination and Title – Form and Denomination):

"Regulation S" means Regulation S as defined in the Securities Act;

"Relevant Date" has the meaning given to it in Wakala Series Condition 12 (Taxation);

"Relevant Governmental Body" means the Federal Reserve Board and/or the Federal Reserve Bank of New York, or a committee officially endorsed or convened by the Federal Reserve Board and/or the Federal Reserve Bank of New York or any successor thereto:

"Relevant Jurisdiction" has the meaning given to it in Wakala Series Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons);

"Relevant Nominating Body" means, in respect of a reference rate:

(i) the central bank, reserve bank, monetary authority or any similar institution for the currency to which the reference rate relates, or any central bank or other supervisory authority which is responsible for supervising the administrator of the reference rate; or

- (ii) any working group or committee sponsored by, chaired or co-chaired by or constituted at the request of:
  - (a) the central bank, reserve bank, monetary authority or any similar institution for the currency to which the reference rate relates;
  - (b) any central bank or other supervisory authority which is responsible for supervising the administrator of the reference rate;
  - (c) a group of the aforementioned central banks or other supervisory authorities;
  - (d) the International Swaps and Derivatives Association, Inc. or any part thereof; or
  - (e) the Financial Stability Board or any part thereof;

"Relevant Powers" has the meaning given to it in Wakala Series Condition 21 (The Delegate);

"Relevant Screen Page" means the page, section or other part of a particular information service (including, without limitation, the Reuters Markets 3000 and the Bridge/Telerate Service) specified as the Relevant Screen Page in the applicable Final Terms (or Pricing Supplement, as applicable), or such other page, section or other part as may replace it on that information service or such other information service, in each case, as may be nominated by the Person providing or sponsoring the information appearing there for the purpose of displaying rates or prices comparable to the Reference Rate;

"Relevant Time" has the meaning given in the applicable Final Terms (or Pricing Supplement, as applicable);

"Reserved Matter" has the meaning given to it in schedule 3 (*Provisions for Meetings of Certificateholders*) of the Master Declaration of Trust;

"Restricted Global Certificate" means, in respect of a Wakala Series, the Wakala Series Certificates of such Wakala Series sold to QIBs who are also QPs in reliance on Rule 144A in registered form;

"Return Accumulation Commencement Date" means the Issue Date or such other date as may be specified in the applicable Final Terms (or Pricing Supplement, as applicable);

"Return Accumulation Period" means the period beginning on (and including) the Return Accumulation Commencement Date and ending on (but excluding) the first Specified Period Date and each successive period beginning on (and including) a Specified Period Date and ending on (but excluding) the next succeeding Specified Period Date;

"Rule 144A" means Rule 144A under the Securities Act;

"Rules" has the meaning given to it in Wakala Series Condition 23 (*Governing Law and Dispute Resolution*);

"Scheduled Dissolution Date" means, in respect of each Wakala Series, the date specified as such in the applicable Final Terms (or Pricing Supplement, as applicable);

"Securities Act" means the United States Securities Act of 1933, as amended;

"Security Interest" has the meaning given to it in Wakala Series Condition 5 (Negative Pledge);

"Shari'a Adviser" has the meaning given to it in the Wakala Series Service Agency Agreement;

"Specified Amount" means: (i) in respect of a Return Accumulation Period, the amount of profit payable per Calculation Amount for that Return Accumulation Period and which, in the case of Wakala Series Certificates to which Fixed Periodic Distribution Provisions are applicable, and unless otherwise specified in the applicable Final Terms (or Pricing Supplement, as applicable), shall mean the Fixed Amount or Broken Amount specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being payable on the Periodic Distribution Date ending the Specified

Period of which such Return Accumulation Period forms part; and (ii) in respect of any other period, the amount of profit payable per Calculation Amount for that period;

"Specified Currency" means the currency specified as such in the applicable Final Terms (or Pricing Supplement, as applicable) or, if none is specified, the currency in which the Wakala Series Certificates are denominated:

"Specified Denomination(s)" has the meaning given to it in the applicable Final Terms (or Pricing Supplement, as applicable);

"Specified Period" means the period beginning on (and including) the Return Accumulation Commencement Date and ending on (but excluding) the first Periodic Distribution Date and each successive period beginning on (and including) a Periodic Distribution Date and ending on (but excluding) the next succeeding Periodic Distribution Date;

"Specified Period Date" means each Periodic Distribution Date unless otherwise specified in the applicable Final Terms (or Pricing Supplement, as applicable);

"Subsidiary" has the meaning given to it in Wakala Series Condition 5 (Negative Pledge);

"Successor Rate" means the reference rate (and related alternative screen page or source, if available) which is formally recommended by any Relevant Nominating Body as a successor to or replacement of the relevant Reference Rate;

"Tangibility Event" means, if, at any time, following the Issue Date of the first Tranche of a Wakala Series, the Tangibility Ratio, other than as a result of a Total Loss Event, falls below 33 per cent.;

"Tangibility Event Dissolution Amount" means, in respect of each Wakala Series: (i) (where the Tangibility Event Put Right has been exercised in respect of some (but not all) of the Wakala Series Certificates of the relevant Wakala Series) the Partial Dissolution Amount; or (ii) (where the Tangibility Event Put Right has been exercised in respect of all of the Wakala Series Certificates of the relevant Wakala Series) the Final Dissolution Amount;

"Tangibility Event Notice" has the meaning given to it in Wakala Series Condition 11(e)(iii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right);

"Tangibility Event Put Right" means the put right described in Wakala Series Condition 11(e)(iii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right);

"Tangibility Event Put Right Date" shall be: (i) a date falling not less than 75 days following the expiry of the Tangibility Event Put Period; and (ii) a Periodic Distribution Date;

"Tangibility Event Put Right Period" shall be the period of 30 days commencing on the date that a Tangibility Event Notice is given;

"Tangibility Event Trustee Notice" has the meaning given to it in the Wakala Series Service Agency Agreement;

"Tangibility Ratio" has the meaning given to it in the Wakala Series Service Agency Agreement;

"TARGET system" means the real time gross settlement system operated by the Eurosystem or any successor system that replaces it (T2);

"Tax Event" has the meaning given to it in Wakala Series Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons);

"Tax Redemption Amount" means, in respect of each Wakala Series Certificate of a Wakala Series, unless otherwise specified in the applicable Final Terms (or the Pricing Supplement, as applicable), the Final Dissolution Amount;

"Tax Redemption Date" means the date specified as such in the Wakala Series Exercise Notice delivered by the Company to the Trustee in accordance with in Wakala Series Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons);

"**Taxes**" has the meaning given to it in Wakala Series Condition 12 (*Taxation*);

"Total Loss Event" has the meaning given to it in the Wakala Series Service Agency Agreement;

"Transaction Documents" means the Wakala Series Transaction Documents;

"Trust Assets" means the Wakala Series Trust Assets;

"Trustee Administrator" means Conyers Trust Company (Cayman) Limited;

"Unadjusted Benchmark Replacement" means the Benchmark Replacement excluding the Benchmark Replacement Adjustment;

"Unrestricted Global Certificate" means, in respect of a Wakala Series, the Wakala Series Certificates of such Wakala Series offered and sold in reliance on Regulation S, which will be sold to persons who are not U.S. persons outside the United States, in registered form;

"Wakala Asset" has the meaning given to it in the Wakala Series Service Agency Agreement;

"Wakala Portfolio" means, in relation to each Wakala Series, the Wakala Assets, if applicable, the Commodity Murabaha Investment(s) for such Wakala Series and all other rights arising under or with respect to the Wakala Assets and the Commodity Murabaha Investment (including the right to receive payment of principal, profit, rental, Deferred Payment Price and any other amounts due in connection with the relevant Wakala Assets and Commodity Murabaha Investment(s));

"Wakala Series Certificateholder" means a person in whose name a Wakala Series Certificate is registered in the relevant Register (or in the case of joint holders, the first named thereof) save that, for so long as the Wakala Series Certificates of any Wakala Tranche are represented by a Global Wakala Series Certificate, each Accountholder shall be deemed to be the Wakala Series Certificateholder in respect of the aggregate face amount of such Wakala Series Certificates standing to its account in the records of Euroclear or Clearstream, Luxembourg in the case of the Unrestricted Global Certificate or DTC in the case of a Restricted Global Certificate, as the case may be, for the purposes hereof other than for the purpose of payments in respect thereof, the right to which shall be vested, as against the Trustee, solely in the registered holder of such Global Wakala Series Certificates in accordance with and subject to the terms of the relevant Declaration of Trust and such Global Wakala Series Certificates, and the expressions "holder", "Wakala Series Certificateholder" and "holder of Wakala Series Certificates" and related expressions shall (where appropriate) be construed accordingly;

"Wakala Series Exercise Notice" means (as the context requires) an exercise notice delivered or to be delivered in connection with the Wakala Series Purchase Undertaking or Wakala Series Sale Undertaking;

"Wakala Series Exercise Price" means, as the context may require, the Exercise Price, the Change of Control Put Right Exercise Price, the Optional Dissolution (Put Right) Exercise Price or the Tangibility Event Put Right Exercise Price payable following due exercise of the Wakala Series Purchase Undertaking (and as defined therein) or the Exercise Price, the Optional Dissolution (Call Right) Exercise Price or the Optional Dissolution (Make Whole Call Right) Exercise Price payable following due exercise of the Wakala Series Sale Undertaking (and as defined therein) and, in each case, the amount as specified in the relevant Wakala Series Exercise Notice delivered pursuant to the Wakala Series Purchase Undertaking or Wakala Series Sale Undertaking (as applicable);

"Wakala Series Sale Agreement" means any sale agreement entered into in connection with the Wakala Series Purchase Undertaking or, as the case may be, any sale agreement entered into in connection with the Wakala Series Sale Undertaking;

"Wakala Series Service Agent" means the Company in its capacity as service agent under the Wakala Series Service Agency Agreement;

"Wakala Series Transaction Account" means, in respect of each Wakala Series, a non-interest bearing account in the name of the Trustee, opened with the Issuing and Paying Agent in London, into which amounts due and payable to the Trustee under the relevant Wakala Series Transaction Documents are payable;

"Wakala Series Transaction Documents" means, in relation to each Wakala Series, the Declaration of Trust, the Declaration of Commingling of Assets, the Agency Agreement, the Wakala Series Purchase Agreement, the Wakala Series Service Agency Agreement (including the relevant Wakala Series Services Plan), the Wakala Series Purchase Undertaking, the Wakala Series Sale Undertaking, any Wakala Series Sale Agreement and the Wakala Series Master Murabaha Agreement (together with all documents, notices of request to purchase, offer notices, acceptances, notices and confirmations delivered or entered into as contemplated by the Master Murabaha Agreement in connection with the relevant Wakala Series); and

"Wakala Series Trust Assets" has the meaning given to it in Wakala Series Condition 6(a) (*Trust – Trust Assets*).

### 2. **FORM, DENOMINATION AND TITLE**

### (a) Form and Denomination

The Wakala Series Certificates are issued in registered form in the Specified Denomination(s) as specified in the applicable Final Terms (or Pricing Supplement, as applicable), provided that the minimum Specified Denomination shall be €100,000 (or its equivalent in any other currency as at the date of issue of the relevant Wakala Series Certificates) and in case of any Wakala Series Certificates (including Wakala Series Certificates denominated in Sterling) which have a maturity of less than one year and in respect of which the issue proceeds are to be accepted by the Trustee in the United Kingdom or whose issue otherwise constitutes a contravention of Section 19 of the FSMA, the minimum specified denomination shall be £100,000 (or its equivalent in other currencies), unless otherwise permitted by then current law and regulations.

A Definitive Wakala Series Certificate will be issued to each Wakala Series Certificateholder in respect of its registered holding of Wakala Series Certificates. Each Definitive Wakala Series Certificate will be numbered serially with an identifying number which will be recorded on the relevant Definitive Wakala Series Certificate and in the relevant register of Wakala Series Certificateholders which the Trustee will cause to be kept by the relevant Registrar in accordance with the provisions of the Agency Agreement (the "Register").

In respect of each Wakala Series, upon issue, Wakala Series Certificates will be represented by one or more Global Wakala Series Certificates in registered form, which will be deposited with, and registered in the name of a nominee for, a common depositary for Euroclear Bank SA/NV ("Euroclear") and Clearstream Banking S.A. ("Clearstream, Luxembourg") in respect of an Unrestricted Global Certificate and/or The Depository Trust Company ("DTC") in respect of a Restricted Global Certificate. Wakala Series Certificates which are represented by a Global Wakala Series Certificate will be transferable only in accordance with the rules and procedures for the time being of Euroclear, Clearstream Luxembourg and DTC, as the case may be.

References to Euroclear and/or Clearstream, Luxembourg and/or DTC shall, whenever the context so permits, be deemed to include a reference to any additional or alternative clearing system specified in the applicable Final Terms (or Pricing Supplement, as applicable).

## (b) Title

Title to the Wakala Series Certificates passes only by registration in the Register. Subject to the terms of any relevant Global Wakala Series Certificate and/or the definition of "Wakala Series Certificateholders", the registered holder of any Definitive Wakala Series Certificate will (except as otherwise required by law) be treated as the absolute owner of

the Definitive Wakala Series Certificates represented by the Definitive Wakala Series Certificate for all purposes (whether or not any payment thereon is overdue and regardless of any notice of ownership, trust or any interest or any writing on, or the theft or loss of, the Definitive Wakala Series Certificate) and no person will be liable for so treating the holder of any Definitive Wakala Series Certificate. The registered holder of a Definitive Wakala Series Certificate will be recognised by the Trustee as entitled to his Definitive Wakala Series Certificate free from any equity, set-off or counterclaim on the part of the Trustee against the original or any intermediate holder of such Definitive Wakala Series Certificate.

For so long as any of the Wakala Series Certificates is represented by a Global Wakala Series Certificate held on behalf of Euroclear and/or Clearstream Luxembourg in the case of Unrestricted Global Certificates or DTC in the case of Restricted Global Certificates each person (other than another clearing system) who is for the time being shown in the records of either such clearing system as the holder of a particular face amount of such Wakala Series Certificates (in which regard any certificate or other document issued by a clearing system as to the face amount of such Wakala Series Certificates standing to the account of any person shall be conclusive and binding for all purposes save in the case of manifest error) shall be treated by the Trustee, the Delegate, the Company and the Agents as the holder of such face amount of such Wakala Series Certificates for all purposes other than with respect to payment in respect of such Wakala Series Certificates, for which purpose the registered holder of the Global Wakala Series Certificate shall be treated by the Trustee, the Delegate, the Company and any Agent as the holder of such face amount of such Wakala Series Certificates in accordance with and subject to the terms of the relevant Global Wakala Series Certificate and the expressions "Wakala Series Certificateholder" and "holder" in relation to any Wakala Series Certificates and related expressions shall be construed accordingly.

In determining whether a particular person is entitled to a particular face amount of Wakala Series Certificates as aforesaid, each of the Trustee and the Delegate may rely on such evidence and/or information and/or certification as it shall, in its absolute discretion, think fit and, if it does so rely, such evidence and/or information and/or certification shall, in the absence of manifest error, be conclusive and binding on all concerned.

Each holder must look solely to Euroclear, Clearstream, Luxembourg or DTC, as the case may be, for its share of each payment made to the registered holder of the Global Wakala Series Certificate.

# 3. TRANSFERS OF CERTIFICATES

### (a) Transfers

Subject to Wakala Series Condition 3(d) (Transfers of Certificates – Closed Periods), Wakala Series Condition 3(e) (Transfers of Certificates – Regulations), and the provisions of the Agency Agreement, a Definitive Wakala Series Certificate may be transferred in whole or in an amount equal to the Specified Denomination(s) or any integral multiple thereof by depositing the Definitive Wakala Series Certificate, with the form of transfer on the back, duly completed and signed, at the specified office of the Transfer Agent together with such evidence as the Registrar or (as the case may be) such Transfer Agent may reasonably require to prove the title of the transferor and the individuals who have executed the forms of transfer.

Transfers of interests in a Global Wakala Series Certificate will be effected by Euroclear or Clearstream, Luxembourg in the case of an Unrestricted Global Certificate or DTC in the case of a Restricted Global Certificate, as the case may be, and, in turn, by other participants and, if appropriate, indirect participants in such clearing systems acting on behalf of transferors and transferees of such interests. An interest in a Global Wakala Series Certificate will, subject to compliance with all applicable legal and regulatory restrictions, be transferable for Definitive Wakala Series Certificates only in the Specified Denomination or integral multiples thereof and only in accordance with the rules and operating procedures for the time being of Euroclear, Clearstream, Luxembourg, or DTC

as the case may be, and in accordance with the terms and conditions specified in the Master Declaration of Trust and the Agency Agreement.

#### Compulsory Sale

If at any time a holder of an interest in a Restricted Global Certificate is a U.S. person within the meaning of Regulation S that is not a QIB and a QP, the Trustee may: (i) compel such holder to sell its interest in such Restricted Global Certificate to a person who is: (1) a U.S. person who is a QIB and a QP that is, in each case, otherwise qualified to purchase the Wakala Series Certificates represented hereby in a transaction exempt from registration under the Securities Act; or (2) not a U.S person within the meaning of Regulation S; or (ii) compel the holder to sell its interest in the Restricted Global Certificates to the Trustee or an affiliate of the Trustee or transfer its interest in such Restricted Global Certificates to a person designated by or acceptable to the Trustee at a price equal to the lesser of: (x) the purchase price paid by the holder, (y) 100 per cent. of the principal amount of the holder's interest in the Restricted Global Certificate, and (z) the fair market value of such interest in the Restricted Global Certificate. The Trustee has the right to refuse to honour a transfer of an interest in the Restricted Global Certificates to a U.S. person who is not a QIB and a QP.

## (b) **Delivery of New Certificates**

Each new Definitive Wakala Series Certificate to be issued upon any transfer of Wakala Series Certificates will, within three business days of receipt by the Transfer Agent of the duly completed form of transfer endorsed on the relevant Wakala Series Certificate, be mailed by uninsured mail at the risk of the holder entitled to the Definitive Wakala Series Certificate to the address specified in the form of transfer. For the purposes of this Wakala Series Condition 3(b), "business day" shall mean a day on which banks are open for business in the city in which the specified office of the Transfer Agent with whom a Wakala Series Certificate is deposited in connection with a transfer is located.

Where some but not all of the Wakala Series Certificates in respect of which a Definitive Wakala Series Certificate is issued are to be transferred, a new Definitive Wakala Series Certificate in respect of the Wakala Series Certificates not so transferred will, within five business days of receipt by the Transfer Agent of the original Definitive Wakala Series Certificate, be mailed by uninsured mail at the risk of the holder of the Wakala Series Certificates not so transferred to the address of such holder appearing on the Register or as specified in the form of transfer.

Except in the limited circumstances described in each Global Wakala Series Certificate, owners of interests in a Global Wakala Series Certificate will not be entitled to receive physical delivery of Wakala Series Certificates.

## (c) Formalities Free of Charge

Registration of any transfer of Wakala Series Certificates will be effected without charge on behalf of the Trustee by the Registrar or the Transfer Agent but upon payment (or the giving of such indemnity as the Trustee, Registrar or Transfer Agent may reasonably require) by the transferee in respect of any stamp duty, tax or other governmental charges which may be imposed in relation to such transfer.

# (d) Closed Periods

No Wakala Series Certificateholder may require the transfer of a Wakala Series Certificate to be registered during the period of 15 days ending on (and including) the due date for any payment of the Dissolution Amount, Partial Dissolution Amount or any Periodic Distribution Amount as specified in the applicable Final Terms (or Pricing Supplement, as applicable) or any other date on which payment of the face amount or payment of any profit in respect of a Wakala Series Certificate falls due as specified in the applicable Final Terms (or Pricing Supplement, as applicable).

### (e) Regulations

All transfers of Wakala Series Certificates and entries on the Register will be made subject to the detailed regulations concerning transfers of Wakala Series Certificates scheduled to the Master Declaration of Trust. A copy of the current regulations will be mailed (free of charge) by the relevant Registrar to any Wakala Series Certificateholder who requests in writing a copy of such regulations.

Unless otherwise requested by him, each Wakala Series Certificateholder shall be entitled to receive, in accordance with Wakala Series Condition 2(b) (Form, Denomination and Title – Title), only one Definitive Wakala Series Certificate in respect of his or her entire holding of Wakala Series Certificates. In the case of a transfer of a portion of the face amount of a Definitive Wakala Series Certificate, a new Definitive Wakala Series Certificate in respect of the balance of the Wakala Series Certificates not transferred will be issued to the transferor in accordance with Wakala Series Condition 3(b) (Transfers of Certificates – Delivery of New Certificates).

### 4. STATUS AND LIMITED RECOURSE

#### (a) Status

Each Wakala Series Certificate will represent an undivided *pro rata* ownership interest in the relevant Wakala Series Trust Assets (pursuant to the relevant Declaration of Trust) and is a direct, unsubordinated, unsecured and limited recourse obligation of the Trustee. Each Wakala Series Certificate will rank *pari passu*, without preference or priority, with all other Wakala Series Certificates of the relevant Wakala Series issued under the Programme.

The payment obligations of the Company (in any capacity) under the Wakala Series Transaction Documents shall, save for such exceptions as may be provided for by applicable legislation and subject to the negative pledge provisions in Wakala Series Condition 5 (*Negative Pledge*), at all times rank at least equally with all other unsecured and unsubordinated obligations of the Company, present and future.

## (b) Limited Recourse

The proceeds of the relevant Wakala Series Trust Assets are the sole source of payments on the Wakala Series Certificates of each Wakala Series. The Wakala Series Certificates do not represent an interest in or obligation of any of the Trustee (other than in respect of the relevant Wakala Series Trust Assets), the Company (to the extent that it fulfils its obligations under the Wakala Series Transaction Documents to which it is a party), the Delegate or any of their respective affiliates. Accordingly, Wakala Series Certificateholders, by subscribing for or acquiring the Wakala Series Certificates, acknowledge that they will have no recourse to any assets of the Trustee (and/or its directors, officers, administrators or shareholders) or the Company (to the extent that it fulfils all of its obligations under the Wakala Series Transaction Documents to which it is a party) or the Delegate or any of their respective affiliates in respect of any shortfall in the expected amounts from the relevant Wakala Series Trust Assets to the extent the relevant Wakala Series Trust Assets have been exhausted in accordance with the Wakala Series Transaction Documents, following which all obligations of the Trustee, the Delegate, the Company and their respective affiliates shall be extinguished.

The Company is obliged to make payments under the relevant Wakala Series Transaction Documents to which it is a party directly to the Trustee for and on behalf of the Wakala Series Certificateholders. The Trustee and the Delegate (acting in the name of the Trustee, for and on behalf of the Wakala Series Certificateholders) have direct recourse against the Company to recover payments due but unpaid to the Trustee from the Company pursuant to such Wakala Series Transaction Documents. Neither the Trustee nor the Delegate shall be liable for the late, partial or non-recovery of any such payments from the Company save in the case its wilful default or actual fraud.

The net proceeds of the realisation of, or enforcement with respect to, the relevant Wakala Series Trust Assets may not be sufficient to make all payments due in respect of the Wakala Series Certificates. If, following distribution of such proceeds, there remains a shortfall in payments due under the Wakala Series Certificates, subject to Wakala Series Condition 16 (Enforcement and Exercise of Rights), Wakala Series Certificateholders will not have any claim against the Trustee (and/or its directors, officers or shareholders), the Company (to the extent that it fulfils its obligations under the Wakala Series Transaction Documents to which it is a party), the Delegate, the Agents or any of their respective affiliates, or against any of their respective assets (other than the relevant Wakala Series Trust Assets) in respect of such shortfall and any unsatisfied claims of the Wakala Series Certificateholders shall be extinguished. In particular, no Wakala Series Certificateholder will be able to petition for, or join any other person in instituting proceedings for, the reorganisation, liquidation, winding-up or receivership of the Trustee (and/or its directors), the Company (to the extent that it fulfils its obligations under the Wakala Series Transaction Documents to which it is a party), the Delegate, the Agents or any of their respective affiliates as a consequence of such shortfall or otherwise.

## (c) Agreement of Certificateholders

By purchasing Wakala Series Certificates, each Wakala Series Certificateholder is deemed to have agreed that, notwithstanding anything to the contrary contained in these Wakala Series Conditions or any Wakala Series Transaction Document:

- (i) no payment of any amount whatsoever shall be made by any of the Trustee, the Delegate (acting in the name of the Trustee, for and on behalf of the Wakala Series Certificateholders) or any of their respective agents on their behalf except to the extent funds are available therefor from the relevant Wakala Series Trust Assets;
- (ii) no recourse shall be had for the payment of any amount owing hereunder or under any relevant Wakala Series Transaction Document, whether for the payment of any fee, indemnity or other amount hereunder or any other obligation or claim arising out of or based upon the Wakala Series Transaction Documents, against the Trustee (and/or its directors, officers, administrators or shareholders), the Company (to the extent that it fulfils its obligations under the Wakala Series Transaction Documents to which it is a party), the Delegate, any Agent or any of their respective agents or affiliates to the extent the relevant Wakala Series Trust Assets have been exhausted following which all obligations of the Trustee, the Delegate, the Company, any Agents and their respective agents or affiliates shall be extinguished;
- (iii) prior to the date which is one year and one day after the date on which all amounts owing by the Trustee under the Wakala Series Transaction Documents to which it is a party have been paid in full, no Wakala Series Certificateholder will institute against, nor join with any other person in instituting against, the Trustee any bankruptcy, reorganisation, arrangement or liquidation proceedings or other proceedings under any bankruptcy or similar law;
- (iv) no recourse under any obligation, covenant or agreement contained in any Wakala Series Transaction Document shall be had against any shareholder, member, officer, agent or director of the Trustee, by the enforcement of any assessment or by any proceeding, by virtue of any statute or otherwise. The obligations of the Trustee under the Wakala Series Transaction Documents to which it is a party are corporate or limited liability obligations of the Trustee and no personal liability shall attach to or be incurred by the shareholders, members, officers, agents or directors of the Trustee save in the case of their wilful default or actual fraud. Reference in these Wakala Series Conditions to wilful default or actual fraud means a finding to such effect by a court of competent jurisdiction in relation to the conduct of the relevant party; and
- (v) no Wakala Series Certificateholder shall be entitled to claim or exercise any right of set-off, counterclaim, abatement or other similar remedy which it might

otherwise have, under the laws of any jurisdiction, in respect of such Wakala Series Certificate. No collateral is or will be given for the payment obligations under the Wakala Series Certificates.

#### 5. **NEGATIVE PLEDGE**

So long as any Wakala Series Certificate remains outstanding (as defined in the Master Declaration of Trust), the Company will not, and will ensure that none of its Subsidiaries will, create or have outstanding, any mortgage, charge, lien, pledge or other security interest (each a "Security Interest"), other than a Permitted Security Interest, upon the whole or any part of its present or future undertaking, assets or revenues (including any uncalled capital) to secure any Relevant Indebtedness or Relevant Sukuk Obligation, or any guarantee or indemnity in respect of any Relevant Indebtedness or Relevant Sukuk Obligation, without at the same time or prior thereto according to its payment obligations to the Trustee under the Wakala Series Transaction Documents to which it is a party the same security as is created or subsisting to secure any such Relevant Indebtedness, Relevant Sukuk Obligation, guarantee or indemnity or such other security as either: (i) the Delegate shall in its absolute discretion deem not materially less beneficial to the interests of the Wakala Series Certificateholders; or (ii) shall be approved by an Extraordinary Resolution of the Wakala Series Certificateholders.

In these Wakala Series Conditions:

"Excluded Subsidiary" means any Subsidiary of the Company:

- (i) which is a single purpose company whose principal assets and business are constituted by the ownership, acquisition, leasing, construction, development (including any subsequent development) or operation of any project or asset (or group of related assets); and
- (ii) whose indebtedness for financed or raised money in respect of the financing of such ownership, acquisition, leasing, construction, development (including any subsequent development) or operation of any project or asset (or group of related assets) is subject to no recourse (other than any Permitted Recourse) to the Company or any of its Subsidiaries (other than another Excluded Subsidiary) in respect of the repayment thereof;

"Permitted Recourse" means recourse to the Company or any of its Subsidiaries in respect of any financing or refinancing of all or part of the costs of the ownership, acquisition, leasing, construction, development (including any subsequent development) or operation of any project or asset (or group of related assets), so long as the terms of such recourse are restricted such that:

- (i) it shall be released following completion of the development or construction of the relevant asset (or group of related assets) to the satisfaction of the holders of such indebtedness; or
- (ii) it is limited to:
  - (1) an agreed cash amount, and may only be enforced in the event that the development or construction of such project or asset (or group of related assets) cannot be completed or is subject to cost overruns or delays; or
  - (2) the cash flow or net cash flow (other than historic cash flow or historic net cash flow) from such project or asset (or group of related assets); or
  - (3) shares, securities or other instruments representing ownership in, or indebtedness of, an Excluded Subsidiary; or
  - (4) an agreement by the Company or any of its Subsidiaries not to dispose of any or all of such shares, securities or other instruments as are referred to in paragraph (3) above; or
  - (5) an agreement by the Company or any of its Subsidiaries to subordinate its rights in respect of such shares, securities or other instruments for the benefit of the holders of indebtedness incurred by an Excluded Subsidiary; or

(6) recourse in respect of any policy of insurance (or similar instrument, but for the avoidance of doubt not including any financial guarantee) which may be granted by the Company or any of its Subsidiaries (other than an Excluded Subsidiary) for the benefit of an Excluded Subsidiary;

### "Permitted Security Interest" means:

- (i) any Security Interest existing on the date on which agreement is reached to issue the first Wakala Tranche of the Wakala Series Certificates;
- (ii) any Security Interest securing Relevant Indebtedness or Relevant Sukuk Obligation of a person and/or its subsidiaries existing at the time that such person is merged into, or consolidated with, the Company or any of its Subsidiaries, provided that such Security Interest was not created in contemplation of such merger or consolidation and does not extend to any other assets or property of the Company or any of its Subsidiaries;
- (iii) any Security Interest existing on any property or assets prior to the acquisition thereof by the Company or any of its Subsidiaries and not created in contemplation of such acquisition;
- (iv) any renewal of or substitution for any Security Interest permitted by any of paragraphs (i) to (iii) (inclusive) of this definition, provided that with respect to any such Security Interest the principal amount secured has not increased and the Security Interest has not been extended to any additional assets (other than the proceeds of such assets); or
- (v) any Security Interest in respect of any Relevant Indebtedness or Relevant Sukuk Obligation not otherwise permitted under any other paragraph of this definition, provided that the aggregate outstanding amount secured thereby shall not at any time exceed an amount equal to 10 per cent. of Total Assets of the Company;

"Project Financing Indebtedness" means any indebtedness incurred in connection with the financing or refinancing (including any such financing or refinancing which is intended to be in compliance with the principles of *Shari'a*) of all or part of the costs of the ownership, acquisition, leasing, construction, development (including any subsequent development) or operation of any project or asset (or group of related assets), provided that the principal source of payment or repayment of such indebtedness is: (i) the project or asset (or group of related assets) so financed or refinanced and/or the revenues or cashflows derived from such project or asset; or (ii) the assets and undertaking of an Excluded Subsidiary and/or shares, securities or other instruments representing ownership in, or indebtedness of, an Excluded Subsidiary and provided further that the person or persons to whom any such indebtedness is or may be owed by the relevant obligor has no recourse (other than Permitted Recourse) to the Company or any Subsidiary;

"Relevant Indebtedness" means any indebtedness (other than: (i) Project Financing Indebtedness; and (ii) Securitisation Indebtedness) which is in the form of, or represented or evidenced by, bonds, certificates, debentures, loan stock or other securities which for the time being are, or are intended to be, or capable of being, quoted, listed or dealt in or traded on any stock exchange or over-the-counter or other securities market;

"Relevant Sukuk Obligation" means any present or future undertaking or other obligation to pay any money given in connection with any issue of trust certificates or other securities intended to be issued in compliance with the principles of *Shari'a*, whether or not in return for consideration of any kind, which for the time being are, or are intended to be or are capable of being, quoted, listed or dealt in or traded on any stock exchange or over-the-counter or other securities market;

"Securitisation" means any securitisation (Islamic or otherwise) of existing or future assets and/or revenues, provided that: (i) any Security Interest given by the Company or any Subsidiary in connection therewith is limited solely to the assets and/or revenues which are the subject of the securitisation; (ii) each person participating in such securitisation expressly agrees to limit its recourse to the assets and/or revenues so securitised as the principal source of repayment for the money advanced or payment of any other liability; and (iii) there is no other recourse to the Company or any Subsidiary in respect of any default by any person under the securitisation;

"Securitisation Indebtedness" means any indebtedness incurred in connection with any Securitisation;

"Subsidiary" means, at any particular time, any company which is then directly or indirectly controlled, or more than 50 per cent. of whose issued equity share capital (or equivalent) is then beneficially owned by the Company. For a company to be "controlled" by the Company means that the Company (whether directly or indirectly and whether by the ownership of share capital, the possession of voting power, contract, trust or otherwise) has the power to appoint and/or remove all or the majority of the members of the board of directors or other governing body of that company or otherwise controls, or has the power to control, the affairs and policies of that company; and

"Total Assets" means at any time: (i) in relation to the Company, the consolidated total assets of the Company, calculated by reference to the then latest audited consolidated financial statements of the Company; (ii) in relation to any Subsidiary, the total assets (consolidated in the case of a Subsidiary which itself has subsidiaries) of such Subsidiary calculated by reference to the then latest financial statements (consolidated or, as the case may be, unconsolidated) of such Subsidiary, provided that for this purpose, in calculating the amount of the total assets of any Subsidiary of the Company, any receivables due from the Company or any other Subsidiary shall be excluded and provided further that if at any time the relevant financial statements do not include a line item for "total assets", the relevant amount shall be that which the Company determines (after consultation with its external auditors) to be the amount of the relevant total assets (consolidated or, as the case may be, unconsolidated) in accordance with the accounting principles used in preparation of the then latest consolidated financial statements.

### 6. THE TRUST

### (a) Trust Assets

Pursuant to the relevant Declaration of Trust for each Wakala Series, the Trustee has declared that it will hold the Wakala Series Trust Assets for each Wakala Series upon trust absolutely for and on behalf of the Wakala Series Certificateholders *pro rata* according to the face amount of Wakala Series Certificates held by each Wakala Series Certificateholder. The term "Wakala Series Trust Assets" means for each Wakala Series:

- the cash proceeds of the issue of the Wakala Series, pending application thereof in accordance with the terms of the Wakala Series Transaction Documents;
- (ii) the interests, rights, benefits and entitlements, present and future, of the Trustee in, to and under the Wakala Portfolio;
- (iii) the interests, rights, benefits and entitlements, present and future, of the Trustee in, to and under the Wakala Series Transaction Documents (excluding: (1) any representations given by the Company to the Trustee and/or the Delegate pursuant to any of the Wakala Series Transaction Documents; and (2) the covenant given to the Trustee and/or the Delegate pursuant to clause 17 (Remuneration and Indemnification of the Trustee and the Delegate) of the Master Declaration of Trust); and
- (iv) all monies standing to the credit of the relevant Wakala Series Transaction Account from time to time,

and all proceeds of the foregoing.

See "Wakala Series Certificates Structure Diagram and Cash Flows" and "Summary of Principal Transaction Documents" in the Base Prospectus for detail on the Wakala Series Transaction Documents.

## (b) Application of Proceeds from Trust Assets

On each Periodic Distribution Date, Partial Dissolution Date, Dissolution Date or any earlier date specified for the dissolution of the Wakala Series Trust of the relevant Wakala

Series in accordance with Wakala Series Condition 11 (*Capital Distributions of the Trust*), as applicable, the Issuing and Paying Agent shall apply the monies standing to the credit of the relevant Wakala Series Transaction Account in the following order of priority:

- (i) first, (to the extent not previously paid) to pay the Delegate all amounts owing or payable to it under the Wakala Series Transaction Documents in its capacity as Delegate and to any receiver, manager or administrative receiver or any other appointee in respect of the Wakala Series Trust by the Delegate in accordance with the relevant Declaration of Trust;
- (ii) second, (to the extent not previously paid) to pay pro rata and pari passu: (1) the Trustee in respect of all amounts properly incurred and documented owing to it under the Wakala Series Transaction Documents in its capacity as Trustee; (2) the Trustee Administrator in respect of all amounts owing to it under the Wakala Series Transaction Documents and the Corporate Services Agreement in its capacity as Trustee Administrator; and (3) each Agent in respect of all amounts owing to such Agent on account of its properly incurred fees, costs, charges and expenses and the payment or satisfaction of any liability incurred by such Agent pursuant to the Agency Agreement or the other Wakala Series Transaction Documents in its capacity as Agent;
- (iii) *third*, for application in or towards payment *pari passu* and rateably of all Periodic Distribution Amounts due and unpaid;
- (iv) fourth, only if such payment is made on a Partial Dissolution Date for application in or towards payment of the relevant Partial Dissolution Amount;
- (v) *fifth*, only if such payment is made on a Dissolution Date, for application in or towards payment of the relevant Dissolution Amount; and
- (vi) sixth, only if such payment is made on a Dissolution Date, payment of any residual amount to the Company in its capacity as the Wakala Series Service Agent under the Wakala Series Service Agency Agreement as an Incentive Payment (as defined in the Wakala Series Service Agency Agreement) for its performance.

### 7. COVENANTS

The Trustee covenants that, among other things, for so long as any Wakala Series Certificate is outstanding (as defined in the Master Declaration of Trust), it shall not:

- (a) incur any indebtedness in respect of financed or raised money whatsoever, or give any guarantee or indemnity in respect of any obligation of any person or issue any shares (or rights, warrants or options in respect of shares or securities convertible into or exchangeable for shares) except, in all cases, as contemplated in the Transaction Documents;
- (b) grant or permit to be outstanding any lien, pledge, charge or other security interest over any of its present or future indebtedness for financed or raised money or upon any of its present or future assets, properties or revenues (other than those arising by operation of law (if any) (other than under or pursuant to any of the Transaction Documents));
- (c) sell, lease, transfer, assign, participate, exchange or otherwise dispose of, or pledge, mortgage, hypothecate or otherwise encumber (by security interest, lien (statutory or otherwise), preference, priority or other security agreement or preferential arrangement of any kind or nature whatsoever or otherwise) (or permit such to occur or suffer such to exist), any part of its interests in any of the Wakala Series Trust Assets except pursuant to the relevant Transaction Documents;
- (d) subject to Wakala Series Condition 20 (Meetings of Certificateholders, Modification, Waiver, Authorisation and Determination) and the Master Declaration of Trust, amend or

agree to any amendment of any Wakala Series Transaction Document to which it is a party (other than in accordance with the terms thereof) or its constitutional documents;

- (e) except as provided in the Master Declaration of Trust as supplemented by any relevant Supplemental Declaration of Trust (and save for any trusts or arrangements entered into in respect of any trust certificates previously issued by the Trustee and outstanding as at 5 September 2023), act as trustee in respect of any trust other than a trust in respect of a Wakala Series or in respect of any parties other than the Wakala Series Certificateholders;
- (f) have any subsidiaries or employees;
- (g) redeem any of its shares or pay any dividend or make any other distribution to its shareholders;
- (h) use the proceeds of the issue of the Wakala Series Certificates of any Wakala Series for any purpose other than as stated in the Wakala Series Transaction Documents;
- (i) prior to the date which is one year and one day after the date on which the relevant Wakala Series Trust is dissolved, put to its directors or shareholders any resolution for, or appoint any liquidator for, its winding-up or any resolution for the commencement of any other bankruptcy or insolvency proceeding with respect to it; or
- (j) enter into any contract, transaction, amendment, obligation or liability other than the Transaction Documents to which it is a party and the Corporate Services Agreement or as expressly permitted or required thereunder or engage in any business or activity other than:
  - (i) as provided for or permitted in the Transaction Documents;
  - (ii) the ownership, management and disposal of the relevant Trust Assets in respect of a Series as provided in the Transaction Documents; and
  - (iii) such other matters which are incidental thereto.

# 8. FIXED PERIODIC DISTRIBUTION PROVISIONS

This Wakala Series Condition 8 is applicable to the Wakala Series Certificates only if the Fixed Periodic Distribution Provisions are specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being applicable.

### (a) Periodic Distribution Amount

Each Wakala Series Certificate bears profit on its outstanding face amount from the Return Accumulation Commencement Date at the rate per annum (expressed as a percentage) equal to the Profit Rate, such profit being payable in arrear on each Periodic Distribution Date, in respect of the Return Accumulation Period ending on such date. The amount of profit payable shall be determined in accordance with Wakala Series Condition 8(b) (Fixed Periodic Distribution Provisions – Calculations). Each such amount of profit is referred to in these Wakala Series Conditions as a "Periodic Distribution Amount". Periodic Distribution Amounts shall be distributed to Wakala Series Certificateholders, pro rata to their respective holdings, out of amounts transferred to the Wakala Series Transaction Account and subject to Wakala Series Condition 6(b) (The Trust – Application of Proceeds from Trust Assets) and Wakala Series Condition 10 (Payment).

## (b) Calculations

The Periodic Distribution Amount payable per Calculation Amount in respect of any Wakala Series Certificate for any Return Accumulation Period shall be equal to the product of: (i) the Profit Rate; (ii) the Calculation Amount; and (iii) the Day Count Fraction for such Return Accumulation Period, unless a Specified Amount (or a formula for its calculation) is applicable to such Return Accumulation Period, in which case the profit payable per Calculation Amount in respect of such Wakala Series Certificate for

such Return Accumulation Period shall equal such Specified Amount (or be calculated in accordance with such formula).

#### (c) Payment in Arrear

Subject to Wakala Series Condition 8(d) (Fixed Periodic Distribution Provisions – Cessation of Profit Entitlement), Wakala Series Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons) to Wakala Series Condition 11(h) (Capital Distributions of the Trust – Dissolution following a Dissolution Event) (inclusive) and Wakala Series Condition 15 (Dissolution Events), each Periodic Distribution Amount will be paid in respect of the relevant Wakala Series Certificates in arrear on each Periodic Distribution Date.

# (d) Cessation of Profit Entitlement

- (i) No further amounts will be payable on any Wakala Series Certificate from and including the Scheduled Dissolution Date or, as the case may be, the relevant Dissolution Date (excluding a Total Loss Dissolution Date), unless default is made in the payment of the relevant Dissolution Amount, as a result of: (1) the failure by the Company to pay the relevant Wakala Series Exercise Price in accordance with the terms of the Wakala Series Purchase Undertaking or the Wakala Series Sale Undertaking; and (2) no Wakala Series Sale Agreement having been executed following the exercise of the Wakala Series Purchase Undertaking or the Wakala Series Sale Undertaking, in which case Periodic Distribution Amounts will continue to accrue in respect of the Wakala Series Certificates in the manner provided in this Wakala Series Condition 8 and as further detailed in the Wakala Series Transaction Documents to, but excluding, the Relevant Date.
- (ii) If a Total Loss Event occurs, no Periodic Distribution Amounts shall accrue to Wakala Series Certificateholders under the Wakala Series Conditions in respect of the period from the occurrence of such Total Loss Event to the Relevant Date.

### 9. FLOATING PERIODIC DISTRIBUTION PROVISIONS

This Wakala Series Condition 9 is applicable to the Wakala Series Certificates only if the Floating Periodic Distribution Provisions are specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being applicable.

## (a) Periodic Distribution Amount

Each Wakala Series Certificate bears profit on its outstanding face amount from the Return Accumulation Commencement Date at the rate per annum (expressed as a percentage) equal to the Profit Rate, such profit being payable in arrear on each Periodic Distribution Date, in respect of the Return Accumulation Period ending on such date. The amount of profit payable shall be determined in accordance with Wakala Series Condition 9(b) (Floating Periodic Distribution Provisions – Calculations). Each such amount of profit is referred to in these Wakala Series Conditions as a "Periodic Distribution Amount". Periodic Distribution Amounts shall be distributed to Wakala Series Certificateholders, pro rata to their respective holdings, out of amounts transferred to the Wakala Series Transaction Account and subject to Wakala Series Condition 6(b) (The Trust – Application of Proceeds from Trust Assets) and Wakala Series Condition 10 (Payment).

Such Periodic Distribution Date(s) is/are either specified in the applicable Final Terms (or Pricing Supplement, as applicable) as Specified Periodic Distribution Dates or, if no Specified Periodic Distribution Date(s) is/are specified, Periodic Distribution Date shall mean each date which falls the number of months or other period specified in the applicable Final Terms (or Pricing Supplement, as applicable) as the Specified Period after the preceding Periodic Distribution Date or, in the case of the first Periodic Distribution Date, after the Return Accumulation Commencement Date.

If any date referred to in these Wakala Series Conditions that is specified to be subject to adjustment in accordance with a Business Day Convention would otherwise fall on a day that is not a Business Day, then, if the Business Day Convention specified is: (i) the "Floating Rate Business Day Convention", such date shall be postponed to the next day that is a Business Day unless it would thereby fall into the next calendar month, in which event: (1) such date shall be brought forward to the immediately preceding Business Day, and (2) each subsequent such date shall be the last Business Day of the month in which such date would have fallen had it not been subject to adjustment; (ii) the "Following Business Day Convention", such date shall be postponed to the next day that is a Business Day; (iii) the "Modified Following Business Day Convention", such date shall be postponed to the next day that is a Business Day unless it would thereby fall into the next calendar month, in which event such date shall be brought forward to the immediately preceding Business Day; or (iv) the "Preceding Business Day Convention", such date shall be brought forward to the immediately preceding Business Day.

#### (b) Calculations

The Profit Rate for each Return Accumulation Period shall be determined in the manner specified in the applicable Final Terms (or Pricing Supplement, as applicable) and the provisions below relating to any one or more of ISDA Determination, Screen Rate Determination or Linear Interpolation shall apply, depending upon which is specified in the applicable Final Terms (or Pricing Supplement, as applicable).

The Periodic Distribution Amount payable per Calculation Amount in respect of any Wakala Series Certificate for any Return Accumulation Period shall be equal to the product of: (i) the Profit Rate; (ii) the Calculation Amount; and (iii) the Day Count Fraction for such Return Accumulation Period, unless a Specified Amount (or a formula for its calculation) is applicable to such Return Accumulation Period, in which case the profit payable per Calculation Amount in respect of such Wakala Series Certificate for such Return Accumulation Period shall equal such Specified Amount (or be calculated in accordance with such formula).

### (1) ISDA Determination

Where ISDA Determination is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as the manner in which the Profit Rate is to be determined, the Profit Rate for each Return Accumulation Period will be the relevant ISDA Rate plus or minus (as indicated in the applicable Final Terms (or Pricing Supplement, as applicable)) the Margin (if any). For this purpose, "ISDA Rate" for a Return Accumulation Period means a rate equal to the Floating Rate that would be determined by the Issuing and Paying Agent under an interest rate swap transaction if the Issuing and Paying Agent were acting as Calculation Agent under an interest rate swap transaction under the terms of an agreement incorporating the ISDA Definitions and under which:

- (w) if the applicable Final Terms (or Pricing Supplement, as applicable) specifies either "2006 ISDA Definitions" or "2021 ISDA Definitions" as the applicable ISDA Definitions:
  - (A) the Floating Rate Option is as specified in the applicable Final Terms (or Pricing Supplement, as applicable);
  - (B) the Designated Maturity, if applicable, is a period specified in the applicable Final Terms (or Pricing Supplement, as applicable);
  - (C) the relevant Reset Date, unless otherwise specified in the applicable Final Terms (or Pricing Supplement, as applicable), has the meaning given to it in the ISDA Definitions;

- (D) if the specified Floating Rate Option is an Overnight Floating Rate Option, Compounding is specified to be applicable in the applicable Final Terms (or Pricing Supplement, as applicable) and:
  - (I) if Compounding with Lookback is specified as the Compounding Method in the applicable Final Terms (or Pricing Supplement, as applicable) then: (a) Compounding with Lookback is the Overnight Rate Compounding Method, and (b) Lookback is the number of Applicable Business Days specified in the applicable Final Terms (or Pricing Supplement, as applicable);
  - (II) if Compounding with Observation Period Shift is specified as the Compounding Method in the applicable Final Terms (or Pricing Supplement, as applicable) then:
    (a) Compounding with Observation Period Shift is the Overnight Rate Compounding Method, (b) Observation Period Shift is the number of Observation Period Shift Business Days specified in the applicable Final Terms (or Pricing Supplement, as applicable), and (c) Observation Period Shift Additional Business Days, if applicable, are the days specified in the applicable Final Terms (or Pricing Supplement, as applicable); or
  - (III) if Compounding with Lockout is specified as the Compounding Method in the applicable Final Terms (or Pricing Supplement, as applicable) then: (a) Compounding with Lockout is the Overnight Rate Compounding Method, (b) Lockout is the number of Lockout Period Business Days specified in the applicable Final Terms (or Pricing Supplement, as applicable), and (c) Lockout Period Business Days, if applicable, are the days specified in the applicable Final Terms (or Pricing Supplement, as applicable);
- (E) if the specified Floating Rate Option is an Overnight Floating Rate Option, Averaging is specified to be applicable in the applicable Final Terms (or Pricing Supplement, as applicable) and:
  - (I) if Averaging with Lookback is specified as the Averaging Method in the applicable Final Terms (or Pricing Supplement, as applicable) then: (a) Averaging with Lookback is the Overnight Rate Averaging Method, and (b) Lookback is the number of Applicable Business Days specified in the applicable Final Terms (or Pricing Supplement, as applicable);
  - (II) if Averaging with Observation Period Shift is specified as the Averaging Method in the applicable Final Terms (or Pricing Supplement, as applicable) then: (a) Averaging with Overnight Period Shift is the Overnight Rate Averaging Method, (b) Observation Period Shift is the number of Observation Period Shift Business Days specified in the applicable Final Terms (or Pricing Supplement, as applicable), and (c) Observation Period Shift Additional Business Days, if applicable, are the days specified in the applicable Final Terms (or Pricing Supplement, as applicable); or

- (III) if Averaging with Lockout is specified as the Averaging Method in the applicable Final Terms (or Pricing Supplement, as applicable) then: (a) Averaging with Lockout is the Overnight Rate Averaging Method, (b) Lockout is the number of Lockout Period Business Days specified in the applicable Final Terms (or Pricing Supplement, as applicable), and (c) Lockout Period Business Days, if applicable, are the days specified in the applicable Final Terms (or Pricing Supplement, as applicable); and
- (F) if the specified Floating Rate Option is an Index Floating Rate Option and Index Provisions are specified to be applicable in the applicable Final Terms (or Pricing Supplement, as applicable), the Compounded Index Method with Observation Period Shift shall be applicable and: (I) Observation Period Shift is the number of Observation Period Shift Business Days specified in the applicable Final Terms (or Pricing Supplement, as applicable); and (II) Observation Period Shift Additional Business Days, if applicable, are the days specified in the applicable Final Terms (or Pricing Supplement, as applicable);
- (x) references in the ISDA Definitions to:
  - (A) "Calculation Period" shall be references to the relevant Return Accumulation Period;
  - (B) "Confirmation" shall be references to the applicable Final Terms (or Pricing Supplement, as applicable);
  - (C) "Effective Date" shall be references to the Return Accumulation Commencement Date; and
  - (D) "Termination Date" shall be references to the Scheduled Dissolution Date;
- (y) if the applicable Final Terms (or Pricing Supplement, as applicable) specifies "2021 ISDA Definitions" as being applicable:
  - (A) "Administrator/Benchmark Event" shall be disapplied; and
  - (B) if the Temporary Non-Publication Fallback in respect of any specified Floating Rate Option is specified to be "Temporary Non-Publication Fallback Alternative Rate" in the Floating Rate Matrix of the 2021 ISDA Definitions the reference to "Calculation Agent Alternative Rate Determination" in the definition of "Temporary Non-Publication Fallback Alternative Rate" shall be replaced by "Temporary Non-Publication Fallback Previous Day's Rate"; and
- (z) unless otherwise defined, capitalised terms used in this Wakala Series Condition 9(b)(1) shall have the meaning ascribed to them in the ISDA Definitions.

For the purposes of this Wakala Series Condition 9(b)(1), "Floating Rate", "Calculation Agent", "Floating Rate Option", "Designated Maturity", "Reset Date", "Overnight Floating Rate Option", "Overnight Rate Compounding Method", "Compounding with Lookback", "Compounding with Observation Period Shift", "Compounding with Lockout", "Averaging with Lookback", "Averaging with Observation Period Shift", "Averaging with Lockout", "Compounded Index Floating Rate Option", "Index Method" and "Compounded

Index Method with Observation Period Shift" shall have the meanings given to those terms in the ISDA Definitions.

Unless otherwise stated in the applicable Final Terms (or Pricing Supplement, as applicable), the Minimum Profit Rate shall be deemed to be zero.

- (2) Screen Rate Determination not referencing SOFR, SONIA or €STR
  - (x) Where Screen Rate Determination is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as the manner in which the Profit Rate is to be determined, the Profit Rate for each Return Accumulation Period will, subject as provided below, be either: (A) the offered quotation; or (B) the arithmetic mean (rounded if necessary to the fifth decimal place, with 0.000005 being rounded upwards) of the offered quotations, in each case, (expressed as a percentage rate per annum) for the Reference Rate which appears or appear, as the case may be, on the Relevant Screen Page (or such replacement page on that service which displays the information) at the Relevant Time on the Periodic Distribution Determination Date in question plus or minus (as indicated in the applicable Final Terms (or Pricing Supplement, as applicable)) the Margin (if any), all as determined by the Calculation Agent. If five or more of such offered quotations are available on the Relevant Screen Page, the highest (or, if there is more than one such highest quotation, one only of such quotations) and the lowest (or, if there is more than one such lowest quotation, one only of such quotations) shall be disregarded by the Calculation Agent for the purpose of determining the arithmetic mean (rounded as provided above) of such offered quotations.
  - If: (A) the Relevant Screen Page is not available; (B) in the case of (y) Wakala Series Condition 9(b)(2)(x)(A) (Floating Periodic Distribution Provisions – Calculations – Screen Rate Determination not referencing SOFR, SONIA or  $\in$ STR), no offered quotation appears; or (C) in the case of Wakala Series Condition 9(b)(2)(x)(B) (Floating Periodic Distribution Provisions – Calculations – Screen Rate Determination not referencing SOFR, SONIA or  $\in$ STR), fewer than three offered quotations appear, in each case, as at the Relevant Time, subject as provided below, the Trustee (failing whom, the Company) shall request the principal office in the Relevant Financial Centre of each of the Reference Banks to provide the Calculation Agent with its offered quotation (expressed as a percentage rate per annum) for the Reference Rate at approximately the Relevant Time on the Periodic Distribution Determination Date in question. If two or more of the Reference Banks provide the Calculation Agent with offered quotations, the Profit Rate for such Return Accumulation Period shall be the arithmetic mean (rounded if necessary to the fifth decimal place, with 0.000005 being rounded upwards) of such offered quotations plus or minus (as appropriate) the Margin (if any), all as determined by the Calculation Agent.
  - (z) If Wakala Series Condition 9(b)(2)(y) (Floating Periodic Distribution Provisions Calculations Screen Rate Determination not referencing SOFR, SONIA or €STR) applies and the Calculation Agent determines that fewer than two Reference Banks are providing offered quotations, subject as provided below, the Profit Rate for such Return Accumulation Period shall be the arithmetic mean of the rates per annum (expressed as a percentage) as communicated to (and at the request of) the Calculation Agent by the Reference Banks or any two or more of them, at which such banks were offered, at approximately the Specified Time on the relevant Periodic Distribution Determination Date, deposits in the Specified Currency for a period equal to that which would have been used for the Reference Rate by leading banks in, if the Reference Rate is EURIBOR, the Eurozone inter-bank market, as the case may be, or, if fewer than two

of the Reference Banks provide the Calculation Agent with such offered rates, the offered rate for deposits in the Specified Currency for a period equal to that which would have been used for the Reference Rate, or the arithmetic mean of the offered rates for deposits in the Specified Currency for a period equal to that which would have been used for the Reference Rate, at approximately the Specified Time on the relevant Periodic Distribution Determination Date, any one or more banks (which bank or banks is or are in the opinion of the Trustee and the Company suitable for such purpose) informs the Calculation Agent it is quoting to leading banks in, if the Reference Rate is EURIBOR, the Eurozone interbank market, as the case may be, provided that, if the Profit Rate cannot be determined in accordance with the foregoing provisions of this Wakala Series Condition 9(b)(2)(z), the Profit Rate shall be determined as at the last preceding Periodic Distribution Determination Date (though substituting, where a different Margin or Maximum or Minimum Profit Rate is to be applied to the relevant Return Accumulation Period from that which applied to the last preceding Return Accumulation Period, the Margin or Maximum or Minimum Profit Rate relating to the relevant Return Accumulation Period, in place of the Margin or Maximum or Minimum Profit Rate relating to that last preceding Return Accumulation Period).

Notwithstanding the foregoing, to the extent a Benchmark Event occurs in relation to the relevant Reference Rate, the Profit Rate will be determined in accordance with Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions – Benchmark Replacement – Independent Adviser).

- (3) Screen Rate Determination referencing SOFR, SONIA or €STR
  - (w) Where Screen Rate Determination is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as the manner in which the Profit Rate is to be determined, Index Determination is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as not applicable and the Reference Rate specified in the applicable Final Terms (or Pricing Supplement, as applicable) is SOFR, SONIA or €STR, the Profit Rate applicable to the Wakala Series Certificates for each Return Accumulation Period will, subject as provided below, be:
    - (A) where the Calculation Method in respect of the relevant Series of Certificates is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being "Compounded Daily", the Profit Rate for each Return Accumulation Period will, subject as provided below, be the Compounded Daily Reference Rate plus or minus (as specified in the applicable Final Terms (or Pricing Supplement, as applicable)) the Margin, all as determined by the Calculation Agent on the relevant Periodic Distribution Determination Date and the resulting percentage will be rounded, if necessary, to the Relevant Decimal Place; or
    - (B) where the Calculation Method in respect of the relevant Series of Certificates is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being "Weighted Average", the Profit Rate for each Return Accumulation Period will, subject as provided below, be the Weighted Average Reference Rate plus or minus (as indicated in the applicable Final Terms (or Pricing Supplement, as applicable)) the Margin, as calculated by the Calculation Agent on the relevant Periodic Distribution Determination Date and the resulting percentage will be rounded, if necessary, to the Relevant Decimal Place.

- (x) Where "SONIA" is specified as the Reference Rate in the applicable Final Terms (or Pricing Supplement, as applicable), subject to Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions Benchmark Replacement Independent Adviser), if, in respect of any Business Day, the Reference Rate is not available on the Relevant Screen Page and has not otherwise been published by the relevant authorised distributors, such SONIA rate shall be:
  - (A) the sum of: (I) the Bank of England's Bank Rate (the "Bank Rate") prevailing at 5.00 p.m. (London time) (or, if earlier, close of business) on the relevant Business Day; and (II) the mean of the spread of the SONIA rate to the Bank Rate over the previous five days on which a SONIA reference rate has been published, excluding the highest spread (or, if there is more than one highest spread, one only of those highest spreads) and lowest spread (or, if there is more than one lowest spread, one only of those lowest spreads); or
  - (B) if the Bank Rate is not published by the Bank of England at 5.00 p.m. (London time) (or, if earlier, close of business) on the relevant Business Day: (I) the SONIA rate published on the Relevant Screen Page (or otherwise published by the relevant authorised distributors) for the first preceding Business Day on which the SONIA rate was published on the Relevant Screen Page (or otherwise published by the relevant authorised distributors); or (II) if this is more recent, the latest determined rate under (A) above,

and, in each case, "r" shall be interpreted accordingly.

- (y) Where "SOFR" is specified as the Reference Rate in the applicable Final Terms (or Pricing Supplement, as applicable), subject to Wakala Series Condition 9(f) (Floating Periodic Distribution Provisions Benchmark Replacement SOFR), if, in respect of any Business Day, the Reference Rate is not available on the Relevant Screen Page, such Reference Rate shall be the SOFR for the first preceding Business Day on which the SOFR was published on the Relevant Screen Page (and "r" shall be interpreted accordingly).
- (z) Where "€STR" is specified as the Reference Rate in the applicable Final Terms (or Pricing Supplement, as applicable), subject to Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions Benchmark Replacement Independent Adviser), if, in respect of any Business Day, the Reference Rate does not appear on the Relevant Screen Page, such Reference Rate shall be the €STR for the first preceding Business Day on which the €STR was published on the Relevant Screen Page (and "r" shall be interpreted accordingly).

For the purposes of this Wakala Series Condition 9(b):

"Applicable Period" means in relation to any Return Accumulation Period: (i) where "Lag" or "Lockout" is specified as the Observation Method in the applicable Final Terms (or Pricing Supplement, as applicable), such Return Accumulation Period; or (ii) where "Observation Shift" is specified as the Observation Method in the applicable Final Terms (or Pricing Supplement, as applicable), the Observation Period relating to such Return Accumulation Period;

"Business Day" means: (i) where "SONIA" is specified as the Reference Rate, any day on which commercial banks are open for general business (including dealing in foreign exchange and foreign currency deposits) in London; (ii) where "SOFR" is specified as the Reference Rate, any day which is a U.S. Government

Securities Business Day and is not a legal holiday in New York and is not a date on which banking institutions in those cities are authorised or required by law or regulation to be closed; and (iii) where "€STR" is specified as the Reference Rate, a TARGET Settlement Day;

"Compounded Daily Reference Rate" means, with respect to a Return Accumulation Period, the rate of return of a daily compound interest investment in the Specified Currency (with the applicable Reference Rate (as indicated in the applicable Final Terms (or Pricing Supplement, as applicable) and further provided for below) as the reference rate for the calculation of interest) and will be calculated by the Calculation Agent on the relevant Periodic Distribution Determination Date as follows, and the resulting percentage will be rounded, if necessary, to the Relevant Decimal Place:

$$\left[ \prod_{i=1}^{d_0} \left( 1 + \frac{r_{i-pBD} \times n_i}{D} \right) - 1 \right] \times \frac{D}{d}$$

"**D**" is the number specified in the applicable Final Terms (or Pricing Supplement, as applicable);

"d" is, in relation to any Applicable Period, the number of calendar days in such Applicable Period;

 $"d_0"$  is, in relation to any Applicable Period, the number of Business Days in such Applicable Period;

"ESTR" means, in respect of any Business Day, a reference rate equal to the daily euro short-term rate for such Business Day as provided by the European Central Bank, as administrator of such rate (or any successor administrator of such rate), on the website of the European Central Bank currently at http://www.ecb.europa.eu, or any successor source officially designated by the European Central Bank (or successor administrator) (the "ECB's Website") in each case, on or before 9:00 a.m. (Central European Time) on the Business Day immediately following such Business Day;

"i" is, in relation to any Applicable Period, a series of whole numbers from one to do, each representing the relevant Business Day in chronological order from, and including, the first Business Day in such Applicable Period;

"Lockout Period" means the period from, and including, the day following the Periodic Distribution Determination Date to, but excluding, the corresponding Periodic Distribution Date;

"n<sub>i</sub>", for any Business Day "i" in the relevant Applicable Period, means the number of calendar days from and including such Business Day "i" up to but excluding the following Business Day;

"New York Federal Reserve's Website" means the website of the Federal Reserve Bank of New York currently at http://www.newyorkfed.org, any successor website of the Federal Reserve Bank of New York (or a successor administrator of SOFR) or any successor source;

"Observation Period" means, in respect of the relevant Return Accumulation Period, the period from and including the date falling "p" Business Days prior to the first day of such Return Accumulation Period (and the first Return Accumulation Period shall begin on and include the Return Accumulation Commencement Date) and ending on, but excluding, the date which is "p" Business Days prior to the Periodic Distribution Date for such Return Accumulation Period (or the date falling "p" Business Days prior to such earlier date, if any, on which the Certificates become due and payable);

"p" means, for any Return Accumulation Period: (i) where "Lag" or "Observation Shift" is specified as the Observation Method in the applicable Final Terms (or Pricing Supplement, as applicable), the number of Business Days included in the Observation Lookback Period specified in the applicable Final Terms (or Pricing Supplement, as applicable) (which, in any event, shall be at least 5 London Banking Days); and (ii) where "Lockout" is specified as the Observation Method in the applicable Final Terms (or Pricing Supplement, as applicable), zero;

### "r" means:

- (i) where in the applicable Final Terms (or Pricing Supplement, as applicable) "SONIA" is specified as the Reference Rate and either "Lag" or "Observation Shift" is specified as the Observation Method, in respect of any London Banking Day, the SONIA rate in respect of such London Banking Day;
- (ii) where in the applicable Final Terms (or Pricing Supplement, as applicable) "SOFR" is specified as the Reference Rate and either "Lag" or "Observation Shift" is specified as the Observation Method, in respect of any London Banking Day, the SOFR in respect of such London Banking Day;
- (iii) where in the applicable Final Terms (or Pricing Supplement, as applicable) "€STR" is specified as the Reference Rate and either "Lag" or "Observation Shift" is specified as the Observation Method, in respect of any London Banking Day, the €STR in respect of such London Banking Day;
- (iv) where in the applicable Final Terms (or Pricing Supplement, as applicable) "SONIA" is specified as the Reference Rate and "Lockout" is specified as the Observation Method:
  - (1) in respect of any Business Day "i" that is a Reference Day, the SONIA rate in respect of the Business Day immediately preceding such Reference Day, and
  - (2) in respect of any Business Day "i" that is not a Reference Day (being a Business Day in the Lockout Period), the SONIA rate in respect of the Business Day immediately preceding the last Reference Day of the relevant Return Accumulation Period (such last Reference Day coinciding with the relevant Periodic Distribution Determination Date);
- (v) where in the applicable Final Terms (or Pricing Supplement, as applicable) "SOFR" is specified as the Reference Rate and "Lockout" is specified as the Observation Method:
  - (1) in respect of any Business Day "i" that is a Reference Day, the SOFR in respect of the Business Day immediately preceding such Reference Day, and
  - (2) in respect of any Business Day "i" that is not a Reference Day (being a Business Day in the Lockout Period), the SOFR in respect of the Business Day immediately preceding the last Reference Day of the relevant Return Accumulation Period (such last Reference Day coinciding with the relevant Periodic Distribution Determination Date);
- (vi) where in the applicable Final Terms (or Pricing Supplement, as applicable) "€STR" is specified as the Reference Rate and "Lockout" is specified as the Observation Method:

- (1) in respect of any Business Day "i" that is a Reference Day, the €STR in respect of the Business Day immediately preceding such Reference Day, and
- (2) in respect of any Business Day "i" that is not a Reference Day (being a Business Day in the Lockout Period), the €STR in respect of the Business Day immediately preceding the last Reference Day of the relevant Return Accumulation Period (such last Reference Day coinciding with the Periodic Distribution Determination Date);

"Reference Day" means each Business Day in the relevant Return Accumulation Period, other than any Business Day in the Lockout Period;

"Relevant Decimal Place" shall be the number of decimal places specified in the applicable Final Terms (or Pricing Supplement, as applicable) and will be rounded up or down, if necessary (with half of the highest decimal place being rounded upwards);

"ri-pbd" means, in relation to any Applicable Period, the applicable Reference Rate as set out in the definition of "r" above for: (i) where "Lag" is specified as the Observation Method in the applicable Final Terms (or Pricing Supplement, as applicable), the London Banking Day (being a London Banking Day falling in the relevant Observation Period) falling "p" London Banking Days prior to the relevant London Banking Day "i" or; (ii) otherwise, the relevant London Banking Day "i";

"SOFR" means, in respect of any Business Day, a reference rate equal to the daily Secured Overnight Financing Rate as provided by the Federal Reserve Bank of New York, as the administrator of such rate (or any successor administrator of such rate) on the New York Federal Reserve's Website (or any successor source), in each case on or about the SOFR Determination Time on the Business Day immediately following such Business Day;

### "SOFR Determination Time" means 3:00 p.m. (New York time);

"SONIA" means, in respect of any Business Day, a reference rate equal to the daily Sterling Overnight Index Average rate for such Business Day as provided by the administrator of SONIA to authorised distributors and as then published on the Relevant Screen Page or, if the Relevant Screen Page is unavailable, as otherwise published by such authorised distributors in each case on the Business Day immediately following such Business Day;

"U.S. Government Securities Business Day" means any day except for a Saturday, Sunday or a day on which the Securities Industry and Financial Markets Association (or any successor thereto) recommends that the fixed income departments of its members be closed for the entire day for purposes of trading in U.S. government securities; and

## "Weighted Average Reference Rate" means:

(i) where "Lag" is specified as the Observation Method in the applicable Final Terms (or Pricing Supplement, as applicable), the arithmetic mean of the Reference Rate in effect for each calendar day during the relevant Observation Period, calculated by multiplying each relevant Reference Rate by the number of calendar days such rate is in effect, determining the sum of such products and dividing such sum by the number of calendar days in the relevant Observation Period. For these purposes the Reference Rate in effect for any calendar day which is not a Business Day shall be deemed to be the Reference Rate in effect for the Business Day immediately preceding such calendar day; and

(ii) where "Lockout" is specified as the Observation Method in the applicable Final Terms (or Pricing Supplement, as applicable), the arithmetic mean of the Reference Rate in effect for each calendar day during the relevant Return Accumulation Period, calculated by multiplying each relevant Reference Rate by the number of calendar days such rate is in effect, determining the sum of such products and dividing such sum by the number of calendar days in the relevant Return Accumulation Period, provided that for any calendar day of such Return Accumulation Period falling in the Lockout Period, the relevant Reference Rate for each day during that Lockout Period will be deemed to be the Reference Rate in effect for the Reference Day immediately preceding the first day of such Lockout Period. For these purposes the Reference Rate in effect for any calendar day which is not a Business Day shall, subject to the proviso above, be deemed to be the Reference Rate in effect for the Business Day immediately preceding such calendar day.

## (4) Index Determination

If Screen Rate Determination is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as the manner in which the Profit Rate is to be determined and Index Determination is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being applicable, the Profit Rate for each Return Accumulation Period will be the compounded daily reference rate for the relevant Return Accumulation Period, calculated in accordance with the following formula:

$$(\frac{Compounded\ Index\ End}{Compounded\ Index\ Start} - 1)\ X\ \frac{Numerator}{d}$$

and rounded to the Relevant Decimal Place, plus or minus the Margin (if any), all as determined and calculated by the Calculation Agent, where:

"Compounded Index" means either the SONIA Compounded Index or the SOFR Compounded Index, as specified in the applicable Final Terms (or Pricing Supplement, as applicable);

"Compounded Index End" means the relevant Compounded Index value on the End date;

"Compounded Index Start" means the relevant Compounded Index value on the Start date;

"d" is the number of calendar days from (and including) the day on which the relevant Compounded Index Start is determined to (but excluding) the day on which the relevant Compounded Index End is determined;

"End" means the day falling the Relevant Number of Index Days prior to the Periodic Distribution Date for such Return Accumulation Period, or such other date on which the relevant payment of interest falls due (but which by its definition or the operation of the relevant provisions is excluded from such Return Accumulation Period);

"Index Days" means, in the case of the SONIA Compounded Index, London Banking Days, and, in the case of the SOFR Compounded Index, U.S. Government Securities Business Days;

"London Banking Day" means any day on which commercial banks are open for general business (including dealing in foreign exchange and foreign currency deposits) in London;

"Numerator" means, in the case of the SONIA Compounded Index, 365 and, in the case of the SOFR Compounded Index, 360;

"Relevant Decimal Place" shall, unless otherwise specified in the applicable Final Terms (or Pricing Supplement, as applicable), be the fifth decimal place, rounded up or down, if necessary (with 0.000005 being rounded upwards);

"Relevant Number" is as specified in the applicable Final Terms (or Pricing Supplement, as applicable), but, unless otherwise specified, shall be five;

"SOFR Compounded Index" means the Compounded SOFR rate as published at 15:00 (New York time) by Federal Reserve Bank of New York (or a successor administrator of SOFR) on the website of the Federal Reserve Bank of New York, or any successor source;

"SONIA Compounded Index" means the Compounded Daily SONIA rate as published at 10:00 (London time) by the Bank of England (or a successor administrator of SONIA) on the Bank of England's Interactive Statistical Database, or any successor source; and

"Start" means the day falling the Relevant Number of Index Days prior to the first day of the relevant Return Accumulation Period.

If, with respect to any Return Accumulation Period, the relevant rate is not published for the relevant Compounded Index either on the relevant Start or End date, then the Calculation Agent shall calculate the rate of interest for that Return Accumulation Period in accordance with Wakala Series Condition 9(b)(2) (Floating Periodic Distribution Provisions - Calculations - Screen Rate Determination not referencing SOFR, SONIA or  $\in$ STR) as if Index Determination was not specified in the applicable Final Terms (or Pricing Supplement, as applicable). For these purposes: (A) the Reference Rate shall be deemed to be SONIA in the case of SONIA Compounded Index and SOFR in the case of Compounded SOFR Index; (B) the Calculation Method shall be deemed to be Compounded Daily; (C) the Observation Method shall be deemed to be Observation Shift; (D) the Observation Lookback Period shall be deemed to be the Relevant Number; and (E) D shall be deemed to be the Numerator. If: (I) (in the case of SONIA Compounded Index) a Benchmark Event has occurred in respect of SONIA, the provisions of Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions - Benchmark Replacement - Independent Adviser) shall apply; and (II) (in the case of SOFR Compounded Index) a Benchmark Transition Event and its related Benchmark Replacement Date have occurred in respect of SOFR, the provisions of Wakala Series Condition 9(f) (Floating Periodic Distribution Provisions – Benchmark Replacement – SOFR) shall apply.

### (5) Linear Interpolation

Where Linear Interpolation is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as the manner in which the Profit Rate is to be determined, the Profit Rate for each Return Accumulation Period shall be calculated by the Calculation Agent by straight line linear interpolation by reference to two rates based on the relevant Reference Rate (where Screen Rate Determination is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as applicable) or the relevant Floating Rate Option (where ISDA Determination is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as applicable), one of which shall be determined as if the Applicable Maturity were the period of time for which rates are available next shorter than the length of the relevant Return Accumulation Period and the other of which shall be determined as if the Applicable Maturity were the period of time for which rates are available next longer than the length of the relevant Return Accumulation Period, provided that, if there is no rate available for the period of time next shorter or, as the case may be, next longer, then the Calculation Agent shall determine such rate at such time and by reference to such sources as it determines appropriate.

If any Margin is specified in the applicable Final Terms (or Pricing Supplement, as applicable) (either: (x) generally; or (y) in relation to one or more Return Accumulation Periods), an adjustment shall be made to all Profit Rates, in the case of (x), or the Profit Rates for the specified Return Accumulation Periods, in the case of (y), calculated in accordance with this Wakala Series Condition 9 by adding (if a positive number) or subtracting the absolute value (if a negative number) of such Margin, subject always to the paragraph below.

If any Maximum or Minimum Profit Rate is specified in the applicable Final Terms (or Pricing Supplement, as applicable), then any Profit Rate shall be subject to such maximum or minimum, as the case may be.

For the purposes of any calculations required pursuant to these Wakala Series Conditions (unless otherwise specified): (A) all percentages resulting from such calculations shall be rounded, if necessary, to the nearest one hundred-thousandth of a percentage point (with 0.000005 of a percentage point being rounded up); (B) all figures shall be rounded to seven significant figures (provided that if the eighth significant figure is a 5 or greater, the seventh significant figure shall be rounded up); and (C) all currency amounts that fall due and payable shall be rounded to the nearest unit of such currency (with half a unit being rounded up), save in the case of yen, which shall be rounded down to the nearest yen. For these purposes "unit" means the lowest amount of such currency that is available as legal tender in the country or countries, as the case may be, of such currency.

## (c) Payment in Arrear

Subject to Wakala Series Condition 9(g) (Floating Periodic Distribution Provisions – Cessation of Profit Entitlement), Wakala Series Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons) to Wakala Series Condition 11(h) (Capital Distributions of the Trust – Dissolution following a Dissolution Event) (inclusive) and Wakala Series Condition 15 (Dissolution Events), each Periodic Distribution Amount will be paid in respect of the relevant Wakala Series Certificates in arrear on each Periodic Distribution Date.

## (d) Determination and Publication by the Calculation Agent

The Calculation Agent shall, as soon as practicable on each Periodic Distribution Determination Date, or such other time on such date as the Calculation Agent may be required to calculate any rate or amount, obtain any quotation or make any other determination or calculation, determine such rate and calculate the Periodic Distribution Amounts for the relevant Return Accumulation Period, calculate the Partial Dissolution Amount, the Final Dissolution Amount, the Tax Redemption Amount, the Optional Dissolution Amount or the Change of Control Amount, obtain such quotation or make such determination or calculation, as the case may be, and cause the Profit Rate and the Periodic Distribution Amounts for each Return Accumulation Period and the relevant Periodic Distribution Date and, if required to be calculated, the Partial Dissolution Amount, the Final Dissolution Amount, the Tax Redemption Amount, the Optional Dissolution Amount or the Change of Control Amount to be notified to the Trustee, the Company, the Delegate, the Registrar, each of the Paying Agents, the Wakala Series Certificateholders, any other Calculation Agent appointed in respect of the Wakala Series Certificates that is to make a further calculation upon receipt of such information and, if the Wakala Series Certificates are listed on a stock exchange and the rules of such exchange or other relevant authority so require, such exchange or other relevant authority as soon as possible after their determination but in no event later than: (i) the commencement of the relevant Specified Period, if determined prior to such time, in the case of notification to such exchange of a Profit Rate and Periodic Distribution Amount; or (ii) in all other cases, the fourth Business Day after such determination. Where any Periodic Distribution Date or Specified Period is subject to adjustment pursuant to this Wakala Series Condition 9, the Periodic Distribution Amounts and the Periodic Distribution Date so published may subsequently be amended (or appropriate alternative arrangements made with the consent of the Trustee, the Company and the Delegate by

way of adjustment) without notice in the event of an extension or shortening of the Specified Period. If the Wakala Series Certificates become due and payable under Wakala Series Condition 15 (*Dissolution Events*), the accrued periodic distributions and the Profit Rate payable in respect of the Wakala Series Certificates shall nevertheless continue to be calculated as previously in accordance with this Wakala Series Condition 9 but no publication of such rate or amount so calculated need be made unless the Delegate otherwise requires. The determination of any rate or amount, the obtaining of each quotation and the making of each determination or calculation by the Calculation Agent(s) shall (in the absence of manifest error) be final and binding upon all parties.

# (e) Benchmark Replacement – Independent Adviser

Notwithstanding the provisions of Wakala Series Condition 9(b)(2) (Floating Periodic Distribution Provisions – Calculations – Screen Rate Determination not referencing SOFR, SONIA or ESTR) and other than in the case of a U.S. dollar-denominated Certificate for which the Reference Rate is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being "SOFR" or "SOFR Compounded Index", if the Trustee and the Company (in consultation, to the extent practicable, with the Calculation Agent or such other person specified in the applicable Final Terms (or Pricing Supplement, as applicable) as the party responsible for calculating the Profit Rate and Periodic Distribution Amounts) determines that a Benchmark Event has occurred in relation to a Reference Rate when any Profit Rate (or the relevant component part thereof) remains to be determined by reference to such Reference Rate, then the following provisions shall apply:

- the Trustee and the Company shall use reasonable endeavours to appoint an Independent Adviser as soon as reasonably practicable, which Independent Adviser shall determine a Successor Rate or, alternatively, if the Independent Adviser determines that there is no Successor Rate, an Alternative Reference Rate and, in either case, (subject to paragraph (iv) below) an Adjustment Spread by no later than ten Business Days prior to the Periodic Distribution Determination Date relating to the next succeeding Specified Period (the "Specified Period Determination Cut-off Date") for the purposes of determining the Profit Rate applicable to the Wakala Series Certificates for all future Specified Periods (subject to the operation of this Wakala Series Condition 9(e) in its entirety);
- (ii) if the Trustee and the Company are unable to appoint an Independent Adviser, or the Independent Adviser appointed by it fails to determine a Successor Rate or, failing which, an Alternative Reference Rate, prior to the Specified Period Determination Cut-off Date in accordance with paragraph (i) above, the Profit Rate applicable to such Specified Period shall be equal to the Profit Rate last determined in relation to the Wakala Series Certificates in respect of the immediately preceding Specified Period and if there has not been a first Periodic Distribution Date, the Profit Rate shall be the initial Profit Rate (though substituting, where a different Margin is to be applied to the relevant Specified Period from that which applied to the last preceding Specified Period for which the Profit Rate was determined, the Margin relating to the relevant Specified Period, in place of the Margin relating to that last preceding Specified Period);
- (iii) if a Successor Rate or an Alternative Reference Rate is determined in accordance with the preceding provisions, such Successor Rate or Alternative Reference Rate (as applicable) and any applicable Adjustment Spread shall be the Reference Rate for all future Specified Periods (subject to the operation of this Wakala Series Condition 9(e) in its entirety);
- (iv) the Adjustment Spread (or the formula for determining the Adjustment Spread) shall be applied to the Successor Rate or the Alternative Reference Rate (as the case may be). If, however, the Independent Adviser (in consultation with the Trustee and the Company) is unable to determine, prior to the Periodic Distribution Determination Date relating to the next succeeding Specified Period, the quantum of, or a formula or methodology for determining, such Adjustment

Spread, then such Successor Rate or Alternative Reference Rate (as applicable) will apply without an Adjustment Spread;

- if the Independent Adviser determines a Successor Rate or an Alternative (v) Reference Rate and, in each case, any applicable Adjustment Spread, in accordance with the above provisions, the Independent Adviser (in consultation with the Trustee and the Company) may also specify changes to these Wakala Series Conditions, including to the Business Day, Business Day Convention, Day Count Fraction, Periodic Distribution Determination Date, Periodic Distribution Dates, Relevant Screen Page and/or the definition of Reference Rate or Adjustment Spread applicable to the Wakala Series Certificates (and in each case, related provisions and definitions), and the method for determining the fallback rate in relation to the Wakala Series Certificates, as necessary in order to ensure the proper operation of such Successor Rate or Alternative Reference Rate (as applicable) and/or (in either case) any applicable Adjustment Spread and the Trustee and the Company shall, subject to giving notice thereof in accordance with paragraph (vii) below, without any requirement for the consent or approval of the Wakala Series Certificateholders, vary these Wakala Series Conditions and/or the Wakala Series Transaction Documents to give effect to such changes with effect from the date specified in such notice, which changes shall apply to the Wakala Series Certificates for all future Specified Periods (subject to the operation of this Wakala Series Condition 9(e) in its entirety);
- (vi) an Independent Adviser appointed pursuant to this Wakala Series Condition 9(e) shall act in good faith and subject as aforesaid (in the absence of fraud), shall have no liability whatsoever to the Trustee and the Company, the Calculation Agent or Wakala Series Certificateholders for any determination made by it pursuant to this Wakala Series Condition 9(e). No Wakala Series Certificateholder consent shall be required in connection with effecting the Successor Rate or the Alternative Reference Rate (as applicable), any Adjustment Spread or such other changes pursuant to paragraph (v) above, including for the execution of any documents, amendments or other steps by the Trustee, the Company or the Calculation Agent (if required);
- (vii) the Trustee and the Company shall promptly, following the determination of any Successor Rate, Alternative Reference Rate or Adjustment Spread, give notice thereof and of any changes pursuant to paragraph (v) above to the Calculation Agent, Paying Agents and the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (Notices); and
- (viii) notwithstanding any other provision of this Wakala Series Condition 9(e), neither the Delegate nor the Issuing and Paying Agent shall be obliged to concur with the Trustee and the Company in respect of any changes pursuant to paragraph (v) above which, in the sole opinion of the Delegate or the Issuing and Paying Agent (as applicable), would have the effect of: (1) exposing the Delegate to any liability against which it has not been indemnified and/or secured and/or prefunded to its satisfaction; or (2) increasing the obligations or duties, or decreasing the rights or protections, of the Delegate or the Issuing and Paying Agent (as applicable) in the Declaration of Trust, the Agency Agreement and/or these Wakala Series Conditions.

## (f) Benchmark Replacement – SOFR

(1) Notwithstanding the provisions of Wakala Series Condition 9(b)(3) (Floating Periodic Distribution Provisions – Calculations – Screen Rate Determination referencing SOFR, SONIA or €STR) and in the case of a U.S. dollar-denominated Certificate for which the Reference Rate is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being "SOFR" or "SOFR Compounded Index", if the Trustee and the Company or their designee determines on or prior to the relevant Reference Time that a Benchmark Transition Event and its related Benchmark Replacement Date have occurred with respect to the then-current

Benchmark, the Benchmark Replacement will replace the then-current Benchmark for all purposes relating to the Certificates in respect of all determinations on such date and for all determinations on all subsequent dates. In connection with the implementation of a Benchmark Replacement, the Trustee and the Company will have the right to make Benchmark Replacement Conforming Changes from time to time, without any requirement for the consent or approval of the Wakala Series Certificateholders.

Any determination, decision or election that may be made by the Trustee and the Company pursuant to this Wakala Series Condition 9(f), including any determination with respect to a tenor, rate or adjustment or of the occurrence or non-occurrence of an event, circumstance or date and any decision to take or refrain from taking any action or any selection:

- (x) will be conclusive and binding absent manifest error;
- (y) will be made in the sole discretion of the Company; and
- (z) notwithstanding anything to the contrary in the documentation relating to the Wakala Series Certificates, shall become effective without consent from the holders of the Certificates or any other party.

For the purposes of this Wakala Series Condition 9(f):

"ISDA Definitions" means the 2006 ISDA Definitions published by the ISDA or any successor thereto, as amended or supplemented from time to time, or any successor definitional booklet for interest rate derivatives published from time to time:

"ISDA Fallback Adjustment" means the spread adjustment (which may be a positive or negative value or zero) that would apply for derivatives transactions referencing the ISDA Definitions to be determined upon the occurrence of an index cessation event with respect to the Benchmark for the applicable tenor; and

"ISDA Fallback Rate" means the rate that would apply for derivatives transactions referencing the ISDA Definitions to be effective upon the occurrence of an index cessation date with respect to the Benchmark for the applicable tenor excluding the applicable ISDA Fallback Adjustment.

(2) Any Benchmark Replacement, Benchmark Replacement Adjustment and the specific terms of any Benchmark Replacement Conforming Changes, determined under this Wakala Series Condition 9(f) will be notified promptly by the Trustee (failing whom, the Company) to the Calculation Agent and the Agents and, in accordance with Wakala Series Condition 19 (*Notices*), the Wakala Series Certificateholders. Such notice shall be irrevocable and shall specify the effective date on which such changes take effect.

The Trustee and the Company shall deliver to the Calculation Agent and the Agents a certificate signed by their respective authorised signatory:

- (x) confirming: (A) that a Benchmark Transition Event has occurred; (B) the relevant Benchmark Replacement; and (C) where applicable, any Benchmark Replacement Adjustment and/or the specific terms of any relevant Benchmark Replacement Conforming Changes, in each case as determined in accordance with the provisions of this Wakala Series Condition 9(f); and
- (y) certifying that the relevant Benchmark Replacement Conforming Changes are necessary to ensure the proper operation of such Benchmark Replacement and/or Benchmark Replacement Adjustment.

Following such certificate, the Trustee, the Company, the Calculation Agent and the Agents shall, without a requirement for the consent or approval of the Wakala Series Certificateholders, vary these Wakala Series Conditions and the Agency Agreement to give effect to such Benchmark Replacement Conforming Changes with effect from the date specified in such notice, provided that neither the Calculation Agent nor any Agent shall be required to effect any such Benchmark Replacement Conforming Changes if the same would impose, in its opinion, more onerous obligations upon it or expose it to any liability against which it is not adequately indemnified and/or secured and/or prefunded to its satisfaction or impose any additional duties, responsibilities or liabilities or reduce or amend its rights and/or the protective provisions afforded to it.

In connection with the foregoing, the Calculation Agent and the Agents will be entitled to conclusively rely on any determinations made by the Company and will have no liability for such actions taken at the direction of the Company. Neither of the Calculation Agent nor any Agent shall have any liability for any determination made by or on behalf of the Trustee or the Company in connection with a Benchmark Transition Event or a Benchmark Replacement.

### (g) Cessation of Profit Entitlement

- (i) No further amounts will be payable on any Wakala Series Certificate from and including the Scheduled Dissolution Date or, as the case may be, the relevant Dissolution Date (excluding a Total Loss Dissolution Date), unless default is made in the payment of the relevant Dissolution Amount, as a result of: (1) the failure by the Company to pay the relevant Wakala Series Exercise Price in accordance with the terms of the Wakala Series Purchase Undertaking or the Wakala Series Sale Undertaking; and (2) no Wakala Series Sale Agreement having been executed following the exercise of the Wakala Series Purchase Undertaking or the Wakala Series Sale Undertaking, in which case Periodic Distribution Amounts will continue to accrue in respect of the Wakala Series Certificates in the manner provided in this Wakala Series Condition 9 and as further detailed in the Wakala Series Transaction Documents to, but excluding, the Relevant Date.
- (ii) If a Total Loss Event occurs, no Periodic Distribution Amounts shall accrue to Wakala Series Certificateholders under the Wakala Series Conditions in respect of the period from the occurrence of such Total Loss Event to the Relevant Date.

## (h) Calculation Agent

The Trustee (failing whom, the Company) shall procure that there shall at all times be one or more Calculation Agents if provision is made for them in the applicable Final Terms (or Pricing Supplement, as applicable) and for so long as any Wakala Series Certificate is outstanding. Where more than one Calculation Agent is appointed in respect of the Wakala Series Certificates, references in these Wakala Series Conditions to the Calculation Agent shall be construed as each Calculation Agent performing its respective duties under the Wakala Series Conditions. If the Calculation Agent is unable or unwilling to act as such or if the Calculation Agent fails duly to establish the Profit Rate for a Return Accumulation Period or to calculate any Periodic Distribution Amounts, Partial Dissolution Amount, Final Dissolution Amount, Tax Redemption Amount, Optional Dissolution Amount or Change of Control Amount, as the case may be, or to comply with any other requirement, the Trustee and the Company shall (with the prior approval of the Delegate) appoint a leading bank or financial institution engaged in the inter-bank market (or, if appropriate, money, swap or over-the-counter index options market) that is most closely connected with the calculation or determination to be made by the Calculation Agent (acting through its principal London office or any other office actively involved in such market) to act as such in its place. The Calculation Agent may not resign its duties without a successor having been appointed as aforesaid.

### 10. **PAYMENT**

### (a) Payments in respect of Certificates

Payment of each Periodic Distribution Amount, any Partial Dissolution Amount and the Dissolution Amount, as applicable, will be made by the relevant Paying Agent in the Specified Currency, by wire transfer in same day funds to the registered account of each Wakala Series Certificateholder. Payments of the Partial Dissolution Amount and the Dissolution Amount, as applicable, will only be made against surrender of the relevant Wakala Series Certificate at the specified office of the relevant Paying Agent. The Dissolution Amount and Partial Dissolution Amount, as applicable, and each Periodic Distribution Amount will be paid to the relevant holder shown on the Register at the close of business on the relevant Record Date.

For the purposes of these Wakala Series Conditions:

- (i) a Wakala Series Certificateholder's "registered account" means an account denominated in the Specified Currency maintained by or on behalf of it with a bank that processes payments in the Specified Currency, details of which appear on the Register at the close of business on the relevant Record Date;
- (ii) a Wakala Series Certificateholder's "registered address" means its address appearing on the Register at that time; and
- (iii) "Record Date" means, in the case of the payment of a Periodic Distribution Amount, the date falling on the fifteenth day before the relevant Periodic Distribution Date and, in the case of the payment of any Dissolution Amount or Partial Dissolution Amount, the date falling two Payment Business Days before the relevant Dissolution Date or Partial Dissolution Date, as the case may be, or other due date for payment of such amount.

## (b) Payments subject to Applicable Laws

All payments are subject in all cases to any applicable fiscal or other laws, regulations and directives in the place of payment, but without prejudice to the provisions of this Wakala Series Condition 10 and Wakala Series Condition 12 (*Taxation*). No commission or expenses shall be charged to the Wakala Series Certificateholders in respect of such payments.

### (c) Payment only on a Payment Business Day

Payment instructions (for value the due date or, if that is not a Payment Business Day, for value the first following day which is a Payment Business Day) will be initiated by the relevant Paying Agent, on the due date for payment or, in the case of a payment of the Dissolution Amount, if later, on the Business Day on which the relevant Wakala Series Certificate is surrendered at the specified office of the relevant Paying Agent.

Wakala Series Certificateholders will not be entitled to any additional Periodic Distribution Amount, Partial Dissolution Amount, Dissolution Amount or other payment for any delay after the due date in receiving the amount due if the due date is not a Payment Business Day, or if the relevant Wakala Series Certificateholder is late in surrendering his Wakala Series Certificate (if required to do so).

If any Dissolution Amount, Partial Dissolution Amount or any Periodic Distribution Amount is not paid in full when due, the Registrar will annotate the Register with a record of the amount actually paid.

### (d) Agents

In acting under the Agency Agreement and in connection with the Wakala Series Certificates, the Agents act solely as agents of the Trustee and (to the extent provided in the Master Declaration of Trust and the Agency Agreement) the Delegate and do not assume any obligations towards or relationship of agency or trust for or with any of the Wakala Series Certificateholders or any other party to the Wakala Series Transaction Documents.

The names of the initial Agents and their initial specified offices are set out in this Wakala Series Condition 10(d). The Trustee reserves the right at any time to vary or terminate the appointment of any Agent and/or to appoint additional or other Agents provided that the Trustee shall at all times maintain: (i) an Issuing and Paying Agent; (ii) a Registrar; (iii) a Transfer Agent; (iv) Paying Agents; (v) one or more Calculation Agents where these Wakala Series Conditions so require; and (vi) such other agents as may be required by any other stock exchange on which the Wakala Series Certificates may be listed in each case, as approved by the Trustee.

Notice of any such change or any change of any specified office shall be given to the Trustee, the Company, the Delegate and the Wakala Series Certificateholders in accordance with the provisions of the Agency Agreement.

The name and specified office of the Issuing and Paying Agent, the Paying Agent, the Exchange Agent and Calculation Agent:

# Deutsche Bank AG, London Branch

Winchester House 1 Great Winchester Street London EC2N 2DB United Kingdom

The name and specified office of the U.S. Registrar, Transfer Agent and Paying Agent (in respect of Restricted Global Certificates):

### **Deutsche Bank Trust Company Americas**

Trust and Securities Services One Columbus Circle, 17<sup>th</sup> Floor New York, New York 10019 United States of America

The name and specified office of the Euro Registrar (in respect of Unrestricted Global Certificates):

# Deutsche Bank Luxembourg S.A.

2 boulevard Konrad Adenauer L-1115 Luxembourg

The name and specified office of the Transfer Agent and Paying Agent (in respect of Unrestricted Global Certificates):

### Deutsche Bank AG, London Branch

Winchester House 1 Great Winchester Street London EC2N 2DB United Kingdom

### 11. CAPITAL DISTRIBUTIONS OF THE TRUST

### (a) Dissolution on the relevant Scheduled Dissolution Date

Unless the Wakala Series Certificates are previously redeemed or purchased and cancelled as provided in this Wakala Series Condition 11, the Trustee will redeem each Wakala Series Certificate on the Scheduled Dissolution Date specified in the applicable Final Terms (or Pricing Supplement, as applicable) at its Final Dissolution Amount.

Upon redemption of the Wakala Series Certificates in accordance with this Wakala Series Condition 11(a) and payment in full of the Final Dissolution Amount, the Wakala Series Trust will be dissolved on the relevant Scheduled Dissolution Date, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets, no further amounts shall be payable in respect thereof and the Trustee shall have no further obligations in respect thereof.

### (b) Early Dissolution for Tax Reasons

The Wakala Series Certificates shall be redeemed by the Trustee in whole, but not in part, and the Wakala Series Trust of the relevant Wakala Series shall be dissolved on a Tax Redemption Date by the Trustee giving not less than 30 nor more than 60 days' notice to the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (*Notices*) (which notice shall be irrevocable), at the Tax Redemption Amount, if a Tax Event occurs, where "Tax Event" means:

- (i) (1) the Trustee has or will become obliged to pay additional amounts as provided or referred to in Wakala Series Condition 12 (*Taxation*) as a result of any change in, or amendment to, the laws or regulations of a Relevant Jurisdiction or any change in the application or official interpretation of such laws or regulations, which change or amendment becomes effective on or after the date on which agreement is reached to issue the first Wakala Tranche of the relevant Series (as specified in the applicable Final Terms (or Pricing Supplement, as applicable)); and (2) such obligation cannot be avoided by the Trustee, taking reasonable measures available to it; or
- (ii) (1) the Trustee has received notice from the Company that it has or will become obliged to pay additional amounts pursuant to the terms of the Wakala Series Service Agency Agreement or any other Wakala Series Transaction Document to which it is a party as a result of any change in, or amendment to, the laws or regulations of a Relevant Jurisdiction or any change in the application or official interpretation of such laws or regulations, which change or amendment becomes effective on or after the date on which agreement is reached to issue the first Wakala Tranche of the relevant Series; and (2) such obligation cannot be avoided by the Company taking reasonable measures available to it,

provided that no such notice of dissolution shall be given by the Trustee to Wakala Series Certificateholders unless a Wakala Series Exercise Notice has been received by the Trustee from the Company under the Wakala Series Sale Undertaking and further provided that no such notice of dissolution shall be given by the Trustee to Wakala Series Certificateholders earlier than 90 days prior to the earliest date on which the Trustee would be obliged to pay such additional amounts if a payment in respect of the Wakala Series Certificates were then due or (in the case of paragraph (ii) above) the Company would be obliged to pay such additional amounts if a payment to the Trustee under the Wakala Series Service Agency Agreement, Wakala Series Master Murabaha Agreement or any other Wakala Series Transaction Document to which it is a party was then due.

Prior to the delivery by the Trustee of any notice of dissolution to Wakala Series Certificateholders pursuant to this Wakala Series Condition 11(b) the Company shall deliver to the Trustee and to the Delegate a Wakala Series Certificate signed by two duly authorised officers of the Company, which shall be binding on the Trustee and the Wakala Series Certificateholders, stating that the Trustee is entitled to effect such dissolution and setting forth a statement of facts showing that the conditions precedent in paragraph (i) or (ii) above, as the case may be, have occurred and the Trustee or the Delegate shall be entitled to accept such certificate as sufficient evidence of the satisfaction of the relevant conditions precedent in which event they shall be conclusive and binding on the Wakala Series Certificateholders.

For the purpose of these Wakala Series Conditions, a "Relevant Jurisdiction" means each of the Cayman Islands (in the case of any payment made by the Trustee) and the Dubai

International Financial Centre, the Emirate of Dubai and the United Arab Emirates (in the case of any payment made by the Company).

### (c) Dissolution at the Option of the Trustee

If the Optional Dissolution Right (Call Right) is specified in the applicable Final Terms (or Pricing Supplement, as applicable) as being applicable, the Company may exercise its right granted under clause 2.1(b) (*Undertaking*) of the Wakala Series Sale Undertaking in accordance with clause 3.1(b) (*Exercise*) thereof to redeem the Wakala Series Certificates, in whole or in part, and deliver a Wakala Series Exercise Notice to the Trustee specifying the Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable, such notice to be delivered in the prescribed form set out in the Wakala Series Sale Undertaking and not less than 15 nor more than 30 days' prior to the Optional Dissolution Call Date or Optional Dissolution Partial Call Date stated therein, as applicable.

Following receipt by the Trustee of a duly completed Wakala Series Exercise Notice in the prescribed form pursuant to this Wakala Series Condition 11(c), the Trustee shall, on giving not less than 15 nor more than 30 days' notice, or such other notice period as may be specified in the applicable Final Terms (or Pricing Supplement, as applicable), to the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (Notices) (which notice shall be irrevocable and shall oblige the Trustee to redeem the relevant Wakala Series Certificates) redeem the relevant Wakala Series Certificates: (i) in the case of a redemption in whole, at the Optional Dissolution Amount in respect of such Wakala Series on the Optional Dissolution Call Date; and (ii) in the case of a redemption in part, at the Optional Dissolution Amount in respect of the Wakala Series Certificates being so redeemed on the Optional Dissolution Partial Call Date, as applicable. Any redemption or exercise of the Optional Dissolution Right (Call Right) in part must be in respect of Wakala Series Certificates of a face amount at least equal to the Minimum Dissolution Amount and no greater than the Maximum Dissolution Amount, in each case if so specified in the applicable Final Terms (or Pricing Supplement, as applicable).

Upon redemption of all of the Wakala Series Certificates outstanding of the relevant Wakala Series in accordance with this Wakala Series Condition 11(c) and payment in full of the Optional Dissolution Amount, the Wakala Series Trust will be dissolved, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets and no further amounts shall be payable in respect of the Wakala Series Certificates and the Trustee shall have no further obligations in respect of the Wakala Series Certificates.

For *Shari'a* reasons, the Optional Dissolution Right (Call Right) and the Optional Dissolution Right (Put Right) cannot both be specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any single Wakala Series.

## (d) Make Whole Dissolution Right (Call Right)

If the Make Whole Dissolution Right (Call Right) is specified in the applicable Final Terms (or Pricing Supplement, as applicable), the Company may exercise its right granted under clause 2.1(b) (*Undertaking*) of the Wakala Series Sale Undertaking in accordance with clause 3.1(b) (*Exercise*) thereof to redeem the Wakala Series Certificates, in whole or in part, and deliver a Wakala Series Exercise Notice to the Trustee specifying the Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable, such notice to be delivered in the prescribed form set out in the Wakala Series Sale Undertaking and not less than 15 nor more than 30 days' prior to the Optional Dissolution Call Date or Optional Dissolution Partial Call Date stated therein, as applicable.

Following receipt by the Trustee of a duly completed Wakala Series Exercise Notice in the prescribed form pursuant to this Wakala Series Condition 11(d), the Trustee shall, on giving not less than 15 nor more than 30 days' notice, or such other notice period as may be specified in the applicable Final Terms (or Pricing Supplement, as applicable), to the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (*Notices*) (which notice shall be irrevocable and shall oblige the Trustee to redeem the

relevant Wakala Series Certificates) (the "Make Whole Notice"), provided that any Make Whole Notice can only be delivered after the relevant Make Whole Trigger Date, redeem the relevant Wakala Series Certificates: (i) in the case of a redemption in whole, at the Make Whole Amount in respect of such Wakala Series on the Optional Dissolution Call Date; and (ii) in the case of a redemption in part, at the Make Whole Amount in respect of the Wakala Series Certificates being so redeemed on the Optional Dissolution Partial Call Date, as applicable.

Upon redemption of all of the Wakala Series Certificates outstanding of the relevant Wakala Series in accordance with this Wakala Series Condition 11(d) and payment in full of the Make Whole Amount in respect of such Wakala Series, the Wakala Series Trust will be dissolved, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets and no further amounts shall be payable in respect of the Wakala Series Certificates and the Trustee shall have no further obligations in respect of the Wakala Series Certificates.

The Trustee (failing whom, the Company) shall cause the Make Whole Amount to be notified to the Registrar, each of the Paying Agents and any Calculation Agent appointed in respect of the Wakala Series Certificates and, if the Wakala Series Certificates are listed on a stock exchange and the rules of such exchange or other relevant authority so require, such exchange or other relevant authority, as soon as possible after its determination but in no event later than the date of the Make Whole Notice.

The determination of the Make Whole Amount and the obtaining of any quotation and/or the making of any determination or calculation in connection therewith by the Independent Investment Banker shall (in the absence of manifest error) be final and binding upon all parties.

Any Make Whole Notice may, at the Company's discretion, be subject to one or more conditions precedent, including completion of a corporate transaction. In such event, such Make Whole Notice shall describe each such condition and, if applicable, may state that, at the Company's discretion, the Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable, may be delayed until such time as any or all such conditions shall be satisfied or waived, or such redemption may not occur and such Make Whole Notice may be rescinded in the event that any or all such conditions shall not have been satisfied (or waived by the Company in its sole discretion) by the Optional Dissolution Call Date or Optional Dissolution Partial Call Date, as applicable, or by the Optional Dissolution Call Date or Optional Dissolution Partial Call Date as so delayed.

If any of the Reference Dealers cease to be a primary dealer in the Benchmark Security, the Trustee and the Company will substitute such bank with another bank and "Reference Dealers" shall be construed accordingly.

For *Shari'a* reasons, the Make Whole Dissolution Right (Call Right) and the Optional Dissolution Right (Put Right) cannot both be specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any single Wakala Series.

### (e) Dissolution at the Option of the Certificateholders

### (i) Optional Dissolution Right (Put Right)

If the Optional Dissolution Right (Put Right) is specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable), the Trustee shall, at the option of the holder of any Wakala Series Certificate, upon such holder of such Wakala Series Certificate giving a Put Notice in accordance with Wakala Series Condition 11(e)(iv) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Put Notice) giving not less than 15 nor more than 30 days' notice, or such other notice period as may be specified in the applicable Final Terms (or Pricing Supplement, as applicable) (the "Optional Put Period") to the Trustee, redeem such Wakala Series Certificate on the Optional Dissolution Partial Put Date at its Optional Dissolution Amount.

Notwithstanding the previous paragraph, if the holder of every Wakala Series Certificate outstanding in a Wakala Series delivers a Put Notice within the Optional Put Period in accordance with Wakala Series Condition 11(e)(iv) (Capital Distributions of the Trust — Dissolution at the Option of the Certificateholders — Put Notice) (unless prior to the giving of the relevant Put Notice the Trustee has given notice of redemption under Wakala Series Condition 11(b) (Capital Distributions of the Trust — Early Dissolution for Tax Reasons)), the Trustee will redeem the Wakala Series Certificates at the Optional Dissolution Amount on the Periodic Distribution Date immediately following the expiry of the Optional Put Period (the "Optional Dissolution Put Date").

Upon redemption of all of the Wakala Series Certificates of the relevant Wakala Series in accordance with this Wakala Series Condition 11(e)(i) and payment in full of the Optional Dissolution Amount, the Wakala Series Trust will be dissolved, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets and no further amounts shall be payable in respect thereof and the Trustee shall have no further obligations in respect thereof.

For *Shari'a* reasons, the Optional Dissolution Right (Call Right) and the Optional Dissolution Right (Put Right) cannot both be specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any single Wakala Series.

For *Shari'a* reasons, the Make Whole Dissolution Right (Call Right) and the Optional Dissolution Right (Put Right) cannot both be specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any single Wakala Series.

### (ii) Change of Control Put Right

If Change of Control Put Right is specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) and if a Change of Control Event occurs, the Trustee will, upon the holder of any Wakala Series Certificate giving a Put Notice in accordance with Wakala Series Condition 11(e)(iv) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Put Notice) within the Change of Control Put Period redeem such Wakala Series Certificate on the Change of Control Put Right Date at the Change of Control Amount.

Notwithstanding the previous paragraph, if the holder of every Wakala Series Certificate outstanding in a Wakala Series delivers a Put Notice within the Change of Control Put Period in accordance with Wakala Series Condition 11(e)(iv) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Put Notice) (unless prior to the giving of the relevant Put Notice the Trustee has given notice of redemption under Wakala Series Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons) or Wakala Series Condition 11(c) (Capital Distributions of the Trust – Dissolution at the Option of the Trustee)), the Trustee will redeem the Wakala Series Certificates at the Change of Control Amount on the Periodic Distribution Date immediately following the expiry of the Change of Control Put Period (the "Change of Control Full Put Date").

Immediately upon the Company becoming aware that a Change of Control Event has occurred, it shall give notice to the Trustee. The Trustee shall, upon receipt of such notice from the Company, promptly give notice to the Delegate and the Wakala Series Certificateholders (a "Change of Control Notice") in accordance with Wakala Series Condition 19 (Notices) specifying the nature of the Change of Control Event.

Upon redemption of all of the Wakala Series Certificates of the relevant Wakala Series in accordance with this Wakala Series Condition 11(e)(ii) and payment in full of the Change of Control Amount, the Wakala Series Trust will be dissolved, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets and no further amounts shall be payable in respect thereof and the Trustee shall have no further obligations in respect thereof.

Neither the Trustee nor the Delegate is under any obligation to ascertain whether a Change of Control Event or any event which could lead to the occurrence of or could constitute a Change of Control Event has occurred and, until it shall have actual knowledge or notice to the contrary, the Trustee may assume that no Change of Control Event or other such event has occurred.

# (iii) Tangibility Event Put Right

If a Tangibility Event occurs, upon receipt of a Tangibility Event Trustee Notice from the Company in accordance with the Wakala Series Service Agency Agreement, the Trustee shall promptly deliver a notice to the Wakala Series Certificateholders (a "**Tangibility Event Notice**") in accordance with Wakala Series Condition 19 (*Notices*) specifying that:

- (1) a Tangibility Event has occurred, together with an explanation of the reasons for, and evidence of, such occurrence;
- (2) as determined in consultation with the *Shari'a* Adviser, the Wakala Series Certificates should be tradable only in accordance with the *Shari'a* principles of debt trading (such as the principle that debt is to be traded against tangible assets and/or eligible commodities on a spot settlement basis);
- (3) on the date falling 15 days following the Tangibility Event Put Right Date, the Wakala Series Certificates will be delisted from any stock exchange (if any) on which the Wakala Series Certificates are admitted to listing or if such date is not a business day, the next following business day ("business day" being, for this purpose, a day on which the stock exchange on which the Wakala Series Certificates are admitted to listing is open for business); and
- (4) the Tangibility Event Put Right Period, during which period any Wakala Series Certificateholder shall have the right to require the redemption of all of any of its Wakala Series Certificates.

Upon receipt of the Tangibility Event Notice, the holder of any Wakala Series Certificate may exercise its option by giving a Put Notice in accordance with Wakala Series Condition 11(e)(iv) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Put Notice) within the Tangibility Event Put Right Period. Upon the holder of any Wakala Series Certificate giving such Put Notice, the Trustee will redeem such Wakala Series Certificates on the Tangibility Event Put Right Date at the Tangibility Event Dissolution Amount.

Notwithstanding the previous paragraph, if the holder of every Wakala Series Certificate outstanding in a Wakala Series delivers a Put Notice within the Tangibility Event Put Period in accordance with Wakala Series Condition 11(e)(iv) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Put Notice) (unless prior to the giving of the relevant Put Notice the Trustee has given notice for redemption in whole under Wakala Series Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons) or Wakala Series Condition 11(c) (Capital Distributions of the Trust – Dissolution at the Option of the Trustee)), the Trustee will redeem the Wakala

Series Certificates at the Tangibility Event Dissolution Amount on the Tangibility Event Put Right Date.

Upon redemption of all of the Wakala Series Certificates of the relevant Wakala Series in accordance with this Wakala Series Condition 11(e)(iii) and payment in full of the Tangibility Event Dissolution Amount, the Wakala Series Trust will be dissolved, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets and no further amounts shall be payable in respect thereof and the Trustee shall have no further obligations in respect thereof.

## (iv) Put Notice

To exercise any option pursuant to Wakala Series Condition 11(e)(i) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Optional Dissolution Right (Put Right)), Wakala Series Condition 11(e)(ii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Change of Control Put Right) or Wakala Series Condition 11(e)(iii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right), the holder of the Wakala Series Certificate must, if the Wakala Series Certificate is in definitive form and held outside Euroclear and Clearstream, Luxembourg or DTC, deposit the Wakala Series Certificate with the Registrar or any Transfer Agent at its specified office, together with a duly completed option exercise notice ("Put Notice") in the form obtainable from any Paying Agent, the Registrar or any Transfer Agent (as applicable) within the relevant period. No Wakala Series Certificate so deposited and option so exercised may be withdrawn (except as provided in the Agency Agreement) without the prior consent of the Trustee.

### (f) Dissolution following a Total Loss Event

The Trustee shall, upon receipt of notice from the Company or otherwise becoming aware of the occurrence of a Total Loss Event, unless the Real Estate Assets forming part of the relevant Wakala Portfolio have been replaced in accordance with the Wakala Series Service Agency Agreement, redeem the Wakala Series Certificates in whole, but not in part, by no later than the close of business on the 61st day after the occurrence of the Total Loss Event (the "Total Loss Dissolution Date") at the Final Dissolution Amount.

Upon redemption of all of the Wakala Series Certificates outstanding of the relevant Wakala Series in accordance with this Wakala Series Condition 11(f) and payment in full of the Final Dissolution Amount, the Wakala Series Trust will be dissolved, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets and no further amounts shall be payable in respect thereof and the Trustee shall have no further obligations in respect thereof.

The Trustee shall, upon receipt of notice from the Company or otherwise becoming aware of the occurrence of a Total Loss Event, promptly give notice to the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (*Notices*) of the occurrence of the Total Loss Event and that, from the date of such notice, and until any further notice from the Trustee stating otherwise, the relevant Wakala Certificates should be tradable only in accordance with the *Shari'a* principles of debt trading (such as the principle that debt is to be traded against tangible assets and/or eligible commodities on a spot settlement basis). Following any replacement of the Wakala Assets of the relevant Wakala Series in accordance with the Wakala Series Service Agency Agreement, the Trustee shall promptly give notice to the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (*Notices*) that, from the date of that notice, the Wakala Certificates may be traded at any price.

### (g) Clean Up Call Right

If 75 per cent. or more of the aggregate face amount of the Wakala Series Certificates then outstanding have been redeemed and/or purchased and cancelled pursuant to this Condition 11 or Condition 14 (*Purchase and Cancellation of Certificates*), the Company may exercise its right granted under clause 2.1(e) (*Undertaking*) of the Wakala Series Sale Undertaking in accordance with clause 3.1(e) (*Exercise*) thereof to redeem the Wakala Series Certificates, in whole but not in part, and deliver a Wakala Series Exercise Notice to the Trustee specifying the Clean Up Dissolution Call Date, such notice to be delivered in the prescribed form set out in the Wakala Series Sale Undertaking and not less than 15 nor more than 30 days' prior to the Clean Up Dissolution Call Date stated therein.

Following receipt by the Trustee of a duly completed Wakala Series Exercise Notice in the prescribed form pursuant to this Wakala Series Condition 11(g), the Trustee shall, on giving not less than 15 nor more than 30 days' notice, or such other notice period as may be specified in the applicable Final Terms (or Pricing Supplement, as applicable), to the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (Notices) (which notice shall be irrevocable and shall oblige the Trustee to redeem the relevant Wakala Series Certificates) redeem the relevant Wakala Series Certificates at the Final Dissolution Amount on the Clean Up Dissolution Call Date.

Upon redemption of all of the Wakala Series Certificates outstanding of the relevant Wakala Series in accordance with this Wakala Series Condition 11(g) and payment in full of the Final Dissolution Amount, the Wakala Series Trust will be dissolved, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets and no further amounts shall be payable in respect of the Wakala Series Certificates and the Trustee shall have no further obligations in respect of the Wakala Series Certificates.

### (h) Dissolution following a Dissolution Event

Upon the occurrence of a Dissolution Event the Wakala Series Certificates may be redeemed at the Final Dissolution Amount on the Dissolution Event Redemption Date and the Wakala Series Trust will be dissolved by the Trustee, as more particularly specified in Wakala Series Condition 15 (*Dissolution Events*).

Upon redemption of all of the Wakala Series Certificates outstanding of the relevant Wakala Series in accordance with this Wakala Series Condition 11(h) and payment in full of the Final Dissolution Amount, the Wakala Series Trust will be dissolved, the Wakala Series Certificates shall cease to represent undivided ownership interests in the Wakala Series Trust Assets and no further amounts shall be payable in respect thereof and the Trustee shall have no further obligations in respect thereof.

## (i) No Other Dissolution

The Trustee shall not be entitled to redeem the Wakala Series Certificates, and the Trustee shall not be entitled to dissolve the Wakala Series Trust otherwise than as provided in this Wakala Series Condition 11, Wakala Series Condition 14(c) (*Purchase and Cancellation of Certificates – Dissolution of the Trust upon cancellation of all outstanding Certificates in a Series*) and Wakala Series Condition 15 (*Dissolution Events*).

## (j) Cancellations

All Wakala Series Certificates which are redeemed will forthwith be cancelled and accordingly may not be held, reissued or resold.

# (k) Effect of payment in full of Final Dissolution Amount

Upon payment in full of the Final Dissolution Amount, together with accrued and unpaid Periodic Distribution Amounts, and the termination of the Wakala Series Trust, the Wakala Series Certificates shall cease to represent an undivided ownership interest in the relevant Wakala Series Trust Assets and no further amounts shall be payable in respect thereof and the Trustee shall have no further obligations in respect thereof.

### 12. TAXATION

All payments by or on behalf of the Trustee in respect of the Wakala Series Certificates shall be made free and clear of, and without withholding or deduction for, or on account of, any present or future taxes, duties, assessments or governmental charges of whatever nature imposed, levied, collected, withheld or assessed by or within the Relevant Jurisdiction ("Taxes") (which expression shall take the same meaning for the purposes of this Wakala Series Condition 12 as it takes for the purposes of Wakala Series Condition 11(b) (Capital Distributions of the Trust – Early Dissolution for Tax Reasons)) or any political subdivision or any authority therein or thereof having power to tax, unless such withholding or deduction is required by law. In that event, the Trustee shall pay such additional amounts as shall result in receipt by the Wakala Series Certificateholders of such amounts as would have been received by them had no such withholding or deduction been required, except that no such additional amounts shall be payable with respect to any Wakala Series Certificate:

### (a) Presentation in Relevant Jurisdiction

presented for payment in a Relevant Jurisdiction; or

### (b) Other connection

to, or to a third party on behalf of, a holder who is liable to such Taxes in respect of such Wakala Series Certificate by reason of his having some connection with the Relevant Jurisdiction other than the mere holding of the Wakala Series Certificate; or

### (c) Presentation/surrender more than 30 days after the Relevant Date

presented or (if applicable) surrendered (or (if applicable) in respect of which the relevant Wakala Series Certificate is presented or (if applicable) surrendered) for payment more than 30 days after the Relevant Date (defined below) except to the extent that the holder thereof would have been entitled to such additional amounts on presenting or, as the case may be, surrendering it for payment on such thirtieth day.

Notwithstanding anything to the contrary in these Wakala Series Conditions, the Trustee, the Company, any paying agent and any other person shall be permitted to withhold and deduct, and shall not be required to pay any additional amounts with respect to, any withholding or deduction imposed on or with respect to any Wakala Series Certificate pursuant to FATCA, any treaty, law, regulation or other official guidance implementing FATCA, or any agreement (or related guidance) between the Trustee, the Company, a paying agent or any other person and the United States, any other jurisdiction, or any authority of any of the foregoing implementing FATCA.

As used in these Wakala Series Conditions, "Relevant Date" in respect of any Wakala Series Certificate means the date on which payment in respect of it first becomes due or (if any amount of the money payable is improperly withheld or refused) the date on which payment in full of the amount outstanding is made or (if earlier) the date seven days after that on which notice is duly given to the Wakala Series Certificateholders that, upon further presentation or, as the case may be, surrender of the Wakala Series Certificate being made in accordance with the Wakala Series Conditions, such payment will be made, provided that payment is in fact made upon such presentation.

The Wakala Series Service Agency Agreement, the Wakala Series Purchase Undertaking and the form of Wakala Series Sale Agreement to be entered into pursuant to the Wakala Series Sale Undertaking each provide that payments thereunder by the Company shall be made without withholding or deduction for, or on account of, any present or future Taxes, unless the withholding or deduction of the Taxes is required by law and, in such case, provide for the payment by the Company of additional amounts so that the full amount which would otherwise have been due and payable is received by the Trustee.

### 13. **PRESCRIPTION**

Claims against the Trustee or the Company for payment in respect of the Wakala Series Certificates shall be prescribed and become void unless made within 10 years (in the case of the Dissolution Amount or Partial Dissolution Amount, as the case may be) or five years (in the case of Periodic Distribution Amounts) from the appropriate Relevant Date in respect of them.

### 14. PURCHASE AND CANCELLATION OF CERTIFICATES

#### (a) Purchases

The Company and any Subsidiary may at any time purchase Wakala Series Certificates in the open market or otherwise at any price. Wakala Series Certificates so purchased, while held by or on behalf of the Company or any Subsidiary, shall not entitle the holder to vote at any meeting of the Wakala Series Certificateholders and shall not be deemed to be outstanding for the purposes of calculating the quorum at any meeting of Wakala Series Certificateholders or for the purposes of Wakala Series Condition 14(b) (*Purchase and Cancellation of Certificates – Cancellation of Certificates held by the Company and/or any of its Subsidiaries*).

## (b) Cancellation of Certificates held by the Company and/or any of its Subsidiaries

All Wakala Series Certificates purchased by or on behalf of the Company or any Subsidiary may be surrendered for cancellation by surrendering the Wakala Series Certificate to the Issuing and Paying Agent for cancellation by or on behalf of the Trustee, and, in each case, if so surrendered, shall, together with all Wakala Series Certificates redeemed by the Company, be cancelled forthwith. The Wakala Series Sale Undertaking may be exercised by the Company in respect of the transfer of the Trustee's rights, title, interests, benefits and entitlements in, to and under Wakala Assets with an aggregate value no greater than the aggregate face amount of the Wakala Series Certificates so delivered to the Issuing and Paying Agent for cancellation by or on behalf of the Trustee and, upon such cancellation, the Trustee will transfer those Wakala Assets to the Company. Any Wakala Series Certificates so surrendered for cancellation may not be reissued or resold and the obligations of the Trustee in respect of any such Wakala Series Certificates shall be discharged.

### (c) Dissolution of the Trust upon cancellation of all outstanding Certificates in a Series

In the event that the Company and/or any of its Subsidiaries purchase all the outstanding Wakala Series Certificates in a Wakala Series and all such Wakala Series Certificates are subsequently cancelled by or on behalf of the Trustee, the relevant Wakala Series Trust will be dissolved and the Wakala Series Certificates shall cease to represent an undivided ownership interest in the relevant Wakala Series Trust Assets and no further amounts shall be payable in respect thereof and the Trustee shall have no further obligations in respect thereof.

### 15. **DISSOLUTION EVENTS**

Upon the occurrence of any of the following events (each a "Dissolution Event"):

- (a) **Non-payment**: default is made in the payment of any Dissolution Amount, Partial Dissolution Amount or any Periodic Distribution Amount due in respect of the Wakala Series Certificates or any of them and the default continues for a period of seven days in the case of any Dissolution Amount or Partial Dissolution Amount and 14 days in the case of any Periodic Distribution Amount; or
- (b) **Breach of other obligations**: the Trustee defaults in the performance or observance of or compliance with any of its other obligations or undertakings under these Wakala Series Conditions or the Wakala Series Transaction Documents to which it is a party and such default is not capable of remedy (in the opinion of the Delegate) or (if capable of remedy (in the opinion of the Delegate)) is not remedied within 30 days after written notice of such default shall have been given to the Trustee by the Delegate; or

- (c) **DP World Event**: a DP World Event occurs; or
- (d) **Repudiation**: the Trustee repudiates any Wakala Series Transaction Document to which it is a party or does or causes to be done any act or thing evidencing an intention to repudiate any Wakala Series Transaction Document to which it is a party; or
- (e) *Illegality*: at any time it is or will become unlawful or impossible for the Trustee (by way of insolvency or otherwise) to perform or comply with any or all of its obligations under the Wakala Series Transaction Documents or any of the obligations of the Trustee under the Wakala Series Transaction Documents are not or cease to be legal, valid, binding and enforceable; or
- (f) Insolvency: either: (i) the Trustee becomes insolvent or is unable to pay its financial obligations as they fall due; (ii) an administrator or liquidator of the whole or substantially the whole of the undertaking, assets and revenues of the Trustee is appointed (or application for any such appointment is made); (iii) the Trustee takes any action for a readjustment or deferment of any of its obligations or makes a general assignment or an arrangement or composition with or for the benefit of its creditors or declares a moratorium in respect of any of its indebtedness or any guarantee of any indebtedness given by it; or (iv) the Trustee ceases or threatens to cease to carry on all or substantially the whole of its business, in each case except for the purpose of and followed by a reconstruction, amalgamation, reorganisation, merger or consolidation on terms approved by the Delegate or by an Extraordinary Resolution of the Wakala Series Certificateholders; or
- (g) **Winding-up**: an order or decree is made or an effective resolution is passed for the winding-up, liquidation or dissolution of the Trustee; or
- (h) Analogous event: any event occurs which under the laws of any relevant jurisdiction has an analogous effect to any of the events referred to in paragraphs (f) and (g) above,

provided that, in the case of paragraphs (b) and (e) above, the Delegate shall have certified in writing to the Trustee that in its opinion such event is materially prejudicial to the interests of the Wakala Series Certificateholders, the Delegate shall, subject to it being indemnified and/or secured and/or prefunded to its satisfaction, and having been notified in writing of or otherwise determining that (such determination by the Delegate to be in its absolute discretion) such Dissolution Event has occurred, give notice in writing of the occurrence of such Dissolution Event to the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (Notices) with a request to such holders to indicate if they wish the Wakala Series Trust to be dissolved. Following the issuance of such notice the Delegate may, or if so requested in writing by the holders of at least one-fifth of the then aggregate face amount of the Wakala Series outstanding or if so directed by an Extraordinary Resolution of the Wakala Series Certificateholders (a "Dissolution Request"), shall (subject in each case to being indemnified and/or secured and/or prefunded to its satisfaction) give notice to the Trustee and the Company of the Dissolution Request and, upon receipt of such notice, the Trustee or the Delegate, in the name of the Trustee, shall exercise its rights under the Wakala Series Purchase Undertaking and the Trustee or the Delegate, in the name of the Trustee, shall distribute to the Wakala Series Certificateholders the proceeds of the resultant sale and liquidation credited to the relevant Wakala Series Transaction Account in accordance with the Wakala Series Service Agency Agreement and the Wakala Series Certificates shall be redeemed at the Final Dissolution Amount on the date specified in such notice (the "Dissolution Event Redemption Date") and the Wakala Series Trust shall be dissolved on the day after the last outstanding Wakala Series Certificate has been redeemed.

For the purposes of this Wakala Series Condition 15, a "**DP World Event**" will occur if one or more of the following events occurs:

- (1) *Non-payment*: in respect of a Wakala Series, the Company (acting in any capacity) fails to pay:
  - (x) an amount payable by it pursuant to any Wakala Series Transaction Document to which it is a party which corresponds to all or a part of a Periodic Distribution

- Amount payable by the Trustee on a Periodic Distribution Date and the failure continues for a period of 14 days; or
- (y) an amount payable by it pursuant to any Wakala Series Transaction Document to which it is a party which corresponds to all or a part of a Dissolution Amount or Partial Dissolution Amount payable by the Trustee on a Dissolution Date or Partial Dissolution Date (as the case may be) and the failure continues for a period of seven days; or
- (2) Breach of other obligations: the Company does not perform or comply with any one or more of its other obligations under the Wakala Series Transaction Documents to which it is a party which default is not capable of remedy (in the opinion of the Delegate) or, if capable of remedy (in the opinion of the Delegate), is not remedied within 30 days after written notice of such default shall have been given to the Company by the Delegate, except that a failure by the Company (acting in its capacity as the Wakala Series Service Agent) to comply with its obligations set out in any of clause 3.1(c) (save for the delivery of the Tangibility Event Trustee Notice), clause 3.1(l), clause 3.8(c) and clause 6.6 of the Wakala Series Service Agency Agreement will not constitute a DP World Event; or
- (3) Cross-acceleration: (x) any other present or future indebtedness of the Company or any of its Material Subsidiaries for or in respect of moneys borrowed or raised becomes due and payable prior to its stated maturity by reason of any event of default or the like (howsoever described); or (y) any such indebtedness is not paid when due or, as the case may be, within any applicable grace period; or (z) the Company or any of its Material Subsidiaries fails to pay when due or, as the case may be, within any applicable grace period any amount payable by it under any present or future guarantee for, or indemnity in respect of, any moneys borrowed or raised, save in each case where the liability in respect of the relevant indebtedness, guarantee or indemnity is being contested by the Company or such Material Subsidiary, as the case may be, in good faith and by all appropriate means and provided that the aggregate amount of the relevant indebtedness, guarantees and indemnities in respect of which one or more of the events mentioned above in this paragraph (3) have occurred equals or exceeds U.S.\$50,000,000 or its equivalent (as determined by the Delegate on the basis of the middle spot rate for the relevant currency against the U.S. dollar as determined by any leading bank on the day on which this paragraph falls to be applied); or
- (4) Enforcement proceedings: a distress, attachment, execution or other legal process is levied, enforced or sued out on or against all or (in the opinion of Delegate) a material part of the property, assets or revenues of the Company or any of its Material Subsidiaries and is not discharged, withdrawn or stayed within 60 days; or
- (5) Security enforced: any mortgage, charge, pledge, lien or other encumbrance, present or future, created or assumed by the Company or any of its Material Subsidiaries in respect of all or (in the opinion of the Delegate) a material part of the property, assets or revenues of the Company or such Material Subsidiary, as the case may be, becomes enforceable and any step is taken to enforce it (including the taking of possession or the appointment of a receiver, administrative receiver, manager or other similar person); or
- (6) Insolvency: the Company or any of its Material Subsidiaries is (or is deemed by a court to be) insolvent or bankrupt or unable to pay its debts, stops, suspends or threatens to stop or suspend payment of all or (in the opinion of the Delegate) a material part of its debts, proposes or makes a general assignment or an arrangement or composition with or for the benefit of the relevant creditors in respect of any of such debts or a moratorium is agreed or declared in respect of or affecting all or any part of the debts of the Company or any of its Material Subsidiaries; or
- (7) Winding-up: an order is made or an effective resolution passed for the winding-up or dissolution of the Company or any of its Material Subsidiaries or the Company or any of its Material Subsidiaries ceases or threatens to cease, or is required to cease, to carry on all or (in the opinion of the Delegate) substantially all of its business or operations, in each case except for the purpose of and followed by a reconstruction, amalgamation,

reorganisation, merger or consolidation: (x) on terms approved by the Delegate or by an Extraordinary Resolution of the Wakala Series Certificateholders; or (y) in the case of a Material Subsidiary, whereby the undertaking and assets of the Material Subsidiary are transferred to or otherwise vested in another Subsidiary; or

- (8) Authorisation and consents: any action, condition or thing (including the obtaining or effecting of any necessary consent, approval, authorisation, exemption, filing, licence, order, recording or registration) at any time required to be taken, fulfilled or done in order: (x) to enable the Company lawfully to enter into, exercise its rights and perform and comply with its obligations in respect of the Wakala Series Certificates and under the Wakala Series Transaction Documents to which it is a party to which it is a party; (y) to ensure that those obligations are legally binding and enforceable; and (z) to make the Wakala Series Certificates and the Wakala Series Transaction Documents to which it is a party admissible in evidence in the courts of the United Arab Emirates or the Emirate of Dubai, is not taken, fulfilled or done; or
- (9) *Illegality*: it is or will become unlawful for the Company to perform or comply with any one or more of its obligations under the Wakala Series Transaction Documents to which it is a party; or
- (10) Analogous event: any event occurs that under the laws of any relevant jurisdiction has an analogous effect to any of the events referred to in any of the foregoing paragraphs,

provided that (other than in the case of paragraphs (1), (2), (6) and (7) (to the extent it relates to the winding-up or dissolution of the Company)) the Delegate shall have certified that in its opinion such event is materially prejudicial to the interests of the Wakala Series Certificateholders.

### 16. ENFORCEMENT AND EXERCISE OF RIGHTS

### (a) Enforcement

Upon the occurrence of a Dissolution Event, to the extent any amount payable in respect of the Wakala Series Certificates has not been paid in full, the Trustee or the Delegate (subject to the Delegate being indemnified and/or secured and/or prefunded to its satisfaction), may (acting for the benefit of the Wakala Series Certificateholders) take one or more of the following steps:

- (i) enforce the provisions of the Wakala Series Purchase Undertaking, the Wakala Series Service Agency Agreement and any other Wakala Series Transaction Documents in accordance with their terms; and/or
- (ii) take such other actions, steps or proceedings as the Trustee or the Delegate may consider necessary to recover amounts due to the Wakala Series Certificateholders.

# (b) Extinguishment of Rights

Following the enforcement, realisation of the Wakala Series Certificates and ultimate distribution of the net proceeds of the relevant Wakala Series Trust Assets in respect of the Wakala Series Certificates to the Wakala Series Certificateholders in accordance with these Wakala Series Conditions and the Master Declaration of Trust as supplemented by the relevant Supplemental Declaration of Trust, the obligations of the Trustee in respect of the Wakala Series Certificates shall be satisfied and the right of the Wakala Series Certificateholders to receive any further sums shall be extinguished. Following which, neither the Trustee nor the Delegate shall be liable for any such sums and, accordingly, Wakala Series Certificateholders may not take any action against the Trustee, the Delegate, the Agents or any other person (including the Company) to recover any such sum or asset in respect of the relevant Wakala Series Certificates or the Wakala Series Trust Assets. In particular, no holder of the Wakala Series Certificates shall be entitled in respect thereof to petition or to take any other steps for the winding-up of the Trustee.

### (c) Entitlement to Proceed Directly

No Wakala Series Certificateholder shall be entitled to proceed directly against the Trustee or to provide instructions to the Trustee to proceed directly against the Company in each case under any Wakala Series Transaction Document to which either of them is a party unless the Delegate: (i) fails to do so within a reasonable time becoming so bound and such failure its continuing; or (ii) is unable by reason of an order of a court having competent jurisdiction to do so and such inability is continuing. Under no circumstances shall the Delegate or any Wakala Series Certificateholder have any right to cause the sale or other disposition of any of the relevant Wakala Series Trust Assets and the sole right of the Delegate and the Wakala Series Certificateholders against the Trustee and/or the Company shall be to enforce their respective obligations under the Wakala Series Transaction Documents.

# (d) Trustee and Delegate Not Bound to Act

Subject to Wakala Series Condition 16(b) (Enforcement and Exercise of Rights – Extinguishment of Rights), neither the Trustee nor the Delegate shall be bound in any circumstances to take any action to enforce or to realise the relevant Wakala Series Trust Assets or take any action against, in the case of the Delegate only, the Trustee and/or, in the case of the Trustee or the Delegate, the Company under any Wakala Series Transaction Document to which either of the Trustee or the Company is a party unless directed or requested to do so: (i) by an Extraordinary Resolution; or (ii) in writing by the holders of at least one-fifth of the then outstanding aggregate face amount of the Wakala Series Certificates of the relevant Wakala Series and in either case then only if it is indemnified and/or secured and/or prefunded to its satisfaction against all Liabilities to which it may thereby render itself liable and provided that neither the Trustee nor the Delegate shall be held liable for the consequences of exercising or not exercising its discretion or taking or not taking any such action and may do so without having regard to the effect of such action or the failure to take action on individual Wakala Series Certificateholders.

### 17. REPLACEMENT OF CERTIFICATES

If any Definitive Wakala Series Certificate is lost, stolen, mutilated, defaced or destroyed, it may be replaced, subject to applicable laws, regulations and stock exchange or other relevant authority regulations, at the specified office of the Registrar or such other Paying Agent or Transfer Agent, as the case may be, as may from time to time be designated by the Trustee for the purpose and notice of whose designation is given to Wakala Series Certificateholders, in each case on payment by the claimant of the fees and costs incurred in connection therewith and on such terms as to evidence, security and indemnity (which may provide, *inter alia*, that if the allegedly lost, stolen or destroyed Wakala Series Certificate is subsequently presented for payment, there shall be paid to the Trustee on demand the amount payable by the Trustee in respect of such Wakala Series Certificate) and otherwise as the Trustee may reasonably require. Mutilated or defaced Definitive Wakala Series Certificates must be surrendered before replacements will be issued.

### 18. **FURTHER ISSUES**

In respect of any Wakala Series, the Trustee may from time to time without the consent of the Wakala Series Certificateholders create and issue additional Wakala Series Certificates having the same terms and conditions as the outstanding Wakala Series Certificates of such Wakala Series or terms and conditions which are the same in all respects save for the date and amount of the first payment of the Periodic Distribution Amount and the date from which Periodic Distribution Amounts start to accrue, and so that such further issue shall be consolidated and form a single series with any outstanding Wakala Series Certificates of such Wakala Series. Any additional Wakala Series Certificates which are to form a single Wakala Series with the outstanding Wakala Series Certificates of a particular Wakala Series shall be constituted by a deed supplemental to the Master Declaration of Trust as supplemented by the relevant Supplemental Declaration of Trust. References in these Wakala Series Conditions to the Wakala Series Certificates include (unless the context requires otherwise) any other Wakala Series Certificates issued pursuant to this Wakala Series Condition 18 and forming a single series with such Wakala Series Certificates.

### 19. **NOTICES**

Notices to the holders of Wakala Series Certificates shall be mailed to them (or, in the case of joint holders, to the first named) at their respective addresses in the Register and deemed to have been given on the fourth weekday (being a day other than a Saturday or a Sunday) after the date of mailing. Any such notice will be deemed to have been given on the first date of such publication. Notices to Wakala Series Certificateholders shall be valid if published in a daily newspaper of general circulation in London (which is expected to be the "Financial Times"). If in the opinion of the Trustee any such publication is not practicable, notice shall be validly given if published in another leading daily English language newspaper with general circulation in Europe. The Trustee shall also ensure that notices are duly published in a manner that complies with any other relevant rules of any stock exchange or other relevant authority on which the Wakala Series Certificates are for the time being or by which they have for the time being admitted to trading. Any such notice shall be deemed to have been given on the date of such publication or, if published more than once or on different dates, on the first date on which publication is made, as provided above.

Until such time as any Definitive Wakala Series Certificates are issued, there may, so long as the Global Wakala Series Certificate representing the Wakala Series Certificates is held in its entirety on behalf of Euroclear and/or Clearstream, Luxembourg and/or DTC, be substituted for such publication in such newspaper(s) the delivery of the relevant notice to Euroclear and/or Clearstream, Luxembourg and/or DTC for communication by them to the holders of the Wakala Series Certificates. Any such notice shall be deemed to have been given to the holders of the Wakala Series Certificates on the third day after the day on which the said notice was given to Euroclear and Clearstream, Luxembourg.

# 20. MEETINGS OF CERTIFICATEHOLDERS, MODIFICATION, WAIVER, AUTHORISATION AND DETERMINATION

## (a) Meetings of Certificateholders

The Master Declaration of Trust contains provisions for convening meetings of Wakala Series Certificateholders to consider any matter affecting their interests, including the sanctioning by Extraordinary Resolution of a modification of any of these Wakala Series Conditions or any provisions of the Master Declaration of Trust. Such a meeting may be convened by Wakala Series Certificateholders holding not less than 10 per cent. in aggregate face amount of the Wakala Series Certificates of a Wakala Series for the time being outstanding. The quorum for any meeting convened to consider an Extraordinary Resolution shall be two or more persons holding or representing a clear majority in aggregate face amount of the Wakala Series Certificates of a Wakala Series for the time being outstanding, or at any adjourned meeting two or more persons being or representing Wakala Series Certificateholders whatever the outstanding face amount of the Wakala Series Certificates held or represented, unless the business of such meeting includes consideration of proposals, inter alia; (i) to amend the relevant Scheduled Dissolution Date, any Partial Dissolution Date or any Periodic Distribution Date or Periodic Distribution Amounts on the Wakala Series Certificates; (ii) to reduce or cancel any amount payable in respect of the Wakala Series Certificates; (iii) to reduce the rate or rates of profit in respect of the Wakala Series Certificates or to vary the method or basis of calculating the rate or rates of profit or the basis for calculating any Periodic Distribution Amounts in respect of the Wakala Series Certificates (other than as set out in Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions - Benchmark Replacement – Independent Adviser) and Wakala Series Condition 9(f) (Floating Periodic Distribution Provisions - Benchmark Replacement - SOFR)); (iv) if a Minimum and/or a Maximum Dissolution Amount is specified in the applicable Final Terms (or Pricing Supplement, as applicable), to reduce any such Minimum and/or Maximum Dissolution Amount; (v) to vary any method of, or basis for, calculating the Partial Dissolution Amount, the Final Dissolution Amount, the Tax Redemption Amount, the Optional Dissolution Amount, the Change of Control Amount or the Make Whole Amount; (vi) to vary the currency or currencies of payment or denomination of the Wakala Series Certificates, (vii) to modify the provisions concerning the quorum required at any meeting of Wakala Series Certificateholders or the majority required to pass the Extraordinary Resolution; or (viii) to change the governing law of the Wakala Series Certificates, in which case the necessary quorum shall be two or more persons holding or representing not less than 75 per cent., or at any adjourned meeting not less than 25 per cent., in aggregate face amount of the Wakala Series Certificates for the time being outstanding. Any Extraordinary Resolution duly passed shall be binding on Wakala Series Certificateholders (whether or not they were present at the meeting at which such resolution was passed).

The Master Declaration of Trust provides that a resolution may be in writing signed by or on behalf of the Wakala Series Certificateholders holding not less than 90 per cent. in aggregate face amount of the Wakala Series Certificates outstanding (a "Written Resolution"). Such Written Resolution may be contained in one document or several documents in the same form, each signed by or on behalf of one or more Wakala Series Certificateholders. Further, the Master Declaration of Trust provides that, where the Wakala Series Certificates are held by or on behalf of a clearing system or clearing systems, approval of a resolution proposed by the Trustee, the Company or the Delegate (as the case may be) may be given by way of electronic consents communicated through the electronic communications systems of the relevant clearing system(s) to the Issuing and Paying Agent or another specified agent and/or the Delegate in accordance with the operating rules and procedures of the relevant clearing system(s) by or on behalf of the holders of not less than 90 per cent. in aggregate face amount of the Wakala Series Certificates then outstanding (an "Electronic Consent"). Any Written Resolution or Electronic Consent shall take effect as an Extraordinary Resolution and will be binding on all Wakala Series Certificateholders whether or not they participated in such Written Resolution or Electronic Consent.

### (b) Modification of the Declaration of Trust and Waiver

The Master Declaration of Trust, any Supplemental Declaration of Trust and any other Wakala Series Transaction Document may only be amended by the Trustee with the consent of the Delegate and the Delegate may, without the consent of the Wakala Series Certificateholders: (i) agree to any modification of any of the provisions of the Master Declaration of Trust, any Supplemental Declaration of Trust and any other Wakala Series Transaction Document that is, in the opinion of the Delegate of a formal, minor or technical nature or made to correct a manifest error; or (ii) agree to any other modification (other than in respect of a Reserved Matter or any provision of the Master Declaration of Trust referred to in the definition of a Reserved Matter), and any waiver or authorisation of any breach or proposed breach, of any of the provisions of the Master Declaration of Trust, any Supplemental Declaration of Trust or any other Wakala Series Transaction Document; and (iii) determine that any Dissolution Event or Potential Dissolution Event shall not be treated as such if in the case of paragraphs (ii) and (iii) above, in the opinion of the Delegate it is not materially prejudicial to the interests of the Wakala Series Certificateholders. Any such modification, authorisation or waiver shall be binding on the Wakala Series Certificateholders and such modification shall be notified by the Trustee to the Wakala Series Certificateholders in accordance with Wakala Series Condition 19 (Notices) as soon as practicable.

In addition, subject to Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions – Benchmark Replacement – Independent Adviser) and Wakala Series Condition 9(f) (Floating Periodic Distribution Provisions – Benchmark Replacement – SOFR), the Trustee, the Delegate and the Agents shall be obliged to agree to such modifications to these Wakala Series Conditions and the Wakala Series Transaction Documents as may be required in order to give effect to Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions – Benchmark Replacement – Independent Adviser) and Wakala Series Condition 9(f) (Floating Periodic Distribution Provisions – Benchmark Replacement – SOFR) in connection with effecting any Alternative Reference Rate, Successor Rate, Adjustment Spread, Benchmark Replacement, Benchmark Replacement Adjustment, Benchmark Replacement Conforming Changes or related changes referred to in Wakala Series Condition 9(e) (Floating Periodic Distribution Provisions – Benchmark Replacement – Independent Adviser) and Wakala Series Condition 9(f) (Floating Periodic Distribution Provisions – Benchmark Replacement –

SOFR) without the requirement for the consent or approval of the Wakala Series Certificateholders.

### (c) Entitlement of the Delegate

In connection with the exercise by it of any of its powers, trusts, authorities and discretions under the Master Declaration of Trust (including, without limitation, any modification) in respect of a Wakala Series, the Delegate shall have regard to the general interests of the Wakala Series Certificateholders as a class and shall not have regard to any interest arising from circumstances particular to individual Wakala Series Certificateholders (whatever their number) and, in particular, but without limitation, shall not have regard to the consequences of such exercise for individual Wakala Series Certificateholders (whatever their number) resulting from them being for any purpose domiciled or resident in, or otherwise connected with, or subject to the jurisdiction of, any particular territory or any political subdivision thereof or taxing jurisdiction and the Delegate shall not be entitled to require, nor shall any Wakala Series Certificateholder be entitled to claim from the Trustee, the Delegate, the Company or any other person any indemnification or payment in respect of any tax consequence of any such exercise upon individual Wakala Series Certificateholders (except, in the case of the Trustee and the Company, to the extent already provided for in Wakala Series Condition 12 (*Taxation*)).

### 21. THE DELEGATE

The Trustee has in the Master Declaration of Trust irrevocably and unconditionally appointed the Delegate to be its attorney and in its name and on its behalf and as its act and deeds:

- (a) to execute, deliver and perfect all documents;
- (b) to exercise all of the present and future duties, powers (including the power to sub-delegate), trusts, authorities (including, but not limited to, the authority to request directions from any Wakala Series Certificateholders and the power to make any determinations to be made under the Wakala Series Transaction Documents) and discretions vested in the Trustee by the relevant Declaration of Trust, that the Delegate may consider to be necessary or desirable in order, upon the occurrence of a Dissolution Event or Potential Dissolution Event, to exercise all of the rights of the Trustee under the Wakala Series Purchase Undertaking, the Wakala Series Service Agency Agreement and the relevant Wakala Series Transaction Documents; and
- (c) make such distributions from the relevant Wakala Series Trust Assets as the Trustee is bound to make in accordance with the relevant Declaration of Trust,

(together the "Delegation" of the "Relevant Powers"),

provided that,

- (i) no obligations, duties, Liabilities or covenants of the Trustee pursuant to the relevant Declaration of Trust or any other Wakala Series Transaction Document shall be imposed on the Delegate by virtue of this delegation;
- (ii) in no circumstances will such Delegation of the Relevant Powers result in the Delegate holding on trust the relevant Wakala Series Trust Assets; and
- (iii) such Delegation and the Relevant Powers shall not include any duty, power, trust, authority or discretion to hold any of the relevant Wakala Series Trust Assets, to dissolve any of the trusts constituted by the relevant Declaration of Trust following the occurrence of a Dissolution Event or Potential Dissolution Event or to determine the remuneration of the Delegate.

The Trustee shall ratify and confirm all things done and all documents executed by the Delegate in the exercise of all or any of the Relevant Powers.

In addition to the Delegation of the Relevant Powers under the relevant Declaration of Trust, the Delegate also has certain powers which are vested solely in it from the date of the Master Declaration of Trust.

The appointment of a delegate by the Trustee is intended to be in the interests of the Wakala Series Certificateholders and does not affect the Trustee's continuing role and obligations as sole trustee.

The Master Declaration of Trust contains provisions for the indemnification of the Delegate in certain circumstances and for its relief from responsibility, including provisions relieving it from taking action unless indemnified and/or secured and/or prefunded to its satisfaction. In particular, in respect of a Wakala Series, in connection with the exercise of any of its rights in respect of the relevant Wakala Series Trust Assets or any other right it may have pursuant to the Master Declaration of Trust, the Delegate shall in no circumstances be bound to take any action unless directed to do so in accordance with Wakala Series Condition 16 (*Enforcement and Exercise of Rights*), and then only if it shall have been indemnified and/or secured and/or prefunded to its satisfaction.

The Delegate makes no representation and assumes no responsibility for the validity, sufficiency or enforceability of the obligations of the Company under the Wakala Series Transaction Documents to which it is a party and shall not under any circumstances have any liability or be obliged to account to Wakala Series Certificateholders in respect of any payments which should have been paid by the Company but are not so paid and shall not in any circumstances have any liability arising from the relevant Wakala Series Trust Assets other than as expressly provided in these Wakala Series Conditions or in the relevant Declaration of Trust.

The Delegate may rely on any certificate or report of the auditors or insolvency officials (as applicable) of the Trustee, the Company or any other person called for by or provided to the Delegate (whether or not addressed to the Delegate) in accordance with or for the purposes of the Master Declaration of Trust or the other Wakala Series Transaction Documents and such certificate or report may be relied upon by the Delegate as sufficient evidence of the facts stated therein notwithstanding that such certificate or report and/or any engagement letter or other document entered into by the Delegate in connection therewith contains a monetary or other limit on the liability of the auditors of the Trustee, the Company or such other person in respect thereof and notwithstanding that the scope and/or basis of such certificate or report may be limited by an engagement or similar letter or by the terms of the certificate or report itself and the Delegate shall not be bound in any such case to call for further evidence or be responsible for any liability or inconvenience that may be occasioned by its failure to do so.

Nothing shall, in any case where the Trustee or the Delegate has failed to show the degree of care and diligence required of it as trustee, in the case of the Trustee (having regard to the provisions of the Master Declaration of Trust conferring on it any trusts, powers, authorities or discretions) or as donee and delegate, in the case of the Delegate (having regard to the powers, authorities and discretions conferred on it by the Master Declaration of Trust and to the Relevant Powers delegated to it), respectively exempt the Trustee or the Delegate from or indemnify either of them against any Liability for wilful default or actual fraud of which either of them may be guilty in relation to their duties under the relevant Declaration of Trust.

## 22. CONTRACTS (RIGHTS OF THIRD PARTIES) ACT 1999

No person shall have any right to enforce any term or condition of the Wakala Series Certificates under the Contracts (Rights of Third Parties) Act 1999.

# 23. GOVERNING LAW AND DISPUTE RESOLUTION

# (a) Governing Law

The Master Declaration of Trust as supplemented by the relevant Supplemental Declaration of Trust (including these Wakala Series Conditions), the Agency Agreement and the Wakala Series Certificates, and any non-contractual obligations arising out of or in connection with them, shall be governed by, and shall be construed in accordance with, English law.

### (b) Arbitration

Without limiting the rights of the Delegate under Wakala Series Condition 23(c) (Governing Law and Dispute Resolution – Jurisdiction), any dispute, claim, difference or controversy arising out of, relating to, or having any connection with the Master Declaration of Trust (including these Wakala Series Conditions) and/or the Wakala Series Certificates (including any dispute regarding their existence, validity, interpretation, performance, breach or termination or the consequences of their nullity and any dispute relating to any non-contractual obligations arising out of or in connection with them (a "Dispute")) shall be referred to and finally resolved by arbitration under the London Court of International Arbitration ("LCIA") Rules (the "Rules"), which rules (as amended from time to time) are deemed to be incorporated by reference into this Wakala Series Condition 23(b). For these purposes:

- there shall be three arbitrators, each of whom shall be disinterested in the arbitration, shall have no connection with any party to the Dispute and shall be an attorney experienced in international securities transactions. The parties to the Dispute shall each nominate one arbitrator and both arbitrators in turn shall appoint a further arbitrator who shall be the chairman of the tribunal. In cases where there are multiple claimants and/or multiple respondents, the class of claimants jointly, and the class of respondents jointly shall each nominate one arbitrator. If one party or both fails to nominate an arbitrator within the time limits specified by the Rules, such arbitrator(s) shall be appointed by the LCIA. If the party nominated arbitrators fail to nominate the third arbitrator within 15 days of the appointment of the second arbitrator, such arbitrator shall be appointed by the LCIA;
- (ii) the seat of arbitration shall be London, England; and
- (iii) the language of the arbitration shall be English.

## (c) Jurisdiction

Notwithstanding Wakala Series Condition 23(b) (*Governing Law and Dispute Resolution – Arbitration*), the Delegate (or, but only where permitted to take action in accordance with the terms of the Master Declaration of Trust, any Wakala Series Certificateholder) may, in the alternative, and at its sole discretion, by notice in writing to the Trustee and the Company require that a dispute be heard by the courts of England.

If the Delegate (or any Wakala Series Certificateholder) gives such notice, the Dispute to which such notice refers shall be determined in accordance with this Wakala Series Condition 23(c) and, subject as provided below, any arbitration commenced under Wakala Series Condition 23(b) (*Governing Law and Dispute Resolution – Arbitration*) in respect of that Dispute will be terminated. Each person who gives such notice and the recipient of that notice will bear its own costs in relation to the terminated arbitration.

If any notice to terminate is given after service of any Request for Arbitration (as defined in the Rules) in respect of any Dispute, the Delegate (or the relevant Wakala Series Certificateholder) must also within 28 days of service of a Request for Arbitration give notice to the LCIA Court and to any Tribunal (each as defined in the Rules) already appointed in relation to the Dispute that such Dispute will be settled by the courts. Upon receipt of such notice by the LCIA Court, the arbitration and any appointment of any arbitrator in relation to such Dispute will immediately terminate. Any such arbitrator will be deemed to be *functus officio*. The termination is without prejudice to:

- (i) the validity of any act done or order made by that arbitrator or by the court in support of that arbitration before his appointment is terminated;
- (ii) his entitlement to be paid his proper fees and disbursements; and
- (iii) the date when any claim or defence was raised for the purpose of applying any limitation bar or any similar rule or provision.

If notice is delivered to the Trustee and the Company in accordance with this Wakala Series Condition 23(c), the courts of England are to have jurisdiction to settle any such dispute and accordingly any legal action or proceedings arising out of or in connection with any Wakala Series Certificates ("**Proceedings**") may be brought in such courts.

Each of the Trustee and the Company has in the Master Declaration of Trust irrevocably submitted to the jurisdiction of such courts and waived any objection to Proceedings in such courts on the ground of venue or on the ground that the Proceedings have been brought in an inconvenient or inappropriate forum.

This Wakala Series Condition 23(c) is for the benefit of the Delegate, for and on behalf of the Wakala Series Certificateholders, only. As a result, and notwithstanding the remainder of this Wakala Series Condition 23(c), the Delegate may bring Proceedings in any other courts with jurisdiction. To the extent allowed by law, the Delegate may take concurrent Proceedings in any number of jurisdictions.

## (d) Service of Process

Each of the Trustee and the Company has in the Master Declaration of Trust irrevocably appointed an agent in England to receive, for it and on its behalf, service of process in any Proceedings in England.

### (e) Waiver

The Company has in the Master Declaration of Trust irrevocably agreed that, should any Proceedings be taken anywhere (whether for any injunction, specific performance, damages or otherwise), no immunity (to the extent that it may at any time exist, whether on the grounds of sovereignty or otherwise) in relation to those Proceedings (including without limitation, immunity from the jurisdiction of any court or tribunal, suit, service of process, injunctive or other interim relief, any order for specific performance, any order for recovery of land, any attachment (whether in aid of execution, before judgment or otherwise) of its assets, any process for execution of any award or judgment or other legal process) shall be claimed by it or on its behalf or with respect to its assets, any such immunity being irrevocably waived. The Company irrevocably agrees that it and its assets (irrespective of its use or intended use) are, and shall be, subject to such Proceedings, attachment or execution in respect of its obligations under the Wakala Series Transaction Documents to which it is a party. Notwithstanding the foregoing, the Company makes no representation as to whether Dubai Law No. 10 of 2005 (Government Lawsuits Amendment) and/or Article 242 of Federal Law No. 42 of 2022 Promulgating the Civil Procedure Code will apply to its assets, revenue or property.

### (f) Consent

Each of the Trustee and the Company has in the Master Declaration of Trust irrevocably and generally consented in respect of any Proceedings anywhere to the giving of any relief or the issue of any process in connection with those Proceedings including, without limitation, the making, enforcement or execution against any assets whatsoever (irrespective of their use or intended use) of any order or judgment which may be made or given in those Proceedings.

## 24. WAIVER OF INTEREST

Each of the Trustee, the Company and the Delegate has in the Master Declaration of Trust irrevocably agreed that, if any Proceedings are brought by or on behalf of a party, it agrees that it will:

- (a) not claim interest under, or in connection with, such Proceedings; and
- (b) to the fullest extent permitted by law, waive all and any entitlement it may have to interest awarded in its favour by any court as a result of such Proceedings.

For the avoidance of doubt, nothing in this Condition 24 shall be construed as a waiver of rights in respect of any Wakala Series Exercise Price, Wakala Portfolio Revenues, Required Amounts, Periodic Distribution Amounts, Dissolution Amounts, Full Reinstatement Value, Total Loss Shortfall Amount, Profit Amount Instalments, Profit Amount, Deferred Payment Price or profit or principal of any kind howsoever described payable by the Trustee (in any capacity) or the Company (in any capacity) pursuant to the Wakala Series Transaction Documents and/or the Wakala Series Conditions or any other document or agreement, howsoever such amounts may be described or recharacterised by any court or arbitral tribunal.

### **USE OF PROCEEDS**

The proceeds of each Series of Certificates issued under the Programme will be paid by the Trustee to the Company in accordance with the terms of the relevant Wakala Series Transaction Documents in the following proportion: (i) the Tangible Asset Percentage (being not less than 55 per cent. of the aggregate issue price of the Wakala Series Certificates of such Tranche) towards the purchase from the Company of all of the Company's rights, title, interests, benefits and entitlements in, to and under (in the case of the first Tranche of the relevant Series of Certificates) the relevant Initial Asset Portfolio and (in the case of any subsequent Tranche of such Series) the relevant Additional Assets pursuant to the Wakala Series Master Purchase Agreement; and (ii) the Murabaha Percentage (being not more than 45 per cent.) of the aggregate issue price of the Certificates of such Tranche towards the purchase of commodities to be sold to the Company pursuant to the Wakala Series Master Murabaha Agreement.

Save in respect of ESG Certificates, the Company will apply the amounts received by it for general corporate purposes or as otherwise described in the applicable Final Terms (or Pricing Supplement, as applicable).

Where the applicable Final Terms (or Pricing Supplement, as applicable) denotes a Tranche of Certificates as "ESG Certificates", an amount at least equal to the net proceeds of such Certificates will be applied by the Company to fund or refinance, in whole or in part, Eligible Projects in accordance with the Sustainable Finance Framework (see further "Description of DP World – Safety and Environment – Sustainable Finance Framework").

### DESCRIPTION OF THE TRUSTEE

## **Registered Office**

The registered office of the Trustee is at the offices of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands and the telephone number of the registered office is +1 345 949 1040.

### Date of Incorporation and legal form

The Trustee, an exempted company incorporated in the Cayman Islands with limited liability, was incorporated on 14 April 2016 under the Companies Act (As Revised), as amended, of the Cayman Islands, with company registration number 310423.

The authorised share capital of the Trustee is U.S.\$50,000 consisting of 50,000 shares of U.S.\$1.00 each, of which 100 shares are fully paid up and issued. All of the issued shares of the Trustee (the "Shares") are held by Conyers Trust Company (Cayman) Limited as share trustee (the "Share Trustee") in its capacity as trustee of a purpose trust, including charitable purposes, formed pursuant to the terms of a declaration of trust (the "Share Declaration of Trust") dated 14 April 2016 under which the Share Trustee holds the Shares in trust until the Termination Date (as defined in the Share Declaration of Trust). Prior to the Termination Date, the trust is a purpose trust, but the Share Trustee has the power to benefit Charities (as defined in the Share Declaration of Trust). It is not anticipated that any distribution will be made whilst any Certificate is outstanding. Following the Termination Date, the Share Trustee will wind up the trust. The Share Trustee has no beneficial interest in, and derives no benefit (other than its fee for acting as Share Trustee) from, its holding of the Shares.

## **Purpose and Business Activity**

The objects for which the Trustee has been incorporated (as set out in its Memorandum of Association) are unrestricted and the Trustee has full power and authority to carry out any objects not prohibited by the laws of the Cayman Islands. The Trustee has been established to raise capital for the Company by the issue of the Certificates.

The Trustee has been incorporated to act as a special purpose vehicle in connection with the issuance of the Certificates, and consequently it does not have any employees or own any physical assets.

The Trustee does not engage in, and has not, since its incorporation, engaged in, any activities other than those incidental to: (i) its registration and maintenance as an exempted company in the Cayman Islands; (ii) the authorisation of the establishment of the Programme, the updates thereof and issue of any Certificates under the Programme; (iii) the ownership of such interests and other assets referred to herein; (iv) the other matters contemplated in this Base Prospectus; (v) the authorisation and execution of the other documents referred to in this Base Prospectus to which it is or will be a party; and (vi) other matters which are incidental or ancillary to those activities.

The Trustee's ongoing activities will principally comprise: (i) the issue of Certificates under the Programme; (ii) the entering into of any documents related to the establishment of the Programme, any subsequent updates thereof and any issue of Certificates thereunder; and (iii) the exercise of related rights and powers, the performance of obligations and other activities referred to in this Base Prospectus or reasonably incidental to those activities.

The Trustee does not have subsidiaries or employees.

Since the date of its incorporation, the Trustee has not carried out any operations and no financial statements of the Trustee have been prepared. The Trustee is a special purpose vehicle and is not required by Cayman Islands law, and does not intend, to publish audited financial statements or accounts.

### **Directors of the Trustee**

The directors of the Trustee and their respective business addresses and principal activities are as follows.

Name	Principal Occupation
Mr. Yuvraj Narayan	Group Deputy Chief Executive Officer and Chief Financial Officer, DP World
	Limited
Mr. Mark Mugglestone	Vice President of Conyers Trust Company (Cayman) Limited

The business address of Mr. Yuvraj Narayan is c/o DP World Head Office, 5<sup>th</sup> Floor, LOB 17, Jebel Ali Free Zone, P.O. Box 17000, Dubai, United Arab Emirates.

The business address of Mr. Mark Mugglestone is at the offices of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

There are no potential conflicts of interest between the private interests or other duties of the directors listed above and their duties to the Trustee, save that: (i) Mr. Mugglestone is also an employee at Conyers Trust Company (Cayman) Limited, which acts as Cayman Islands corporate services provider to the Trustee; and (ii) Mr. Narayan is also the Group Deputy Chief Executive Officer and Chief Financial Officer at DP World Limited.

## **Corporate Administration**

Conyers Trust Company (Cayman) Limited, a service provider incorporated in the Cayman Islands, acts as the secretary of the Trustee (in such capacity, the "Trustee Administrator"). Pursuant to the terms of a corporate services agreement dated 14 April 2016, as assigned to the Trustee Administrator with effect from 1 May 2018, between the Trustee and the Trustee Administrator (the "Corporate Services Agreement"), the Trustee Administrator has agreed to provide or procure the provision of certain administrative functions to the Trustee, including registered office, director and alternate director, secretarial, administrative and other services until termination of the Corporate Services Agreement. In consideration of the foregoing, the Trustee Administrator will receive various fees payable by the Trustee at rates agreed upon from time to time, plus expenses and disbursements.

The terms of the Corporate Services Agreement provide that the Trustee Administrator may terminate the Corporate Services Agreement upon the occurrence of certain stated events, including any breach by the other party of its obligations under the Corporate Services Agreement. In addition, the Corporate Services Agreement provides that either party shall be entitled to terminate the Corporate Services Agreement by giving at least thirty days' notice in writing to the other party.

The Trustee Administrator's principal office is at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

## **CAPITALISATION**

The following table shows cash and cash equivalents, current financial indebtedness and the capitalisation of the Group (equal to total non-current financial indebtedness plus shareholders' equity) as at 30 June 2023 extracted from the DPW 2023 Interim Financial Statements.

	As at 30 June 2023
	(U.S. dollars in thousands)
Cash and cash equivalents	3,480,629
Current financial indebtedness:	
Current bank debt	913,899
Other current financial debt.	82,567
Total current financial indebtedness	996,466
Non-current financial indebtedness:	
Non-current bank debt	6,528,751
Bonds issued	7,299,858
Other non-current financial indebtedness	1,810
Total non-current financial indebtedness	13,830,419
Equity:	
Shareholders' reserve	2,000,000
Retained earnings	8,117,866
Other equity	2,707,075
Non-controlling interests	2,853,833
Total equity	15,678,774
Total capitalisation	29,509,193

There has been no material change in the capitalisation of the Group since 30 June 2023, except that, on 2 August 2023, the Group entered into syndicated term facilities comprising U.S.\$3,500,000,000 facilities (see further "Management's Discussion and Analysis of Financial Condition and Results of Operations – Indebtedness – Syndicated term loan facility").

### SELECTED FINANCIAL INFORMATION OF THE GROUP

The selected consolidated financial data of the Group: (i) as at and for the six months ended 30 June 2023 and the six months ended 30 June 2022 have been derived from the DPW 2023 Interim Financial Statements; (ii) as at and for the year ended 31 December 2022 and (unless otherwise stated) as at and for the year ended 31 December 2021 have been derived from the DPW 2022 Financial Statements (except the consolidated financial data for the Group's geographic segment reporting for the year ended 31 December 2021, which is presented from both DPW 2022 Financial Statements and DPW 2021 Financial Statements); and (iii) as at and for the year ended 31 December 2020 have been derived from the DPW 2021 Financial Statements, in each case appearing elsewhere in this Base Prospectus.

The selected consolidated financial data set forth below should be read in conjunction with, and is qualified by reference to, "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the DPW Financial Statements. The results of operations for any period are not necessarily indicative of the results to be expected for any future period.

### **Consolidated Profit and Loss Information**

For the purposes of the information set out below, SDIs represent those items of income and expense which, because of the nature and expected infrequency of the events giving rise to them, the Group believes merit separate presentation to allow users to understand better the elements of financial performance in the period, so as to facilitate a comparison with prior periods and a better assessment of trends in financial performance. See Note 9 (Separately disclosed items) to the DPW 2023 Interim Financial Statements, Note 9 (Separately disclosed items) to the DPW 2021 Financial Statements, Note 9 (Separately disclosed items) to the DPW 2021 Financial Statements for further information regarding SDIs and "Presentation of Certain Financial and Other Information – Non-IFRS Measures, Separately Disclosed Items and Alternative Performance Measures".

	Six months ended 30 June						
		2023			2022		
	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total	
			(U.S. dollars i	in thousands)			
Revenue Cost of sales	9,037,316 (6,443,177)		9,037,316 (6,443,177)	7,931,733 (5,394,192)		7,931,733 (5,394,192)	
Gross profit	2,594,139	_	2,594,139	2,537,541	_	2,537,541	
General and administrative expenses Other income	(1,149,705) 76,142	(6,097) 26,672	(1,155,802) 102,814	(1,173,353) 32,915	(136,378)	(1,309,731) 32,915	
change in ownership of business	_	485	485	_	15,248	15,248	
from equity-accounted investees (net of tax)	81,960		81,960	83,513	(25,374)	58,139	
Results from operating activities	<b>1,602,536</b> 140,012 (644,530)	<b>21,060</b> (3,325)	<b>1,623,596</b> 140,012 (647,855)	<b>1,480,616</b> 149,230 (521,987)	(146,504) 2,721 (3,358)	1,334,112 151,951 (525,345)	
Net finance costs	(504,518)	(3,325)	(507,843)	(372,757)	(637)	(373,394)	
Profit before tax Income tax expense	<b>1,098,018</b> (212,575)	17,735 60	<b>1,115,753</b> (212,515)	<b>1,107,859</b> (223,562)	(147,141) 1,411	<b>960,718</b> (222,151)	
Profit for the period	885,443	17,795	903,238	884,297	(145,730)	738,567	
<b>Profit attributable to:</b> Owners of the Company Non-controlling interest	650,927 234,516	17,795	668,722 234,516	721,031 163,266	(145,603) (127)	575,428 163,139	

				Year ei	nded 31 Decemb	ber			
		2022			2021			2020	
	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total
				(U.S. ac	ollars in thousan	as)			
Revenue	17,127,248	_	17,127,248	10,777,988	_	10,777,988	8,532,563	_	8,532,563
Cost of sales	(11,935,746)	(53,500)	(11,989,246)	(6,899,159)	(92,240)	(6,991,399)	(5,491,500)		(5,491,500)
Gross profit General and administrative	5,191,502	(53,500)	5,138,002	3,878,829	(92,240)	3,786,589	3,041,063	_	3,041,063
expenses	(2,388,324)	(337,561)	(2,725,885)	(1,759,439)	(44,847)	(1,804,286)	(1,208,947)	(77,520)	(1,286,467)
Other income Gain/(loss) on disposal and change in ownership of	64,996	_	64,996	66,868	_	66,868	59,033	3,265	62,298
business	_	193,353	193,353	_	(9,908)	(9,908)	_	115,089	115,089
(net of tax)	165,975	(45,962)	120,013	152,017	(86,077)	65,940	121,551	(97,435)	24,116
operating activities	3,034,149	(243,670)	2,790,479	2,338,275	(233,072)	2,105,203	2,012,700	(56,601)	1,956,099
Finance income	293,993	31,527	325,520	193,972	8,425	202,397	144,624	9,773	154,397
Finance costs	(1,094,107)	(14,274)	(1,108,381)	(941,284)	(20,746)	(962,030)	(982,865)	(44,433)	(1,027,298)
Net finance costs	(800,114)	17,253	(782,861)	(747,312)	(12,321)	(759,633)	(838,241)	(34,660)	(872,901)
Profit before tax	2,234,035	(226,417)	2,007,618	1,590,963	(245,393)	1,345,570	1,174,459	(91,261)	1,083,198
Income tax expense	(394,974)	15,216	(379,758)	(237,682)	53,706	(183,976)	(194,759)	53,563	(141,196)
Profit for the year	1,839,061	(211,201)	1,627,860	1,353,281	(191,687)	1,161,594	979,700	(37,698)	942,002
Profit attributable to: Owners of the									
Company Non-controlling	1,438,401	(211,073)	1,227,328	1,103,270	(207,270)	896,000	878,629	(32,238)	846,391
interest	400,660	(128)	400,532	250,011	15,583	265,594	101,071	(5,460)	95,611

# Revenue and profit and loss data by geographic segment

	Six months ended 30 June			
	2023	2022		
	Revenue			
	(U.S. dollars in thou	sands)		
Middle East, Europe and Africa	6,527,465	5,194,578		
Australia and Americas	1,415,977	1,421,587		
Asia Pacific and India	1,093,874	1,315,568		
Head office	<u>_</u>			
Total	9,037,316	7,931,733		

_	Year ended 31 December			
	2022	2021	2020	
		Revenue		
	(U.S.	dollars in thousands)		
Middle East, Europe and Africa	11,599,526	6,641,825	6,026,036	
Australia and Americas	2,928,841 2,598,881	2,215,346 1,920,817	1,713,277 793,250	
Head office	<u> </u>	<u> </u>		
Total	17,127,248	10,777,988	8,532,563	

Six months ended 30 June

	20	23	2022					
		Profit before		Profit before				
	Profit/(loss) for the period	separately disclosed items	Profit/(loss) for the period	separately disclosed items				
	(U.S. dollars in thousands)							
Middle East, Europe and Africa	1,442,297	1,421,237	927,135	1,046,669				
Australia and Americas	251,965	251,965	267,875	303,604				
Asia Pacific and India	144,727	144,727	416,161	400,913				
Head office	(935,751)	(932,486)	(872,604)	(866,889)				
Total	903,238	885,443	738,567	884,297				

Year ended 31 December

	2022		2021		2020		
	Profit/(loss) for the year	Profit before separately disclosed items	Profit/(loss) for the year	Profit before separately disclosed items	Profit/(loss) for the year	Profit before separately disclosed items	
	(U.S. dollars in thousands)						
Middle East, Europe and Africa Australia and Americas Asia Pacific and India Head office	2,137,446 409,092 694,914 (1,613,592)	2,153,798 654,706 678,266 (1,647,709)	1,657,174 402,272 503,166 (1,401,018)	1,777,329 509,067 509,288 (1,442,403)	1,623,747 327,688 244,161 (1,253,594)	1,682,244 319,263 246,586 (1,268,393)	
Total	1,627,860	1,839,061	1,161,594	1,353,281	942,002	979,700	

# **Consolidated Financial Position Information**

	As at 30 June	As at 31 December			
	2023	2022	2021	2020	
		(U.S. dollars in	ı thousands)		
Total non-current assets	35,311,978	36,848,845	35,091,437	32,846,365	
Current assets:					
Cash and cash equivalents  Other current assets <sup>(1)</sup>	3,480,629 5,093,506	3,441,780 6,691,770	3,917,739 3,174,837	2,142,110 2,353,883	
Total current assets	8,574,135	10,133,550	7,092,576	4,495,993	
Total assets	43,886,113	46,982,395	42,184,013	37,342,358	
Total equity	15,678,774	19,040,092	16,103,578	15,400,509	
Non-current liabilities:					
Loans and borrowings  Other non-current liabilities <sup>(2)</sup>	13,830,419 7,340,170	11,168,994 7,424,626	14,834,941 6,101,726	12,617,341 5,630,048	
Total non-current liabilities	21,170,589	18,593,620	20,936,667	18,247,389	
Current liabilities:					
Loans and borrowings	996,466 4,740,179 1,300,105	3,063,636 4,970,507 1,314,540	366,148 4,026,887 750,733	498,014 2,758,892 437,554	
Total current liabilities	7,036,750	9,348,683	5,143,768	3,694,460	
Total liabilities	28,207,339	27,942,303	26,080,435	21,941,849	
Total equity and liabilities	43,886,113	46,982,395	42,184,013	37,342,358	

Other current assets includes inventories, properties held for development and sale, and accounts receivable and prepayments.

Other non-current liabilities includes loans from non-controlling shareholders, accounts payable and accruals, deferred tax liabilities, employees' end of service benefits, and pension and post-employment benefits.

### **Consolidated Cash Flow Information**

	Six months ended 30 June		Year	nber	
	2023	2022	2022	2021	2020
		(U.S. a	dollars in thousa	nds)	
Net cash from operating activities  Net cash (used in) investing activities <sup>(1)</sup> Net cash from/(used in) financing activities	1,951,469 (706,677) (1,183,712)	1,931,147 (521,531) (1,087,258)	4,037,389 (1,258,476) (2,433,265)	3,445,974 (2,944,481) 462,457	2,684,362 (1,371,482) (2,116,176)
Net increase/(decrease) in cash and cash equivalents <sup>(1)</sup>	<b>61,080</b> 3,332,970 4,012	<b>322,358</b> 3,009,193 (97,682)	<b>345,648</b> 3,009,193 (93,481)	<b>963,950</b> 2,091,766 (46,523)	( <b>803,296</b> ) 2,880,093 14,969
Cash and cash equivalents at period/year end(1)	3,398,062	3,233,869	3,261,360	3,009,193	2,091,766

Cash and cash equivalents at 1 January 2023 have been reclassified to conform the correct presentation for consolidated cash flow information for six months ended 30 June 2023. Impact of reclassification is not significant.

# **Selected Other Operating and Financial Data**

# EBITDA and Adjusted EBITDA

	Six months ended 30 June		Year ended 31 Decen		nber			
	2023	2022	2022	2021	2020			
	(U.S. dollars in thousands)							
Calculation of EBITDA and Adjusted EBITDA:								
Profit after tax	903,238	738,567	1,627,860	1,161,594	942,002			
Finance costs	647,855	525,345	1,108,381	962,030	1,027,298			
Finance income	(140,012)	(151,951)	(325,520)	(202,397)	(154,397)			
Income tax expense	212,515	222,151	379,758	183,976	141,196			
Depreciation and amortisation	1,008,140	960,281	1,979,979	1,489,282	1,306,755			
EBITDA <sup>(1)</sup>	2,631,736	2,294,393	4,770,458	3,594,485	3,262,854			
Separately disclosed items <sup>(2)</sup>	(21,060)	146,504	243,670	233,072	56,601			
Adjusted EBITDA <sup>(3)</sup>	2,610,676	2,440,897	5,014,128	3,827,557	3,319,455			
Adjusted EBITDA margin <sup>(4)</sup>	28.9	30.8	29.3	35.5	38.9			

EBITDA, a measure used by the Company's management to measure operating performance, is defined as profit after tax from continuing operations plus finance costs (net of finance income), income tax, depreciation and amortisation. EBITDA includes the Group's share of profit from associates and joint ventures (see further "Presentation of Certain Financial and Other Information – Non-IFRS Measures").

See Note 9 (Separately disclosed items) to the DPW 2023 Interim Financial Statements, Note 9 (Separately disclosed items) to the DPW 2022 Financial Statements and Note 9 (Separately disclosed items) to the DPW 2021 Financial Statements for further information regarding SDIs.

Adjusted EBITDA is defined as EBITDA further adjusted to remove the impact of SDIs. Adjusted EBITDA includes the Group's share of profit from associates and joint ventures (see further "Presentation of Certain Financial and Other Information – Non-IFRS Measures").

Adjusted EBITDA margin is defined as Adjusted EBITDA divided by revenue.

	Six months ended 30 June		Year ended 31 Decem		mber			
	2023	2022	2022	2021	2020			
	(U.S. dollars in thousands)							
Adjusted EBITDA by segment <sup>(1)</sup> :								
Middle East, Europe and Africa	2,060,120	1,673,456	3,447,754	2,739,647	2,595,521			
Australia and Americas	441,029	478,271	1,005,247	806,818	590,228			
Asia Pacific and India	315,048	551,772	1,000,588	728,668	362,782			
Head office	(205,521)	(262,602)	(439,461)	(447,576)	(229,076)			
Total	2,610,676	2,440,897	5,014,128	3,827,557	3,319,455			

Adjusted EBITDA is defined as EBITDA further adjusted to remove the impact of SDIs. Adjusted EBITDA includes the Group's share of profit from associates and joint ventures (see further "Presentation of Certain Financial and Other Information – Non-IFRS Measures"). See Note 5 (Segment information) to the DPW 2023 Interim Financial Statements, Note 4 (Segment information) to the DPW 2021 Financial Statements for further information regarding SDIs.

<sup>(2)</sup> 

## Revenue by activities

As the Group's operations have changed over time the Group has adapted how it categorises the make-up of its revenue.

	Six months ended 30 June		Year ended 31 Dece		ember	
	2023	2022	2022	2021	2020	
	(U.S. dollars in thousands)					
Revenue from ports and terminals	3,105,851	2,996,271	6,058,169	5,542,933	4,500,851	
Revenue from logistics services	3,907,341	3,014,356	_	_	_	
Revenue from marine services	2,024,124	1,921,106		_	_	
Drydocking, marine and logistics services	_	_	10,397,980	4,620,373	3,380,110	
Parks and economic zones	_	_	657,367	569,757	558,984	
Revenue from sale of plots of land		_	13,732	44,925	92,618	
Total	9,037,316	7,931,733	17,127,248	10,777,988	8,532,563	

# Certain other operating and financial measures

		and for the six As at and ended 30 June		d for the year ended 31 December	
	2023	2022	2022	2021	2020
		(U.S. dollars in thousands, except ratios)			
Calculation of Net Debt:					
Loans and borrowings – current	913,899	2,554,981	2,954,826	366,148	498,014
Loans and borrowings – non-current	13,830,419	11,714,569	11,168,994	14,834,941	12,617,341
Total debt	14,744,318	14,269,550	14,123,820	15,201,089	13,115,355
Cash and cash equivalents at period/year end	3,398,062	3,233,869	3,261,360	3,009,193	2,091,766
Net Debt <sup>(1)</sup>	11,346,256	11,035,681	10,862,460	12,191,896	11,023,589
Net finance costs before SDIs <sup>(2)</sup>	(504,518)	(372,757)	(800,114)	(747,312)	(838,241)
Adjusted EBITDA <sup>(3)</sup>	4,254,351	3,549,207	4,088,363	3,288,459	2,939,630
Net Debt to Adjusted EBITDA <sup>(4)</sup>	2.7x	3.1x	2.7x	3.7x	3.7x
Interest Cover <sup>(5)</sup>	5.5x	5.5x	6.9x	5.9x	4.4x

<sup>(1) &</sup>quot;Net Debt" is calculated by taking total debt less cash and cash equivalents at period/year end. See "Presentation of Certain Financial and Other Information - Non-IFRS

	As at 30 June		As at 31 December		r
	2023	2022	2022	2021	2020
	(TEU in thousands)				
Consolidated throughput by segment:					
Middle East, Europe and Africa	12,602	12,370	25,025	24,310	23,161
Australia and Americas	5,386	5,573	11,410	10,881	9,821
Asia Pacific and India	5,017	4,975	9,658	10,232	8,766
Consolidated throughput	23,005	22,918	46,093	45,423	41,748

<sup>&</sup>quot;Net Debt" is calculated by taking total debt less cash and cash equivalents at period/year end. See "Presentation of Certain Financial and Other Information – Non-IFRS Measures, Separately Disclosed Items and Alternative Performance Measures".

Refers to finance cost less finance income, in each case before SDIs. See Note 7 (Separately disclosed items) to the DPW 2023 Interim Financial Statements, Note 7 (Separately disclosed items) to the DPW 2021 Financial Statements and Note 7 (Separately disclosed items) to the DPW 2021 Financial Statements for further information regarding SDIs.

See "Selected Financial Information of the Group – Selected other financial and operating data – EBITDA and Adjusted EBITDA".

Calculated by dividing Net Debt by Adjusted EBITDA.

"Interest Cover" is calculated by dividing Adjusted EBITDA by net finance costs before SDIs.

T	ike.	for.	-Like	cha	nge <sup>(1)</sup>

	As at and for the six months ended 30 June 2023 compared to as at and for the six months ended 30 June 2022	As at and for the year ended 31 December 2022 compared to as at and for the year ended 31 December 2021	As at and for the year ended 31 December 2021 compared to as at and for the year ended 31 December 2020
		(per cent.)	
Gross throughput	3.1	2.8	8.9
Consolidated throughput	(1.5)	0.7	8.1
Revenue	7.1	15.6	11.7
Share of profit from equity-accounted investees	28.6	29.0	17.5
Adjusted EBITDA	5.3	19.8	8.2
Adjusted EBITDA margin	(0.5)	1.3	(1.2)
Profit for the period	1.4	28.0	18.6
Profit for the period attributable to owners of the Company	33.3	23.0	12.5

<sup>(1)</sup> See "Presentation of Certain Financial and Other Information – Non-IFRS Measures, Separately Disclosed Items and Alternative Performance Measures" for information regarding the calculation of Like-for-Like figures.

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of the Group's financial condition and results of operations should be read in conjunction with the information in "Presentation of Certain Financial and Other Information", "Selected Consolidated Financial Data" and the DPW Financial Statements appearing elsewhere in this Base Prospectus.

This discussion and analysis contains forward-looking statements that involve risks and uncertainties. The Group's actual results could differ materially from those anticipated in these forward-looking statements as a result of various factors, including those discussed below and elsewhere in this Base Prospectus, particularly under the headings "Risk Factors" and "Cautionary Note Regarding Forward-Looking Statements".

### Overview

The Group is a leading enabler of global trade and an integral part of the supply chain. The Group operates multiple yet related businesses spanning marine and inland terminals, marine services, logistics and ancillary services and technology-driven trade solutions. The Group organises its business into four divisions: (i) ports and terminals; (ii) logistics; (iii) marine services; and (iv) digital solutions. As of the date of this Base Prospectus, the digital solutions division produces *de minimis* results which are consequently aggregated with the Group's logistics division for the purpose of the discussion below.

The ports and terminals division aims to meet the needs of dynamic global supply chains, as the Group develops and operates trade-enabling, strategically located, and state of the art infrastructure and services, including marine terminals, inland terminals, and cruise terminals. This division represented approximately 34.4 per cent. of the Group's revenues for the six months ended 30 June 2023 and approximately 35.4 per cent. for the year ended 31 December 2022.

The logistics division aims to deliver customers with end-to-end integrated solutions across the containerised value chain. It includes the results of operations of the Group's park and economic zones, which aims to provide focused zones of developed infrastructure with ready access to logistics connectivity through industrial parks, special economic zones and specialist facilities. This division represented approximately 43.2 per cent. of the Group's revenues for the six months ended 30 June 2023 and approximately 38.8 per cent. for the year ended 31 December 2022.

The marine services division aims to complement the Group's global trade services by providing marine solutions through a wide portfolio of feeder and specialist vessels, river barging, chartering and port services. This division represented approximately 22.4 per cent. of the Group's revenues for the six months ended 30 June 2023 and approximately 18.8 per cent. for the year ended 31 December 2022.

As at 30 June 2023, the Group managed over 430 business units in over 70 countries across six continents with a significant presence in both high-growth and mature markets. The Group aims to be essential to the future of global trade, ensuring everything it does has a long-lasting positive impact on economies and societies. For the six months ended 30 June 2023, the Group generated gross throughput of 39.9 million TEU, revenue of U.S.\$9,037.3 million, profit for the period of U.S.\$903.2 million and an Adjusted EBITDA of U.S.\$2,610.7 million. As at 31 December 2022, the Group's portfolio had a gross capacity of 92.5 million TEU and, for the year ended 31 December 2022, the Group generated gross throughput of 79.0 million TEU, revenue of U.S.\$17,127.2 million, profit for the year of U.S.\$1,627.9 million and an Adjusted EBITDA of U.S.\$5,014.1 million.

For the purposes of financial reporting, the Group has the following three geographical segments:

- Middle East, Europe and Africa over 250 business units in over 40 countries as at 30 June 2023;
- Australia and Americas over 80 operations in over 10 countries as at 30 June 2023; and
- Asia Pacific and India over 90 operations in over 10 countries as at 30 June 2023.

### **Factors Affecting Financial Condition and Results of Operations**

The following is a discussion of the most significant factors that have affected, or are expected to affect, the Group's financial condition and results of operations.

### Macroeconomic trends

In continuation of the trend in the latter part of 2021, global economic growth continued to weaken and came under more pressure in 2022 and the first six months of 2023. A cost-of-living crisis, caused by persistent and broadening inflation pressures, drove a sharper-than-expected slowdown of global economic activity. Monetary tightening and higher interest rates introduced by the U.S. Federal Reserve and other central banks to calm inflation impacted economic growth and expansion. Global gross domestic product ("GDP") grew 3.4 per cent. in 2022, driven by a 3.9 per cent. growth in emerging markets and developing economies and a 2.7 per cent. increase in advanced economies. Demand started to change mid-2022 amid a shift back to services and heightened global economic concerns. By the beginning of the fourth quarter of 2022, the global slowdown had steepened, as both manufacturing and services performance deteriorated, and output contracted at a faster rate. Export orders declined as business sentiment cooled and global import demand waned. The slowdown and subsequent easing of congestion did, however, provide relief to overstretched supply chains.

Furthermore, the macroeconomic and geopolitical conditions in the markets in which the Group operates can impact the Group's results of operations in the relevant segment and at a Group level. For the six months ended 30 June 2023, revenue generated in the Group's three geographical segments of: (i) Asia Pacific and India; (ii) the Americas and Australia; and (iii) Middle East, Europe and Africa, was 12.1 per cent., 72.2 per cent. and 15.7 per cent., respectively. For example, on a Like-for-Like basis, in the first six months of 2023, macroeconomic conditions for trade in Asia have been generally positive as manufactures have been able to operate without disruptions given supply chain bottlenecks have largely dissipated. The economy in India continued to be robust as demand growth remained in positive trajectory. Additionally, market conditions in the Middle East and Africa have been positive, driven by higher energy and commodity prices, and an increase in consumer demand. In contrast, Europe has been challenging given slower GDP growth on geopolitical headwinds and rising inflation and interest rates. The market in Australia has been steady as demand from Asia has remained solid but the Americas have been more challenging due to softer consumer demand on rising inflation and interest rates.

The Group seeks to respond to macroeconomic events by focusing on high-margin cargo and end-to-end supply chain solutions which continue to deliver resilience in these challenging times. The Group expects volume growth and the growth of its marine, logistics and digital divisions to be driven by various trends, as described in further detail below.

# Emerging market focus

The Group's revenue growth depends on the performance of emerging economies. For the year ended 31 December 2022, approximately 75 per cent. of gross throughput in the Group's portfolio of terminals came from countries that are considered to be emerging or frontier markets, which include the Middle East and Africa, South America, South Asia and the Far East (as such terms are defined by the MSCI Frontier and Emerging Market indices). These economies are generally seen to be higher growth areas. According to the IMF, emerging market and developing economies output is projected to grow by 4.0 per cent. in 2023 and 4.1 per cent. in 2024 while, in comparison, the global world output is projected to grow by 3.0 per cent. in 2023 and 2024 (source: IMF World Economic Outlook, July 2023). In addition, these emerging and developing regions, such as Africa and Latin America, have low containerisation rates compared to more mature markets which creates an opportunity for further expansion to complement the Group's existing operations. This includes the Group's recent investments in Indonesia, the Kingdom of Saudi Arabia and the Dominican Republic. In the past, the Group's results of operations have been affected by, and the Group expects that its financial results will continue to be affected by, key macroeconomic factors in these emerging economies. See "Risk Factors – Risks Related to the Group – The Group's results of operations can be adversely impacted by declines in global trading volumes".

# Expansion of the parks and economic zones within logistics services division

Historically, the Group was a global ports and terminal operator. Over the last several years, through acquisitions, the Group has begun complementing its ports and terminals business with its parks and

economic zones, logistics and marine services businesses. These businesses have different cash flow and profitability dynamics to the Group's existing ports and terminals business. For example, logistics businesses typically deliver lower EBITDA margins but are also less capital intensive and generally yield a higher return on capital. As a result, as the Group has expanded these businesses in proportion to its ports and terminals business, the Group's EBITDA margin has declined, from 43.0 per cent. in 2019 to 30.8 per cent. in the first six months of 2023 but its return on capital employed has increased from 7.5 per cent. in 2019 to 7.8 per cent. in the first six months of 2023.

## Acquisitions and divestments

The Group has engaged, and expects that in the future will, engage in acquisitions of businesses and strategic assets. Inorganic growth is a key part of its strategy to increase its ability to provide beneficial cargo owners with end-to-end services. The Group regularly evaluates inorganic growth opportunities to complement its organic growth strategy. The acquisitions described below have had an impact on its results of operations during the periods under review.

In August 2022, as part of restructuring of Port Synergy business ("PSP") in France, the Group acquired control in Eurofos SARL (indirectly through subsidiary, FOS Holdco SAS), retaining its previously held equity interest at 50 per cent. Eurofos SARL operates marine terminals at Fos (France). Historically, this terminal along with Le Havre (France) were managed jointly under PSP. Both the ports are geographically separated and have different users. Taking control of this port enables the Group to have autonomy to implement strategy specific to this port to maximise its returns. In August 2022, the Group also took a 51 per cent. controlling stake in Africa FMCG Distribution Ltd ("AFMCG") (Africa) and in J&J Group (Africa) to provide more logistics-based solutions to customers. AFMCG is a multi-faceted business, distributing products that positively impact the lives of consumers in Africa every day. The business offers a nationwide and best-in-class route-to-market solution across multiple channels in Nigeria. Its services also extend to co-manufacturing, co-packing, sourcing and value-added services in the fast-moving consumer goods (FMCG) sector. J&J Group, which is headquartered in Mozambique and is the largest integrated logistics operator on Mozambique's Beira corridor, offers end-to-end logistics solutions along the Beira and North-South corridors, specialising in the transport of break-bulk, containerised, project, fuel and out-of-gauge cargo between Mozambique, Zimbabwe, Zambia, South Africa, Malawi and the Democratic Republic of the Congo.

In March 2022, the Group acquired a 100 per cent. equity and voting interest in Imperial Logistics, which is an integrated logistics and market access company with operations mainly across the African continent and in Europe. The acquisition of Imperial Logistics nearly doubled the Group's workforce and also extended its global footprint, particularly in Africa. From the acquisition date to 31 December 2022, this business has contributed revenues of U.S.\$3,599,518 and profit of U.S.\$25,100 to the Group's results.

In December 2021, the Group acquired a 100 per cent. equity interest in syncreon, which is a U.S. headquartered entity with operations throughout North America and Europe. It specialises in the design and operation of logistic solutions for the automotive and technology industries. syncreon has a global presence across 91 sites in 19 countries and services a large and diversified portfolio of customers with long standing partnerships and high contracts renewal rates. The Group aims to benefit from syncreon's strong contract logistics and fulfilment solutions capability, which adds significant strategic value to the Group and aligns with the Group's vision to deliver end-to-end solutions to cargo owners.

In July 2021, the Group, through its subsidiary Unifeeder (UAE), acquired a 100 per cent. stake in Transworld Feeders (UAE). Transworld Feeders operates two businesses: (i) Transworld Feeders, which is a feedering service; and (ii) Avana, a container operating, multi-modal service. They are leading independent feeder and non-vessel operating common carrier ("NVOCC") operators, offering container feedering services and regional trade solutions connecting a wide range of ports in the Middle East, the Indian Subcontinent and Far East through their extensive network. The Group originally announced the acquisition of a 72 per cent. shareholding in Transworld Feeders and Avana in August 2020.

In January 2021, the Group acquired a 60 per cent. equity interest in Unico. Unico is one of the largest independently owned NVOCC in South Korea. It specialises in multi-modal transport from South Korea via the Trans-Siberian and the Trans-China rail routes into Central Asia and also provides freight forwarding (sea and air) and project cargo services globally.

In June 2020, the Group acquired a 51 per cent. stake in DP World TIS-Pivdennyi in the Port of Yuzhny (Ukraine). The Port of Yuzhny is a deep-water multi-purpose terminal located in the north-west coast of the Black Sea and is ideally situated to serve the Ukrainian domestic market, as well as Belarus and other parts of Eastern Europe.

In April 2020, the Group acquired a 76 per cent. stake in KRIL, an integrated multi-modal logistics operator in various cities of India, from Krishak Bharati Cooperative Society. This acquisition was done through intermediary Group entities and, accordingly, effective ownership of the Group was 46.24 per cent. as at 31 December 2020.

In February 2020, the Group acquired a 100 per cent. stake in Fraser Surrey Docks (Canada). Fraser Surrey Docks is a large, multi-purpose marine terminal located in the greater Vancouver area of British Columbia, Canada. The acquisition of Fraser Surrey Docks complements the Group's footprint in Canada and provides an attractive platform to better serve customers' break-bulk and dry bulk requirements.

In January 2020, the Group acquired control in Caucedo Investments Inc. ("Caucedo Investments"), retaining the previously held equity interest at 50 per cent., through the Group's investment platform with CDPQ. Caucedo Development Corporation, the previous equity partner, divested 45 per cent. of its stake in Caucedo Investments to CDPQ, as a result of which the Group acquired control. Caucedo Investments operates a single marine cargo and container terminal named Puerto Multimodal Caucedo, located in Punta Caucedo, near the city of Santo Domingo, the political and commercial capital of the Dominican Republic, enabling the Group to develop its container terminal operations across the Dominican Republic and allowing for potential terminal operations via land, sea and air transportation. Also in January 2020, Unifeeder, a wholly-owned subsidiary of the Company acquired a 77 per cent. stake in Feedertech Group ("Feedertech") (Singapore). Feedertech operates two businesses: (a) Feedertech, which is an independent feedering service; and (b) Perma, a regional short-sea network. This transaction broadened the Group's feedering and short-sea product offering to multiple geographies and further enhanced the Group's logistics capability to offer an end-to-end solution to both shipping lines and cargo owners. The transaction also added exposure to the fast-growing trade route of Asia to the Middle East via the Indian Subcontinent. In the same month, the Group acquired a 100 per cent. stake in Novi Sad, a new subsidiary.

See Note 26 (Business combinations) to the DPW 2022 Financial Statements and Note 24 (Business combinations) to the DPW 2021 Financial Statements for more information on the Group's acquisitions.

# Volumes (TEU)

The Group's volume increased at a modest 1.5 per cent. in 2022 compared to 2021, primarily driven by the Asia Pacific region's successful optimisation of operational processes and reflecting, in part, a particularly strong 2021, where volume increased by 9.4 per cent. compared to 2020. Noteworthy factors contributing to growth include the replacement of aging equipment such as quayside cranes and rubber tyred gantry cranes, comprehensive equipment renovations, upgrades to terminal operating systems and transportation management systems, as well as enhanced integration of automated terminals.

However, in the context of slow economic conditions, this upward trajectory was tempered by a decline in volumes primarily originating from Europe, attributed to the divestment in Le Havre (France). The sluggish economic environment has had an impact on overall growth.

In terms of the Group's overall capacity, there has been a marginal increase of 2.7 per cent. in 2022 compared to 2021. This increase is primarily attributable to the expansion of capacity at the Qingdao Qianwan Container Terminal (China) due to streamlined operational processes. Additionally, the ongoing acquisition of the 11<sup>th</sup> quayside crane and its associated equipment (rubber tyred gantry cranes, bombcarts and electric internal terminal vehicles) at Caucedo (Dominican Republic) has contributed to this capacity increase.

Given the prevailing slow economic conditions, the wider outlook remains subdued, characterised by a lack of significant growth.

Gross capacity, gross throughput and utilisation rates of the Group's terminals for the relevant periods are shown in the table below.

	Six months Jun		Year ended 31 December		
	2023	2022	2022	2021	2020
Gross capacity (in TEU millions) (at period end)	47.5	47.2	92.5	91.7	93.3
Gross throughput (in TEU millions)	39.9	39.5	79.0	77.9	71.2
Gross capacity utilisation (in per cent.)	84.1	83.7	85.5	84.9	76.3

## Partnerships and Monetisation of assets

The Group has, in the periods under review, strengthened its balance sheet and entered into strategic partnerships. In 2022, the Group raised over U.S.\$8.0 billion through asset monetisations. The material transactions are described below:

- Jebel Ali (UAE), the Free Zone and National Industries Park (UAE), June 2022 and December 2022: the Group sold a minority interest in Jebel Ali (UAE), the Free Zone and National Industries Park (UAE) to Caisse de depot et placement du Québec ("CDPQ") by way of establishing a new joint venture in which: (i) CPDQ acquired a 21.89 per cent. stake for a total consideration of U.S.\$5.036 billion, including a shareholder loan of U.S.\$810.3 million, in June 2022; and (ii) Hassana Investment Company acquired a 10 per cent. stake in the joint venture for a total consideration of U.S.\$2.4 billion, including a shareholder loan of U.S.\$344.3 million, in December 2022. The Group retains control of the joint venture.
- DP World Dakar SA (Senegal), DP World Sokhna SAE (Egypt) and DP World Berbera (Somaliland), March 2022: the Group created an investment platform with British International Investment, an impact investor, to accelerate investment in Africa to unlock the trade potential of the continent. British International Investment has committed approximately U.S.\$320 million initially and expects to invest up to a further U.S.\$400 million over the next several years. The platform has been initially seeded with minority stakes in the Group's existing assets, which, as of 30 June 2023, comprised Dakar (Senegal), Sokhna (Egypt) and Berbera (Somaliland). The Group retains control of any assets that British International Investment invests in.
- Le Havre (France), August 2022: the Group sold its minority shares in Le Havre (France) to funds advised by iCON Infrastructure LLP, with a transaction enterprise value of €700 million, improving landside support to ensure that containers are quickly and efficiently transported to and from the Group's terminals.

#### Capacity, utilisation and efficiency

The Group aims to bring on capacity at its terminals in line with demand to avoid overcapacity. The Group is able to increase its capacity through either expansion of the port or terminal or by increasing the efficiency of the port or terminal. In many jurisdictions where there are ramp-up risks associated with new capacity, the Group is able to seek terms with the port authorities to restrict the granting of additional capacity until a reasonable level of ramp up has been achieved. This effectively balances demand with supply. At certain of its terminals, the Group is not able to expand its operations physically due to capacity constraints, in which case improvements inefficiency improvements are the only means for the Group to increase its throughput. Conversely, at terminals that could be expanded physically, the Group may use efficiency improvements to incrementally increase capacity until demand reaches a point that justifies the capital expenditure costs associated with physical expansion.

In particular, by operating more efficiently as described below, the Group seeks to generate additional value out of its existing facilities by increasing capacity, which in turn permits increased throughput by making each crane move more profitable. Increased operating efficiency also reduces the Group's cost base as it is able to fully utilise its existing assets and does not need to invest additional capital in the deployment of new assets. Finally, efficient operations help the Group maintain good customer relations and reduce customer defection, thereby maintaining the Group's competitive position.

Increases in operational efficiency can be achieved by, among other things:

• introducing new technologies to speed up processes and reduce labour costs;

- improving landside support to ensure that containers are quickly and efficiently transported to and from the Group's terminals;
- using external depot functions to increase the capacity for container storage;
- actively managing container storage times by incentivising customers to take delivery of containers that have arrived in port as quickly as possible;
- maintaining schedule integrity with respect to vessel calls;
- increasing the number of berthing windows by loading and unloading vessels more quickly; and
- implementing rationalised berth utilisation, which involves arranging the timing of the arrival and departure of different-sized ships to ensure that a maximum of berth length is used.

The Group believes that it operates some of the most productive and efficient terminals in the world by using modern technology and processes, such as the Group's fully automated terminal in Rotterdam World Gateway (The Netherlands) and real-time monitoring of global operations from the Group's corporate head office. The Group has also introduced automation at London Gateway (U.K.) and Jebel Ali (UAE). The Group believes that the maintenance and enhancement of its operations is critically important, as this has a direct impact on the Group's results.

## O&D and transhipment cargo mix

For the six months ended 30 June 2023 and for the year ended 31 December 2022approximately 70 per cent. and 73 per cent. of the Group's gross throughput was O&D, respectively. From a revenue perspective, O&D throughput differs from transhipment throughput primarily in that O&D throughput is usually handled most cost-effectively by one port, normally closest to the point of consumption or production, which makes O&D throughput less likely to be lost to competitors and less price-sensitive than transhipment throughput. O&D throughput also provides terminal operators with an opportunity to earn additional revenue by charging for delivery or reception of the container from the shipper or consignee, as well as by providing ancillary services, such as container freight stations and container cleaning. The Group will endeavour to maintain a strong O&D component in each of its terminals or, where this is not possible, obtain volume commitments from shipping lines to make its terminals less susceptible to the loss of transhipment volumes and price deterioration. However, the development of sophisticated route networks by shipping lines, together with the limited number of terminals that can efficiently service the growing number of large container ships, increases the potential for, and attractiveness of, additional transhipment volume in certain locations (see further "Ports Operation Industry Overview – O&D versus Transhipment – Transhipment").

## Ability to win concessions

The Group believes it has a proven history of winning new concessions due to:

- its operating and technical credentials;
- its ability to offer an "integrated port management" model, which combines container handling facilities with economic free zones and infrastructure developments;
- its focus on key government issues such as security and sustainability; and
- its common user status and strong customer relationships.

Attractive concession opportunities will continue to arise globally and, as authorities granting concessions increase barriers to entry, the Group believes that its experience and qualifications will leave it well positioned to continue to win new concessions. In January 2021, the Group was awarded a 20-year concession by the Government of Angola to operate the multipurpose terminal at the Port of Luanda. The Group expects to invest U.S.\$190 million over the course of the term of the concession, with plans to bring its operations in line with global standards, as part of the broader aim of increasing the terminal's annual throughput to approximately 700,000 TEUs annually. In December 2020, the Group signed an agreement with the Government of Senegal and the Port of Dakar, to develop and operate a planned 300 hectare container terminal and to finance, design and develop the land and marine infrastructure of a new 600

hectare port. The first phase of this project will see an investment by the Group of U.S.\$837 million, which is expected to be followed by a second phase of investment of U.S.\$290 million.

#### Currency risk

The Group's functional currency is UAE dirhams and its reporting currency is the U.S. dollar. The functional and reporting currency of subsidiaries, affiliates and associates varies depending on their geographic location. Accordingly, the Group is exposed to risks related to the translation of assets and liabilities denominated in currencies other than, or not pegged to, the U.S. dollar. In addition to these translation risks, the Group is exposed to transaction risks as a result of differences in the currency mix of its operating expenses, on the one hand, and revenue, on the other hand. As a result, a depreciation or appreciation of a particular local currency against the U.S. dollar could have either a positive or negative impact on both the group's balance sheet and its profit margin and therefore the Group's profit for the year. Currency fluctuations reduced the Group's EBITDA by U.S.\$68.0 million in 2022, and increased its EBITDA by U.S.\$85.6 million and U.S.\$15.6 million in 2021 and 2020, respectively. For additional discussion of the impact of foreign currency transactions and translations on the Group's results of operations, see Note 29 (Financial risk management) to the DPW 2022 Financial Statements and "Management's Discussion and Analysis of Financial Condition and Results of Operations – Quantitative and Qualitative Disclosures about Market Risk – Currency risk".

#### Tax regulation

Certain of the Group's container terminal operations (for instance, certain terminals located in India, Egypt, Ecuador, Somaliland, Rwanda, Dominican Republic and Türkiye) benefit from tax "holiday" or similar awards, which exempt the Group from paying tax on its profits or allow it to pay a reduced rate of tax on its profits (in most cases for a specified period of time and in some for a specific taxable amount). Such awards do not extend to the dividend distribution of such profits. As a result of these tax awards, the Group's overall tax charge is less than it would otherwise be in the absence of such awards. Some of the existing tax awards expire at various times between 2023 and 2032 and, upon their expiration, the Group will be required to pay tax on the Group's profits at the normal rate for the relevant country.

The above position might be also affected following introduction by the OECD of the Pillar 2 model rules (the GloBE). The Company and its subsidiaries are within the rules' scope and required to calculate their GloBE effective tax rate for each jurisdiction where they operate. In principle, the ultimate parent entity of a multinational group would be liable for any top-up tax in respect of low-taxed jurisdictions (i.e. jurisdictions with an effective tax rate below 15 per cent.) and such top-up tax would be payable to the local tax authorities in the jurisdiction of the ultimate parent entity. The Pillar 2 rules are intended to be implemented as part of a common approach, as agreed by the OECD, and to be brought into domestic legislation by various countries from 2023. The UAE is working to implement Pillar 2 proposals and further announcements on how these rules will be embedded into UAE corporate income tax regime will be made in due course.

Furthermore, commencing 1 January 2024, the Group's UAE entities will be subject to a new UAE corporate income. A rate of 9 per cent. will apply to taxable income exceeding AED 375,000. The 0 per cent. rate will also apply to the qualifying income of Free Zone entities irrespective of the level of income. The majority of the Group's UAE entities are established in the Free Zone and the Group is currently analysing the companies' activities in light of legislative developments in order to determine whether such companies meet the qualifying criteria for 0 per cent. tax applicable to the qualifying free zone persons.

# COVID-19 impact

The Group's global presence and the diversified nature of its operations minimised the impact of COVID-19. The Group did not, in general, experience disruptions in operations at its facilities since in most cases governmental authorities deemed the Group to be providing essential services. Whilst the Group did incur certain minor costs due to the need to comply with social distancing requirements and operating protocols at its ports, terminals and other facilities, and also experienced supply chain disruptions at affected ports due to labour shortages and movement restrictions, the Group's capacity utilisation declined only modestly to 76.3 per cent. in 2020 from 77.6 per cent. in 2019.

The Group's capacity utilisation and overall performance recovered to 84.9 per cent. in 2021 and 85.5 per cent. in 2022, primarily as a result of increased demand for physical goods during government-mandated

lockdowns and restrictions on movement and because supply chain bottlenecks caused by COVID-19 disruptions in many business operations resulted in an increase in the Group's revenue from storage services. In 2022, the lingering impact of COVID-19 included supply chain imbalances and higher freight rates, which benefited the Group's marine services division.

Whilst the Group does not expect COVID-19 to have a material adverse impact on its results of operations in the future, there can be no assurance that this would not change in the event of a renewed outbreak of the COVID-19 virus, the emergence of new and possibly more dangerous variants and significant governmental restrictions or lockdowns in the markets in which the Group operates.

# Factors Affecting the Comparability of the Group's Results of Operations

# Reporting segments

The Group has recently embarked on a strategic transformation journey to achieve the vision of evolving into an integrated end-to-end logistics solution provider. As part of this strategy, the Group acquired certain major logistics businesses and made changes in its internal organisation to better align with its vision to leverage the Group's assets to deliver end-to-end solutions for beneficial cargo owners.

The Group has accordingly formed four pillars, being Ports and Terminals, Logistics, Marine Services and Digital Solutions, based on the service capabilities to collaborate and leverage synergies across the geographical regions. Each of these pillars has an individual appointed as Chief Operating Officer responsible for these pillars. The pillars have been entrusted with role to identify new value creation and ensure best value chain capabilities.

Consequently, the Group's discussion below comparing the Group's revenue for the six months ended 30 June 2023 to the six months ended 30 June 2022 is not directly comparable to the discussions below comparing the Group's revenue for the year ended 31 December 2022 to the year ended 31 December 2021 or comparing the Group's revenue for the year ended 31 December 2021 to the year ended 31 December 2020.

# **Explanation of Key Income Statement Items**

#### Revenue

Revenue from contracts with customers is recognised when control of the goods or services is transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled to in exchange for those goods or services. Determining the timing of the transfer of control, i.e., at a point in time or over time, requires judgement.

The Group's revenue mainly consists of revenue from port-related services (including from containerised stevedoring, break bulk and general cargo), service concessions revenue, lease rentals (parks and free zones), drydocking, marine services, logistics services (contract logistics, market access, freight forwarding and freight management) and revenue from sale of plots of land. For further information regarding the services the Group provides, see "Description of DP World".

# Cost of sales

Cost of sales are comprised of costs incurred in connection with the operation, maintenance and security of the Group's facilities and other costs directly attributable to the various services provided by the Group, including related depreciation expense. Major components of cost of sales include labour, the amortisation cost of port concessions, concession fees, royalties payable to port authorities, marine cost of sales, warehousing expenses, transportation expenses, and yard and gate operations expenses.

# General and administrative expenses

General and administrative expenses include staff costs, facilities rental, travel and entertainment, insurance, advertising, marketing, printing and stationery, communication costs, legal expenses, consultancy costs, IT charges, repair and maintenance costs and other sundry expenses, including related depreciation expense.

#### Other income

Other income includes gain on sale of miscellaneous operating assets and other gain/loss on non-core activities.

#### Net finance costs

Net finance costs include finance costs less finance income. Finance income comprises interest income on cash and cash equivalents and gains on hedging instruments that are recognised in the consolidated statement of profit or loss. Interest income is recognised as it accrues, using the effective interest method.

Finance costs comprise interest expense on borrowings, any unwinding of discounts on provisions, impairment losses recognised on financial assets, losses on hedging instruments and fair value changes of debt instruments that are recognised in the consolidated statement of profit or loss and other net financing expenses in respect of pension plans.

Finance income and expense also includes realised and unrealised exchange gains and losses on monetary assets and liabilities.

### Share of profit/(loss) of equity-accounted investees

Share of profit/(loss) of equity-accounted investees reflects the Group's share of profits or losses from entities that are associates or joint ventures. The results of operations of associates and joint ventures are not consolidated and, consequently, only the earnings impact of these entities based on the Group's shareholding is incorporated into the Group's results.

### Separately Disclosed Items

The Group presents, as separately disclosed items on the face of the consolidated statement of profit or loss, those items of income and expense which, because of the nature and expected infrequency of the events giving rise to them, merit separate presentation to allow users to understand better, the elements of financial performance in the period, so as to facilitate a comparison with prior periods and a better assessment of trends in financial performance. For more information regarding SDIs, see Note 9 (Separately disclosed items) to the DPW 2023 Interim Financial Statements, Note 9 (Separately disclosed items) to the DPW 2021 Financial Statements and "Presentation of Certain Financial and Other Information – Non-IFRS Measures, Separately Disclosed Items and Alternative Performance Measures".

# **Recent Developments**

On 2 August 2023, the Company entered into agreements (the "Syndicated Term Facilities Documentation") documenting unsecured syndicated conventional term loan and revolving murabaha facilities (the "Syndicated Term Facilities"). The Syndicated Term Facilities comprise U.S.\$3,500,000,000 facilities made up of: (i) a U.S.\$2,250,000,000 conventional term facility with a final maturity date of 2 August 2030; and (ii) a U.S.\$1,250,000,000 Islamic revolving murabaha facility with a final maturity date of 2 August 2030 (the "Murabaha Term Facility"). The Syndicated Term Facilities are permitted to be used for the general corporate purposes of the Company and its subsidiaries. Interest/profit on the Syndicated Term Facilities is payable based on a specified margin over SOFR (see further "Management's Discussion and Analysis of Financial Condition and Results of Operations – Indebtedness – Syndicated term financing facility"). As of the date of this Base Prospectus, U.S.\$2.0 billion has been drawn under the Syndicated Term Facilities.

On 2 August 2023, the trustee of the P&O pension scheme agreed to buy-in with Rothesay, securing benefits for 5,300 members, with a premium of U.S.\$565 million as a result of transferring the scheme assets. The buy-in deal secured full scheme benefits for members and resulted in the scheme's residual liabilities being insured, which reduces risks for the Group. The transaction is not expected to have any material impact on the Group's results.

# **Historical Results of Operations**

The discussion and analysis of: (i) the six months ended 30 June 2023 compared to the six months ended 30 June 2022 is based on the DPW 2023 Interim Financial Statements; (ii) the year ended 31 December

2022 compared to the year ended 31 December 2021 is based on the DPW 2022 Financial Statements; and (iii) the year ended 31 December 2021 compared to the year ended 31 December 2020 is based on the DPW 2021 Financial Statements.

## Six months ended 30 June 2023 compared to six months ended 30 June 2022

The following table shows selected consolidated income statement data for the Group for the periods indicated.

	Six months ended 30 June						
		2023		2022			
	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total	
			(U.S. dollars	in thousands)			
Revenue Cost of sales	9,037,316 (6,443,177)	_	9,037,316 (6,443,177)	7,931,733 (5,394,192)	_	7,931,733 (5,394,192)	
Gross profitGeneral and administrative	2,594,139	_	2,594,139	2,537,541		2,537,541	
Other income	(1,149,705) 76,142	(6,097) 26,672	(1,155,802) 102,814	(1,173,353) 32,915	(136,378)	(1,309,731) 32,915	
in ownership of business Share of profit/(loss) from equity-accounted investees	_	485	485	_	15,248	15,248	
(net of tax)	81,960		81,960	83,513	(25,374)	58,139	
Results from operating activities	1,602,536	21,060	1,623,596	1,480,616	(146,504)	1,334,112	
Finance income	140,012		140,012	149,230	2,721	151,951	
Finance costs	(644,530)	(3,325)	(647,855)	(521,987)	(3,358)	(525,345)	
Net finance costs	(504,518)	(3,325)	(507,843)	(372,757)	(637)	(373,394)	
Profit before tax	1,098,018	17,735	1,115,753	1,107,859	(147,141)	960,718	
Income tax expense	(212,575)	60	(212,515)	(223,562)	1,411	(222,151)	
Profit for the period	885,443	17,795	903,238	884,297	(145,730)	738,567	
Profit attributable to:							
Owners of the Company Non-controlling interest	650,927 234,516	17,795 —	668,722 234,516	721,031 163,266	(145,603) (127)	575,428 163,139	

### Revenue

Revenue for the six months ended 30 June 2023 was U.S.\$9,037.3 million as compared to U.S.\$7,931.7 million for the six months ended 30 June 2022, an increase of U.S.\$1,105.6 million, or 13.9 per cent. The increase in revenue was primarily attributable to the acquisition of Imperial Logistics in February 2022, which contributed six months of revenue in 2023, compared to four months of contribution in the six months ended 30 June 2022. In addition, other existing businesses, mainly drydocking services and Jebel Ali (UAE), also contributed towards the increase in revenue. From a geographical perspective, the Middle East, Europe and Africa region revenue increased by U.S.\$1,332.9 million whereas Asia Pacific and India region and Australia and Americas region revenue declined during the same period.

## Revenue by category

- Revenue from ports and terminals: revenue from ports and terminals for the six months ended 30 June 2023 was U.S.\$3,105.9 million (representing 34.4 per cent. of the Group's revenue for such period) as compared to U.S.\$2,996.3 million for the six months ended 30 June 2022 (representing 37.8 per cent of the Group's revenue for such period), an increase of U.S.\$109.6 million, or 3.7 per cent. The increase was principally due to an increase in container throughput, particularly in the UAE and Africa.
- <u>Revenue from logistics services</u>: revenue from logistics services (including parks and economic zones) for the six months ended 30 June 2023 was U.S.\$3,907.3 million (representing 43.2 per cent. of the Group's revenue for such period) as compared to U.S.\$3,014.4 million for the six months ended 30 June 2022 (representing 38.0 per cent. of the Group's revenue for such period),

an increase of U.S.\$892.9 million, or 29.6 per cent. The increase was primarily due to the acquisition of Imperial Logistics in February 2022 which contributed six months of revenue in 2023, compared to four months of contribution in the six months ended 30 June 2022.

• <u>Revenue from marine services</u>: revenue from marine services for the six months ended 30 June 2023 was U.S.\$2,024.1 million (representing 22.4 per cent. of the Group's revenue for such period) as compared to U.S.\$1,921.1 million for the six months ended 30 June 2022 (representing 24.2 per cent. of the Group's revenue for such period), an increase of U.S.\$103.0 million, or 5.4 per cent. The increase was mainly due to an increase in the Group's drydock business, offset partially by a reduction in freight rates for the feedering business.

# Revenue by geographic segment

The following table presents revenue information regarding the Group's geographic segments for the six months ended 30 June 2023 and the six months ended 30 June 2022.

	Six months ended 30 June			
_	2023	2022		
_	(U.S. dollars in thousands)			
Middle East, Europe and Africa	6,527,465	5,194,578		
Australia and Americas	1,415,977	1,421,587		
Asia Pacific and India	1,093,874	1,315,568		
Revenue	9,037,316	7,931,733		

- <u>Middle East, Europe and Africa:</u> revenue for the Middle East, Europe and Africa segment for the six months ended 30 June 2023 was U.S.\$6,527.5 million as compared to U.S.\$5,194.6 million for the six months ended 30 June 2022, an increase of U.S.\$1,332.9 million, or 25.7 per cent. The increase was primarily due to the acquisition of Imperial Logistics in February 2022, which contributed six months of revenue in 2023 compared to four months in 2022. In addition, drydocking services and Jebel Ali (UAE) have also contributed towards increase in revenue along with P&O Maritime FZE (UAE) and other logistics businesses due to new contract wins. On a Like-for-Like basis, container volumes slightly decreased by 1.5 per cent., however, Like-for-Like revenue increased by 14.2 per cent., primarily due to strong performance of Imperial Logistics in Africa and drydocks in the UAE.
- <u>Australia and Americas</u>: revenue for the Australia and Americas segment for the six months ended 30 June 2023 was U.S.\$1,416.0 million as compared to U.S.\$1,421.6 million for the six months ended 30 June 2022, a slight decrease of U.S.\$5.6 million, or 0.4 per cent. The decrease was due to softer consumer demand in America region, which was partially offset by an increase in Australia. On a Like-for-Like basis, container volumes slightly decreased by 3.3 per cent., however, Like-for-Like revenue increased by 2.2 per cent.
- <u>Asia Pacific and India</u>: revenue for the Asia Pacific and India segment for the six months ended 30 June 2023 was U.S.\$1,093.9 million as compared to U.S.\$1,315.6 million for the six months ended 30 June 2022, a decrease of U.S.\$221.7 million, or 16.9 per cent. Decrease was mainly due to significant reduction in freight rates for feedering business, which forms part of the Group's marine division, along with reduction in demand compared to prior period. This decrease was offset by strong performance in container shipping activity in the ports and terminals division which showed an increase in volume. On a Like-for-Like basis, container volumes increased by 0.8 per cent.; however, Like-for-Like revenue decreased by 15.3 per cent.

# Cost of sales

Cost of sales for the six months ended 30 June 2023 was U.S.\$6,443.2 million as compared to U.S.\$5,394.2 million for the six months ended 30 June 2022, an increase of U.S.\$1,049.0 million, or 19.4 per cent. The increase was principally due to the increase in business activities resulting from the acquisition of Imperial Logistics.

# General and administrative expenses

General and administrative expenses for the six months ended 30 June 2023 were U.S.\$1,155.8 million as compared to U.S.\$1,309.7 million for the six months ended 30 June 2022, a decrease of U.S.\$153.9 million, or 11.8 per cent. The six months ended 30 June 2023 included an SDI expense of U.S.\$6.1 million which was related to remeasurement of contingent consideration for subsidiaries acquired in the Middle East, Europe and Africa operating segment, while the six months 30 June 2022 included an SDI expense of U.S.\$136.4 million which was related to advisory, legal, valuation, professional consulting, general and administrative costs directly related to various business acquisitions in the Group. General and administrative expenses before SDIs for the six months ended 30 June 2023 were U.S.\$1,149.7 million as compared to U.S.\$1,173.4 million for the six months ended 30 June 2022, a marginal decrease of U.S.\$23.7 million, or 2.0 per cent. The decrease was primarily due to the benefit generated from cost optimisation projects and integration synergies.

# Share of profit from equity-accounted investees

Share of profit from equity-accounted investees for the six months ended 30 June 2023 was U.S.\$82.0 million as compared to U.S.\$58.1 million for the six months ended 30 June 2022, an increase of U.S.\$23.9 million, or 41.1 per cent. The six months 30 June 2022 included an SDI loss of U.S.\$25.4 million which was related to share of expenses in technology ventures in the Australia and Americas region. Share of profit from equity-accounted investees before SDIs for the six months ended 30 June 2023 was U.S.\$82.0 million as compared to U.S.\$83.5 million for the six months ended 30 June 2022, a marginal decrease of U.S.\$1.5 million, or 1.8 per cent.

### Net finance costs

Net finance costs for the six months ended 30 June 2023 were U.S.\$507.8 million as compared to U.S.\$373.4 million for the six months ended 30 June 2022, an increase of U.S.\$134.4 million, or 36.0 per cent. The six months ended 30 June 2023 included an SDI loss of U.S.\$3.3 million while the six months ended 30 June 2022 included an SDI loss of U.S.\$0.6 million primarily attributable to loss on ineffective cash flow hedges. Net finance costs before SDIs for the six months ended 30 June 2023 were U.S.\$504.5 million as compared to U.S.\$372.8 million for the six months ended 30 June 2022, an increase of U.S.\$131.7 million, or 35.3 per cent. The increase was primarily as a result of higher average debt including shareholder loans and increase in the effective interest rate during the six months.

# Income tax expense

Income tax expense for the six months ended 30 June 2023 was U.S.\$212.5 million as compared to U.S.\$222.2 million for the six months ended 30 June 2022, a decrease of U.S.\$9.7 million, or 4.4 per cent. The six months ended 30 June 2023 included an SDI expense of U.S.\$0.1 million, while the six months 30 June 2022 included an SDI expense of U.S.\$1.4 million which was related to the tax impact on separately disclosed items. Income tax expense before SDIs for the six months ended 30 June 2023 was U.S.\$212.6 million as compared to U.S.\$223.6 million for the six months ended 30 June 2022, a decrease of U.S.\$11.0 million, or 4.9 per cent.

# Profit for the six months

For the reasons set out above, profit for the six months ended 30 June 2023 was U.S.\$903.2 million as compared to U.S.\$738.6 million for the six months ended 30 June 2022, an increase of U.S.\$164.6 million, or 22.3 per cent. The six months ended 30 June 2023 and 2022 included an SDI gain of U.S.\$17.8 million and loss of U.S.\$145.7 million, respectively. Profit before SDIs for the six months ended 30 June 2023 was U.S.\$885.4 million as compared to U.S.\$884.3 million for the six months ended 30 June 2022, an increase of U.S.\$1.1 million, or 0.1 per cent.

The following table presents profit information regarding the Group's geographic segments for the six months ended 30 June 2023 and the six months ended 30 June 2022.

	Six months ended 30 June						
		2023		2022			
	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total	
			(U.S. dollars	in thousands)			
Middle East, Europe and Africa	1,421,237	21,060	1,442,297	1,046,669	(119,534)	927,135	
Australia and Americas	251,965	_	251,965	303,604	(35,729)	267,875	
Asia Pacific and India	144,727	_	144,727	400,913	15,248	416,161	
Head office	(932,486)	(3,265)	(935,751)	(866,889)	(5,715)	(872,604)	
Profit for the six months	885,443	17,795	903,238	884,297	(145,730)	738,567	

- Middle East, Europe and Africa: profit for the Middle East, Europe and Africa segment for the six months ended 30 June 2023 was U.S.\$1,442.3 million as compared to U.S.\$927.1 million for the six months ended 30 June 2022, an increase of U.S.\$515.2 million, or 55.6 per cent. Profit before SDIs for the Middle East, Europe and Africa segment for the six months ended 30 June 2023 was U.S.\$1,421.2 million as compared to U.S.\$1,046.7 million for the six months ended 30 June 2022, an increase of U.S.\$374.5 million, or 35.8 per cent. The increase was primarily due to strong performance in Middle East and Africa region which was offset by softer volumes in Europe region.
- Australia and Americas: profit for the Australia and Americas segment for the six months ended 30 June 2023 was U.S.\$252.0 million as compared to U.S.\$267.9 million for the six months ended 30 June 2022, a decrease of U.S.\$15.9 million, or 5.9 per cent. Profit before SDIs for the Australia and Americas segment for the six months ended 30 June 2023 was U.S.\$252.0 million as compared to U.S.\$303.6 million for the six months ended 30 June 2022, a decrease of U.S.\$51.6 million, or 17.0 per cent. The decrease was primarily due to softer consumer demand in the America region.
- Asia Pacific and India: profit for the Asia Pacific and India segment for the six months ended 30 June 2023 was U.S.\$144.7 million as compared to U.S.\$416.1 million for the six months ended 30 June 2022, a decrease of U.S.\$271.4 million, or 65.2 per cent. Profit before SDIs for the Asia Pacific and India segment for the six months ended 30 June 2023 was U.S.\$144.7 million as compared to U.S.\$400.9 million for the six months ended 30 June 2022, a decrease of U.S.\$256.2 million, or 63.9 per cent. The decrease was primarily due to reduction in freight rates for feedering business which resulted in decrease in profitability.
- Head office: loss for the head office segment for the six months ended 30 June 2023 was U.S.\$935.8 million as compared to U.S.\$872.6 million for the six months ended 30 June 2022, an increase of U.S.\$63.2 million, or 7.2 per cent. Loss before SDIs for the head office segment for the six months ended 30 June 2023 was U.S.\$932.5 million as compared to U.S.\$866.9 million for the six months ended 30 June 2022, an increase of U.S.\$65.6 million, or 7.6 per cent. The increase was primarily due to the increase in net finance costs as described above.

# Year ended 31 December 2022 compared to year ended 31 December 2021

The following table shows selected consolidated income statement data for the Group for the years indicated.

	Year ended 31 December						
		2022			2021		
	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total	
			(U.S. dollars	in thousands)			
Revenue Cost of sales	17,127,248 (11,935,746)	(53,500)	17,127,248 (11,989,246)	10,777,988 (6,899,159)	(92,240)	10,777,988 (6,991,399)	
Gross profit	5,191,502	(53,500)	5,138,002	3,878,829	(92,240)	3,786,589	
expenses Other income	(2,388,324) 64,996	(337,561)	(2,725,885) 64,996	(1,759,439) 66,868	(44,847)	(1,804,286) 66,868	

			i cai chucu s	of December		
		2022			2021	
	Before separately disclosed items	Separately disclosed items	Total (U.S. dollars	Before separately disclosed items	Separately disclosed items	Total
			(O.S. donars	in inousunus)		
Gain/(Loss) on disposal and change in ownership of business	_	193,353	193,353	_	(9,908)	(9,908)
equity-accounted investees (net of tax)	165,975	(45,962)	120,013	152,017	(86,077)	65,940
Results from operating		(10,702)			(00,077)	
activities	3,034,149	(243,670)	2,790,479	2,338,275	(233,072)	2,105,203
Finance income	293,993	31,527	325,520	193,972	8,425	202,397
Finance costs	(1,094,107)	(14,274)	(1,108,381)	(941,284)	(20,746)	(962,030)
Net finance costs	(800,114)	17,253	(782,861)	(747,312)	(12,321)	(759,633)
Profit before tax	2,234,035	(226,417)	2,007,618	1,590,963	(245,393)	1,345,570
Income tax expense	(394,974)	15,216	(379,758)	(237,682)	53,706	(183,976)
Profit for the year	1,839,061	(211,201)	1,627,860	1,353,281	(191,687)	1,161,594
Profit attributable to:						
Owners of the Company	1,438,401	(211,073)	1,227,328	1,103,270	(207,270)	896,000
Non-controlling interest	400,660	(128)	400,532	250,011	15,583	265,594

Year ended 31 December

#### Revenue

Revenue for the year ended 31 December 2022 was U.S.\$17,127.2 million as compared to U.S.\$10,778.0 million for the year ended 31 December 2021, an increase of U.S.\$6,349.2 million, or 58.9 per cent. The increase in revenue was primarily driven by like-for-like revenue growth driven by the ports and terminals division in the UAE, Africa and the Americas, along with the marine services business, where Unifeeder played a vital role as the key growth driver. Meanwhile, reported revenue growth was aided by the acquisitions of syncreon and Imperial Logistics.

# Revenue by category

- <u>Revenue from ports and terminals</u>: revenue from ports and terminals for the year ended 31 December 2022 was U.S.\$6,058.2 million (representing 35.4 per cent. of the Group's revenue for such period) as compared to U.S.\$5,542.9 million for the year ended 31 December 2021 (representing 51.4 per cent. of the Group's revenue for such period), an increase of U.S.\$515.3 million, or 9.3 per cent. The increase was principally due to an increase in throughput, particularly in the UAE, Africa and Americas region.
- <u>Drydocking, marine and logistics services</u>: revenue from drydocking, marine and logistics services for the year ended 31 December 2022 was U.S.\$10,397.9 million (representing 60.7 per cent. of the Group's revenue for such period) as compared to U.S.\$4,620.4 million for the year ended 31 December 2021 (representing 42.9 per cent. of the Group's revenue for such period), an increase of U.S.\$5,777.5 million, or 125.0 per cent. The increase was primarily due to acquisition of syncreon and Imperial Logistics which resulted in increase in revenue from logistics services.
- <u>Parks and economic zones</u>: revenue from parks and economic zones for the year ended 31 December 2022 was U.S.\$657.4 million (representing 3.8 per cent. of the Group's revenue for such period) as compared to U.S.\$569.8 million for the year ended 31 December 2021 (representing 5.3 per cent. of the Group's revenue for such period), an increase of U.S.\$87.6 million, or 15.4 per cent. Increase was mainly due to higher occupancy rates during the year and increased in rent rates.
- <u>Revenue from sale of plots of land</u>: revenue from sale of plots of land for the year ended 31 December 2022 was U.S.\$13.7 million (representing 0.1 per cent. of the Group's revenue for such period) as compared to U.S.\$44.9 for the year ended 31 December 2021 (representing 0.4 per cent. of the Group's revenue for such period), a decrease of U.S.\$31.2 million, or 69.5 per cent.

### Revenue by geographic segment

The following table presents revenue information regarding the Group's geographic segments for the year ended 31 December 2022 and the year ended 31 December 2021.

	Year ended 31 December				
	2022	2021			
_	(U.S. dollars in thousands)				
Middle East, Europe and Africa	11,599,526	6,641,825			
Australia and Americas	2,928,841	2,215,346			
Asia Pacific and India	2,598,881	1,920,817			
Revenue	17,127,248	10,777,988			

- <u>Middle East, Europe and Africa</u>: revenue for the Middle East, Europe and Africa segment for the year ended 31 December 2022 was U.S.\$11,599.5 million as compared to U.S.\$6,641.8 million for the year ended 31 December 2021, an increase of U.S.\$4,957.7 million, or 74.6 per cent. The increase was primarily due to an increase in market demand which resulted in an increase of 2.9 per cent. in consolidated throughput. In addition to this, non-container revenue also increased during the year due to the acquisition of syncreon and Imperial Logistics. On a Like-for-Like basis, container volumes increased by 1.5 per cent. and Like-for-Like revenue increased by 11.7 per cent. due to marine services and logistics and pricing growth in container ports.
- <u>Australia and Americas</u>: revenue for the Australia and Americas segment for the year ended 31 December 2022 was U.S.\$2,928.8 million as compared to U.S.\$2,215.3 million for the year ended 31 December 2021, an increase of U.S.\$713.5 million, or 32.2 per cent. The increase reflected a 4.9 per cent. increase in consolidated throughput which was driven by strong performance in Latin America. In addition to this, non-containerised revenue also increased due to the full year contribution of syncreon which was acquired in December 2021.
- <u>Asia Pacific and India</u>: revenue for the Asia Pacific and India segment for the year ended 31 December 2022 was U.S.\$2,598.9 million as compared to U.S.\$1,920.8 million for the year ended 31 December 2021, an increase of U.S.\$678 million, or 35.3 per cent. The increase was primarily due to growth in marine services (Unifeeder) and logistics division (Unico). This was partially offset by a 5.6 per cent. decrease in consolidated throughput primarily due to softer demand.

### Cost of sales

Cost of sales for the year ended 31 December 2022 was U.S.\$11,989.2 million as compared to U.S.\$6,991.4 million for the year ended 31 December 2021, an increase of U.S.\$4,997.8 million, or 71.5 per cent. The increase was principally due to the full year impact of syncreon which was acquired in December 2021 and Imperial Logistics which was acquired in February 2022.

# General and administrative expenses

General and administrative expenses for the year ended 31 December 2022 were U.S.\$2,725.9 million as compared to U.S.\$1,804.3 million for the year ended 31 December 2021, an increase of U.S.\$921.6 million, or 51.1 per cent. The year ended 31 December 2022 included an SDI expense of U.S.\$337.6 million which was related to advisory, legal, valuation, professional consulting, general and administrative costs incurred in connection with various business acquisitions in the Group, restructuring costs in relation to severance pay and an impairment of asset in the Middle East, Europe and Africa segment, while the year 31 December 2021 included an SDI expense of U.S.\$44.8 million which was also related to acquisition related costs and impairment of asset in the Middle East, Europe and Africa segment. General and administrative expenses before SDIs for the year ended 31 December 2022 were U.S.\$2,388.3 million as compared to U.S.\$1,759.4 million for the year ended 31 December 2021, an increase of U.S.\$628.9 million, or 35.7 per cent. The increase was primarily due to the full year impact of syncreon which was acquired in December 2021 and Imperial Logistics which was acquired in February 2022.

# Share of profit from equity-accounted investees

Share of profit from equity-accounted investees for the year ended 31 December 2022 was U.S.\$120.0 million as compared to U.S.\$65.9 million for the year ended 31 December 2021, an increase of U.S.\$54.1

million, or 82.1 per cent. The year ended 31 December 2022 included an SDI loss of U.S.\$46.0 million (31 December 2021: Loss of U.S.\$86.1 million) which was related to the Group's share of expenses in technology ventures in the Australia and Americas region. Share of profit from equity-accounted investees before SDIs for the year ended 31 December 2022 was U.S.\$166.0 million as compared to U.S.\$152.0 million for the year ended 31 December 2021, an increase of U.S.\$14.0 million, or 9.2 per cent. The increase was primarily due to an increase in the share of profit in the Middle East, Europe and Africa regions.

#### Net finance costs

Net finance costs for the year ended 31 December 2022 were U.S.\$782.9 million as compared to U.S.\$759.6 million for the year ended 31 December 2021, an increase of U.S.\$23.3 million, or 3.1 per cent. The year ended 31 December 2022 included a SDI gain of U.S.\$17.3 million while the year ended 31 December 2021 included a SDI loss of U.S.\$12.3 million, in the former case, primarily attributable to gain on early settlement of a financial liability at discount, offset in part by losses on termination of financial instruments and unamortised transaction costs and on fair valuation of financial instruments and unamortised transaction costs and on fair valuation of financial instruments. Net finance costs before SDIs for the year ended 31 December 2022 were U.S.\$800.1 million as compared to U.S.\$747.3 million for the year ended 31 December 2021, an increase of U.S.\$52.8 million, or 7.1 per cent. The increase was primarily a result of higher average debt and an increase in the effective interest rate during the year.

## Income tax expense

Income tax expense for the year ended 31 December 2022 was U.S.\$379.8 million as compared to U.S.\$184.0 million for the year ended 31 December 2021, an increase of U.S.\$195.8 million, or 106.4 per cent. The increase was principally due to the impact of new acquisitions of group of entities that operate in high tax jurisdictions.

## Profit for the year

For the reasons set out above, profit for the year ended 31 December 2022 was U.S.\$1,627.9 million as compared to U.S.\$1,161.6 million for the year ended 31 December 2021, an increase of U.S.\$466.3 million, or 40.1 per cent. The years ended 31 December 2022 and 2021 included SDI losses of U.S.\$211.2 million and U.S.\$191.7 million, respectively. Profit before SDIs for the year ended 31 December 2022 was U.S.\$1,839.1 million as compared to U.S.\$1,353.3 million for the year ended 31 December 2021, an increase of U.S.\$485.8 million, or 35.9 per cent.

The following table presents profit information regarding the Group's geographic segments for the year ended 31 December 2022 and the year ended 31 December 2021.

	Year ended 31 December						
		2022			2021		
	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total	
	_		(U.S. dollars i	in thousands)			
Middle East, Europe and							
Africa	2,153,798	(16,352)	2,137,446	1,777,329	(120,155)	1,657,174	
Australia and Americas	654,706	(245,614)	409,092	509,067	(106,795)	402,272	
Asia Pacific and India	678,266	16,648	694,914	509,288	(6,122)	503,166	
Head office	(1,647,709)	34,117	(1,613,592)	(1,442,403)	41,385	(1,401,018)	
Profit for the year	1,839,061	(211,201)	1,627,860	1,353,281	(191,687)	1,161,594	

• <u>Middle East, Europe and Africa</u>: profit for the Middle East, Europe and Africa segment for the year ended 31 December 2022 was U.S.\$2,137.4 million as compared to U.S.\$1,657.2 million for the year ended 31 December 2021, an increase of U.S.\$480.2 million, or 29.0 per cent. Profit before SDIs for the Middle East, Europe and Africa segment for the year ended 31 December 2022 was U.S.\$2,153.8 million as compared to U.S.\$1,777.3 million for the year ended 31 December 2021, an increase of U.S.\$376.5 million, or 21.2 per cent. The increase was primarily driven by ports and terminals division in UAE and Africa region and the acquisition of Imperial Logistics in 2022.

- <u>Australia and Americas</u>: profit for the Australia and Americas segment for the year ended 31 December 2022 was U.S.\$409.1 million as compared to U.S.\$402.3 million for the year ended 31 December 2021, an increase of U.S.\$6.8 million, or 1.7 per cent. Profit before SDIs for the Australia and Americas segment for the year ended 31 December 2022 was U.S.\$654.7 million as compared to U.S.\$509.1 million for the year ended 31 December 2021, an increase of U.S.\$145.6 million, or 28.6 per cent. The increase was primarily due to Australia operations along with the acquisition of syncreon in December 2021.
- Asia Pacific and India: profit for the Asia Pacific and India segment for the year ended 31 December 2022 was U.S.\$694.9 million as compared to U.S.\$503.2 million for the year ended 31 December 2021, an increase of U.S.\$191.7 million, or 38.1 per cent. Profit before SDIs for the Asia Pacific and India segment for the year ended 31 December 2022 was U.S.\$678.3 million as compared to U.S.\$509.3 million for the year ended 31 December 2021, an increase of U.S.\$169.0 million, or 33.2 per cent. The increase was primarily due to Unifeeder, mainly on account of the acquisition of Transworld Feeders in 2021.
- <u>Head office</u>: loss for the head office segment for the year ended 31 December 2022 was U.S.\$1,613.6 million as compared to U.S.\$1,401.0 million for the year ended 31 December 2021, an increase of U.S.\$212.6 million, or 15.2 per cent. Loss before SDIs for the head office segment for the year ended 31 December 2022 was U.S.\$1,647.7 million as compared to U.S.\$1,442.4 million for the year ended 31 December 2022, an increase of U.S.\$205.3 million, or 14.2 per cent. The increase was primarily due to the increase in net finance costs as described above.

# Year ended 31 December 2021 compared to year ended 31 December 2020

The following table shows selected consolidated income statement data for the Group for the years indicated.

	Year ended 31 December							
		2021		2020				
	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total		
			(U.S. dollars	in thousands)				
Revenue	10,777,988	_	10,777,988	8,532,563	_	8,532,563		
Cost of sales	(6,899,159)	(92,240)	(6,991,399)	(5,491,500)		(5,491,500)		
Gross profit	3,878,829	(92,240)	3,786,589	3,041,063	_	3,041,063		
expenses	(1,759,439)	(44,847)	(1,804,286)	(1,208,947)	(77,520)	(1,286,467)		
Other income	66,868	(, )	66,868	59,033	3,265	62,298		
(Loss)/Profit on sale and	00,000		00,000	27,022	2,202	02,200		
termination of business	_	(9,908)	(9,908)	_	115,089	115,089		
Share of profit/(loss) from equity-								
accounted investees (net of tax)	152,017	(86,077)	65,940	121,551	(97,435)	24,116		
Results from operating activities	2,338,275	(233,072)	2,105,203	2,012,700	(56,601)	1,956,099		
Finance income	193,972	8,425	202,397	144,624	9,773	154,397		
Finance costs	(941,284)	(20,746)	(962,030)	(982,865)	(44,433)	(1,027,298)		
Net finance costs	(747,312)	(12,321)	(759,633)	(838,241)	(34,660)	(872,901)		
Profit before tax	1,590,963	(245,393)	1,345,570	1,174,459	(91,261)	1,083,198		
Income tax expense	(237,682)	53,706	(183,976)	(194,759)	53,563	(141,196)		
Profit for the year	1,353,281	(191,687)	1,161,594	979,700	(37,698)	942,002		
Profit attributable to:								
Owners of the Company	1,103,270	(207,270)	896,000	878,629	(32,238)	846,391		
Non-controlling interests	250,011	15,583	265,594	101,071	(5,460)	95,611		

# Revenue

Revenue for the year ended 31 December 2021 was U.S.\$10,778.0 million as compared to U.S.\$8,532.6 million for the year ended 31 December 2020, an increase of U.S.\$2,245.4 million, or 26.3 per cent. The increase in revenue was mainly driven by acquisitions and new concessions including Unico, Transworld Feeders and Angola.

#### Revenue by category

- Revenue from ports and terminals: revenue from ports and terminals for the year ended 31 December 2021 was U.S.\$5,542.9 million (representing 51.4 per cent. of the Group's revenue for such period) as compared to U.S.\$4,500.9 million for the year ended 31 December 2020 (representing 52.7 per cent. of the Group's revenue for such period), an increase of U.S.\$1,042.0 million, or 23.2 per cent. The increase was primarily the result of due to increased throughputs and solid rebound in volumes in Middle East, Europe and Africa region and Asia Pacific and India region.
- <u>Drydocking, marine and logistics services</u>: revenue from drydocking, marine and logistics services for the year ended 31 December 2021 was U.S.\$4,620.4 million (representing 42.9 per cent. of the Group's revenue for such period) as compared to U.S.\$3,380.1 million for the year ended 31 December 2020 (representing 39.6 per cent. of the Group's revenue for such period), an increase of U.S.\$1,240.3 million, or 36.7 per cent. The increase was primarily the result of due to new acquisitions.
- <u>Lease rentals and services from economic zones</u>: revenue from lease rentals and services from economic zones for the year ended 31 December 2021 was U.S.\$569.8 million (representing 5.3 per cent. of the Group's revenue for such period) as compared to U.S.\$559.0 million for the year ended 31 December 2020 (representing 6.6 per cent. of the Group's revenue for such period), an increase of U.S.\$10.8 million, or 1.9 per cent.
- <u>Revenue from sale of plots of land</u>: revenue from sale of plots of land for the year ended 31 December 2021 was U.S.\$44.9 million (representing 0.4 per cent. of the Group's revenue for such period) as compared to U.S.\$92.6 million for the year ended 31 December 2020 (representing 1.1 per cent. of the Group's revenue for such period), a decrease of U.S.\$47.7 million, or 51.5 per cent.

## Revenue by geographic segment

The following table presents revenue information regarding the Group's geographic segments for the year ended 31 December 2021 and the year ended 31 December 2020.

	Year ended 31 December			
_	2021	2020		
_	(U.S. dollars in thousands)			
Middle East, Europe and Africa	6,641,825	6,026,036		
Australia and Americas	2,215,346	1,713,277		
Asia Pacific and India	1,920,817	793,250		
Revenue	10,777,988	8,532,563		

- <u>Middle East, Europe and Africa</u>: revenue for the Middle East, Europe and Africa segment for the year ended 31 December 2021 was U.S.\$6,641.8 million as compared to U.S.\$6,026.0 million for the year ended 31 December 2020, an increase of U.S.\$615.8 million, or 10.2 per cent. On average, terminals that contributed to the Group's revenue for the segment as at 31 December 2021 experienced an increase in consolidated container volume over the previous period of 5.0 per cent. On a Like-for-Like basis, container volumes increased 3.8 per cent. and Like-for-Like revenue increased 5.9 per cent., mainly due to higher other containerised revenue.
- <u>Australia and Americas</u>: revenue for the Australia and Americas segment for the year ended 31 December 2021 was U.S.\$2,215.3 million as compared to U.S.\$1,713.3 million for the year ended 31 December 2020, an increase of U.S.\$502.0 million, or 29.3 per cent. The increase was primarily due to strong rebound in volumes for containerised revenue and acquisition of syncreon for non-containerised revenue. On a Like-for-Like basis, container volumes increased 10.4 per cent. and Like-for-Like revenue increased 16.9 per cent., primarily as a result of increase in volumes within the region which was supported by growth in non-containerised revenue in Peru and Australia.

• <u>Asia Pacific and India</u>: revenue for the Asia Pacific and India segment for the year ended 31 December 2021 was U.S.\$1,920.8 million as compared to U.S.\$793.3 million for the year ended 31 December 2020, an increase of U.S.\$1,127.5 million, or 142.1 per cent. The increase was due primarily due to growth in non-containerised revenue due to acquisition of Unico (South Korea) and Transworld Feeders (UAE). On a Like-for-Like basis, container volumes increased 16.7 per cent. and Like-for-Like revenue increased 44.4 per cent. The increase was primarily due to strong rebound in volumes for containerised revenue and non-containerised revenue growth was driven by Feedertech.

## Cost of sales

Cost of sales for the year ended 31 December 2021 was U.S.\$6,991.4 million as compared to U.S.\$5,491.5 million for the year ended 31 December 2020, an increase of U.S.\$1,499.9 million, or 27.3 per cent. The year ended 31 December 2021 included an SDI expense of U.S.\$92.2 million which mainly was related to impairment of port equipment in the Middle East, Europe and Africa region. Cost of sales before SDIs for the year ended 31 December 2021 was U.S.\$6,899.2 million as compared to U.S.\$5,491.5 million for the year ended 31 December 2020, an increase of U.S.\$1,407.7 million, or 25.6 per cent. The increase was primarily due to business growth and new acquisitions during the year.

#### General and administrative expenses

General and administrative expenses for the year ended 31 December 2021 were U.S.\$1,804.3 million as compared to U.S.\$1,286.5 million for the year ended 31 December 2020, an increase of U.S.\$517.8 million, or 40.3 per cent. The years ended 31 December 2021 and 2020 included SDI expenses of U.S.\$44.8 million and U.S.\$77.5 million, respectively, which were related to advisory, legal, valuation, professional consulting, general and administrative costs incurred in connection with various business acquisitions by the Group and other restructuring provisions as well as impairment of assets. General and administrative expenses before SDIs for the year ended 31 December 2021 were U.S.\$1,759.4 million as compared to U.S.\$1,208.9 million for the year ended 31 December 2020, an increase of U.S.\$550.5 million, or 45.5 per cent. The increase was primarily due to business growth and new acquisitions during the year.

### Share of profit from equity-accounted investees

Share of profit from equity-accounted investees for the year ended 31 December 2021 was U.S.\$65.9 million as compared to U.S.\$24.1 million for the year ended 31 December 2020, an increase of U.S.\$41.8 million, or 173.4 per cent. The year ended 31 December 2021 included an SDI loss of U.S.\$86.1 million which was related to the Group's share of expenses in technology ventures in the Australia and Americas region, while the year ended 31 December 2020 included an SDI loss of U.S.\$97.4 million which was related to ineffective hedge in an investee in the Middle East, Europe and Africa region along with share of expenses in technology ventures in the Australia and Americas region. Share of profit from equity-accounted investees before SDIs for the year ended 31 December 2021 was U.S.\$152.0million as compared to U.S.\$121.6 million for the year ended 31 December 2020, an increase of U.S.\$30.4 million, or 25.0 per cent. The increase was primarily due to increase in share in profit in the Middle East, Europe and Africa region.

#### Net finance costs

Net finance costs for the year ended 31 December 2021 were U.S.\$759.6 million as compared to U.S.\$872.9 million for the year ended 31 December 2020, a decrease of U.S.\$113.3 million, or 13.0 per cent. The year ended 31 December 2021 included a SDI net finance cost of U.S.\$12.3 million while the year ended 31 December 2020 included a SDI net finance cost of U.S.\$34.7 million, in each case, primarily attributable to loss on termination of swaps and unamortised transactions costs written off due to termination of loans in the Australia and America region along with hedge ineffectiveness charge incurred in the Middle East, Europe and Africa region. Net finance costs before SDIs for the year ended 31 December 2021 were U.S.\$747.3 million as compared to U.S.\$838.2 million for the year ended 31 December 2020, a decrease of U.S.\$90.9 million, or 10.8 per cent. The decrease was primarily as a result of a higher interest income and lower net foreign exchange loss.

#### Income tax expense

Income tax expense for the year ended 31 December 2021 was U.S.\$184.0 million as compared to U.S.\$141.2 million for the year ended 31 December 2020, an increase of U.S.\$42.8 million, or 30.3 per cent. The year ended 31 December 2021 included an SDI tax credit of U.S.\$53.7 million which related to the release of deferred tax liability arising from tax restructuring undertaken in a subsidiary in the Australia and America segment, while the year ended 31 December 2020 included an SDI tax credit of U.S.\$53.6 million which was related to the tax impact on the SDIs. Income tax expense before SDIs for the year ended 31 December 2021 was U.S.\$237.7 million as compared to U.S.\$194.8 million for the year ended 31 December 2020, an increase of U.S.\$42.9 million, or 22.0 per cent. The increase was principally due to impact of tax rate increase in the United Kingdom which had impact on deferred tax liabilities recorded by the Group on the U.K. assets.

# Profit for the year

For the reasons set out above, profit for the year ended 31 December 2021 was U.S.\$1,161.6 million as compared to U.S.\$942.0 million for the year ended 31 December 2020, an increase of U.S.\$219.6 million, for the reasons provided above. Profit before SDIs for the year ended 31 December 2021 was U.S.\$1,353.3 million as compared to U.S.\$979.7 million for the year ended 31 December 2020, an increase of U.S.\$373.6 million, or 38.1 per cent., due to business growth and new acquisitions during the year.

The following table presents profit information regarding the Group's geographic segments for the year ended 31 December 2021 and the year ended 31 December 2020.

	Year ended 31 December						
		2021			2020		
	Before separately disclosed items	Separately disclosed items	Total	Before separately disclosed items	Separately disclosed items	Total	
	(U.S. dollars in thousands)						
Middle East, Europe and							
Africa	1,777,329	(120,155)	1,657,174	1,682,244	(58,497)	1,623,747	
Australia and Americas	509,067	(106,795)	402,272	319,263	8,425	327,688	
Asia Pacific and India	509,288	(6,122)	503,166	246,586	(2,425)	244,161	
Head office	(1,442,403)	41,385	(1,401,018)	(1,268,393)	14,799	(1,253,594)	
Profit for the year	1,353,281	(191,687)	1,161,594	979,700	(37,698)	942,002	

- <u>Middle East, Europe and Africa</u>: profit for the Middle East, Europe and Africa segment for the year ended 31 December 2021 was U.S.\$1,657.2 million as compared to U.S.\$1,623.7 million for the year ended 31 December 2020, an increase of U.S.\$33.5 million, or 2.1 per cent. Profit before SDIs for the Middle East, Europe and Africa segment for the year ended 31 December 2021 was U.S.\$1,777.3 million as compared to U.S.\$1,682.2 million for the year ended 31 December 2020, a decrease of U.S.\$95.1 million, or 5.6 per cent.
- <u>Australia and Americas</u>: profit for the Australia and Americas segment for the year ended 31 December 2021 was U.S.\$402.3 million as compared to U.S.\$327.7 million for the year ended 31 December 2020, an increase of U.S.\$74.6 million, or 22.8 per cent. Profit before SDIs for the Australia and Americas segment for the year ended 31 December 2021 was U.S.\$509.1 million as compared to U.S.\$319.3 million for the year ended 31 December 2020, an increase of U.S.\$189.8 million, or 59.4 per cent. The increase was primarily due to strong rebound in volumes for containerised revenue and acquisition of syncreon which boosted non-containerised revenue.
- <u>Asia Pacific and India</u>: profit for the Asia Pacific and India segment for the year ended 31 December 2021 was U.S.\$503.2 million as compared to U.S.\$244.2 million for the year ended 31 December 2020, an increase of U.S.\$259.0 million, or 106.1 per cent. Profit before SDIs for the Asia Pacific and India segment for the year ended 31 December 2021 was U.S.\$509.3 million as compared to U.S.\$246.6 million for the year ended 31 December 2020, an increase of U.S.\$262.7 million, or 106.5 per cent. The increase was primarily due to strong rebound in volumes for containerised revenue and acquisition of new businesses.

• <u>Head office</u>: loss for the head office segment for the year ended 31 December 2021 was U.S.\$1,401.0 million as compared to U.S.\$1,253.6 million for the year ended 31 December 2020, an increase of U.S.\$147.4 million, or 11.8 per cent. Loss before SDIs for the head office segment for the year ended 31 December 2021 was U.S.\$1,442.4 million as compared to U.S.\$1,268.4 million for the year ended 31 December 2020, an increase of U.S.\$174.0 million, or 13.7 per cent. The increase was primarily due to higher underlying head office costs which reflect the higher asset base.

# **Liquidity and Capital Resources**

The Group expects to meet its ongoing capital requirements, including in respect of its new developments and major expansion projects, through cash, operating returns, as well as undrawn committed credit facilities of U.S.\$0.8 billion across the Group, debt financing from banks or capital markets or the issuance of equity to the extent necessary. The Group also, on 2 August 2023, entered into the Syndicated Term Facilities. As of the date of this Base Prospectus, approximately U.S.\$1.48 billion remains undrawn. Where available, the Group intends to finance terminal development and expansion projects through non-recourse debt of the relevant terminal operating company. Further, many of the Group's expansion projects are not committed so it can slow capacity expansion if volume increases change. See "Risk Factors – Risks Related to the Certificates – Since the Company is a holding company and substantially all of its operations are conducted through its subsidiaries, joint ventures and associates, its ability to make payments under the Transaction Documents depends on its ability to obtain cash dividends or other cash payments, or obtain loans from, such entities" and "Risk Factors – Risks Related to the Group – The Group's businesses require substantial capital investment and the Group may not have sufficient capital to make, or may be restricted by covenants in its financing agreements from making, future capital expenditures and other investments as it deems necessary or desirable".

#### Cash flows

The following table shows certain information about the consolidated cash flows of the Group for the periods indicated.

	Six months ended 30 June		Year	Year ended 31 Decen	
	2023	2022	2022	2021	2020
		(U.S.	dollars in thousa	nds)	
Net cash from operating activities	1,951,469	1,931,147	4,037,389	3,445,974	2,684,362
Net cash (used in) investing activities <sup>(1)</sup>	(706,677)	(521,531)	(1,258,476)	(2,944,481)	(1,371,482)
Net cash from/(used in) financing activities	(1,183,712)	(1,087,258)	(2,433,265)	462,457	(2,116,176)
Net increase/(decrease) in cash and cash					
equivalents <sup>(1)</sup>	61,080	322,358	345,648	963,950	(803,296)
Cash and cash equivalents at 1 January	3,332,970	3,009,193	3,009,193	2,091,766	2,880,093
Effect of exchange rate fluctuation on cashflow	4,012	(97,682)	(93,481)	(46,523)	14,969
Cash and cash equivalents at period/year end <sup>(1)</sup>	3,398,062	3,233,869	3,261,360	3,009,193	2,091,766

Cash and cash equivalents at 1 January 2023 have been reclassified to conform the correct presentation for consolidated cash flow information for six months ended 30 June 2023. Impact of reclassification is not significant.

### Net cash from operating activities

Net cash from operating activities for the six months ended 30 June 2023 was U.S.\$1,951.5 million. This amount was primarily due to positive cash flows generated from operations as a result of improved profitability and better cash flow management.

Net cash from operating activities for the six months ended 30 June 2022 was U.S.\$1,931.1 million. This amount was primarily due to positive cash flows generated from operations as a result of improved profitability and better cash flow management.

Net cash from operating activities for the year ended 31 December 2022 was U.S.\$4,037.4 million. This amount was primarily the result of improved profitability which resulted in gross cash flow from operations and better working capital management during the year.

Net cash from operating activities for the year ended 31 December 2021 was U.S.\$3,446.0 million. This amount was primarily the result of improved profitability which resulted in gross cash flow from operations and better working capital management during the year.

Net cash from operating activities for the year ended 31 December 2020 was U.S.\$2,684.4 million. This amount was primarily the result of improved profitability which resulted in gross cash flow from operations.

Net cash (used in) investing activities

Net cash used in investing activities for the six months ended 30 June 2023 was U.S.\$706.7 million consisting primarily of capital expenditures in the UAE region, London Gateway (United Kingdom) and Dakar (Senegal).

Net cash used in investing activities for the six months ended 30 June 2022 was U.S.\$521.5 million consisting primarily of new acquisitions and expansion in UAE, Jeddah (Saudi Arabia), London Gateway (United Kingdom) and Prince Rupert (Canada).

Net cash used in investing activities for the year ended 31 December 2022 was U.S.\$1,258.5 million consisting primarily of capital expenditures in the UAE, Jeddah (Saudi Arabia), Dakar (Senegal), London Gateway (United Kingdom) and Prince Rupert (Canada).

Net cash used in investing activities for the year ended 31 December 2021 was U.S.\$2,944.5 million consisting primarily of new acquisitions and expansion in UAE, Sokhna (Egypt), Berbera (Somaliland), Jeddah (Saudi Arabia), London Gateway (United Kingdom), Pusan (Korea), India, Prince Rupert (Canada) and Callao (Peru).

Net cash used in investing activities for the year ended 31 December 2020 was U.S.\$1,371.5 million consisting primarily of UAE, Sokhna (Egypt), Berbera (Somaliland), London Gateway (United Kingdom), India, Pusan (Korea), Posorja (Ecuador) and Vancouver (Canada).

Net cash from/(used in) financing activities

Net cash used in financing activities for the six months ended 30 June 2023 was U.S.\$1,183.7 million. This amount was primarily the result of drawdown and repayment of loans and borrowing and dividends paid during the period.

Net cash used in financing activities for the six months ended 30 June 2022 was U.S.\$1,087.3 million. This amount was primarily the result of advance given to PFZW (the "**Parent Company**") and repayment of loans and borrowing which was offset by proceeds received from monetisation activities.

Net cash used in financing activities for the year ended 31 December 2022 was U.S.\$2,433.3 million. This amount was primarily the result of repayment of loans and borrowing, advance given to Parent Company and dividends paid to the owners of the Company which was offset by proceeds received from monetisation activities.

Net cash from financing activities for the year ended 31 December 2021 was U.S.\$462.5 million. This amount was primarily the result of drawdown of loans and borrowings which was offset by repayment of loans and advance given to Parent Company.

Net cash used in financing activities for the year ended 31 December 2020 was U.S.\$2,116.2 million. This amount was primarily the result of repayment of loans and borrowings and advance given to Parent Company.

# Capital expenditures

The following discussion of the Group's capital expenditures relates to all consolidated terminals. Capital expenditures include the Group's investments in plant and equipment relating to its business but do not include corporate acquisitions.

The total capital expenditure for 2023 is estimated at up to U.S.\$2.0 billion, which will be invested in UAE, Jeddah (Saudi Arabia), London Gateway (U.K.), Dakar (Senegal), Banana (Democratic Republic of the Congo), Callao (Peru) and DPW Logistics (South Africa), of which U.S.\$909.8 million was spent in the

six months ended 30 June 2023. As of 30 June 2023, the Group had an estimated total of U.S.\$1,379.9 million in capital expenditure contractual commitments, primarily related to the expansion of ports and terminals and the constructions of vessels.

For the years ended 31 December 2022, 31 December 2021 and 31 December 2020, the Group had capital expenditures of U.S.\$1,715.0 million, U.S.\$1,392.8 million and U.S.\$1,076.0 million, respectively.

The total capital expenditure for the year ended 31 December 2022 was U.S.\$1,715.0 of which 55.8 per cent. was spent on the expansion of new capacity in existing terminals and 22.5 per cent. was spent on the development of new terminals. This included capital expenditures on addition of further capacity in Jebel Ali and EZW (UAE), Jeddah (Saudi Arabia), Dakar (Senegal), Sokhna (Egypt), London Gateway Port and London Gateway Park (U.K.), Chennai and Mumbai (India), Prince Rupert, Vancouver (Canada), Callao (Peru) and Caucedo (Dominican Republic). Globally, the Group added approximately 0.8 million TEU of new gross capacity to take total capacity to 92.5 million TEU. The Group's maintenance capital expenditure for the year ended 31 December 2022 was U.S.\$203.4 million.

The total capital expenditure for the year ended 31 December 2021 was U.S.\$1,392.8 million, of which 48.6 per cent. was spent on the expansion of new capacity in existing terminals and 24.4 per cent. was spent on the development of new terminals. This included capital expenditures on addition of further capacity in the UAE, Jeddah (Saudi Arabia), Sokhna (Egypt), Berbera (Somaliland), London Gateway (U.K.), Pusan (South Korea), Chennai and Mumbai (India), Prince Rupert, Vancouver (Canada) and Callao (Peru). Globally, the Group added approximately 1.9 million TEU of new gross capacity, which was however offset by 3.5 million TEU primarily due to realignment of capacity, taking total capacity down to 91.7 million TEU. The Group's maintenance capital expenditure for the year ended 31 December 2019 was U.S.\$230.4 million.

The total capital expenditure for the year ended 31 December 2020 was U.S.\$1,076.0 million, of which 70.3 per cent. was spent on the expansion of new capacity in existing terminals and 7.7 per cent. was spent on the development of new terminals. This included capital expenditures on addition of further capacity in the UAE, Sokhna (Egypt), Berbera (Somaliland), London Gateway (U.K.), Pusan (South Korea), Mumbai (India), Prince Rupert, Vancouver (Canada), Caucedo (Dominican Republic) and Posorja (Ecuador). Globally, the Group added approximately 1.5 million TEU of new gross capacity to take total capacity to 93.3 million TEU. The Group's maintenance capital expenditure for the year ended 31 December 2019 was U.S.\$236.9 million.

Alongside investing for the sustainable growth of its business, the Group also continually reviews its portfolio, disposing of or monetising assets where it makes strategic sense to do so.

The Group expects to finance its future commitments for capital expenditures for capacity increases or expansion projects, including in respect of new developments and major expansion projects, through cash from operations, as well as debt financing or equity to the extent necessary. Where available, the Group intends to finance terminal development through non-recourse debt at the relevant terminal operating company level. In addition, the Group may elect or be required to make additional capital expenditures related to its concessions in the future and, as a result, the Group's future capital expenditures may be significantly higher than the Group's contractual obligations (see further "Management's Discussion and Analysis of Financial Condition and Results of Operations – Indebtedness – Contractual maturities"). The Group believes that its operating cash flows and borrowing capacity, taken together, provide adequate resources to fund capital expenditures relating to the Group's ongoing operations and future investments associated with the expansion of its business for the foreseeable future. In addition, the Group believes that it is well positioned to respond to any near-term uncertainty through disciplined investments and by focusing on costs. Since approximately 70 per cent. of the Group's cost base is variable, if necessary, the Group can defer growth capital expenditures to preserve cash flow.

## Indebtedness

The Group's outstanding indebtedness, which is the Group's amount of gross debt (pre-IFRS 16), as at 30 June 2023 was U.S.\$14,826.9 million compared to U.S.\$14,269.5 million as at 30 June 2022 and as at 31 December 2022 was U.S.\$14,232.6 million compared to U.S.\$15,201.0 million and U.S.\$13,115.4 million as at 31 December 2021 and 31 December 2020, respectively. This was comprised principally of the indebtedness listed below (see further Note 21 (*Loans and borrowings*) to the DPW 2023 Interim Financial Statements and Note 33 (*Loans and borrowings*) to the DPW 2022 Financial Statements).

### Syndicated term financing facility

On 2 August 2023, the Company entered into the Syndicated Term Facilities Documentation documenting the Syndicated Term Facilities.

The Syndicated Term Facilities comprise U.S.\$3,500,000,000 facilities made up of: (i) a U.S.\$2,250,000,000 conventional term facility with a final maturity date of 2 August 2030; and (ii) a U.S.\$1,250,000,000 Islamic revolving murabaha facility with a final maturity date of 2 August 2030 (the "Murabaha Term Facility"). The Syndicated Term Facilities are permitted to be used for the general corporate purposes of the Company and its subsidiaries. Interest/profit on the Syndicated Term Facilities is payable based on a specified margin over SOFR.

### Repayment and voluntary prepayments

All outstanding utilised amounts under the Syndicated Term Facility must be paid on the applicable final maturity date. The Syndicated Term Facilities Documentation provides for voluntary prepayments of outstanding utilised amounts and voluntary cancellations of unutilised commitments on customary terms. Amounts prepaid under either the conventional facility or the Murabaha Facility cannot be re-utilised. The Syndicated Term Facilities Documentation also contains mandatory prepayment provisions which the Company believes are usual and customary for facilities of this type.

## Change of control

The Syndicated Term Facilities Documentation contains a mandatory prepayment change of control provision whereby an individual lender/murabaha participant can call for prepayment of its share of outstanding utilised amounts if the Government ceases to own, either directly or indirectly, at least 50 per cent. of the issued share capital of the Company or otherwise ceases to control, either directly or indirectly, the Company.

## Undertakings and covenants

The Syndicated Term Facilities Documentation contains affirmative and negative undertakings which the Company believes are usual and customary for facilities of this type. In addition, the Syndicated Term Facilities Documentation contains a total net debt to consolidated total net debt plus equity financial covenant, where equity refers to the amount of equity on the balance sheet of the Company.

# Events of default

The Syndicated Term Facilities Documentation contains certain customary events of default.

# Syndicated financing facility

On 30 June 2014, the Company entered into agreements (the "Syndicated Facilities Documentation") documenting unsecured syndicated conventional and murabaha term and revolving facilities (the "Syndicated Facilities"). The Syndicated Facilities have since then been amended from time to time with the last amendment and restatement dated 23 January 2023.

The Syndicated Facilities comprise U.S.\$3,000,000,000 multicurrency facilities made up of: (i) a U.S.\$2,500,000,000 conventional revolving credit facility with a final maturity date, as amended, of 30 June 2028 which includes a margin stepdown if certain emission levels are met; and (ii) a U.S.\$610,000,000 Islamic revolving murabaha facility with a final maturity date, as amended, of 30 June 2028 (the "Murabaha Facility"). The Syndicated Facilities are permitted to be used for the general corporate purposes of the Company and its subsidiaries. Interest/profit on the Syndicated Facilities is payable based on a specified margin over either EURIBOR or SOFR and includes a margin adjustment based on certain emission levels. As at 30 June 2023, U.S.\$375,000,000 million was available to be drawn under the Syndicated Facilities.

# Payment and voluntary prepayments

All outstanding utilised amounts under the conventional facility and the Murabaha Facility must be repaid on the applicable final maturity date. The Syndicated Facilities Documentation provides for voluntary prepayments of outstanding utilised amounts and voluntary cancellations of unutilised commitments on customary terms. Amounts prepaid under either the conventional facility or the Murabaha Facility may be utilised. The Syndicated Facilities Documentation also contains mandatory prepayment provisions which the Company believes are usual and customary for facilities of this type.

## Change of control

The Syndicated Facilities Documentation contains a mandatory prepayment change of control provision whereby an individual lender/murabaha participant can call for prepayment of its share of outstanding utilised amounts if the Government ceases to own, either directly or indirectly, at least 50 per cent. of the issued share capital of the Company or otherwise ceases to control, either directly or indirectly, the Company.

# Undertakings and covenants

The Syndicated Facilities Documentation contains affirmative and negative undertakings which the Company believes are usual and customary for facilities of this type. In addition, the Syndicated Facilities Documentation contains a total net debt to consolidated total net debt plus equity financial covenant, where equity refers to the amount of equity on the balance sheet of the Company.

# Events of default

The Syndicated Facilities Documentation contains certain customary events of default.

### Issuances under the Company's U.S.\$10,000,000,000 Global Medium Term Note Programme

The Company has established a global medium term note programme for the issue of medium term notes up to an aggregate face amount of U.S.\$10,000,000,000 (the "GMTN Programme"). As at 30 June 2023, the Company had the following medium term notes outstanding under the GMTN Programme:

- EUR750,000,000 2.375 per cent. Notes due September 2026 issued on 25 September 2018;
- GBP350,000,000 4.25 per cent. Notes due September 2030 issued on 25 September 2018;
- U.S.\$1,750,000,000 6.85 per cent. Notes due July 2037 issued on 2 July 2007;
- U.S.\$1,000,000,000 5.625 per cent. Notes due September 2048 issued on 25 September 2018 (the "**Original 2048 Notes**");
- U.S.\$300,000,000 5.625 per cent. Notes due September 2048 issued on 18 July 2019 (to be consolidated and form a single series with the Original 2048 Notes); and
- U.S.\$500,000,000 4.700 per cent. Notes due September 2049 issued on 30 September 2019,

(together, the "DPW Notes") in each case, listed on the London Stock Exchange and Nasdaq Dubai.

#### Ranking

The DPW Notes are senior unsecured obligations of the Company and rank equally in right of payment to all of the Company's existing and future senior indebtedness and senior in right of payment to all of the Company's existing and future subordinated debt.

### Repayment and redemption

Upon the occurrence of a change of control of the Company, each holder of the DPW Notes has the right to require the Company to repurchase such holder's DPW Notes at a purchase price in cash equal to 100 per cent. of the principal amount thereof, plus accrued and unpaid interest, if any, to the repurchase date. Subject to certain limited exceptions, the DPW Notes may not be redeemed at the Company's option prior to maturity. Unless previously redeemed or purchased and cancelled, the DPW Notes must be redeemed at par on the maturity date.

# Change of control

The GMTN Programme is subject to a change of control covenant whereby the Government must continue to own, directly or indirectly, at least 50 per cent. of the Company's issued share capital.

#### Covenants

The GMTN Programme contains affirmative and negative undertakings that the Company believes are usual and customary for debt securities of this type and which are similar to those relating to the Certificates offered hereunder.

#### Events of default

The DPW Notes are subject to certain customary events of default that, if any of them occurs, would permit the principal of and accrued interest on the DPW Notes to be declared due and payable.

#### Issuances under the Programme

As at 30 June 2023, the Trustee had the following trust certificates outstanding under the Programme:

- U.S.\$1,000,000,000 Trust Certificates due September 2028 issued on 26 September 2018, where holders are entitled to periodic distributions in the amount of 4.848 per cent. of the aggregate face amount of the trust certificates;
- U.S.\$1,000,000,000 Trust Certificates due July 2029 issued on 18 July 2019, where holders are entitled to periodic distributions in the amount of 3.875 per cent. of the aggregate face amount of the trust certificates; and
- U.S.\$500,000,000 Trust Certificates due January 2030 issued on 30 September 2019, where holders are entitled to periodic distributions in the amount of 3.750 per cent. of the aggregate face amount of the trust certificates,

(together, the "**DPW Trust Certificates**") in each case, listed on the London Stock Exchange and Nasdaq Dubai.

## Ranking

The DPW Trust Certificates are senior unsecured obligations of the Trustee and the Company's payment obligations under the transaction documents related to the DPW Trust Certificates are senior unsecured obligations of the Company and rank equally in right of payment to all of the Company's existing and future senior indebtedness and senior in right of payment to all of the Company's existing and future subordinated debt.

### Repayment and redemption

Upon the occurrence of a change of control of the Company, each holder of the DPW Trust Certificates has the right to require the Trustee and the Company to redeem such holder's DPW Trust Certificates at an exercise price in cash equal to 100 per cent. of the nominal amount thereof, plus accrued and unpaid periodic distribution amounts, if any, to the redemption date. Subject to certain limited exceptions, the DPW Trust Certificates may not be redeemed at the Trustee's or the Company's option prior to scheduled redemption. Unless previously redeemed or purchased and cancelled, the DPW Trust Certificates must be redeemed at par on the scheduled redemption date.

# Change of control

The Programme is subject to a change of control covenant whereby the Government must continue to own, directly or indirectly, at least 50 per cent. of the Company's issued share capital.

#### Covenants

The Programme contains affirmative and negative undertakings that the Company believes are usual and customary for debt securities of this type and which are similar to those relating to the Certificates offered hereunder.

#### Dissolution events

The DPW Trust Certificates are subject to certain customary dissolution events that, if any of them occurs, would permit a specified proportion of holders to require the trust to be dissolved and the aggregate nominal amount and accrued and unpaid periodic distribution amounts, if any, becoming due and payable.

#### Hybrid Equity Instruments

On 1 July 2020, the Group issued unsecured subordinated perpetual certificates (the "**Hybrid Sukuk**") of U.S.\$1,500.0 million which are listed on the London Stock Exchange and Nasdaq Dubai. The Hybrid Sukuk are deeply subordinated with no maturity date. The Hybrid Sukuk have a fixed profit rate of 6.0 per cent. per annum payable (subject to a payment deferral election by the Company) semi-annually in arrears until the first call date on 1 October 2025 and will be reset thereafter every five years to the relevant U.S. treasury rate plus a margin.

Subject to certain conditions, the Company may elect, in its sole and absolute discretion, to not make any profit payments in respect of the Hybrid Sukuk. In addition, the Company's payment obligations under the documents relating to the Hybrid Sukuk are conditional upon the Company being solvent at the time of such payment. Consequently, the Hybrid Sukuk are classified and presented in the DPW Financial Statements as equity instruments.

#### Ranking

The payment obligations of the Company under the documents relating to the Hybrid Sukuk are: (i) direct, unsecured, conditional and subordinated obligations of the Company; (ii) rank subordinate to all payment obligations of the Company (other than junior obligations or parity obligations); (iii) rank *pari passu* with all other parity obligations (being securities or other instrument issued or guaranteed by the Company where the Company's obligations are expressed to rank as *pari passu* with its obligations in relation to the Hybrid Sukuk); and (iv) rank senior only to the junior obligations (being the ordinary shares of the Company or securities or other instruments issued or guaranteed by the Company where the Company's obligations are expressed to rank junior to its obligations in relation to the Hybrid Sukuk).

# Change of control

The Hybrid Sukuk are subject to a change of control covenant whereby the Government must continue to own, directly or indirectly, at least 50 per cent. of the Company's issued share capital.

#### Dissolution events

The Hybrid Sukuk are subject to certain limited dissolution events customary for instruments of this nature.

#### Contractual maturities

The following table presents the contractual maturities of the Group's financial liabilities as at 31 December 2022.

	Payments due by period				
	Less than 1			More than 5	
	year	1-2 years	2-5 years	years	Total
	·	(U.S.	dollars in thousan	nds)	
Non derivative financial liabilities:					
Issued bonds	(1,587.2)	(365.6)	(1,883.6)	(9,996.4)	(1,587.8)
Bank loans	(1,926.9)	(652.8)	(1,949.8)	(2,400.9)	(6,930.5)
Loans from non-controlling					
shareholders	(432.5)	(480.9)	(572.0)	(775.3)	(2,260.6)
Lease and service concession					
liabilities	(688.0)	(686.3)	(1,049.0)	(8,191.0)	(10,614.3)
Payables and other payables	(4,283.8)	(179.1)	(74.4)	(82.6)	(4,619.9)
Derivative financial liabilities:					
Derivative instruments	(4.8)	(183.8)	(175.9)	_	(364.5)
Total	(8,923.1)	(2,548.4)	(5,704.7)	(21,446.3)	(38,622.6)

In addition, the Group has operating lease obligations that mainly consist of terminal operating leases arising out of concession arrangements which are long-term in nature. There are also leases of plant, equipment and vehicles. In respect of terminal operating leases, contingent rent is payable based on revenues/profits earned in the future period. The majority of leases contain renewable options for additional periods at rental rates based on negotiations or prevailing market rates.

As at 31 December 2022, the Group had net pension liabilities of U.S.\$352.6 million. The Group has agreed with the pension trustee board of its various pension schemes to make contributions of U.S.\$46.7 million in 2023. The future payment schedule of the pension liabilities will be determined at the end of each year for the following year based on the returns from the pension scheme assets and the resulting deficit commitments.

## **Off-Balance Sheet Arrangements**

As at 30 June 2023, the Group does not have any off-balance sheet arrangements that have or are reasonably expected to have a material current or future effect on its financial condition, revenues, expenses, results of operations, liquidity, capital expenditures or capital resources.

## Quantitative and Qualitative Disclosures about Market Risk

#### Credit risk

The Group seeks to trade only with recognised, creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures and are required to submit financial guarantees based on their creditworthiness. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

With respect to credit risk arising from the Group's other financial assets, which comprise cash and cash equivalents and certain derivative instruments, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

The Group manages its credit risk with regard to bank deposits, throughout the Group, through a number of controls, which include assessing the credit rating of the bank either from public credit ratings, or internal analysis where public data is not available and consideration of the support for financial institutions from their central banks or other regulatory authorities.

The Group's policy is to consider the provision of a financial guarantee to wholly-owned subsidiaries, where there is a commercial rationale to do so. Guarantees may also be provided to equity-accounted investees in very limited circumstances for the Group's share of obligation. The provision of guarantees always requires the approval of senior management.

For additional discussion of the Group's exposure to credit risk and associated impairment allowance, see Note 29 (*Financial Risk Management*) to the DPW 2022 Financial Statements.

## Liquidity risk

The Group has cash balances and undrawn committed facilities to provide liquidity as required. The Group's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient cash to meet its liabilities as they fall due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank facilities and by ensuring adequate internally generated funds. The Group's terms of business require amounts to be paid within 60 days of the date of provision of the service. Trade payables are normally settled within 45 days of the date of purchase. As at 30 June 2023, committed undrawn facilities totalled U.S.\$0.8 billion. See "Management's Discussion and Analysis of Financial Condition and Results of Operations – Indebtedness" above for a description of the Group's indebtedness and financing facilities.

### Market risk

The Group enters into derivative contracts, in order to manage market risks. All such transactions are carried out within the guidelines specified in the Group's treasury policy. Generally, the Group seeks to apply IFRS hedge accounting in order to manage the volatility in the consolidated statement of profit or loss.

## Currency risk

The Company's functional currency is AED and its presentation currency is the U.S. dollar. The functional and reporting currency of the Group's subsidiaries, affiliates and associates varies depending on their geographic location. Accordingly, the Group is exposed to risks related to the translation of assets and liabilities denominated in currencies other than, or not pegged to, the U.S. dollar.

As at 31 December 2022, approximately 65 per cent. of the Group's Net Operating Assets were denominated in foreign currencies (i.e., other than the functional currency of the Company, UAE AED). The Group partially mitigates the effect of such movements by borrowing in the same currencies as those in which the assets are denominated. Generally, borrowings are denominated in currencies that match the cash flows generated by the underlying foreign operations of the Group. This provides an economic hedge without derivatives being entered into and therefore hedge accounting is not applied in these circumstances. The impact of currency movements on operating profit is partially mitigated by interest costs being incurred in foreign currencies. The Group operates in some locations where the local currency is fixed to the Group's presentation currency (U.S. dollar) further reducing the risk of currency movements.

However, a portion of the Group's activities generate part of their revenue and incur some costs outside their main functional currency. Due to the diverse number of locations in which the Group operates there is some natural hedging that occurs within the Group. When it is considered that currency volatility could have a material impact on the results of an operation, hedging using foreign currency forward exchange contracts is undertaken to reduce the short-term effect of currency movements. When the Group's businesses enter into capital expenditure or lease commitments in currencies other than their main functional currency, these commitments are hedged in most instances using foreign currency forward exchange contracts in order to fix the cost when converted to the functional currency.

For additional discussion of the impact of foreign currency transactions and translations on the Group's results of operations, see Note 29 (*Financial Risk Management*) to the DPW 2022 Financial Statements.

## Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long-term debt obligations with a fixed/floating interest rate and bank deposits. The Group's policy is to manage its interest cost by entering into interest rate swap agreements, in which the Group agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount. These swaps are designated to hedge underlying debt obligations.

As at 31 December 2022, after taking into account the effect of interest rate swaps, approximately 87.8 per cent. of the Group's borrowings carried interest at fixed rates. Not taking into account the effect of interest rate swaps hedging floating rate debt, U.S.\$16,244.1 million of the Group's financial liabilities carried interest at fixed rate as at 31 December 2022 while U.S.\$4,141.4 million of the Group's financial liabilities carried interest at floating rate as at the same date.

For additional discussion of the impact of interest rate movements on the Group's results of operations, see Note 29 (*Financial Risk Management*) to the DPW 2022 Financial Statements.

# **Critical Accounting Policies and Estimates**

The preparation of the Group's financial statements in conformity with IFRS requires the Group to make many estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses. Those estimates and judgments are based on historical experience, available information, future expectations and other factors and assumptions that the Group believes are reasonable under the circumstances. The Group reviews its estimates and judgments on an ongoing basis and revises them when necessary. Actual results may differ from the original or revised estimates. A description of the Group's most critical policies, which the Group believes involve a significant degree of judgment or complexity or are areas where assumptions and estimates are significant to the preparation of its financial statements is set forth in Note 2(a) (*Use of estimates and judgements*) to the DPW 2022 Financial Statements.

### RELATED PARTY TRANSACTIONS

Parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over it in making financial and operating decisions, or vice versa, or where the Group and the party are subject to common control or significant influence, i.e. part of the same parent group.

Related parties represent associated companies, shareholders, directors and key management personnel of the Group, PFZW, Dubai World and entities jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management. The terms and conditions of the related party transactions were made on an arm's length basis. Dubai World operates a shared services unit ("SSU") which recharges the proportionate costs of services provided to the Group. SSU also processes the payroll for the Company and certain subsidiaries and recharges the respective payroll costs.

Transactions with related parties included in the consolidated financial statements are as follows.

	Six months ended 30 June 2023			
	Parent company <sup>(1)</sup>	Equity- accounted investees	Other related parties	Total
		(U.S. dollars ir	thousands)	
Expenses charged:				
Concession fee	_	_	34,335	34,335
Shared services	_	_	_	_
Other services <sup>(2)</sup>	_	_	11,964	11,964
Interest expense	_	_	22,783	22,783
Revenue earned:				
Revenue	_	_	4,696	4,696
Management fee <sup>(3)</sup>	_	14,139	_	14,139
Finance income	22,308	1,251	_	1,251

Parent company refers to PFZW.

Other services includes mainly marine services fee, property management fee and IT services.

Management fee income relates to management fee charged to various joint venture associates in accordance with the management fee agreements with these entities.

	Year ended 31 December 2022			
	Parent company(1)	Equity- accounted investees	Other related parties	Total
		(U.S. dollars is	n thousands)	
Expenses charged:				
Concession fee	_	_	7,953	7,953
Shared services	_	_	40	40
Other services <sup>(2)</sup>	_	_	22,596	22,596
Interest expense	_	_	51,346	51,346
Revenue earned:				
Revenue		_	9,035	9,035
Management fee <sup>(3)</sup>		27,300		27,300
Interest income	104,496	4,520	_	4,520

Other services includes mainly marine services fee, property management fee and IT services.

Management fee income relates to management fee charged to various joint venture associates in accordance with the management fee agreements with these entities.

	Year ended 31 December 2021			
	Parent company <sup>(1)</sup>	Equity- accounted investees	Other related parties	Total
		(U.S. dollars in	n thousands)	
Expenses charged:				
Concession fee	_	_	8,369	8,369
Shared services	_	_	205	205
Other services <sup>(2)</sup>	_	_	13,324	13,324
Interest expense	_	_	51,331	51,331
Revenue earned:				
Revenue	_	_	10,020	10,020
Management fee <sup>(3)</sup>	_	12,538	15,987	28,525
Interest income	98,252	3,322	_	3,322

Parent company refers to PFZW.

Other services includes mainly marine services fee, property management fee and IT services.

Management fee income relates to management fee charged to various joint venture associates in accordance with the management fee agreements with these entities.

	Year ended 31 December 2020			
	Parent company <sup>(1)</sup>	Equity- accounted investees	Other related parties	Total
		(U.S. dollars i	n thousands)	
Expenses charged:				
Concession fee	_	_	7,872	7,872
Shared services	_	_	247	247
Other services <sup>(2)</sup>	_	_	17,960	17,960
Interest expense	_	_	54,464	54,464
Revenue earned:				
Revenue	_	_	9,131	9,131
Management fee <sup>(3)</sup>	_	11,205	17,379	28,584
Interest income	45,774	1,989	_	1,989

# Balances with related parties included in the consolidated statement of financial position are as follows.

	As at 30 June	As	at 31 December	r	As at 30 June	As	at 31 December	
	2023	2022	2021	2020	2023	2022	2021	2020
		Due from rela	ated parties			Due to relate	ed parties	
				(U.S. dollars i	n thousands)			
Ultimate parent company(1)	2,347	2,347	2,393	2,393	2,028	582	1,498	1,501
Parent company(2)	41	3,630,417	1,647,042	1,546,473	2	_	178,551	2
Equity-accounted investees	154,302	157,774	136,625	139,818	7,000	9,750	2,593	11,731
Other related parties	41,153	30,658	21,549	37,438	161,576	141,932	143,478	29,857
Total	197,843	3,821,196	1,807,609	1,726,122	170,606	152,264	326,120	43,091

Ultimate parent company refers to Dubai World.
 Parent company refers to PFZW.

Parent company refers to PFZW.

Other services includes mainly marine services fee, property management fee and IT services.

Management fee income relates to management fee charged to various joint venture associates in accordance with the management fee agreements with these entities.

### DESCRIPTION OF DP WORLD

#### Overview

The Group is a leading enabler of global trade and an integral part of the global supply chain. The Group operates multiple yet related businesses spanning marine and inland terminals, marine services, logistics and ancillary services and technology-driven trade solutions. The Group organises its business into four divisions: (i) ports and terminals; (ii) logistics; (iii) marine services; and (iv) digital solutions. As of the date of this Base Prospectus, the digital solutions division produces *de minimis* results, which are consequently aggregated with the Group's logistics division for the purposes of the discussion below.

The ports and terminals division aims to meet the needs of dynamic global supply chains, as the Group develops and operates trade-enabling, strategically located, state of the art infrastructure and services, including marine terminals, inland terminals, and cruise terminals. This division represented approximately 34.4 per cent. of the Group's revenues for the six months ended 30 June 2023 and approximately 35.4 per cent. for the year ended 31 December 2022.

The logistics division aims to deliver customers with end-to-end integrated solutions across the value chain. It includes the results of operations of the Group's park and economic zones, which aims to provide focused zones of developed infrastructure with ready access to logistics connectivity through industrial parks, special economic zones and specialist facilities. This division represented approximately 43.2 per cent. of the Group's revenues for the six months ended 30 June 2023 and approximately 38.8per cent. for the year ended 31 December 2022.

The marine services division aims to complement the Group's global trade services by providing marine solutions through a wide portfolio of feeder and specialist vessels, river barging, chartering and port services. This division represented approximately 22.4 per cent. of the Group's revenues for the six months ended 30 June 2023 and approximately 18.8 per cent. for the year ended 31 December 2022.

As at 30 June 2023, the Group managed over 430 business units in over 70 countries across six continents with a significant presence in both high-growth and mature markets. The Group aims to be essential to the future of global trade, ensuring everything it does has a long-lasting positive impact on economies and societies globally. As at 31 December 2022, the Group's portfolio had a gross capacity of 92.5 million TEU and, for the year ended 31 December 2022, the Group generated gross throughput of 79.0 million TEU, revenue of U.S.\$17,127.2 million, profit for the year of U.S.\$1,627.9 million and an Adjusted EBITDA of U.S.\$5014.1 million.

The following map sets out the countries in which the Group has operations.



For the purposes of financial reporting, the Group has the following three geographical segments:

- Middle East, Europe and Africa over 250 business units in over 40 countries as at 30 June 2023;
- Australia and Americas over 80 business units in over 10 countries as at 30 June 2023; and
- Asia Pacific and India over 90 operations in over 10 countries as at 30 June 2023.

The following table compares the Group's gross throughput by geographic segment for the six months ended 30 June 2023 to the six months ended 30 June 2022.

	Six months ended 30 June 2023	Six months ended 30 June 2022	Percentage growth
	(TEU in	cent.)	
Middle East, Europe and Africa	15,071	16,167	(6.8)
Australia and Americas	5,554	5,711	(2.7)
Asia Pacific and India	19,234	17,611	9.2
Gross throughput	39,858	39,488	0.9

The Group's principal executive offices are located at JAFZA 17, Jebel Ali Free Zone, Dubai, UAE. The Group's registered office is P.O. Box 17000, Dubai, UAE and its telephone number is +971 4 881 1110. The Group's website address is www.dpworld.com. The information contained on this website is not incorporated by reference into, or otherwise included in, this Base Prospectus.

#### History

The Company was incorporated in the DIFC on 9 August 2006 for the purpose of becoming the holding company for the ports-related commercial activities of Dubai World. On 1 January 2007, DP World FZE and Thunder FZE, which is the holding company for P&O, were transferred to the Company from Dubai Ports Authority, an affiliate of the Company. Prior to the transfer of DP World FZE and Thunder FZE, the Company did not have any operations. As a result of the transfer, the Company, together with its operating subsidiaries, conducts all of the ports-related commercial activities of Dubai World. Dubai Ports Authority continues to conduct all of the ports-related regulatory activities of the Government. Such regulatory activities have not been and will not be transferred to the Company.

With effect from 12 November 2018, the Company changed its form from a company limited by shares to a public company. As of the same date, the Company amended its legal name from "DP World Limited" to "DP World PLC".

On 23 March 2020, the Company published a scheme circular in connection with the recommended cash offer by PFZW for the entire issued and to be issued ordinary share capital of the Company, other than the Company shares already owned by or on behalf of PFZW, to be implemented by means of a scheme of arrangement. On 22 June 2020, the scheme became effective and DP World PLC was delisted from Nasdaq Dubai on 23 June 2020. Effective 5 July 2020, DP World PLC was re-registered as a private company and the Company amended its legal name from "DP World PLC" to "DP World Limited". As at the date of this Base Prospectus, the Company is fully-owned by PFZW.

As described below, as a result of the winning of new concessions around the world and the Group's acquisitions of CSX World Terminals ("CSX WT"), P&O and the EZW Group, the Group's business became focused principally on transforming from terminal operations located primarily in the UAE to a truly global container terminal, logistics, supply chain, trade and marine services businesses. Since then, the Group's acquisitions have further expanded its operations to become an enabler of global trade and an integral part of the supply chain. Set out below are some of the milestones the Group has achieved over the years.

# 1972-1998: Local port operator

- 1972. Development of Port Rashid (UAE).
- 1979. Opening of Jebel Ali Port (UAE).

• 1991. Port Rashid and Jebel Ali Port operations combined creating Dubai Ports Authority ("DPA").

### 1999-2004: Regional port operator

- 1999. Dubai Ports International FZE ("**DPI**") formed.
- 2000. Concessions won in Jeddah (Kingdom of Saudi Arabia) and Doraleh (Djibouti).
- 2002. Concession won in Visakhapatnam (India).
- 2003. Concession won in Constanta (Romania).
- 2004. Concession won in Cochin (India).

## 2005-2017: Global port operator

- 2005. Acquired CSX WT. DPI rebranded under the name of "DP World" and separated from DPA.
- 2006. Acquired P&O (the "P&O Acquisition").
- 2006-2007. Global network and market position increased in Asia, India, Australia, the Americas, Europe and Africa.
- 2007. Company was listed on Nasdaq Dubai.
- 2013. Commenced operations at London Gateway (U.K.).
- 2014. Commenced operations at Jebel Ali Terminal 3 (UAE).
- 2015. Acquired EZW, a global developer and operator of economic zones.
- 2016. Concession won for the development of a greenfield multi-purpose port project at Posorja (Ecuador).
- 2016. Acquired an additional 23.94 per cent. stake in PNC (South Korea) from Samsung Corporation and its subsidiaries, increasing the Group's holding in PNC to 66.03 per cent.
- 2017. Acquired an additional 66.67 per cent. stake in Embraport (Brazil) which increased the Group's shareholding to 100 per cent. and the terminal was rebranded to DP World Santos.

## 2018-present: Global trade enabler

- 2018. Acquired Drydocks and Dubai Maritime City (UAE).
- 2018. Created investment platform with NIIF of up to U.S.\$3 billion to invest in ports, transportation and logistics sector in India.
- 2018. Joint acquisition of logistics business Continental Warehousing Corporation (India) with NIIF.
- 2018. Acquired Cosmos Agencia Marítima (Peru), which owns a fully integrated logistics service business.
- 2018. Concession won for greenfield multi-purpose port in Banana (Democratic Republic of Congo).
- 2018. Concession won to build a free trade warehousing zone in Jawaharlal Nehru Port Trust (Navi Mumbai).
- 2018. Acquired Unifeeder (Denmark), the largest container feeder and growing short-sea network operator in Europe.

- 2019. Acquired P&O Ferries and P&O Ferrymasters, a pan European integrated logistics business.
- 2019. Acquired Topaz, a leading international provider of critical maritime logistics and solutions to the global energy industry.
- 2020. Acquired Feedertech, a feedering service, and its subsidiary, Perma Shipping Lines, Feedertech's Southeast Asian regional short-sea network.
- 2020. Acquired a 60.0 per cent. interest in UNICO Logistics, a South Korean multimodal transport specialist.
- 2020. Acquired a 51.1 per cent. interest in TIS Container Terminal in the Port of Yuzhny, Ukraine.
- 2020. Acquired a 55.0 per cent. interest in Fraser Surrey Docks, the largest modern and multipurpose terminal on the west coast of North America, alongside CDPQ, which acquired the remaining 45.0 per cent.
- 2020. Acquired Transworld Feeders, Avana Logistics, including its subsidiary Avana Global, and Transworld Feeders, among other related acquisitions.
- 2020. Company's shares were delisted from Nasdaq Dubai and the Company returned to government ownership.
- 2021. Acquired 100.0 per cent. of syncreon, a global logistics provider specialising in the design and operation of complex supply chain solutions for the high growth automotive and technology verticals.
- 2022. Acquired Imperial Logistics, an integrated logistics and market access solutions provider.
- 2022. Acquired a controlling stake in FMCG Distribution Limited, a Nigerian multinational consumer goods company.
- 2022. Acquired J&J Group, an end-to-end logistics solutions provider along the Beira and North-South corridors in southeast Africa.
- 2022. Disposed of the Group's interest in Le Havre (France) and consolidated our controlling interest in Eurofos (France).
- 2022. Asset monetisation by the Group of Jebel Ali and the Free Zone and National Industries Park, in which CPDQ and Hassana acquired an aggregate 31.89 per cent. interest.

## **Listing and Delisting of Shares**

On 26 November 2007, the entire ordinary issued share capital of the Company (the "Company Shares") was admitted to the DFSA's Official List of Securities. On 23 June 2020, the Company took the appropriate steps to effect the cancellation of trading in the Company Shares on Nasdaq Dubai and the delisting of the Company Shares from the DFSA's Official List of Securities. Effective 5 July 2020, the Company was reregistered as a private company.

# Shareholders

The following table shows the beneficial owners of, and their respective interests in, the Company Shares as at 30 June 2023.

	As at 30 June 2023			
	Issued share capital			
	Number of shares	cent.)		
PFZW <sup>(1)</sup>	830,000,000	100.00		
Total	830,000,000	100.00		

<sup>(1)</sup> PFZW is a free zone establishment formed and registered under the laws promulgated by JAFZA. PFZW is controlled by Dubai World, which is a holding company owned by the Government.

Each of the Company Shares held by PFZW has the same voting rights attached to it as one of the Company Shares held by any other holder.

Other than PFZW, the Group is not aware of any shareholder that, directly or indirectly, jointly or severally, owns or could exercise control over the Company.

## **Competitive Strengths**

The Group is a leading enabler of global trade and an integral part of the supply chain. The Group operates multiple yet related businesses spanning marine and inland terminals, marine services, logistics and ancillary services and technology-driven trade solutions. The Group organises its business into four divisions: (i) port and terminals; (ii) logistics; (iii) marine services; and (iv) digital solutions. The Group believes its network of over 430 operations across six continents (as at 30 June 2023), with new developments underway in Asia, Africa and the Americas, provides it with complementary strengths, which together position it as a market leader in the global container terminal industry. Additionally, recent acquisitions have enabled the Group to leverage synergies between port, marine, and landside assets. In particular, the Group's investment in the marine segment, through the acquisitions of Unifeeder and Transworld Feeders, has strengthened connectivity, whilst landside assets provide end-to-end logistics solutions for cargo owners. In particular, the Group believes that its business is characterised by the following key competitive strengths:

## Focus on offering end-to-end supply chain solutions

The Group believes that its focus on offering to beneficial cargo owners end-to-end supply chain solutions enhances the efficiency, transparency, and resilience in the supply chain. The Group's extensive global platform and its technological solutions enable it to provide end-to-end supply chain solutions across a wide range of services, including transportation, warehousing and other value-added services. By leveraging its global network, the Group seeks to offer its customers seamless and integrated services that can facilitate faster and more reliable cargo movement. Its proprietary technology solutions enable it to optimise operations, improve visibility, and streamline communication with customers. These technological tools help us to enhance efficiency, reduce costs, and mitigate risks in the supply chain, providing customers with a competitive advantage in the global marketplace.

To enhance the Group's ability to provide end-to-end logistics solutions, the Group undertook a number of actions in activities in 2022, including:

- the introduction by the Group's marine division of a new coastal service for the UAE connecting the Jebel Ali hub to other ports around the UAE using multi-carrying vessels that can bypass congestion by calling at smaller berths;
- partnering with Atlanta-based Americold, a company specialising in temperature-controlled warehousing and logistics, to support food companies with a new standard in global distribution;
- signing a lease with UAE-based food producer IFFCO to develop a 300,000 square feet edible oil packing plant at the Group's economic zone in Berbera, Somaliland;
- acquiring interests in logistics companies such as Imperial Logistics, Africa FMCG Distribution Ltd and J&J Group to provide more logistics-based solutions to the Group's customers;
- completed the Group's first industrial park in South Carolina, USA offering users a strategic, inland, and rail-served platform with close port proximity to industrial development; and

beginning construction at two of the Group's facilities – a temperature-controlled warehouse in the Group's economic zone at the Dominican Republic and JAFZA Logistics Park in Dubai, UAE – to accommodate the growing number of warehousing, processing and logistics activities carried out in the UAE.

# Strong partnerships and asset monetisations

The Group believes its collaboration with its partners, including by means of asset monetisations, enables it to make the most of complementary expertise and long-term thinking has been an integral part of the Group's success. In 2022, the Group focused on strengthening its balance sheet and raised over U.S.\$8 billion through asset monetisations. The most significant transactions were in the UAE, where the Group

partnered with CDPQ and Hassana to raise U.S.\$7.4 billion in exchange for minority interests in the Group's flagship assets in the UAE (Jebel Ali Port, Jebel Ali Free Zone and National Industries Park). The Group retains control of these assets. A new partnership with British International Investment, the U.K.'s development finance institution, to support the modernisation and expansion of ports and inland logistics across Africa, starting in the ports of Dakar (Senegal), Sokhna (Egypt) and Berbera (Somaliland). The platform covers a long-term investment period. The Group is contributing its stakes in the three existing ports initially and expects to invest a further \$1 billion over the next several years. British International Investment is committing approximately U.S.\$300 million initially and expects to invest up to a further U.S.\$400 million over the next several years. In addition, the Group broadened their existing partnership with India's National Investment and Infrastructure Fund, which agreed to invest approximately U.S.\$300 million in exchange for a 22.5 per cent. interest in Hindustan Ports Private Limited, a container terminal platform in India operating five container terminals with a total capacity of more than 5 million TEU.

#### Stable and long-term cash flow

The Group believes that its portfolio benefits from a focus on O&D throughput. O&D throughput is cargo that has to either go to, or be collected from, a particular terminal because of its proximity to the point of consumption or distribution. Since O&D throughput is usually handled most cost-effectively by one port, normally closest to the point of consumption or production, O&D throughput is less likely to be lost to competitors and less price sensitive than transhipment throughput. In addition, the Group operates its business through long-term concessions (with, as of 31 December 2022, an average concession life of around 32 years), enabling better returns as the Group's assets mature. In addition, JAFZ benefits from stable and recurrent revenue from diverse sources, as a result of which JAFZ benefits from low volatility of operating income (see "Description of DP World – Free Zone Business").

#### **Growth rates**

For the year ended 31 December 2022, approximately 75 per cent. of gross throughput in the Group's portfolio of terminals came from countries that are considered to be Emerging or Frontier Markets, which include the Middle East and Africa, South America, South Asia and the Far East (as such terms are defined by the MSCI Frontier and Emerging Market indices). These economies are generally seen to be higher growth areas. According to the IMF, emerging market and developing economies output is projected to grow by 4.0 per cent. in 2023 and 4.1 per cent. in 2024 while, in comparison, the global world output is projected to grow by 3.0 per cent. in 2023 and 2024 (source: IMF World Economic Outlook, July 2023). The Group's focus on faster growing emerging markets coupled with more resilient O&D cargo enables the Group to grow volumes across its portfolio.

Moreover, the Group has extensive experience in developing new capacity around the globe, including constructing new terminals from both greenfield and brownfield sites, as a result of winning new concessions for operational terminals and through the expansion of terminals within its own portfolio. In addition to the Group's existing portfolio increasing incremental capacity in line with customer demand, it currently has six major new developments and expansion projects. These new development and major expansion projects give the Group flexibility to increase its existing gross capacity in line with market demand.

## High barriers to entry

The Group's major operations enjoy leading positions in their respective geographic markets. Further, at these terminals, there are limited opportunities for competition from other port operators, other ports or other terminals within the same ports due to high barriers to entry. Some of these barriers include the limited number of port sites, the limited number of concessions available, government controls and high terminal construction costs. In particular, with the completion of the EZW Acquisition, the Group believes its ability to offer an "integrated port management" model at the Jebel Ali port by combining container handling facilities with economic free zones and infrastructure developments is a key differentiating factor relative to competition. The efficiencies promoted by Jebel Ali port's integrated logistics offering include two to three days road transit to anywhere in the GCC, which is considered a short transit time in the air cargo industry, and the ability to transport cargo to airport within 45 minutes of discharge from the Jebel Ali port.

In addition, the Group's long-term concession agreements also provide high barriers to entry and support long-term relationships with port authorities, shipping lines and joint venture partners. This means that

there are few substitutes for the Group's services and the Group's business benefits from long-term GDP growth trends.

#### Global network, managed locally

The Group's terminals are managed locally and are supported operationally by the advantages of the Group's global network. With over 430 operations across six continents (as at 30 June 2023), with new developments underway in Asia, Africa, Europe and the Americas and approximately 8.9 per cent. (5.4 per cent. adjusted for the Group's level of ownership) of global market share of container port throughput on a gross throughput basis for the year ended 31 December 2022 (source: Drewry's Global Container Terminal Operators Annual Review and Forecast 2023/24), the Group believes that it has one of the most geographically diversified portfolio of terminals in the industry. The Group's asset base includes a diverse mixture of both established and newer terminals and a number of greenfield and brownfield projects that it is in the process of developing. The Group believes that this combination of development sites and fully operating facilities is key to facilitating its future growth strategies and ensuring that it is well positioned to meet its customers' requirements.

# Operational excellence

The Group seeks to improve its operational efficiency and increase the capacity of its existing facilities by investing in advanced handling equipment. The Group is one of the innovators in the container terminal industry and has been successful in developing and enhancing container terminal capacity and efficiency in the regions in which it operates based on the needs and attributes of particular terminals while maintaining stringent safety standards. In 2022, the Group's terminals, in aggregate, handled 79.0 million TEU in gross volumes and had a utilisation rate of 85.5 per cent. of its gross capacity, the Group's highest utilisation rate in its history. In light of the Group's increasing focus on automation (see "Corporate Strategy – Strategic priorities"), the Group believes that further improvements in its productivity and asset utilisation are possible over the coming years.

In 2022, the Group's reportable injury frequency rate (being the sum total of employee and contractor fatalities, lost time and medical treatment injuries divided by the total hours worked and then multiplied by 1 million) reduced by 18.8 per cent. from 3.8 in 2021 to 3.2 in 2022. The Group's berth moves per hour (being the number of containers moved over the quay well divided by gross berth hours for all vessels from first line to last line) improved by 8.3 per cent. in 2022 compared to 2021 as a result of the recovery from COVID-19. However, berth moves per hour in 2022 increased by only 0.2 per cent. against the Group's 2018 baseline, as compared to 3.0 per cent. in 2021, as a result of quay expansions in some business units, high yard occupancy in several business units, post COVID-19 protocols in some business units and the increase of smaller vessels calling at the Group's ports.

# Experienced and international management team

The Group's global business is run out of its head office in Dubai by the Company's Executive Committee (as set out under "Management – Senior Management"), who have significant industry experience. In addition, the Group's local operations are divided across three geographic areas, each managed by a senior executive, who has significant experience in the container terminal industry and extensive local and regional knowledge at the local level. Each senior executive is supported by a highly experienced team of local container terminal managers.

# Recognised brand

The Group is a recognised brand for delivering excellent customer service, with a commitment to good corporate governance and corporate responsibility. The Group's international achievements were recognised in 2023 with the "Sustainability Company of the Year" and "Port Company of the Year" awards at the Multimodal Awards 2023. The Group was also named "The Supply Chain Hub of the Year" award at the Middle East Logistics Awards 2022 and Jebel Ali Port won the prestigious "Most Innovative Port" award at Transport & Logistics Middle East awards 2022.

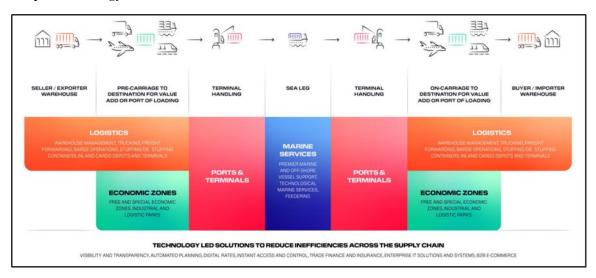
Following over a decade of support for golf's European Tour, the Group became the official title partner of the competition ahead of the 2022 season. The European Tour is now known as the DP World Tour from the start of the 2022 season. The long-standing partnership has provided an excellent platform to engage with customers, prospects, and stakeholders, and build the brand.

Over the course of 182 days at Expo 2020 Dubai, held in 2021 and 2022 as a consequence of COVID-19, the Group was able to present its vision for global trade to more than a million people. It allowed the Group to showcase Dubai as a world-leading trading hub and the Group's pavilion – "Flow Pavilion" – showcased the Group's innovations in trade.

The Group became an official partner of the McLaren Formula 1 Team in 2023. Partnering with McLaren provides the Group with a global platform to engage with customers, prospects and stakeholders, and this partnership will form an essential part of its business growth plans in the automotive, technology and energy sectors.

The International Cricket Council announced in June 2023 a long-term partnership with DP World as its Official Global Logistics Partner.

### **Corporate Strategy**



The Group's strategy is to lead the future of world trade. Its vision is to maximise shareholder value through leveraging its portfolio of world-class infrastructure assets, strengthen global supply chains and generate sustainable economic growth. The Group's three main strategic objectives are: (i) drive profitable and sustainable growth through a world-class portfolio of assets and services; (ii) develop new revenue streams through acquiring new customer segments and service portfolio; and (iii) maintain strategic advantage through investing in digital and innovative opportunities.

The Group seeks to deliver on its strategic objectives through its key business lines:

- ports and terminals: to meet the needs of dynamic global supply chains, the Group seeks to develop and operate trade-enabling, strategically located and state of the art infrastructure and services, including marine terminals, inland terminals, and cruise terminals;
- *logistics division:* to provide customers with end-to-end integrated solutions across the containerised value chain, including, through the Group's parks and economic zones, focused zones of development infrastructure with ready access to logistics connectivity;
- *marine services:* to complement its global trade services, the Group seeks to: (i) provide marine solutions through a wide portfolio of specialist vessels, river barging, chartering and port services; and (ii) deliver customers with end-to-end integrated solutions across the containerised value chain;
- digital solutions: within its newly-formed digital division, the Group aims to provide a suite of
  services and products to customers, including: (i) Cargoes Flow, an enterprise multi-vendor
  tracking tool for intermodal shipments that benefits large cargo owners who work with multiple
  logistics vendors at the same time; (ii) tools to enable beneficial cargo owners to find the best
  routes and freight charges for global shipping, along with secure payment and advanced container

tracking; and (iii) connect freight forwarders around the world to enhance the growth of their business

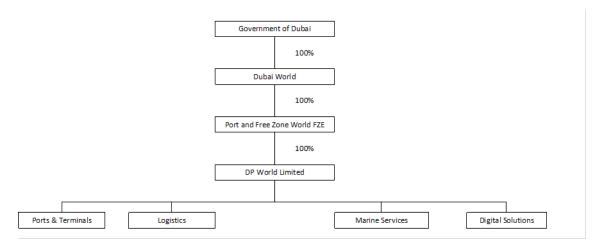
The Group seeks to lead its business in following its strategy through the following:

- <u>customer relationship and operational excellence</u>: the Group's customers are a central focus and to ensure they remain completely satisfied with its global portfolio, the Group continually strives to improve and enhance its services; this operational excellence provides industry-leading processes and systems to benefit all its customers;
- <u>people, culture and safety</u>: the DP World Institute runs training and development programmes globally for employees and industry professionals across the supply chain. The Group has taken steps to seek to further embed a culture that nourishes diversity and innovation and the Group is fully committed to zero harm to people and creating a safety culture throughout;
- <u>community and environment</u>: the Group has made a major long-term investment, through the "Our World, Our Future" programme, to drive best practice and foster innovation in sustainability around the world. It has commitments and action plans to protect the environment and take steps towards building a vibrant, secure and resilient society;
- <u>finance, governance and risk</u>: the Group looks to adopt the highest standards of professionalism and ethical behaviour throughout the Group. As a global organisation, management believes the corporate governance policies followed by the Group are compatible with international best practice. The Group's approach to understanding, measuring and managing risk and returns from its investments helps to maintain its status as an industry leader;
- <u>technology and innovation</u>: the Group invests in technology and innovation to provide its customers the best experience, build differentiated capabilities, and optimise its operations. It focuses on applying cutting edge technologies that will transform performance such as big data and analytics, robotics, and artificial intelligence;
- <u>balance sheet:</u> the Group has strengthened its balance sheet through asset monetisations. The most significant asset monetisations have been in the UAE, including, for example, CDPQ's and Hassana's acquisitions in aggregate of a 31.89 per cent in Jebel Ali; and
- logistics: the Group has expanded significantly in recent years into the logistics industry, with the acquisitions in July 2020 of Unico (a South Korean logistics company), in December 2021 of syncreon (a U.S. global supply chain management company) and in February 2022 of Imperial Logistics (a South African integrated logistics and market access solutions provider). The Group believes the global supply chain is inefficient and the Group aims to drive down these inefficiencies and offer value add solutions to beneficial cargo owners through its logistics offering. Logistics capability allows the Group to offer new services to customers and importantly to connect directly with beneficial cargo owners. The Group's logistics capability spans across a number of verticals including automotive, technology, consumer and healthcare. Through the use of technology, the Group is providing improved transparency and better value for the customer. Importantly, logistics is typically asset light, i.e., less capital intensive, which will allow the Group to generate a better return over time. The Group's marine services division further supports its strategy to offer end-to-end connectivity by offering solutions to customers through the Group's extensive short sea network that spans across Latin America Europe, Middle East, Indian Subcontinent and Asia.

# Organisational, Reporting and Operational Structure

As at the date of this Base Prospectus, Dubai World, through its shareholding of the Company's sole shareholder, PFZW, beneficially owns 100 per cent. of the Company Shares. For further information, see "Description of DP World – Shareholders".

Dubai World itself is wholly-owned by the Government. The following chart illustrates the Group's organisational structure and the four business divisions for its principal business activities.



# **Business divisions**

The following tables list the Group's operating businesses as at 31 December 2022 (the Group operates more than one terminal in certain businesses).

 $Significant\ subsidiaries-ports$ 

Legal name	Ownership (in per cent.)	Country of incorporation	Principal activities
DP World MPL Servicos S.A.	100	Angola	Multi-purpose terminal
Terminales Rio de la Plata SA	55.62	Argentina	Container terminal operations
DP World Australia (Holding) Pty Ltd <sup>(i) (ii)</sup>	33.14	Australia	Container terminal operations
Empresa Brasileira de Terminais Portuarious S.A.	100	Brazil	Container terminal operations
Caucedo Investments Inc. (iii)	50	British Virgin Islands	Container terminal operations
Caucedo Services Inc. (iii)	50	British Virgin Islands	Container terminal operations
DP World (Canada) Inc. (ii)	55	Canada	Container terminal operations
DP World Fraser Surrey Inc. (ii)	55	Canada	Multi-purpose and general cargo terminal operations
DP World Nanaimo Inc.	55	Canada	Container terminal operations
DP World Prince Rupert Inc. (ii)	55	Canada	Container terminal operations
DP World Saint John, Inc.	100	Canada	Container terminal operations
DP World Chile S.A. (ii)	54.89	Chile	Container terminal operations
DP World Limassol Limited	75	Cyprus	Multi-purpose and general cargo terminal operations
DP World Sokhna	90	Egypt	Container and general cargo terminal operations
DP World Posorja S.A.	85.25	Ecuador	Container terminal operations
Chennai Container Terminal Private Limited	100	India	Container terminal operations
India Gateway Terminal Private Ltd	85.02	India	Container terminal operations

Legal name	Ownership (in per cent.)	Country of incorporation	Principal activities
Mundra International Container Terminal Private Limited	100	India	Container terminal operations
Nhava Sheva International Container Terminal Private Limited	100	India	Container terminal operations
Nhava Sheva (India) Gateway Terminal Private Limited	100	India	Container terminal operations
DP World Middle East Limited	100	Kingdom of Saudi Arabia	Container terminal operations
DP World Maputo S.A.(ii)	60	Mozambique	Container terminal operations
Qasim International Container Terminal Pakistan Ltd	75	Pakistan	Container terminal operations
DP World Callao S.R.L.	100	Peru	Container terminal operations
Doraleh Container Terminal S.A. (iv)	33.34	Republic of Djibouti	Container terminal operations
Integra Port Services N.V.	80	Republic of Suriname	Container terminal operations
Suriname Port Services N.V.	80	Republic of Suriname	General cargo terminal operations
Constanta South Container Terminal SRL	100	Romania	Container terminal operations
DP World Dakar SA	54	Senegal	Container terminal operations
DP World Berbera	58.5	Somaliland	Container and general cargo terminal operations
Pusan Newport Co., Ltd (ii)	66.03	South Korea	Container terminal operations
DP World Tarragona SA	60	Spain	Container terminal operations
DP World Yarımca Liman İşletmeleri AS	100	Türkiye	Container terminal operations
DP World TIS-Pivdennyi	51	Ukraine	Multi-purpose terminal
DP World UAE Region FZE	100	United Arab Emirates	Container terminal operations
Jebel Ali Terminal FZE	67.9	United Arab Emirates	Container terminal operations
London Gateway Port Limited	100	United Kingdom	Container terminal operations
Southampton Container Terminals Limited	100	United Kingdom	Container terminal operations
Saigon Premier Container Terminal	80	Vietnam	Roll-on/roll-off operations
Eurofos SARL (iii)	50	France	Container terminal operations

<sup>(</sup>i) Although the Group only has a 33.14% effective ownership interest in this entity, it is treated as a subsidiary, as the Group is able to govern the financial and operating policies of the company by virtue of an agreement with the other investors.

<sup>(</sup>ii) The Group has significant non-controlling interests in these subsidiaries.

<sup>(</sup>iii) Although the Group does not have more than 50% effective ownership interest in these entities, they are treated as subsidiaries, as the Group is able to govern the financial and operating policies of these companies by virtue of contractual agreements with the other investors.

(iv) This entity has been deconsolidated from the financial statements due to the dispute between the Group and the Djibouti government. For more information, see "Description of DP World – Legal Proceedings".

Significant associates and joint ventures – ports

Legal name	Ownership (in per cent.)	Country of incorporation	Principal activities
Djazair Port World Spa	50	Algeria	Container terminal operations
DP World DjenDjen Spa	50	Algeria	Container terminal operations
Antwerp Gateway N.V (i) (ii)	60	Belgium	Container terminal operations
Goodman DP World Hong Kong Limited	25	Hong Kong	Container terminal operations and warehouse operations
Rotterdam World Gateway B.V.	30	Netherlands	Container terminal operations
Qingdao Qianwan Container Terminal Co., Ltd <sup>(ii)</sup>	29	People's Republic of China	Container terminal operations
Yantai International Container Terminals Ltd	12.50	People's Republic of China	Container terminal operations
Terminales Portuarios Euroandinos Paita S.A.	50	Peru	Container terminal operations
Asian Terminals Inc (i) (ii)	50.54	Philippines	Container terminal operations
Laem Chabang International Terminal Co. Ltd	34.50	Thailand	Container terminal operations

# Significant other non-port business

Legal name	Ownership (in per cent.)	Country of incorporation	Principal activities
P&O Maritime Services Pty Ltd	100	Australia	Maritime services
DP World Antwerp Terminals N.V.	100	Belgium	Ancillary container services
Topaz Energy and Marine Limited (iii)	100	Bermuda	Charter of marine vessels and ship management
Unifeeder A/S	100	Denmark	Maritime transport and logistics
Unimed Feeder Services A/S	100	Denmark	Maritime transport and logistics
DP World Germersheim GmbH and Co. KG	100	Germany	Inland container terminal operations
Container Rail Road Services Pvt Limited	100	India	Container rail freight operations
DP World Multimodal Logistics Private Limited <sup>(iii)</sup>	60.84	India	Logistics, warehousing and transportation services
DP World Rail Logistics Private Limited (iii)	46.07	India	Logistics, warehousing and transportation services
Nhava Sheva Business Park Private Limited (iii)	65	India	Free trade warehousing zone
DP World Cold Chain Logistics Private Limited	59.29	India	Cold chain logistics

Legal name	Ownership (in per cent.)	Country of incorporation	Principal activities
Empresa de Dragagem do Porto de Maputo, SA	25.5	Mozambique	Dredging services
Maputo Intermodal Container Depot, SA	50	Mozambique	Inland container depot and warehousing
Sociedade de Desenvolvimento do Porto de Maputo, SA	24.74	Mozambique	Port management and cargo handling
DP World Germany B.V.	100	Netherlands	Inland container terminal operations
Base Marine Norway AS	51	Norway	Charter of marine vessels and ship management
P&O Maritime Services (PNG) Limited	100	Papua New Guinea	Maritime services
P&O Maritime Paraguay (Holdings) S.A.	100	Paraguay	Maritime transport and logistics
DP World Logistics S.R.L.	100	Peru	Logistics and warehousing services
Port Secure FZCO <sup>(iv)</sup>	40	Republic of Djibouti	Port security services
DP World Novi Sad AD	100	Republic of Serbia	Inland container terminal operations
Unico Logistics Co. Ltd (iii)	60	South Korea	Freight forwarding and project cargo services
Imperial Logistics Limited	100	South Africa	Freight management, contract logistics, freight forwarding and market access through its Subsidiaries, associates and joint ventures.
Remolcadores de Puerto y Altura, S.A.	57.01	Spain	Maritime services
Remolques y Servicios Marítimos, S.L.	93	Spain	Maritime services
Swissterminal Holding AG	44	Switzerland	Inland container terminal operations
P&O Maritime Ukraine LLC	51	Ukraine	Maritime services
DP World Logistics FZE	100	United Arab Emirates	Trade facilitation through integrated electronic services
Dubai International Djibouti FZE	100	United Arab Emirates	Port management and operation
Drydocks World LLC	100	United Arab Emirates	Ship building, repairs and docking services
Dubai Auto Zone Management FZE	100	United Arab Emirates	Leasing operations
Dubai Textile City Management FZE	100	United Arab Emirates	Leasing operations
Dubai Trade FZE	100	United Arab Emirates	Trade facilitation through integrated electronic services

Legal name	Ownership (in per cent.)	Country of incorporation	Principal activities
Jebel Ali Free Zone FZE	67.9	United Arab Emirates	Management, operation and development of free zones, economic zones and industrial zones
Maritime World LLC	100	United Arab Emirates	Property development and leasing
National Industries Park Management FZE	67.9	United Arab Emirates	Management, operation and development of industrial zones
P&O Marinas FZE	100	United Arab Emirates	Operating marinas and property leasing
P&O Maritime FZE	100	United Arab Emirates	Maritime services
Unifeeder ISC FZCO	64.9	United Arab Emirates	Maritime transport and logistics
LG Park Freehold Limited	100	United Kingdom	Management and operation of industrial parks
P&O Ferries Division Holdings Limited	100	United Kingdom	Ferry services and logistics operator
Hyperloop Technologies, Inc.	80.02	United States of America	Development of hyperloop transportation system
Syncreon Newco B.V.	100	United States of America	Specialised logistics and supply chain solution

<sup>(</sup>i) Although the Group has more than 50% effective ownership interest in these entities, they are not treated as subsidiaries, but instead treated as equity-accounted investees. The underlying shareholder agreements/board composition do not provide control to the Group.

- (ii) These represents material equity accounted investees of the Group.
- (iii) The Group has significant non-controlling interests in these subsidiaries.
- (iii) Although the Group does not have more than 50% effective ownership interest in these entities, they are treated as subsidiaries, as the Group is able to govern the financial and operating policies of these companies by virtue of contractual agreements with the other investors.
- (iv) This entity has been deconsolidated from the financial statements due to the dispute between the Group and the Djibouti government. For more information, see "Description of DP World Legal Proceedings".

#### **Ports and Terminals Business**

# Overview

The ports and terminals division aims to meet the needs of dynamic global supply chains, as the Group develops and operates trade-enabling, strategically located, state of the art infrastructure and services, including marine terminals, inland terminals, and cruise terminals. The Group believes that its portfolio represents a well-diversified business in terms of geographic spread, political risk, currency fluctuation and level of economic development, with operations divided into the following three geographical segments: (i) Middle East, Europe and Africa; (ii) Australia and Americas; and (iii) Asia Pacific and India.

### Core services

The Group's core ports services are comprised of container cargo handling, which accounts for the significant majority of the Group's revenue from operations and net profit, as well as general cargo handling and Ro-Ro services.

#### Container cargo handling

The core services for containerised handling consist of lifting containers on and off of vessels, storing containers in the relevant terminal and facilitating the delivery and receipt of containers. The two main categories of throughput are O&D, which is also often referred to as import and export, and transhipment. O&D throughput differs from transhipment throughput primarily because O&D throughput has to go to, or be collected from, a particular terminal because of its proximity to the point of consumption or distribution. This makes O&D throughput more stable and the Group has more control over setting the price for O&D throughput compared with transhipment where the price is driven by the customer and global competition. O&D throughput also provides the Group with opportunities to earn additional revenue by charging for delivery or receipt of the container from the shipper or consignee, as well as by providing ancillary services, such as storage and container cleaning. For the six months ended 30 June 2023, the Group estimates that approximately 70 per cent. of its gross throughput was O&D throughput. For the year ended 31 December 2022, the Group estimates that approximately 70 per cent. of its gross throughput.

#### General cargo handling and Ro-Ro services

In addition to container cargo handling services, some of the Group's ports offer general cargo handling and Ro-Ro services at some of their terminals. The Group believes that by offering superior service and handling facilities, it is able to attract general cargo vessels carrying a wide variety of non-containerised goods. The Group's Ro-Ro facilities are designed to accommodate vessels that carry wheeled cargo, such as automobiles. The defining feature of Ro-Ro vessels is a built-in ramp, which allows cargo to be efficiently "rolled on" and "rolled off" the vessel when in port.

#### **Customers**

The Group's customers comprise carriers and cargo interests, including all of the top global container shipping lines, as well as general cargo and car carriers. The Group also performs logistics activities whereby it deals directly with both transport companies and the ultimate owners of the relevant cargo, such as manufacturers, traders and importers. The Group has continued to invest in its operations to improve its service to its customers with a number of the Group's terminals benefitting from new cranes and yard equipment.

Contracts in the container terminal industry are characterised by relatively long terms, usually in the range of one to three years, and typically, although not exclusively, require cause to allow early termination. However, in certain regions, a limited number of contracts may have relatively short notice periods in respect of termination, often only of one year, and allow for termination without cause.

# **Business development**

New opportunities are identified by multiple sources throughout the organisation and through the many different channels yielded by the Group's extensive network, including discussions with its customers and with government representatives and authorities. The Group has a clearly defined strategy for its business development activity that allows it to efficiently short-list and pursue opportunities that will likely add the greatest potential value to its business. The Group evaluates new business opportunities based both on the initial investment it will be required to make and the potential future expected growth opportunity associated with the asset. The Group's preference when looking at new opportunities is to achieve an appropriate balance between established and developing sites, a predominance of O&D cargo and locations in the faster growing emerging markets.

# Concessions

The Group's terminal operations are substantially conducted pursuant to long-term operating concessions or leases entered into with the owner of a relevant port for terms generally between 25 to 50 years. Based on the Group's experience, incumbent operators are typically granted renewal of operating concessions leases, often because it can be costly for a port owner to switch operators, both administratively and due to interruptions to port operations and reduced productivity associated with such transitions. The Group commonly starts negotiations regarding the renewal of concession agreements with approximately five to ten years remaining on the term and often obtains renewals of or extensions on concession agreements in advance of their expiration in return for a commitment to make certain capital expenditures in respect of

the subject terminal. The Group's portfolio at 30 June 2023 had an average concession life of approximately 32 years.

The Group generally seeks to structure its concession agreements to have payment terms with a fixed and a variable element. The Group believes that these payment terms help align the concessionaire's and the Group's interests to maximise throughput since the variable element of the fee payable to the concessionaire is calculated on throughput through the relevant port. The concessionaire is therefore incentivised to provide a good land side service so that the level of throughput, and their corresponding fee, is increased.

#### Portfolio

Middle East, Europe and Africa Region

#### UAE

- <u>Overview</u>: the UAE is an important trading hub for the Middle East, African and Indian Ocean rim countries. The Group has been operating in the UAE since 1972, initially at Port Rashid (Dubai) and subsequently at DP World Jebel Ali (Dubai) and Hamriya Port (Dubai). DP World Jebel Ali is the Group's flagship facility, and had, as at 31 December 2022, a capacity of 17.8 million TEU. DP World Jebel Ali can accommodate the required draft of any container vessel in existence or on order and deploys the largest quayside cranes currently in operation in the world, capable of lifting two forty-foot containers or four twenty-foot containers at a time.
- <u>Competitive position</u>: the Group believes that it holds the strongest market position as a terminal operator compared with any other operator in the UAE and Middle East due to the high volumes of O&D cargo having to use DP World Jebel Ali. The EZW Acquisition allowed the Group to enhance its port and logistics offering to its customers in Dubai by combining container handling facilities with economic free zones and infrastructure developments. The Group's container operations at DP World Jebel Ali are strengthened by being adjacent to the Free Zone, which is home to over 9,700 companies from over 100 countries and generates significant volumes of captive container traffic for the Group (source: JAFZA website). The efficiencies promoted by Jebel Ali port's integrated logistics offering include two to three days road transit to anywhere in the GCC, which is considered a short transit time in the air cargo industry, and the ability to transport cargo to airport within 45 minutes of discharge from the Jebel Ali port.
- <u>Other activities</u>: in addition to container cargo handling, certain of the Group's facilities in the region offer general and bulk cargo handling, Ro-Ro, reefers (being refrigerated shipping containers for transporting perishables), tanker facilities and container repair, commercial trucking, sea-air cargo, logistics and/or other terminal services.

# Middle East (excluding UAE) and Africa

• <u>Overview</u>: the Group has been present in Jeddah (Kingdom of Saudi Arabia) since it won the contract to manage the Jeddah Islamic port in 1999. In the third quarter of 2007, through its acquisition of Siyanco DPA, the Group acquired a 100 per cent. ownership interest in Jeddah South Container Terminal (Kingdom of Saudi Arabia), which the Group had previously operated pursuant to a management contract and is focused on attracting long-term O&D customers not only for the local Jeddah market, but also for the Riyadh market once the Saudi Arabian government completes the proposed rail-land bridge.

In 2008, through the acquisition of the Sokhna Port Development Company, the Group acquired a 90 per cent. ownership interest in DP World Sokhna (formerly Sokhna Port) and subsequently increased its ownership interest to 100 per cent. in 2013. DP World Sokhna is the closest container port to Cairo and is located within the 90 square kilometre North West Suez Economic Zone, the first of its kind in Egypt. In October 2010, an agreement was signed between DP World Sokhna and the Red Sea Ports Authority which allowed for an additional terminal to be constructed at the Sokhna port and extended the concession to 35 years after completion of the construction of a new terminal.

The Group's presence in Africa began in 1995 when P&O obtained the concession to operate the container terminal in Maputo port in Mozambique, now rebranded DP World Maputo. In 2007, the

Group was awarded the concession to operate the existing container terminal in the Port of Dakar (Senegal) and the development of the new terminal at Port du Futur (Senegal). In January 2016, the Group was granted a 25-year concession to develop and operate an inland container depot in Kigali (Rwanda). In September 2016, the Group won a 30-year concession with an automatic 10-year extension for the management and development of a multi-purpose port project at Berbera, Republic of Somaliland which will open a new point of access to the Red Sea. The Group completed construction of the Berbera Economic Zone in 2021. In March 2018, the Group won a 30-year concession with an option of a further 20-year extension for the management and development of a greenfield multi-purpose port project at Banana (Democratic Republic of Congo) which will be the first deep-sea port in the country.

The Group is also present in Djibouti through operations at DP World Doraleh and Djibouti Dry Port and has been engaged in a multi-year dispute with the Djibouti government regarding its operations in the country (see further "Description of DP World – Legal Proceedings").

In 1997, P&O obtained the concession to operate Qasim International Container Terminal (now DP World Karachi) in Bin Qasim (Pakistan).

• <u>Competitive position</u>: the Group currently faces intra-port competition at Jeddah Islamic port (Kingdom of Saudi Arabia) from the North Terminal in Jeddah and from the Red Sea Gateway Terminal, which was developed on existing land within the port adjoining the North Terminal. This leads to competition and imbalances in supply and demand. King Abdullah port, 135 kilometres north of Jeddah, also competes for Saudi Arabia-bound cargo as well as regional transhipment. The Group faces inter-port competition for regional transhipment throughput from Salalah and the Mediterranean hub ports for mainline relay business.

Since Africa is an emerging region, competitor presence is limited relative to other regions globally. The Group holds strong positions in its operating locations in Africa. Dakar, Maputo and Sokhna have no intra-port competition and limited regional competition. The Group's key regional competitors in Africa are APM Terminals and Bollore Africa Logistics.

• <u>Other activities</u>: in addition to the Group's container terminal business, its terminal at Jeddah offers reefer facilities. Sokhna offers container business, break bulk and general cargo, passenger vessels and liquid terminal facilities.

#### <u>Europe</u>

• <u>Overview</u>: the Group's operations in Europe are well established, with facilities in Western and Eastern Europe. Most of the terminals offer deep water access and are strategically located to reach the major markets of the United Kingdom and Continental Europe.

The Group's operations in Europe include terminals covering markets from North Europe to the Mediterranean and the Black Sea. As well as investing in its existing facilities to improve service and increase capacity, the Group also continues to explore new opportunities in this region and commenced operations at DP World London Gateway on the River Thames in the United Kingdom in November 2015. The Group is also present at Rotterdam World Gateway (The Netherlands), which is the first container terminal on the new Maasvlakte 2 reclamation development in Rotterdam, which commenced operations in 2015, and DP World Yarimca (Türkiye). The Group has expanded its capacities in the logistics division with the acquisitions of syncreon and Imperial Logistics, in December 2021 and February 2022, respectively, each of which has European networks.

In November 2015, the Southampton concession agreement was extended until 2047. The Group also acquired the remaining stake in DP World Southampton, making the Group the sole owner of this business. In 2018, the Group acquired Unifeeder (Denmark), the largest container feeder and growing short-sea network operator in Europe. Further, effective July 2019, the Group acquired a 100 per cent. stake in the holding company of P&O Ferries and P&O Ferrymasters, which are a pan-European integrated logistics business consisting of: (i) a market leading Ro-Ro ferries operation; and (ii) a European transportation and logistics solutions provider.

• <u>Competitive position</u>: Western Europe is a well-established market characterised by high stability of throughput with moderate growth. Competition between ports across Western Europe is well developed, and the Group's key global competitors Hutchison Port Holdings, APM Terminals and PSA International are well established there. Hamburger Hafen und Logistik AG is one of the significant local operators there. Although Brexit occurred in early 2020, most of London Gateway's throughput is from countries outside of Europe.

The Eastern European market is less developed but has potential for growth given its strategic location. DP World Constanta is a large and modern facility on the Black Sea and acts as a hub for other Black Sea ports in Ukraine, Bulgaria and Türkiye. While Constanta port is currently the only deep-sea port with direct access to the Danube inland waterway (which handles container barge traffic to countries in the Balkans), surrounding countries are developing modern, deep-water container terminals, which may compete with DP World Constanta for transhipment traffic or reduce the need for transhipment at Constanta port. The Group's port in Odessa, Ukraine, has been shut since the onset of the Russia – Ukraine conflict, which has affected the Group's volumes.

• <u>Other activities</u>: in addition to container cargo handling, certain of the Group's facilities in the region offer general and bulk cargo handling, Ro-Ro services, container freight station, stuffing and unstuffing warehousing and reefer facilities and logistics, empty depot, custom documentation and/or other terminal services.

Australia and Americas Region

#### <u>Australia</u>

- <u>Overview</u>: the Group operates container terminals in four state capital cities of Australia (Brisbane, Sydney, Melbourne and Fremantle (serving Perth)) and can trace the origins of its operations in Australia to the formation of P&O in the 19th century. In addition, all of the Group's terminal operations in Australia benefit from excellent rail links between the terminals and the relevant surrounding hinterland.
- <u>Competitive position</u>: historically, the major Australian ports of Sydney, Melbourne, Brisbane and Fremantle have each developed dual container terminal operator structures to ensure that competition exists within each port. The Group's main competitor is the Asciano Group's Patrick Stevedores division, which is present in every Australian port in which the Group operates. However, in April 2007, the Port of Brisbane Corporate announced the introduction of the third operator with Hutchison Port Holdings being awarded the lease for Berths 11 and 12, which became operational in 2012 and 2014, respectively. In addition, Hutchison Port Holdings has opened a terminal in Sydney while International Container Terminal Services Inc. has opened a terminal in Melbourne.
- Other activities: as part of the P&O Acquisition, the Group acquired P&O Maritime Services based in Melbourne (Australia). Through its ownership, operation and management of a fleet of specialised vessels, P&O Maritime Services provides shipping, cargo, port, charter and agency services to a diverse range of government and industrial customers in Australia, as well as Argentina, Equatorial Guinea, Ireland, Mozambique, Paraguay, Spain, the UAE and the United Kingdom.

A significant majority of the revenue of P&O Maritime Services is derived from its major clients, including the Australian Government Antarctic Division, Glencore plc and Siderar.

#### Americas

• <u>Overview</u>: P&O entered the South American market in 1994 when it was awarded the concession to operate Terminals Rio de la Plata (Argentina). In addition, CSX WT had developed operations at Caucedo (Dominican Republic) in 2004 and P&O acquired operations in Vancouver (Canada) in 2003. The Group's operations in the Americas were further strengthened by the commencement of operations in DP World Callao (Peru) in 2010, Embraport (Brazil) in 2013 and Saint John (Canada) in 2017. The Group also has a majority stake in the largest terminal operator in the Suriname port (which is the most modern facility in the Guyana-French Guiana range) and operates a terminal in Nanaimo on Vancouver Island (Canada). In 2015, the Group also acquired DP World

Prince Rupert (Canada). While DP World Prince Rupert has the current capacity to handle 1,600,000 TEU annually. The next phase of the terminal expansion will make Prince Rupert the second largest port in Canada, with a capacity of 1,800,000 TEU upon completion in 2028. DP World Prince Rupert's concession currently runs to 2034 but is expected to be extended to 2056 upon completion of its expansion. In June 2016, the Group won a 50-year concession for the development of a greenfield multi-purpose port project at Posorja (Ecuador), 65 kilometres from the country's main business city of Guayaquil. In November 2017, the Group acquired the remaining 66.67 per cent. ownership stake in Embraport which increased the Group's shareholding to 100 per cent. and the terminal was rebranded to DP World Santos. DP World Santos is the largest Brazilian private multi-modal port terminal and operates in the Port of Santos. In 2018, the Group's acquisition of Cosmos resulted in the Group's acquisition of a 50 per cent. stake in Terminales Portuarios Euroandinos Paita S.A. in the Port of Paita (Peru), which is one of the largest container terminals in Peru. In 2019, the Group acquired Pulogsa which operates a long-term concession for Puerto Central in San Antonio in Chile's Central Region V as well as owning and operating Puerto Linquen in Chile's Southern Region VIII. In 2020, the Group acquired Fraser Surrey Docks, a large, multi-purpose marine terminal located in the greater Vancouver area of British Columbia, Canada.

- <u>Competitive position</u>: the Americas geographical area remains highly fragmented, with many independent companies operating single terminals in key markets and government owned entities maintaining a significant presence. Given the strategic position of the Group's facilities as regional gateway ports, the Group is able to serve cargo owners and shipping lines at five key gateways on the West Coast in Latin America and is a top three operator in South America (source: Drewry's Global Container Terminal Operators Annual Review and Forecast 2023/24). DP World Prince Rupert (Canada) offers the shortest sailing distance for the key Shanghai to West Coast route with at least 459 fewer nautical miles compared to its closest U.S. competitor, which equates to a saving of approximately six days of sailing. The port has a close relationship with the Canadian National Railways, which is well connected to major cities and is able to reach Chicago generally within approximately five days, providing a saving of approximately nine days compared to travel from LA Long Beach Port which is a compelling proposition for cargo owners.
- <u>Other activities</u>: in addition to container cargo handling, certain of the Group's facilities in the region offer general and bulk cargo handling, reefer, on-dock rail and cruise and ferry passenger facilities and/or other terminal services. In Vancouver (Canada), the Group's general stevedoring operation principally encompasses Ro-Ro automobiles and bulk grain. Terminales Rio de la Plata is the exclusive cruise terminal operator in Buenos Aires, which is a major seasonal cruise destination.

Asia Pacific and India Region

#### Asia Pacific

- Overview: the Group's origins in the Asia Pacific date back to 1973, when Sea-Land Service, Inc., which was acquired by CSX Corporation in 1986, developed CT3 (Hong Kong). It subsequently developed additional significant operations in China (including Hong Kong), as well as a greenfield project in Pusan (South Korea), which commenced operations in 2006. Since the early 1990s, P&O gradually acquired or built facilities in China (including Hong Kong), Indonesia, the Philippines, Thailand and Vietnam. The Group currently has a strong presence in key manufacturing heartlands of China. For instance, the Group operates the Qingdao Qianwan Container Terminal (China), which serves the hinterland of the Shandong province in China and offers convenient and economical access for the Huangdao district in the Shandong province as well as the western hinterland. The Group also has interests in the fast-growing economies of South-East Asia. The Group's Asia Pacific operations are managed from Hong Kong, with subregional offices in Shanghai, which focuses on north and central China, and Manila, which focuses on South-East Asia. In 2023, the Group signed a 50-year deal to double capacity at Indonesia's Belawan New Container Terminal (BNCT) to 1.4 million TEU. BNCT is Indonesia's busiest seaport outside of Java, located in Medan, North Sumatra.
- <u>Competitive position</u>: the Group has a significant presence in the Asia Pacific market, with a strong presence in the key gateway ports in China (namely Qingdao Qianwan Container Terminal (China), Tianjin Orient Container Terminal (China), CT3 (Hong Kong) and Yantai International Container Terminals (China)) and in many strategic locations across the region (including Thailand, the

Philippines, Vietnam and South Korea). The Group also owns a logistics facility in Yantian and Hong Kong. The Group opened the Saigon Premier Container Terminal (now DP World Saigon) in Vietnam in October 2009. The Group's key global competitors in the region include Hutchison Port Holdings, PSA International and Cosco Group.

• <u>Other activities</u>: in addition to container cargo handling, certain of the Group's facilities in the region offer general and bulk cargo handling, ferry, Ro-Ro, reefer and container freight station facilities and container repair and/or other terminal services. The Group also operates a break bulk cargo terminal in the Philippines.

#### <u>India</u>

- Overview: the Group has been present in India since 1997 when it participated in the first Indian port privatisation at Nhava Sheva International Container Terminal (now DP World Nhava Sheva) in the Jawaharlal Nehru Port Trust (Navi Mumbai). Since then, the Group has expanded its presence in the region significantly. The Group's terminals are well-positioned to service customers in the hinterlands of India.
- <u>Competitive position</u>: the Group has a substantial presence in India. The largest Indian port of Jawaharlal Nehru Port (JNP) continued to shine with a growth of 6.1 per cent. in the first quarter of 2023. Other key Indian ports include Mundra, Kandla and Visakhapatnam. Nonetheless, the Group faces intra-port and regional competition from other global operators. The Group's strong position, combined with a high proportion of O&D traffic and market growth potential, makes India an extremely important part of the Group's global portfolio.
- <u>Other activities</u>: in addition to container cargo handling, certain of the Group's facilities in the region offer general and bulk cargo handling, container storage, internal terminal transport, reefer and container freight station facilities, lashing, stuffing and de-stuffing and/or other terminal services and container rail road logistics.

# **Logistics Business**

#### **Overview**

The Group's logistics division includes its recent acquisitions such as syncreon, Imperial Logistics, and Unico, as well as its parks and economic zones business.

#### Core services

The core capabilities of the Group's logistics division are freight management, contract logistics, freight forwarding, parks and economic zones and market access. The Group's logistic business is primarily conducted through its acquisitions of syncreon (December 2021), Imperial Logistics (March 2022) and Unico (July 2020), each of which is described in greater detail below.

The Group's core services in its logistics division relate to:

- freight management, which seeks to deliver to customers end-to-end logistics solutions and includes ocean freight, trucking and custom clearance, road transport services, and barge, river and rail transport (including inland terminals);
- contract logistics, which seeks to provide customers with flexible, customised and integrated solutions and includes manufacturing support and assembly services, repair and service parts, warehousing, fulfilment, eCommerce and value-added services, and export packing;
- parks and economic zone development and operations, including providing locations for global manufacturers to establish their operations near their own customers and important markets and includes logistics parks, industrial parks, free zones, special economic zones, pre-built warehouses, serviced land plots, offices and business centres and 'built-to-suit' service;
- market access, which seeks to assist customers with entering developing markets and includes integrated market access services and logistics solutions, managing distributorship relationships,

multi-market aggregation, sourcing and procurement, emergency relief and kitting, marketing and promotion services and supply chain 'control tower' services; and

The acquisitions of syncreon, Imperial Logistics and Unifeeder, among others, have enabled the Group to combine several regional logistics businesses with large client bases and operational asset bases to its existing logistics capacities and create a global multi-modal offering for the Group's customers. The key acquisitions are described below.

syncreon is a U.S. based global logistics provider that specialises in the design and operation of complex supply chain solutions for the high-growth automotive and technology businesses. syncreon provides specialised value-added warehousing and distribution solutions through a variety of manufacturing, export packaging, transportation management, reverse/repair and fulfilment services. syncreon has a global presence across 91 sites in 19 countries and primarily services a diversified portfolio of multinational companies. It focuses on two key segments: (i) large technology customers, to enable e-commerce and omni-channel fulfilment and aftermarket services; and (ii) automotive companies for reception of materials, warehousing, inventory management, kitting/sequencing for line feeding and export packaging. This is complemented by a growing presence serving customers in consumer goods, healthcare and industrial markets. syncreon has longstanding partnerships with customers (with relationships averaging 18 years) and high contracts renewal rates.

Imperial Logistics is an integrated logistics and market access solutions provider with a presence across 25 countries, including a significant footprint in the African market. Imperial Logistics provides two key solutions, market access and integrated logistics. Market access offers cargo owners faster access to end-consumers through complex route-to-market solutions, while integrated logistics delivers efficient end-to-end supply chain solutions including lead logistics, contract logistics, road freight and air and ocean freight management. Imperial Logistics' business has been built on long-standing partnerships with beneficial cargo owners with key relationships averaging more than 15 years, in addition to serving as a trusted partner to many multinational clients, principals, and customers.

Established in 2002 by H.J. Park and headquartered in South Korea, UNICO has a global footprint of 25 subsidiaries in 20 countries and is one of the largest independent NVOCC (Non-Vessel Operating Common Carrier) in South Korea. UNICO is a multimodal transport specialist in the transcontinental rail freight market between East-Asia and Central-Asia and Russia, in particular on the strategically important Trans-Siberian Railway and Trans China Railway.

The acquisition furthered the Group's global strategy to grow as a smart supply chain solutions provider and provides a platform to drive synergies between UNICO and the Group's operations in the Asia Pacific and European regions. In addition, UNICO's expertise in handling automotive logistics is aligned with the Group's strategic focus on this sector.

#### Parks and Economic Zones

The following table provides the sizes of the Group's free zones.

Status	<b>Economic Zones</b>	Country	Size (Ha)
Operational	Jebel Ali Free Zone	UAE	5,700
-	National Industries Park	UAE	2,100
	Caucedo Logistics Center	Dominican Republic	120
	London Gateway	United Kingdom	90
	Djibouti Free Zone	Djibouti	31
	Mumbai Free Trade Warehousing Zone	India	35
	Berbera Economic Zone	Somaliland	52
	South Carolina Gateway	USA	535
	Posoria Economic Zone	Ecuador	108
	Kigali Logistics Park	Rwanda	20
Under Development	Chennai Free Trade Zone	India	50
1	Cochin Free Trade Zone	India	5
	Jeddah Logistics Park	Saudi Arabia	35
	Sokhna Economic Zone	Egypt	35
	Dakar Economic Zone	Senegal	600

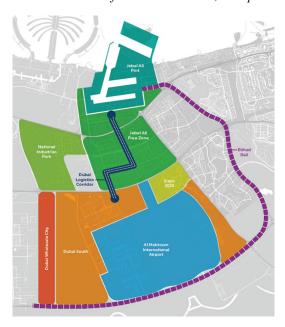
Through completion of the EZW Acquisition, on 16 March 2015, the Company acquired the EZW Group from PFZW which resulted in the formation of the leading integrated port and free zone in the Middle East region. The EZW Acquisition allowed the Group to enhance its port and logistics offering to its customers in Dubai by strengthening the integration between the Company's flagship Jebel Ali port in Dubai and EZW's primary business unit, JAFZ, and optimising investment levels in both locations. The EZW Acquisition also protected the Jebel Ali port against the risk of potential third-party ownership of JAFZ, as well as continued the Group's track record of investment in Dubai, as a regional hub, to strengthen its leadership in the high-growth Middle East region.

Upon completing the EZW Acquisition, the Group became a provider of industrial and logistics infrastructure. Over the years this has evolved into the Group's parks and economic zones business. The Group's parks and economic zones business aims to own, develop and operate a network of industrial, logistics parks & special economic zones in strategic locations globally. This provides the Group with a differentiated port/park development capability in its bid to expand its network. This also allows the Group to aim to deliver an integrated logistics solution to its customers, bringing it closer to major stakeholders and end users. Further, it creates production and distribution platforms which can contribute in generating additional volume via the Group's terminals.

#### JAFZ

• <u>Overview</u>: JAFZ was established as a free zone on 5 March 2006 pursuant to Law No. 9 of 1992 of the Emirate of Dubai, with a mandate to realise the maximum commercial value from operational and commercial activities within the Free Zone (with JAFZA retaining the regulatory function in relation to the Free Zone).

The Free Zone is one of the largest operating free zones in the GCC and offers a number of incentives to foreign companies to establish operations in the Free Zone including, *inter alia*, 100 per cent. foreign ownership of establishments organised in the Free Zone and zero corporate and income tax rates for a minimum period of fifty years from the date of commencement of business by a company in the Free Zone. The Free Zone consists of an area adjoining the main road running through the Emirate of Dubai (Sheikh Zayed Road). The Free Zone is connected to a dedicated logistics corridor (the Dubai (Sea-Air) Logistics Corridor) connecting the Jebel Ali port, the Free Zone and the Al Maktoum International Airport for streamlined and efficient movement of cargo. The image below illustrates the area comprising JAFZ and its juxtaposition to the Jebel Ali port, Sheikh Zayed Road and the Al Maktoum International Airport (see also "*Description of DP World – Ports and Terminals Business – Portfolio – Middle East, Europe and Africa Region – UAE*").



#### Business activities

Since its establishment, JAFZ, as the legal entity that can grant leases to customers in the Free Zone under Dubai law, has focused on realising the maximum commercial value from operational and commercial activities in the Free Zone. As at and for the six months ended 30 June 2023:

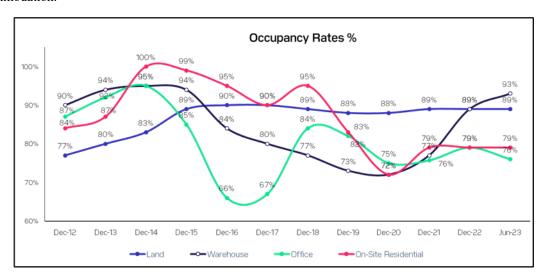
- the Free Zone comprised approximately 57 square kilometres and hosted over 9,700 companies and over 100 "Fortune 500" companies;
- 87 per cent. of JAFZ's total revenue in the Free Zone was derived from leasing activities, 6 per cent. from commercial services and 6 per cent. from administration services; and
- approximately 89 per cent. of land, 93 per cent. of warehouses, 76 per cent. of low-, mid- and high-rise offices and 79 per cent. of onsite residential accommodation were occupied.

JAFZ's business activities in the Free Zone comprise leasing activities, commercial services and administration services (each as described further below).

#### Leasing activities

Companies operating within the Free Zone are able to lease undeveloped parcels of land and develop such sites for their own use. In addition, JAFZ has developed its own warehouses, offices and onsite residential accommodation which are leased to third parties. JAFZ's leasing activities therefore include the provision and renewal of leases in relation to the land, warehouses, offices and onsite residential accommodation.

The following table provides occupancy rates for JAFZ's land, warehouses, offices and onsite residential accommodation.



#### Commercial services:

In order to operate in the Free Zone, a prospective tenant requires a license issued by JAFZ on behalf of JAFZA. Commercial services provided by JAFZ include the registration of companies and granting trading licenses (both general and specific), industrial licenses, logistics licenses, service licenses and national industrial licenses, as appropriate.

#### Administration services:

Administration services provided by JAFZ to companies operating in the Free Zone include assisting tenants in the Free Zone in interfacing with various government authorities, ministries and departments of the UAE government including, inter alia, immigration and other visa services (such as assisting tenants with regularisation of work visas or work permits), assistance in obtaining health cards and driving licenses.

#### Other parks and economic zones business operations

The Group also has a free zone next to its London Gateway port. The free zone began operation in 2013 and comprises approximately 859,000 square metres. In addition, the Group has entered into a number of other agreements and concessions to expand its parks and economic zones operations. For instance, the first phase of the Group's operations in Berbera (Somaliland) includes the development of a greenfield free zone to complement the growth of the Port of Berbera and create a regional trading hub. The Group has several other projections planned in the near to medium term which may require significant capital expenditure outlays, although none of these are planned to be comparable in size to JAFZ. See "Management's Discussion and Analysis of Financial Condition and Results of Operations – Liquidity and Capital Resources – Capital expenditures".

#### **Marine Business**

The marine and logistics services division aims to complement the Group's global trade services by: (i) providing marine solutions through a wide portfolio of specialist vessels, river barging, chartering and port services; and (ii) delivering end-to-end integrated solutions to its customers across the value chain.

The Group typically uses relatively smaller vessels to link a great number of outports with global hubs such as Jebel Ali, where cargo can connect onto large trans-ocean container ships. Short-sea solutions complement the offering by supplying inter-regional short-sea connectivity. The Group's Unifeeder platform further strengthen the capabilities of the Group's main ports in Jebel Ali and India, Africa and Europe as key hubs of the world's trade as shippers and consignees worldwide can ship goods, via the most important the Group's ports, to final destinations across the Middle East, South Asia, Europe and Africa using the Group's integrated land and marine logistics network.

After the Group's acquisition of Topaz Energy and Marine in 2019, Topaz Energy and Marine and P&O Maritime combined into P&O Maritime Logistics. The Group's ownership of these entities furthers the Group's business by providing offshore oil and gas support, Antarctic logistics, bulk commodity river barging, harbour marine services and chartering to a diverse range of government and industrial customers in Australia, Argentina, Equatorial Guinea, Ireland, Mozambique, Paraguay, Spain, the UAE and the United Kingdom.

A significant majority of the revenue of P&O Maritime Services is derived from contracts with its major clients, including Australian Antarctic Division, Glencore, the Group's UAE region operations, EGLNG, Centre for Environment, Fisheries and Aquaculture Science United Kingdom, Marine Institute Ireland, Siderar and Noble.

The Group's maritime and logistics services division was further complemented by the acquisition of Reyser, a Spanish maritime services operator in 2017 and the acquisitions of Drydocks World LLC ("**Drydocks**"), Cosmos Agencia Marítima (Peru) (a fully integrated logistics provider) and Unifeeder (an integrated logistics company providing feeder and short-sea network in Europe) in 2018. Further, in 2019, the Group acquired Topaz, a marine logistics and solution provider.

#### **Digital Solutions Business**

Aim to provide improved transparency and reduce inefficiencies in the supply chain.

The Group's digital suite of tech services and products, which it calls Cargoes+, aims to provide improved transparency and to reduce inefficiency in the supply chain. Services and products include Cargoes Flow, an enterprise multi-vendor tracking tool for intermodal shipments that benefits large cargo owners who work with multiple logistics vendors at the same time. Cargoes Flow provides supply chain visibility helping to mitigate delays and monetary risks. Cargoes Runner is also included in the Group's services and helps small and medium sized freight forwarders to mitigate technology barriers and manage back-office operations.

The Group's Cargoes and Searates platforms enable beneficial cargo owners to find the best routes and freight charges for global shipping, along with secure payment and advanced container tracking. The Group also operates the Digital Freight Alliance for freight forwarders, sharing web-based tools to help promote its service offer to customers across the world.

The Group has also developed World Logistics Passport, a unique loyalty programme and initiative designed to facilitate the flow of global trade, unlock market access and provide economic efficiencies to members. As a result, new trade opportunities for business across Africa, Asia, and Central and South America are created.

#### **Security and Business Resilience**

The Group is committed to improving the safety and security of its people along with its other assets and cargo, and the Group's security strategy is based on investing in security management systems that comply with global standards. The Company's board of directors (the "Board") and the management of the Group are committed to creating a secure environment throughout the Group and regularly monitor the implementation of its safety and security strategy which includes employee awareness, training, regular audits and management objectives in relation to the security of its people and operations. The Group has implemented specific review processes, policies, guidance documents and operational procedures in this regard. The Group has also established a security audit program which covers its entire portfolio.

Further, the Group regularly undertakes benchmarking exercises to test its security preparedness against global standards and industry best practice. The Group underpins its strategic security objectives by embracing and investing in the independently audited supply chain security management ISO 28000:2007 standard across its portfolio. As at 30 June 2023, 30 of the Group's terminals, including Group Security, were ISO 28000 certified and the Group aims to have all its terminals certified in a phased manner. The Group is a member of the EU Customs Security Program-Authorised Economic Operator initiative (AEO) and the U.S. government Customs-Trade Partnership Against Terrorism (C-TPAT). The Group also collaborates with the U.S. Department of Energy in respect of the Megaports initiative by assisting with the development of technical tool packs. In addition, the Group was the first international port operator to be invited as a member of, and is an active participant in, the U.S. Container Security Initiative (CSI), which places U.S. customs officers at sensitive terminals around the world. With the Group business increasing in logistics, we have adopted TAPA as a compliance standard and apply the security level standard based on the risk profile and customer requirements.

#### Health, Safety and Environment

The Group considers health, safety and environment ("HSE") to be of fundamental importance in every aspect of its global operations. The Group understands and takes very seriously the HSE responsibilities that it has to employees, customers, contractors, visitors, government agencies and communities. From 2019, the Group implemented a five-year strategic HSE plan as well as a robust annual HSE plan and targets. The Group's new five-year plan will be released in September of 2023 committing its strategy objectives from 2024-2028.

The Group has dedicated HSE resources throughout the world that provide advice to management in exercising the Group's corporate obligations in this critical area. Management and workers are guided by the Group's corporate HSE policy, which has been authorised by the Chief Executive Officer. The Group requires each business unit to comply with all relevant HSE laws and regulations of the local, federal and international jurisdictions in which it operates. Where there are differences in requirements between local legislation and Group standards, operating entities comply with the more stringent requirement to ensure the highest HSE standards are maintained. The Group's Global HSE management system and digital application used across the business received an ISO certification from Lloyds of 14001 for the environment & 45001 for safety in August of 2023.

The Group is fully committed to robust environmental management in its terminals and development projects while playing a proactive role in tackling the challenges of climate change through initiatives such as reduction in resource consumption and continual improvement in energy efficiency. The Group has invested heavily in lower-carbon plant and equipment and is embracing renewable energy technologies in its terminals. The Group has made a remarkable Carbon Disclosure Project ("CDP") score improvement since it started reporting in 2012 (for a total of 41 operating entities) to a "leadership" A- score in 2021 (for a total of 141 operating entities). This achievement places the Groupin the top 12 per cent. of leading companies in its sector for exceptional climate reporting. In addition, the Group received two awards at the 2022 Dubai Award for Sustainable Transport (DAST) in recognition of its latest sustainable mobility initiatives, the Electrical Terminal Truck under the Environmental Protection category, and the Real-Time Locating System (RTLS) under the Mobility Management category). The Group also signed up to the

Copenhagen Communiqué on climate change and was a contributing stakeholder in the World Economic Forum's Decarbonisation of the Supply Chain project.

In 2021, the Group committed to the SBTi (Science Based Targets Initiative) for near term and net zero carbon emission targets.

In early 2023, the Group completed a climate change asset resiliency review with its consultants Guidehouse and Jupiter for all ports and terminal operating entities. The review indicates a minimal risk until 2050 with some risk areas identified between 2050-2100.

In 2022, the Group has achieved a 19 per cent. reduction in carbon dioxide emissions intensity per modified TEU compared to the Group's 2013 baseline (the Group modifies its TEU to calculate emissions by including non-containerised emissions in its calculations). In 2022, the Group was able to reduce approximately 115,024 tonnes of carbon dioxide equivalent emissions through its promotion of renewable energy sources and investment in low-carbon fuels such as liquefied natural gas and compressed natural gas. In 2023, UAE Region completed the I-REC (International Renewable Energy Certificates) purchase from DEWA for Jebel Ali Ports and terminals. The impact is over 18 per cent. reduction in absolute GHG emission across all P&T division. In 2022, the DP World Board approved incremental spending in the amount of 500 million dollars on carbon reduction initiatives up to 2027.

The Board receives a safety and environment report at each Board meeting to monitor the Group's performance against key performance metrics. In addition, in 2019, the Group constituted a Global Environments and Safety Executive Committee, which includes senior executives of the Group, to drive the Group's HSE vision. This committee has in place a formal charter of roles and responsibilities. The Company's management also plays a role in leading by example by actively promoting safety onsite to create a safer working environment.

#### Sustainable Finance Framework

From time to time and pursuant to the Programme, the Company may issue Certificates ("ESG Certificates") whose net proceeds (or an amount equal thereto) may be used to fund or refinance, in whole or in part, a portfolio of eligible projects ("Eligible Projects") within eligible categories ("Eligible Categories"), as set out in the Company's Sustainable Finance Framework (the "Sustainable Finance Framework").

The net proceeds of any ESG Certificates (or an amount equal thereto) will be applied towards existing Eligible Projects within the Eligible Categories. For the avoidance of doubt, finance provided to any business or project that is not eligible under the criteria set out in the Sustainable Finance Framework will not be considered as the use of proceeds of a ESG Certificate issued under this framework.

The Company has broadly defined the Eligible Categories in accordance with the "Green/Social/Sustainability Bond Principles" promulgated by the International Capital Market Association. The Eligible Categories pertain to the following categories:

- clean transportation;
- green buildings;
- energy efficiency;
- renewable energy; and
- socio-economic advancement and empowerment.

Any proceeds from ESG Certificates that are unallocated may be temporarily used to repay debt, placed on short-term deposit with approved counterparties, or other similar products in line with the Company's general liquidity guidelines, until allocation to Eligible Projects.

The Company expects to publish an allocation report and an impact report on an annual basis in respect of its Eligible Projects portfolio in line with prevailing environmental, social and corporate governance ("ESG") bond standards and as described in the Sustainable Finance Framework.

The Company has appointed ISS Corporate Solutions to provide an external review of the Company's Sustainable Finance Framework (the "Second Party Opinion").

The Sustainable Finance Framework and the Second Party Opinion are accessible through the Company's website. Any information on, or accessible through, the Company's website and the information in such opinion, report or certification is not, nor shall it be deemed to be, incorporated in and/or form part of this Base Prospectus.

# **Information Technology and Operating Systems**

The Group's information technology ("IT") strategy is designed in such a way that empowers terminal global business unit IT teams to meet the Group's requirements. The Group's IT provides centralised IT services (such as hosting e-mail, security solutions, security monitoring and SharePoint services) to varying degrees at a regional level as well as central solutions like finance at the corporate level. The Group's central IT department plays a vital role in strategic planning, governance and standardisation of IT across the Group's portfolio and in the case of new terminal business unit operations, provides guidance, consultations and reviews. The Group's IT is not involved in the day-to-day IT operations of the business units. The Group's IT believes that this strategy reduces the risk of central failure as any failure within one of the Group's business units affects only that business unit rather than the entire Group. The Group also believes that this strategy provides its local IT teams with the flexibility to design IT solutions that best fit the needs of a particular terminal business unit. When designing such solutions, the Group encourages its local IT teams to use a central solution or a solution within the Group that matches its unique business processes or to purchase readily available off-the-shelf software wherever possible.

Each of the Group's terminal business units, based on the nature of that terminal's business, is configured to keep its systems operational, including with respect to business processes and procedures, under abnormal conditions. Although IT systems are essential to the functioning of the Group's terminal business units, proper backup procedures have been devised to support their operations in case of a rare, unexpected system downtime. The Group has defined IT component topologies and recovery time objectives/recovery point objectives for each business process, which prescribe the appropriate level of IT infrastructure, depending on the importance of the relevant business process. For instance, a business process such as container movement operations at a large terminal categorised as "mission critical" would be allocated an IT infrastructure consisting of a clustered server environment with significant resilience, extensive focus on backup and IT disaster recovery plans. This IT infrastructure design would aim to provide 99.99 per cent. availability.

The Group's IT has developed the cybersecurity framework based on defense-in-depth architecture and defined must-have security controls to be implemented across business units globally. Successful completion of this program significantly elevated the Group's cybersecurity maturity level. Periodic health-check reviews are conducted by the Group's IT to verify effectiveness and adequate configuration of the implemented security solutions. Additionally, key performance indicators (KPI) are defined and monitored on periodic basis to measure performance across global business units, flag and help remediate critical issues.

# **Insurance**

The Group's operations are subject to normal hazards of operational and geographic risks, including accidents, fire and weather-related perils. Globally, the Group maintains various types of insurance policies to protect against the financial impact arising from unexpected events when the amount of the potential loss would be significant enough to prevent normal business operations. The Group may also, on occasion, purchase specific insurance for individual business units on an "as needs" basis. The purchase of these policies is coordinated by an internal insurance department, with applicable limits, coverage, scope and deductibles that the Group, with the advice of its insurance advisers, believes are reasonable and prudent after all means of controlling or preventing the risk have been considered. The Group does not fully insure against certain risks to the extent that such risks may not be fully insurable or related coverage is unavailable at what the Group considers to be appropriate price levels. See "Risk Factors – Risks Related to the Group – The Group may not maintain sufficient insurance coverage for the risks associated with the operation of its business".

#### **Legal Proceedings**

#### Djibouti proceedings

On 8 July 2014, the Group was notified that the Government of Djibouti had initiated arbitration proceedings before the LCIA against the Group, alleging fraud and illegal payments and seeking rescission of all contracts between the Group and Djibouti. On 20 February 2017, the LCIA dismissed all such claims in their entirety and ordered that Djibouti pay all of the Group's legal costs. Subsequently, on 8 November 2017, Djibouti adopted a new, retrospective law stating that Djibouti may renegotiate all agreements in the infrastructure sector which are contrary to the highest interests of the nation and, should any such renegotiations fail, that Djibouti may unilaterally terminate such agreements. On 22 February 2018, pursuant to a presidential decree, Djibouti seized physical control of DCT from the Group (although the Group only had a 33.34 per cent. effective ownership interest in DCT, it was treated as a subsidiary of the Group until 22 February 2018, since the Group was able to govern the financial and operating policies of DCT by virtue of an agreement with the other investor). As a result, the Group commenced arbitration proceedings before the LCIA to protect its rights or to secure damages and compensation for breach or expropriation. On 20 July 2018, a hearing took place before the LCIA at which the Group requested that the LCIA declare the actions of Djibouti unlawful and confirm the validity of the concession agreement. On 31 July 2018, the LCIA confirmed in an arbitral award that the 2006 concession agreement remained valid and binding notwithstanding the laws and decrees Djibouti had adopted. In a further arbitral award on 29 March 2019, the LCIA confirmed that Djibouti must pay to DCT an amount of: (i) U.S.\$88.0 million (plus compound interest at 3 per cent. per annum) for non-payment of royalties for traffic not transferred to DCT once it became operational; and (ii) U.S.\$385.7 million (plus simple interest at 3 per cent. per annum) for breach of exclusivity by developing container facilities at Doraleh Multipurpose Terminal, with further damages possible if Doraleh International Container Terminals is built by Djibouti. On 10 January 2020, the LCIA released an arbitration award demanding that the Group's full rights and benefits in DCT be restored and gave Djibouti until 10 March 2020 to comply with the award. Subsequently, this deadline was extended to 10 June 2020. Due to the coronavirus outbreak, the deadline was postponed until 10 December 2020. Djibouti rejected the concession agreement, following which the Group instructed its lawyers to affirm the concession agreement and apply for damages for the period the Group was excluded from the port (i.e., period starting from February 2018 to date). On 12 July 2021, the arbitration tribunal has ruled in favour of the Group. The arbitration proceeded to the second phase wherein on 20 January 2022 an interim damage claim for lost dividends and management fees (including interest) were raised amounting to U.S.\$164 million, owed to the Group. The Group will continue to pursue all legal means to defend its rights as a shareholder.

#### Other proceedings

Apart from the legal proceedings highlighted above, there are, and have been, no other governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which the Trustee or the Company is aware), which may have, or have had during the 12 months prior to the date of this Base Prospectus a significant effect on the Trustee's or the Group's financial position or profitability.

#### MANAGEMENT

#### **Board of Directors**

As at the date of this Base Prospectus, the Board is comprised of the nine members (each, a "Director") listed below.

Name	Age	Position(s)	Date of appointment to the Board <sup>(1)</sup>
H.E. Sultan Ahmed Bin Sulayem	68	Director, Group Chairman and Chief Executive Officer	30 May 2007
	66	Group Deputy Chief Executive Officer and Chief	
Yuvraj Narayan		Financial Officer	9 August 2006
Deepak Parekh <sup>(2)</sup>	78	Senior Director	22 March 2011
H.E. Sultan Bin Saeed Al	64		
Mansoori <sup>(2)</sup>		Director	5 August 2020
H.E. Mohamed Saif Al Suwaidi(2) .	54	Director	28 April 2016
Robert Woods <sup>(2)</sup>	76	Director	1 January 2014
Phumzile Langeni <sup>(2)</sup>	49	Director	1 June 2022
Sir Tim Clark <sup>(2)</sup>	73	Director	1 June 2022
Vijay Malhotra <sup>(2)</sup>	73	Director	1 June 2022

<sup>(1)</sup> In accordance with the Company's articles of association, all Directors offer themselves annually for re-appointment at the Company's annual general meeting.

Brief biographies of each of the Directors are set out below.

H.E. Sultan Ahmed Bin Sulayem became Chairman of the Company on 30 May 2007 and was appointed as the Group Chairman and Chief Executive Officer on 8 February 2016. He is a leading UAE and international businessman who spearheaded the rapid expansion of Dubai's infrastructure, including ports and free zones, contributing significantly to the growth trajectory of the UAE. H.E. Bin Sulayem was previously Chairman of Dubai World and in this role oversaw businesses in industries as diverse as real estate development, hospitality, tourism, retail, e-commerce, commodities, transportation and logistics. He previously served as Chairman of PFZW and remains as the representative of the Company's sole shareholder on the Board. Highlights of his career, spanning three decades, comprise the Company's international expansion, including the U.S.\$6.85 billion acquisition of P&O, establishing and leading Nakheel P.J.S.C. (a real estate and tourism property development firm that created many iconic Dubai projects including The Palm, the world's largest man-made islands), establishing and leading Istithmar World P.J.S.C. (a major global private equity investment house) and pioneering the Dubai Multi Commodities Centre. As at the date of this Base Prospectus, H.E. Bin Sulayem is a member of the Dubai Executive Council, a member of the UAE Federal Tax Authority Board, a member of the Dubai Free Zones Council, the chairman of Ports, Customs and Free Zone Corporation (PCFC), board member of Nakheel PJSC and the non-executive chairman of Virgin Hyperloop One. He holds a Bachelor of Science in Economics from Temple University, United States of America. In 2022, he was named as the MENA region's first HeForShe Champion by UN Women. A citizen of the UAE, he is 67 years old.

**Deepak Parekh** was appointed as an Independent Non-Executive Director of the Company on 22 March 2011 and was appointed as Senior Independent Non-Executive Director on 1 July 2015. He has been a member of numerous Indian government appointed advisory committees and task forces on matters ranging from infrastructure reform to capital markets and financial services. In 2006, he was awarded the Padma Bhushan. His other awards include 'Bundesverdienstkreuz' (Germany's Cross of the Order of Merit, one of the highest distinctions of the Federal Republic of Germany) in 2014 and "Knight in the Order of the Legion of Honour" (one of the highest distinctions of the French Republic) in 2010. He was the first international recipient of the Outstanding Achievement Award from the Institute of Chartered Accountants in England and Wales in 2010. As at the date of this Base Prospectus, Mr. Parekh is the non-executive chairman of HDFC Ltd and its group companies, as well as the non-executive chairman of Siemens India and a director of National Investment and Infrastructure Fund and Fairfax India Holdings Corporation. A citizen of the Republic of India, he is 78 years old.

**Robert Woods** was appointed as an Independent Non-Executive Director of the Company on 1 January 2014. He was formerly the chief executive of P&O and a non-executive director of Cathay Pacific, Tilbury Container Services Limited and John Swire & Sons. In 2012, he was appointed President of the Chartered Institute of Shipbrokers. He is an Honorary Captain of the Royal Naval Reserve. As at the date of this Base

<sup>(2)</sup> Denotes an Independent Non-Executive Director.

Prospectus, Mr. Woods is a director at the Chamber of Shipping of the U.K., the Greenham Common Trust and St. George's House Trust (Windsor Castle) and the chairman of the Navy League and the Sea Cadet Association. A British citizen, he is 76 years old.

Mohamed Saif Ghanem Saif Al Suwaidi was appointed as an Independent Non-Executive Director of the Company on 28 April 2016. As at the date of this Base Prospectus, Mr. Al Suwaidi is the director general of Abu Dhabi Fund for Development, the chairman of Al Ain Farms for Livestock Production and the vice chairman of Arab Bank for Investment and Foreign Trade. He also serves as a board member of First Abu Dhabi Bank PJSC, Raysut Cement (SAOG), UAE Red Crescent, Centre of Food Security of Abu Dhabi, Al Jazira Sport & Cultural Club and Agthia Group. He holds a Bachelor of Science in Business Administration from California Baptist University. A citizen of the UAE, he is 54 years old.

H.E. Sultan Bin Saeed Al Mansoori was appointed as an Independent Non-Executive Director of the Company on 5 August 2020. H.E. Al Mansoori was the Minister of Economy in the UAE from 2008 to 2020. Prior to his position as the Minister of Economy, he was the Minister of Government Sector Development in the UAE during the period of 2006-2008 and the Minister of Transport and Communications in the UAE during the period of 2004-2006. H.E. Al Mansoori was the chairman of the General Civil Aviation Authority, the chairman of the Securities and Commodities Authority, the chairman of the Insurance Authority and the chairman of the Emirates Authority for Standardization and Metrology. H.E. Al Mansoori holds a bachelor's degree in Industrial Engineering and Management Systems from Arizona State University (United States) and a Diploma in Computer System Analysis from the Institute of Computer Technology in Los Angeles, California (United States). As at the date of this Base Prospectus, he is a board member of Investment Corporation of Dubai, a board member of Emaar, a board member of Commercial Bank of Dubai and the chair of Emirati Human Resources Development Council. A citizen of the UAE, he is 64 years old.

Yuvraj Narayan has served as Group Chief Financial Officer since 2005 and as a Director of the Company since 9 August 2006. His role expanded in 2020 to Group Chief Financial, Strategy and Business Officer in February 2020 and then to Group Deputy Chief Executive Officer and Chief Financial Officer in November 2021. He joined DP World FZE in 2004. He previously served as a non-executive director of Istithmar World P.J.S.C. and as ANZ Group's head of corporate and project finance for South Asia before becoming the chief financial officer of Salalah Port Services in Oman. He was also formerly a non-executive director of IDFC Securities Limited. As at the date of this Base Prospectus, Mr. Narayan continues to hold a number of external executive directorships and is a qualified Chartered Accountant. He has a wealth of experience in the ports and international banking sectors. A citizen of the Republic of India, he is 66 years old.

*Phumzile Langeni* was appointed as an Independent Non-Executive Director of the Company on 1 June 2022. Mrs. Langeni, a stockbroker by training, is the co-founder and executive chairman of Afropulse Group Proprietary Limited. She serves as the non-executive chairman of Imperial Logistics, Delta Property Fund and Metrofile Limited. She is also the non-executive director of Nedbank Group Limited and Nedbank Limited. Mrs. Langeni also serves as President Ramaphosa's Special Investment Envoys. In 2021, she was appointed Deputy Chairman of the Presidential Advisory Council on Investment (PACI), which is chaired by President Ramaphosa. She has a BCom from the University of KwaZulu-Natal, a BCom (Honours) from Unisa and an MCom from the University of Pretoria. A citizen of South Africa, she is 49 years old.

Sir Tim Clark was appointed as an Independent Non-Executive Director of the Company on 1 June 2022. Sir Clark was the managing director of Sri Lankan Airlines until 2008 and has been in the civil aviation business for his whole professional career, having joined British Caledonian in 1972. In the 2014 Queen's New Year's Honours list, he was invested as a Knight of the Most Excellent Order of the British Empire (KBE) for services to British prosperity and to the aviation industry. In November 2009, Sir Clark was conferred an "Officier de la Legion d'Honneur" by the French Government for services to transport and aviation and he also holds the 2009 Gold Award from the Royal Aeronautical Society for his contribution to civil aerospace. At the 2011 Airline Business and Flightglobal Achievement Awards, he was recognised as "Leader of the year" and, in 2013, he received the Centre for Aviation (CAPA) Legends Award and was inducted into the CAPA Hall of Fame. As at the date of this Base Prospectus, Sir Clark is the president of Emirates Airlines and the chairman of the Emirates Airline Foundation. A British citizen, he is 73 years old

*Vijay Malhotra* was appointed as an Independent Non-Executive Director of the Company on 1 June 2022. Mr. Malhotra has served as the executive chairman and chief executive officer of KPMG Lower Gulf until

2016 and as its chairman until 2019. During his tenure at KMPG as the executive chairman, Mr. Malhotra also served as the chairman for KPMG – Middle East and South Asia, the executive chairman for KPMG India, a board member of KPMG Europe Middle East Africa and as a member of the KMPG International Human Resources Executive Committee, among other leadership roles. A Fellow of the Institute of Chartered Accountants in England and Wales, Mr. Malhotra was named as one of the top 10 Indian Executives in the Arab World by Forbes in 2017. As at the date of this Base Prospectus, Mr. Malhotra is a member of the Board of Governors of Indian Business and Professional Council (IBPC) in Dubai and a member of the executive committee and audit and risk committee of Jashanmal Group. A citizen of the Republic of India, he is 73 years old.

For information related to the compensation of the Directors see "Management - Compensation".

The business address for each of the Directors is c/o DP World Limited, P.O. Box 17000, Dubai, UAE.

His Excellency Sultan Ahmed Bin Sulayem is a representative of PFZW (being the Company's sole shareholder) on the Board, which may give rise to potential conflicts of interest with their duties to the Company (see "Risk Factors – Risks Related to the Group – The Company's ultimate shareholder, Dubai World, and the Government have the ability to exert significant influence over the Group and their interests may conflict with the interests of the Group or the Certificateholders").

Except as stated above, there are no actual or potential conflicts of interest as at the date of this Base Prospectus between the duties owed by the Directors to the Company and their private interests or other duties.

# **Senior Management**

In addition to the executive management appointed to the Board (being the Group Chief Executive Officer and the Group Deputy Chief Executive Officer and Chief Financial Officer), the day-to-day management of the Company's business is led by its senior management who, together with the Group Chief Executive Officer and the Group Deputy Chief Executive Officer and Chief Financial Officer, comprise the Company's "Executive Committee".

Name	Position(s)
H.E. Sultan Ahmed Bin Sulayem <sup>(1)</sup>	Group Chairman and Chief Executive Officer
Yuvraj Narayan <sup>(1)</sup>	Group Deputy Chief Executive Officer and Chief Financial Officer
Mohammed Al Muallem	Executive Vice President – International Projects
Rashid Abdulla	Chief Executive Officer and Managing Director – Europe
Tiemen Meester	Chief Operating Officer – International Ports and Terminals

<sup>(1)</sup> Please refer to "Management – Board of Directors" for biographical details.

Brief biographies of each of the Company's Executive Committee (other than H.E. Sultan Ahmed Bin Sulayem and Yuvraj Narayan, whose biographies are set out above) are set out below.

Mohammed Al Muallem is Executive Vice President – International Projects. Mr. Al Muallem began his current position when DPI was rebranded to "DP World" in 2005. Prior to this, he joined Port Rashid (Dubai) in 1983 as a trainee and progressed through various positions including planning engineer and assistant port engineer manager. In 1991, he was appointed as a senior technical manager when DPA was created. Mr. Al Muallem performed a variety of roles at the DPA including deputy technical director, technical director, chief technical director and executive director – technical and technology. He was subsequently appointed as the chairman of the Executive Merging Team of the DPA and the executive coordinator for the Terminal 2 development at Jebel Ali Port. Mr. Al Muallem holds a Bachelor of Science in Industrial Engineering from the University of Portland and has completed extensive training in the U.K. at the University of Manchester, Cranfield College and British Airways.

Rashid Abdulla is Chief Executive Officer and Managing Director – Europe. He was previously the Senior Vice President and Managing Director – Asia Pacific, prior to which he was the Senior Vice President Global Operations at the Company's head office. He joined the Group as a graduate trainee in 1995 and rose rapidly through the ranks. His first international assignment was in 2004, working as Manager – Container Terminal at DP World Constanta (Romania). Upon his return to Dubai in 2007, he was promoted to Director of Jebel Ali's Terminal 2 and subsequently was appointed as Director of Container Terminal 1. Mr. Abdulla holds a Bachelor of Arts in Geography from UAE University and a diploma in Maritime and Port Management from National University of Singapore.

Tiemen Meester is Group Chief Operating Officer – International Ports and Terminals. He was previously the Chief Executive Officer – Americas Region. Prior to joining the Group, Mr. Meester has held several business positions at Maersk and APM Terminals, including the positions of senior vice president of business implementation of APM Terminals at Maersk (where he was a member of the APM Terminals' management board and was responsible for new businesses including greenfield, brownfield and mergers and acquisitions) and vice president and head of human resources at APM Terminals (where he was responsible for a wide range of global human resource function activities including performance and talent management). He has also previously held a number of positions at Salalah Port (Oman) (including as a member of the board of directors, the chief executive officer, the chief commercial officer and as a vice president). Mr. Meester graduated from Maritime Institute "De Ruyter", Vlissingen in The Netherlands as a Merchant Naval Officer and Civil Engineer. He has also attended several executive development courses at Columbia University, Cornell University, International Institute for Management Development and Harvard Business School.

Each of the Executive Committee members can be contacted at the Group's registered office at c/o DP World Limited, P.O. Box 17000, Dubai, UAE.

There are no actual or potential conflicts of interest between the duties owed by the Executive Committee members to the Company and their private interests or other duties.

#### Compensation

The Chairman (H.E. Sultan Ahmed Bin Sulayem) was not remunerated by the Company. The remuneration of the Independent Non-Executive Directors is a matter for the Chairman and executive members of the Board. For the year ended 31 December 2022, the Independent Non-Executive Directors received a fee which included remuneration for their services in being a member of, or chairing, a Board committee (see "Management – Corporate Governance").

The Directors, other than the Group Chief Executive Officer and the Group Deputy Chief Executive Officer and Chief Financial Officer, are not under service contracts with the Group with respect to their roles as Directors, and the Group does not have contractual obligations to provide benefits to the Directors upon termination of their directorships.

The Executive Directors' remuneration structure follows the market practice in the UAE and all payments are made tax free reflecting the UAE's status.

# Short-Term Bonus and Long-Term Incentive Plans

The Company has adopted a short-term and a long-term incentive plan for its Executive Directors and management. The performance delivery plan for the 2022 financial year (award to be paid in 2023) and 2021 financial year (award paid in 2022) is worth a maximum of 150 per cent. of annual base salary. It is made up of two components: (i) a financial component worth 70 per cent. of the overall award value; and (ii) a personal component worth 30 per cent. of the overall award value.

The financial component is based on performance assessed against a budgeted profit after tax measure. Payout on the financial component is triggered if the Company achieves 95 per cent. of its target. Maximum payout on the financial component will occur if the Company achieves 105 per cent. of its target. The payout for performance between the 95 per cent. and 105 per cent. of target is on a straight-line basis. The objectives are particular to each individual role and can include financial based objectives and more qualitative ones.

The Company's long-term incentive plan is based on a three-year performance cycle and is a cash based plan. For the 2020-2022 (award to be paid in 2023) and 2021-2023 (award to be paid in 2024) performance cycles, the long-term incentive plan is based on the performance over three years and will be assessed against two budgeted measures, with 70 per cent. of the award linked to a return on capital employed measure (return on capital employed is EBIT (earnings before interest and tax) before SDIs as a percentage of total assets less current liabilities) and 30 per cent. linked to an earnings per share measure. Each of these performance cycles is worth a maximum of 125 per cent. of average annual base salary for the Executive Directors and a maximum of 100 per cent. of average annual base salary for the other senior managers.

#### **Corporate Governance**

For the year ended 31 December 2022, the Company complied with the regulatory obligations of the Markets Law and the various rules made by the DFSA thereunder (together with the Markets Law, the "Nasdaq Dubai Rules"), other than paragraph 16 of Appendix 4 to the Nasdaq Dubai Rules in that the positions of Chairman and Chief Executive Officer were held by the same person.

As at the date of this Base Prospectus, the Board is comprised of nine members, consisting of two Executive Directors and seven Non-Executive Directors. Of these, Deepak Parekh, H.E. Sultan Bin Saeed Al Mansoori, H.E. Mohamed Saif Al Suwaidi, Robert Woods, Phumzile Langeni, Sir Tim Clark and Vijay Malhotra are independent.

The Chairman, in conjunction with the Senior Independent Director, is responsible for leadership and effective management of the Board in all aspects of its role and its governance. The Chairman chairs the Board meetings ensuring, with the support of the Senior Independent Director, that the agendas are forward looking and that relevant business is brought to the Board for consideration in accordance with the schedule of matters reserved to the Board and that each Director has the opportunity to consider the matters brought to the meeting and to contribute accordingly. The Group Chief Executive Officer, as leader of the Group's executive team, retains responsibility for the leadership and day-to-day management of the Group and the execution of its strategy as approved by the Board.

The Board's principal committees include the audit and risk committee (the "Audit and Risk Committee"), the disclosure panel (the "Disclosure Panel"), the governance and sustainability committee (the "Governance and Sustainability Committee") and the nominations and remuneration committee (the "Nominations and Remuneration Committee"), the group executive safety and environment committee (the "Group Executive Safety and Environment Committee"), the enterprise risk management committee (the "Enterprise Risk Management Committee"), the executive committee (the "Executive Committee"), the charity committee (the "Charity Committee"), the women's council (the "Women's Council"), the tender committee (the "Tender Committee"), the vendor selection committee (the "Vendor Selection Committee"), and the executive sustainability council (the "Executive Sustainability Council"), with formally delegated duties and responsibilities and written terms of references. From time to time, separate committees may be set up by the Board to consider specific issues when the need arises. The Executive Committee has primary responsibility for the day-to-day management of the Group's operations and strategic policy implementation (such policies being established and approved by the Board) (see further "Management – Senior Management").

#### Audit and Risk Committee

The Audit and Risk Committee assists the Board in discharging its responsibilities with regard to financial reporting and external and internal audits and controls. The ultimate responsibility for reviewing and approving the annual report and accounts and the half-yearly reports remains with the Board.

External and internal auditors are invited to attend the Audit and Risk Committee meetings, along with any other Director or member of staff considered necessary by the Audit and Risk Committee to complete its work. The Audit and Risk Committee meets with external auditors and internal auditors without Executive Directors or members of staff present at least once a year, and additionally as it considers appropriate.

The Audit and Risk Committee's remit includes the following:

- making recommendations to the Board on the appointment and remuneration of the external auditor
  and reviewing and monitoring the external auditors' performance, expertise, independence and
  objectivity along with the effectiveness of the audit process and its scope;
- reviewing and monitoring the integrity of the Group's financial statements and the significant reporting judgements contained in them;
- monitoring the appropriateness of accounting policies and practices;
- reviewing the adequacy and effectiveness of financial reporting and internal control policies and procedures and risk management systems;
- reviewing and monitoring the activities and effectiveness of the internal audit function;

- reviewing the effectiveness of the Group's whistleblowing policies; and
- monitoring risks and compliance procedures across the Group.

As at 30 June 2023, the Company's Audit and Risk Committee was composed of three members, all of whom are Independent Non-Executive Directors (namely Vijay Malhotra, Deepak Parekh and Mohamed Al Suwaidi). The Audit and Risk Committee is chaired by Vijay Malhotra whom the Board considers has appropriate financial expertise to fulfil this role.

The Audit and Risk Committee meets formally at least four times a year and otherwise as required.

#### Disclosure Panel

The Disclosure Panel Assists the Board in reviewing its disclosure obligations with regards to inside information and providing recommendations on announcements when required.

#### Governance and Sustainability Committee

The Governance and Sustainability Committee is responsible for making recommendations to the Board with regards to any adjustments that the Governance and Sustainability Committee considers necessary, ensuring that the Company's corporate governance structure complies with the applicable corporate governance principles and the best governance practices, to ensure that the Company implements the highest governance standards and setting, reviewing, approving and overseeing the Company's sustainability strategy and management of environmental, social and governance matters. The Governance and Sustainability Committee also conducts reviewing and approving the Company's sustainability policies, programmes, targets and performance, receiving reports on the progress and effectiveness of the Company's sustainability approach, initiatives and activities, and guiding sustainability reporting that prioritises the needs of stakeholders and aligns sustainability to business strategy to ensure meaningful disclosure and strong corporate reputation. Additionally, the Governance and Sustainability Committee reviews and approves the budget for the Company's sustainability activities.

As at 30 June 2023, the Company's Governance and Sustainability Committee was composed of three members, all of whom are Independent Non-Executive Directors (namely Mohamed Al Suwaidi, Sultan Bin Saeed Al Mansoori and Sir Tim Clark). The Governance and Sustainability is chaired by Mohamed Al Suwaidi.

The Governance and Sustainability Committee meets formally at least twice a year and otherwise as required.

### Nominations and Remuneration Committee

The Nominations and Remuneration Committee determines and agrees with the Board the framework and broad policy for the remuneration of the Group Chief Executive Officer and the Group Deputy Chief Executive Officer and Chief Financial Officer and other members of the Company's senior management. The Nominations and Remuneration Committee is also responsible for evaluating the balance of skills, knowledge, experience and diversity of the Board and, in particular, recommending individuals to be considered to fill vacancies, and preparing a description of the role and capabilities required for a particular appointment.

The policy of the committee is to review remuneration based on independent assessment and market practice. The remuneration of Independent Non-Executive Directors is a matter for the Chairman and executive members of the Board. No executive is involved in any decisions as to their own remuneration. The Nominations and Remuneration Committee:

- reviews and provides the Board with a recommendation for a suitable remuneration framework for the Company;
- monitors the level and structure of remuneration for the Company's senior management and recommends adjustments where appropriate;
- keeps under review its own performance, constitution and terms of reference; and

• considers other matters as referred to it by the Board.

As at 30 June 2023, the Company's Nominations and Remuneration Committee was composed of three members, all of whom are Independent Non-Executive Directors (namely Deepak Parekh, Mohamed Al Suwaidi and Phumzile Langeni). The Nominations and Remuneration Committee is chaired by Deepak Parekh

The Nominations and Remuneration Committee meets formally at least twice a year and otherwise as required.

# **Group Executive Safety and Environment Committee**

The Group Executive Safety and Environment Committee ensures the accountability, effectiveness and continual development of the Company's health, safety and environment programmes to ensure a culture of zero harm. This committee ensures the continual development of the Group's health, safety and environment programmes, including climate change related initiatives and activities.

#### **Enterprise Risk Management Committee**

The Enterprise Risk Management Committee assists the Board in fulfilling its oversight responsibilities in relation to the principal risks faced by the Group.

#### **Executive Committee**

The Executive Committee is primarily responsible for the day-to-day management of the Group's operations and strategic policy implementation, such policies being established and approved by the Board.

#### **Charity Committee**

The Group also has a Charity Committee which is responsible for reviewing and approving all requests and proposals for charitable partnerships. The Charity Committee also oversees the process the Company's charitable donations and partnerships. In addition, the Charity Committee supports the review of charitable partnerships of subsidiaries and business units when requested by the Regional CEO or CEO of business units.

#### Women's Council

The Women's Council oversees the implementation of the Group's women empowerment vision and strategy to drive gender equality across all aspects of the Group's portfolio.

# **Tender Committee**

The Tender Committee is primarily responsible for reviewing and endorsing tender award recommendations.

# **Vendor Selection Committee**

The Vendor Selection Committee is primarily responsible for reviewing and endorsing the vendor selection process.

#### **Executive Sustainability Council**

In 2022, to further enhance the Group's sustainability governance framework, the Group established an Executive Sustainability Council. The Executive Sustainability Council is responsible for providing strategic oversight of the Group's "Our World, Our Future" sustainability strategy, ensuring alignment with the overall business strategy, and identifying and managing environmental, social, and governance (ESG) risks and opportunities.

# **Employees**

As at 30 June 2023, the Group had a team of more than 100,000 employees. The Group's employees are engaged under a variety of employment arrangements, including, pursuant to individual employment contracts, collective bargaining agreements and through third-party sourcing. A significant majority of the Group's employees operate pursuant to collective bargaining agreements that typically cover employees in the relevant countries. The Group believes that the material terms of its collective bargaining agreements and other terms of employment are customary for the countries and industries in which the Group operates.

#### PORTS OPERATION INDUSTRY OVERVIEW

Unless otherwise indicated, the information set forth below has been sourced to the Drewry's Global Container Terminal Operators Annual Review and Forecast 2023, Drewry Container Forecaster Q4 2022 or Drewry Container Forecaster Q2 2023.

#### Overview

Global seaborne trade consists of three main segments: general cargo, which is carried by conventional shipping vessels; liquid cargo, which is carried by specialised vessels such as tankers; and containerised cargo, which is carried by container vessels.

Containerisation of cargo increases the efficiency of its transportation by standardising the container used for both seaborne and overland transportation of cargo. This facilitates the integrated multi-modal transportation of cargo by sea, rail and road. Containerisation also allows for the efficient storage of goods on ships or on land, provides protection against damage to goods in transit, increases the security of the cargo during transport and enables faster loading and unloading of cargo.

First introduced in the 1950s, container shipping has expanded rapidly since that time to emerge as the dominant method for the international transportation of a broad spectrum of industrial and consumer goods, including agricultural products, raw materials and semi-manufactured and finished consumer goods. The container terminal industry has grown in line with the container shipping industry, which in turn has benefited in particular from the globalisation of world trade. Global port throughput grew by 0.5 per cent. in 2022 and Drewry, in its Global Container Terminal Operators Annual Review and Forecast 2023, forecasts growth of 1.0 per cent. in 2023.

# **Industry Trends**

All port and terminal operators are experiencing a number of industry trends, some of which have wide ramifications. The key trends are:

# Intensity of berths and cranes use

Over the past decade, the intensity in the use of berths and cranes has increased. The global benchmark for intensity of quay use has increased by 15 per cent. from 1,109 TEU per metre of quay in 2012 to 1,272 teu per metre of quay in 2022. The global benchmark for intensity of shore-to-gantry crane use has increased by 14 per cent. from 129,295 TEU per shore-to-gantry crane in 2012 to 146,983 TEU per shore-to-gantry crane in 2012. Although increased ship sizes and improvements in crane technology can offer significant potential improvements in asset utilisation, this is only feasible if the relevant terminal's facilities are sufficient to accommodate the increase in intensity. The focus on ensuring that quay infrastructure has sufficient yard equipment has greatly contributed to the incremental increase in the intensity of use of terminal berths and cranes in the previous decade.

# Sustainability and decarbonisation in terminals and supply chains

Sustainability has rapidly moved up the agenda of the port and terminal operators in recent years. Six key themes have been identified as relevant to the sector in respect of sustainability efforts: digitalisation, infrastructure, climate and energy, health safety and security, environmental care and community building.

Since terminals act as nodes in global supply chains, measuring their carbon footprint is important for advancing green and sustainable initiatives. Drewry identifies the lack of global, terminal-operations-focused sustainability guidelines/initiatives as a problem because in practice it is the terminals that act as nodes in global supply chains, and it is their carbon footprint that contributes to the overall carbon footprint of a supply chain.

Port authorities and terminal operators have different areas of influence and responsibility for different sustainability aspects. While the port authority's focus is usually on sustainability associated with navigational access and technical-marine services such as pilotage and towage, terminals within the port will bear responsibility for the greenhouse gas emissions of cargo handling operations. Even with the growing trend towards the establishment of green shipping corridors, Drewry's analysis indicates that terminal operations are often forgotten, with sustainability generally only considered at the port level.

For the majority of global terminals, the route to lower emissions will involve switching from diesel to electric-powered yard operations. Most newly developed terminals now incorporate electric-powered yard systems at the design stage.

#### Political Tensions and supply chain diversification

Tensions between the United States and China are driving supply chain diversification. The relationship between the United States and China continued to be contentious: trade, security, and Taiwan were the flashpoints in 2022. While reshoring of production seems unlikely, supply chain diversification is in full swing with other Asian economies, particularly Vietnam, accounting for a growing share of U.S. imports.

In Southeast Asia, supply chain diversification strategies supported 6.0 per cent. year-over-year growth in Vietnamese port handling in 2022, but Singapore, Malaysia and Thailand showed less resilience. North Asian ports did even worse, recording a year-on-year volume decrease of 2.5 per cent.

# Digitalisation initiatives are increasing productivity

Digitalisation for terminal operations includes, but is not limited to, establishing innovative digital applications, engaging in data collaboration with stakeholders, port management systems, port community systems, port call optimization and intra-port and hinterland mobility. Upgrades to terminal operating systems and other digitalisation initiatives are driving productivity gains, enabling operators to achieve higher throughput from the same infrastructure and equipment asset base. These types of investments are also difficult to measure, as service-level improvement and/or operational savings are generally the primary drivers for these types of investment, with incremental capacity increases an added bonus.

# Regional variations in demand

There are significant regional variations in container traffic. The following table gives a forecast of container activity by region:

	2021	2022	2023 (TEU's in '0	<b>2024</b> 000, except w	2025 here in %)	2026	2027
Asia	463,288	472,119	480,738	497,471	511,670	526,250	540,307
% change on previous year Share of world total	5.7% 54.0%	1.9% 54.7%	1.8% 55.2%	3.5% 54.9%	2.9% 54.9%	2.8% 54.8%	2.7% 54.7%
Europe	143,308	138,292	136,575	144,111	147,873	151,963	155,736
% change on previous year Share of world total	5.4% 16.7%	(3.5)% 16.0%	(1.2)% 15.7%	5.5% 15.9%	2.6% 15.9%	2.8% 15.8%	2.5% 15.8%
North America	77,332	77,888	72,646	77,718	79,864	82,526	85,096
% change on previous year Share of world total	14.5% 9.0%	0.7% 9.0%	(6.7)% 8.3%	7.0% 8.6%	2.8% 8.6%	3.3% 8.6%	3.1% 8.6%
Latin America	52,529	52,248	53,113	54,701	56,328	57,995	59,573
% change on previous year Share of world total	9.5% 6.1%	(0.5)% 6.1%	1.7% 6.1%	3.0% 6.0%	3.0% 6.0%	3.0% 6.0%	2.7% 6.0%
Middle East	40,133	42,170	43,874	44,199	45,285	46,288	47,138
% change on previous year Share of world total	2.0% 4.7%	5.1% 4.9%	4.0% 5.0%	0.7% 4.9%	2.5% 4.9%	2.2% 4.8%	1.8% 4.8%
South Asia	34,091	33,243	36,215	38,371	40,641	42,875	45,143
% change on previous year Share of world total	15.2% 4.0%	(2.5)% 3.9%	8.9% 4.2%	6.0% 4.2%	5.9% 4.4%	5.5% 4.5%	5.3% 4.6%
Africa	33,318	32,594	33,741	34,874	36,115	37,447	38,772
% change on previous year Share of world total	9.3% 3.9%	(2.2)% 3.8%	3.5% 3.9%	3.4% 3.8%	3.6% 3.9%	3.7% 3.9%	3.5% 3.9%
Oceania	13,758	13,867	13,758	14,476	14,834	15,221	15,595
% change on previous year Share of world total	6.9% 1.6%	0.8% 1.6%	(0.8)% 1.6%	5.2% 1.6%	2.5% 1.6%	2.6% 1.6%	2.5% 1.6%
World	857,758	862,421	870,659	905,922	932,610	960,565	987,361
% change on previous year	7.0%	0.5%	1.0%	4.1%	2.9%	3.0%	2.8%

Source: Drewry Container Forecaster Q2 2023.

**O&D** versus Transhipment

The two main categories of throughput are origin and destination (O&D), also referred to as import and export, and transhipment. Every container shipped by sea is by definition an export container at the origination terminal and an import container at the destination terminal. A container that is transferred from one ship to another at some point during the journey is said to be transhipped, which gives rise to transhipment throughput at an intermediate terminal somewhere between the load terminal and the discharge terminal.

#### 0&D

O&D throughput is often preferred by container terminal operators for the following reasons:

- terminal operators typically earn more revenue per quay crane lift from O&D throughput than from transhipment throughput;
- terminal operators earn additional revenue by charging for delivery or reception of the container from the shipper or consignee;
- terminal operators have the opportunity to generate additional revenue from ancillary services, such as container freight stations and container cleaning; and
- whereas shipping lines can relatively easily transfer transhipment throughput to other ports in the same region, O&D throughput is usually most cost-effectively handled by one port, preferably close to the point of consumption, which makes O&D throughput less likely to be lost to competitors and less price sensitive than transhipment throughput.

# Hub-and-Spoke (Gateway)

As the latest generation of container ships on order have nominal capacities in excess of 18,000 TEU and are too wide and too deep to call at many ports in the world, shipping lines may instead seek to, or be required to, rationalise the number of port calls they make. This trend is expected to result in shipping lines favouring larger, centrally placed ports in a region leading to the creation of hub-and-spoke or gateway terminals. To compete effectively under this model, container terminal operators will need to be able to handle larger vessels, and some operators already have the necessary infrastructure in place or are constructing new facilities with this factor in mind. The hub-and-spoke model also implies an increased level of throughput carried by feeder lines between hub ports and final destinations, which places demands on smaller ports to develop the facilities necessary to handle containers at dedicated container berths.

### Transhipment

Despite the advantages of O&D throughput, there are numerous large container terminals around the world for which transhipment accounts for a very high percentage of total throughput. Many of these terminals are operated by, or involve an equity stake holding by, a major shipping line, which benefits from the transhipment capacity and provides the terminal with a reliable level of volume. However, shipping lines often prefer not to tranship containers, where possible, as they are not always able to pass on the full costs associated with transhipment to their customers.

# **Leading Container Terminal Operators**

The container terminal industry is characterised by a small number of large operators. The ten largest terminal operators by throughput collectively accounted for 551.2 million TEU, or 70.4 per cent., of global gross throughput as at 31 December 2021. Global terminal operators compete increasingly based on the size and diversification of their terminal portfolios, which enable them to offer global networks to their liner customers, who are themselves consolidating and becoming increasingly large. Consequently, new container terminal market participants face significant barriers to entry.

The following table provides a breakdown of terminal operators by gross throughput and market share for the year ended 31 December 2022 and the year ended 31 December 2021.

_	Gross throughput		Market share of gross throughput			
_	2022 2021		2022	2021	Growth/de	cline
	(TEU in m	illions)	(per ce	ent.)	(TEU in millions)	(per cent.)
China Cosco Shipping <sup>(1)</sup>	106.3	110.8	12.3	12.9	(4.5)	(4.1)
PSA International	90.9	91.7	10.5	10.7	(0.7)	(0.8)
APM Terminals	89.6	92.1	10.4	10.7	(2.6)	(2.8)
Hutchison Ports(2)	82.2	85.6	9.5	10.0	(3.4)	(3.9)
DP World	77.1	76.3	8.9	8.9	0.7	1.0
Terminal Investment Limited(3)	60.0	57.8	7.0	6.7	2.2	3.8
China Merchants Ports	36.7	36.4	4.3	4.2	0.4	1.0
CMA CGM <sup>(4)</sup>	33.7	29.9	3.9	3.5	3.7	12.5
ICTSI	13.6	12.9	1.6	1.5	0.7	5.7
SSA Marine	13.0	13.6	1.5	1.6	(0.5)	(3.9)
Eurogate	11.3	11.8	1.3	1.4	(0.4)	(3.8)
Ten largest global terminal					` '	
operators	614.4	618.9	71.2	72.1	(4.4)	(0.7)
Remaining global terminal					` '	
operators	67.3	70.0	7.8	8.2	(2.7)	(3.9)
Global operators total	681.7	688.9	79.0	80.3	(7.2)	(1.0)

Source: Drewry Maritime Research.

*Note*: Figures exclude terminals in which shareholding is 10 per cent. or less, stevedoring operations at common user terminals and also exclude barge/river terminals and terminals operated under management contract. Due to method of calculation there is some degree of variation between Drewry's figures and some terminal operators' publicly announced results. Some figures are estimated.

Drewry divides global terminal operators into three broad categories:

- *Global stevedores* these are companies whose primary business is terminal operations and that view terminals as profit centres;
- Global hybrids these are companies where the main activity, or that of the parent group, is liner shipping, but which have established separate terminal operating business units that support shipping activities and also provide an additional business stream. Terminals are run more as profit centres than cost centres, although the degree varies; and
- *Global carriers* these are companies whose main business is container shipping, but often run terminals as cost centres.

Global stevedores include Bolloré Ports, China Merchants Ports, DP World, Eurogate, HHLA, Hutchison Ports, ICTSI, PSA International, SAAM Puertos, SSA Marine and Yildirim/Yilport. Drewry considers APM Terminals, China Cosco Shipping, CMA CGM (including CMA Terminals and Terminal Link) and Terminal Investment Limited (TIL) to be global hybrids.

The hybrid operators have continued to gain market share at the expense of the global operators. The gain is partially accounted for by the reclassification of APM Terminals as a hybrid operator following its strategic decision in 2017 to seek far greater alignment between APMT and Maersk's liner shipping operations. However, the hybrid operators have also been able to reduce market risk when building new capacity by ensuring base volumes from their sister shipping lines. While this move has contributed to the reduction in the share of the global stevedores to just 50.0 per cent. (down from 70.0 per cent. in 2011) in recent years, global stevedores have increased their appetite to partner with carriers (including those affiliated with the global hybrids) to deliver core volumes and obtain a similar market risk reduction to the global hybrids when looking at terminal ownership structures. With a number of regional operators projected to be moving up into the global rankings in 2023 following recent acquisitions and concession wins, Drewry expects the market share of the global stevedoring grouping to increase in the near term.

<sup>(1)</sup> China Cosco Shipping figures includes OOCL.

<sup>(2)</sup> Hutchison figure includes HPH Trust volumes.

<sup>(3)</sup> TIL figure does not include MSC/affiliated companies.

<sup>(4)</sup> CMA CGM includes CMA Terminals and Terminal Link.

#### SUMMARY OF THE PRINCIPAL TRANSACTION DOCUMENTS

The following is a summary of certain provisions of the principal Transaction Documents and is qualified in its entirety by reference to the detailed provisions of the relevant principal Transaction Documents. Copies of the Transaction Documents will be available for inspection at the offices of the Trustee and the Issuing and Paying Agent (as defined in the relevant Conditions).

# Wakala Series Master Purchase Agreement, as supplemented by the relevant Wakala Series Supplemental Purchase Agreement

The amended and restated Wakala Series Master Purchase Agreement will be entered into on 5 September 2023 between the Trustee (as purchaser) and the Company (as seller, in such capacity, the "Seller"). The Trustee and the Seller will subsequently enter into a Wakala Series Supplemental Purchase Agreement on the Issue Date of each Wakala Tranche (together with the Wakala Series Master Purchase Agreement, the "Wakala Series Purchase Agreement"). The Wakala Series Master Purchase Agreement and each Wakala Series Supplemental Purchase Agreement will be governed by the laws of Dubai and, to the extent applicable in Dubai, the federal laws of the UAE.

Pursuant to the relevant Wakala Series Purchase Agreement, on the Issue Date of each Wakala Tranche, the Seller will sell, transfer and assign to the Purchaser, and the Purchaser will purchase and accept the transfer and assignment from the Seller of, all of the Seller's rights, title, interests, benefits and entitlements in, to and under (in the case of the first Wakala Tranche of the relevant Wakala Series) the relevant Initial Asset Portfolio and (in the case of the each subsequent Wakala Tranche of the relevant Wakala Series) the relevant Additional Assets.

#### Wakala Series Service Agency Agreement

The amended and restated Wakala Series Service Agency Agreement will be entered into on 5 September 2023 between the Trustee and the Company (as service agent, in such capacity, the "Wakala Series Service Agent") and will be governed by English law.

Under the terms of the Wakala Series Service Agency Agreement, the Trustee will, in relation to each Wakala Series, appoint the Company as its Wakala Series Service Agent to provide certain services (the "Wakala Series Services") from the Issue Date of the first Wakala Tranche of such Wakala Series to the date on which the Wakala Series Certificates of that Wakala Series have been redeemed in full (the "Wakala Ownership Period"). In particular, in respect of each Wakala Series, the Wakala Series Service Agent will provide, amongst other services more particularly specified in the Wakala Series Service Agency Agreement, the following Wakala Series Services:

- (i) it shall, by no later than the Issue Date of the first Wakala Tranche of the first Wakala Series, appoint and maintain a *Shari'a* adviser (the "*Shari'a* Adviser") in accordance with the Wakala Series Service Agency Agreement;
- (ii) it will service the Wakala Portfolio in accordance with the wakala series services plan (the "Wakala Series Services Plan") (the form of which is set out in the schedule to the Wakala Series Service Agency Agreement), which shall be completed at the time of issue of the first Wakala Tranche of the relevant Wakala Series upon receipt from the Trustee of the relevant Wakala Series Supplemental Purchase Agreement;
- (iii) if the Trustee issues an additional Wakala Tranche, it shall as soon as practicable after such issuance amend the Wakala Series Services Plan for that Wakala Series to take into account the issuance of such additional Wakala Tranche;
- (iv) it shall, subject to the terms of the Wakala Series Service Agency Agreement, ensure that, at all times on and after the Issue Date of the first Wakala Tranche of a Wakala Series, the Tangibility Ratio of the relevant Wakala Series is more than 50 per cent. If at any time the Tangibility Ratio of a Wakala Series, other than as a result of the occurrence of a Total Loss Event, falls:
  - (a) to 50 per cent. or less (but is 33 per cent. or more), the Wakala Series Service Agent shall take any and all steps (in consultation with the *Shari'a* Adviser) as may be required to ensure that such Tangibility Ratio is restored to more than 50 per cent. within the time period determined by the *Shari'a* Adviser; and

(b) to less than 33 per cent. (such event, being a "Tangibility Event"), within 10 Business Days of the Wakala Series Service Agent becoming aware of the occurrence of the Tangibility Event, the Wakala Series Service Agent shall send a Tangibility Event Trustee Notice providing notice to the Trustee and the Delegate of such occurrence and requesting the Trustee to promptly deliver a Tangibility Event Notice to the relevant Certificateholders in accordance with Wakala Series Condition 11(e)(iii) (Capital Distributions of the Trust – Dissolution at the Option of the Certificateholders – Tangibility Event Put Right).

Any breach of this paragraph (iv), other than the failure by the Wakala Series Service Agent to deliver a Tangibility Event Trustee Notice, will not constitute a DP World Event. For this purpose: (1) "Tangibility Ratio" means the ratio of the aggregate value of the Wakala Assets of the relevant Wakala Series as a proportion of the value of the Wakala Portfolio of such Wakala Series, expressed as a percentage (value being determined in accordance with the definition thereof in the Wakala Series Service Agency Agreement); and (2) "Total Loss Event" means in relation to each Wakala Series, the total loss or destruction of, or damage to the whole of the Wakala Assets of the relevant Wakala Series or any event or occurrence that renders the whole of such Wakala Assets permanently unfit for any economic use and the repair or remedial work in respect thereof is wholly uneconomical;

- (v) it shall use reasonable endeavours to ensure the timely receipt of all Wakala Portfolio Revenues (free and clear of, and without withholding or deduction for, Taxes), investigate non-payment of Wakala Portfolio Revenues and generally make reasonable efforts to collect or enforce the collection of such Wakala Portfolio Revenues as and when the same shall become due and shall record such Wakala Portfolio Revenues in the relevant Wakala Series Revenue Account in accordance with the Wakala Series Service Agency Agreement;
- (vi) it shall maintain the Wakala Series Revenue Account and the Wakala Series Reserve Account in accordance with the Wakala Series Service Agency Agreement;
- (vii) it shall carry out, on behalf of the Trustee, all major maintenance and structural repair in respect of the Wakala Assets in accordance with the Wakala Series Service Agency Agreement;
- (viii) it shall promptly pay, on behalf of the Trustee, all proprietorship taxes (if any) charged, levied or claimed in respect of the Wakala Assets by any relevant taxing authority in accordance with the Wakala Series Service Agency Agreement (and such proprietorship taxes shall be reimbursed in accordance with the Wakala Series Service Agency Agreement);
- (ix) in relation to the Real Estate Assets forming part of the Wakala Portfolio of the relevant Wakala Series (where "Real Estate Asset" means a revenue generating real estate asset which is leased or currently intended to be leased (other than on the basis of a finance lease) by either the Company directly, or the Company indirectly through a subsidiary, to a third party and as more particularly described in the relevant Wakala Series Purchase Agreement):
  - (a) subject always to paragraph (c) below, the Wakala Series Service Agent will (on behalf of the Trustee):
    - (1) ensure that such Real Estate Assets are insured, and shall effect such insurances in respect of such Real Estate Assets (the "Insurances") through brokers and with reputable insurance companies in good financial standing, including against a Total Loss Event. The Wakala Series Service Agent undertakes to ensure that the insured amount relating to a Total Loss Event will, at all times, be at least equal to the Full Reinstatement Value;
    - (2) promptly make a claim in respect of each loss relating to such Real Estate Assets in accordance with the terms of the Insurances and diligently pursue such claim; and
    - (3) ensure that in the event of a Total Loss Event occurring, unless such Real Estate Assets have been replaced pursuant to paragraph (b) below, all the proceeds of the Insurances against a Total Loss Event are in an amount equal to the Full

Reinstatement Value and are credited in the Specified Currency to the relevant Wakala Series Transaction Account of the relevant Wakala Series by no later than the 60th day after the occurrence of the Total Loss Event;

- by no later than the 59th day after the occurrence of a Total Loss Event, the Wakala Series Service Agent may procure the identification by the Company of available replacement Real Estate Assets to which the Company (or any of its subsidiaries) has full legal title, free and clear of any adverse claim, and the aggregate value of which is not less than the aggregate value of the replaced Real Estate Assets (the "Replacement Real Estate Assets"). Immediately following such identification, the Wakala Series Service Agent shall notify the Trustee of the same and the Trustee may, pursuant to and on the terms of a separate purchase agreement substantially in the form, *mutatis mutandis*, of a Wakala Series Supplemental Purchase Agreement, purchase all of the Company's rights, title, interests, benefits and entitlements in, to and under such Replacement Real Estate Assets from the Company at a purchase price to be paid by the Wakala Series Service Agent on behalf of the Trustee using the proceeds of the Insurances (or the assignment of the rights to such proceeds) to or to the order of the Company; and
- (c) wherever the Wakala Series Service Agent procures Insurances in accordance with the terms of the Wakala Series Service Agency Agreement (including the renewal of any Insurances in existence on the Issue Date) it shall use its reasonable endeavours to obtain such Insurances on a *takaful* basis if such *takaful* insurance is available on commercially viable terms.

Any breach of this paragraph (ix) will not constitute a DP World Event. For this purpose, "Full Reinstatement Value" means: (1) the aggregate of the face amount of the Wakala Series Certificates of such Wakala Series then outstanding plus an amount equal to all accrued and unpaid Periodic Distribution Amounts (if any) relating to such Wakala Series Certificates up to (but excluding) the date on which the Total Loss Event occurred (together with, without double counting, any amounts payable pursuant to Wakala Series Condition 6(b)(i) and Wakala Series Condition 6(b)(ii) (The Trust – Application of Proceeds from Trust Assets)) plus an amount equal to the Periodic Distribution Amounts relating to such Wakala Series Certificates, which would have accrued (had a Total Loss Event not occurred) during the period beginning on the date on which the Total Loss Event occurred and ending on the 61st day after the occurrence of the Total Loss Event plus to the extent not previously satisfied in accordance with the Wakala Series Service Agency Agreement, an amount equal to the sum of any outstanding amounts payable in respect of any Wakala Series Liquidity Facility and any Wakala Series Service Agency Liabilities Amounts; less (2) the aggregate amounts of each Deferred Payment Price then outstanding, if any, in respect of the relevant Wakala Series;

- (x) if within 60 days of the relevant Issue Date and for any reason, the Wakala Series Service Agent is not in compliance with paragraph (ix)(a)(1) above, it shall immediately deliver written notice to the Trustee and the Delegate of such non-compliance and the details thereof (the delivery of such notice shall constitute a DP World Event); and
- (xi) it shall ensure that the Wakala Assets are properly insured against a partial loss of any Wakala Asset

If a Total Loss Event occurs at any time during the Wakala Ownership Period in relation to a Wakala Series, the Wakala Series Service Agent shall immediately notify the Trustee and the Delegate and the Trustee shall promptly notify the relevant Certificateholders of the occurrence of the Total Loss Event and that, from the date of the notice to Certificateholders, and until any further notice from the Trustee stating otherwise, the relevant Wakala Certificates should be tradable only in accordance with the *Shari'a* principles of debt trading (such as the principle that debt is to be traded against tangible assets and/or eligible commodities on a spot settlement basis). Following any replacement of the Wakala Assets of the relevant Wakala Series in accordance with paragraph (ix)(b) above, the Wakala Series Service Agent shall notify the Trustee and the Delegate and the Trustee shall promptly give notice to the relevant Certificateholders from the date of that notice that the Wakala Certificates may be traded at any price.

If, following the occurrence of a Total Loss Event at any time during the Wakala Ownership Period of a Wakala Series the notice referred to in paragraph (x) above has not been delivered by the Wakala Series

Service Agent to the Trustee and the Delegate in respect of such Wakala Series within the first 60 days of the Issue Date and prior to the occurrence of such Total Loss Event, the relevant Wakala Assets have not been replaced in accordance with paragraph (ix)(b) above and the amount (if any) credited to the relevant Wakala Series Transaction Account pursuant to paragraph (ix)(a)(3) is less than the Full Reinstatement Value (the difference between the Full Reinstatement Value and the amount credited to the relevant Wakala Series Transaction Account being the "Total Loss Shortfall Amount"), then the Service Agent undertakes to pay the relevant Total Loss Shortfall Amount, after taking into account the set-off as described below, to the relevant Wakala Series Transaction Account by no later than close of business in London on the 61st day after the Total Loss Event has occurred. Subject to paying the proceeds of the Insurances to the relevant Wakala Series Transaction Account and/or paying the relevant Total Loss Shortfall Amount, there will be no further claim against the Wakala Series Service Agent for failing to comply with its obligations relating to Insurances in respect of the relevant Wakala Series. Following payment of the proceeds of Insurances and, if applicable, any Total Loss Shortfall Amount in an aggregate amount equal to the Full Reinstatement Value in accordance with the Wakala Series Service Agency Agreement, the Trustee shall promptly assign and transfer to the Company on the Total Loss Dissolution Date, all of the Trustee's rights, title, interests, benefits and entitlements in, to and under, the Wakala Assets of the relevant Wakala Series that remain in existence, in whatever condition, after the occurrence of a Total Loss Event and the Trustee shall do all such acts or things (including entering into any documentation) as may be necessary to give effect to such assignment and transfer.

The Trustee and the Wakala Series Service Agent will also agree in the Wakala Series Service Agency Agreement that, in relation to each Wakala Series, and provided no Dissolution Event or Total Loss Event has occurred and is continuing in respect of such Wakala Series, the Wakala Series Service Agent shall deliver an impaired wakala asset notice (an "Impaired Wakala Asset Notice") to the Trustee promptly upon becoming aware that any Wakala Asset has ceased to be an eligible asset and it shall, together with the delivery of such notice, notify the Trustee of the availability (if any and as notified by the Company), together with all necessary details of any new eligible asset for the purposes of substituting such impaired Wakala Asset in accordance with the terms of the Wakala Series Transaction Documents.

The Wakala Series Service Agent will undertake in the Wakala Series Service Agency Agreement that it shall maintain actual or constructive possession, custody or control of all of the Wakala Assets comprising the Wakala Portfolio at all times during the Wakala Ownership Period, in each case, provided that: (1) it is legally possible for the Wakala Series Service Agent to so maintain; and (2) such maintenance shall not result in a breach of the terms of the relevant real estate lease.

## Wakala Series Revenue Account and Wakala Series Reserve Account

In relation to each Wakala Series, the Wakala Series Service Agent will maintain two ledger accounts as internal records (such accounts being the "Wakala Series Revenue Account" and the "Wakala Series Reserve Account") (each of which shall be denominated in the Specified Currency of the relevant Wakala Series) for the relevant Wakala Ownership Period. All Wakala Portfolio Revenues in relation to each Wakala Series will be recorded in the Wakala Series Revenue Account.

Amounts standing to the credit of the Wakala Series Revenue Account relating to each Wakala Series will be applied by the Wakala Series Service Agent on each Wakala Distribution Determination Date in respect of that Wakala Series in the following order of priority:

- (i) *first*, in payment to the Wakala Series Service Agent of any amounts advanced by it to the Trustee by way of a Wakala Series Liquidity Facility;
- (ii) second, in payment of any due but unpaid Wakala Series Service Agency Liabilities Amounts for the Wakala Distribution Period ending immediately before the immediately following Wakala Distribution Date and (if applicable) any Wakala Series Service Agency Liabilities Amounts for any previous Wakala Distribution Period that remain unpaid;
- (iii) third, the Wakala Series Service Agent will pay into the relevant Wakala Series Transaction Account an amount equal to the lesser of the Required Amount payable on the immediately following Periodic Distribution Date and the balance of the Wakala Series Revenue Account; and

(iv) fourth, any amounts still standing to the credit of the Wakala Series Revenue Account immediately following payment of all of the above amounts shall be debited from the Wakala Series Revenue Account and credited to the Wakala Series Reserve Account.

For this purpose, "Wakala Series Service Agency Liabilities Amount" means, in relation to each Wakala Series, the amount of any claims, actual losses, actual costs and expenses properly incurred or suffered by the Wakala Series Service Agent or other payments made by the Wakala Series Service Agent on behalf of the Trustee, in each case in providing the Wakala Series Services during a Wakala Distribution Period, but does not include any amount due to the Wakala Series Service Agent (or any third party provider of a Wakala Series Liquidity Facility) under the Wakala Series Service Agency Agreement in respect of any Wakala Series Liquidity Facility.

Amounts standing to the credit of the Wakala Series Reserve Account shall be applied by the Wakala Series Service Agent as follows:

- (a) if there will be a shortfall on a Wakala Distribution Determination Date (after payment into the Wakala Series Transaction Account of the relevant amount in accordance with the above paragraph) between: (1) the amount standing to the credit of the relevant Wakala Series Transaction Account; and (2) the Required Amount payable on the immediately following Periodic Distribution Date (a "Wakala Series Shortfall"), by paying into the Wakala Series Transaction Account on that Wakala Distribution Determination Date from the amounts standing to the credit of the Wakala Series Reserve Account (if any) an amount equal to the Wakala Series Shortfall (or such lesser amount as is then standing to the credit of the Wakala Series Reserve Account);
- (b) the Wakala Series Service Agent shall be entitled to deduct amounts standing to the credit of the Wakala Series Reserve Account at any time and use such amounts for its own account, provided that such amounts shall be repaid by it if so required to fund a Wakala Series Shortfall in accordance with paragraph (a) above or upon the occurrence of a Dissolution Event, a Total Loss Event or, if applicable, a Tangibility Event; and
- (c) following payment of all amounts due and payable under the Wakala Series Certificates on any Dissolution Date upon which all (but not some only) of the Certificates of the relevant Wakala Series are to be redeemed, the Wakala Series Service Agent shall be entitled to retain any amounts that remain standing to the credit of the Wakala Series Reserve Account for its own account as an incentive payment for acting as Wakala Series Service Agent (in relation to each Wakala Series, an "Incentive Payment").

In the event that the Wakala Series Service Agent receives any non-Shari'a compliant revenues in the course of its collection of the Wakala Portfolio Revenues, the Wakala Series Service Agent undertakes that it shall pay such amounts, prior to recording such amounts in the Wakala Series Revenue Account, to such Shari'a compliant charity or charities as nominated by the Wakala Series Service Agent and approved by the Shari'a Adviser. Any breach of this paragraph shall not constitute a DP World Event.

# Liquidity Facility

If, following payment of amounts standing to the credit of the Wakala Series Reserve Account (as set out above), a Wakala Series Shortfall remains on any Wakala Distribution Determination Date, the Wakala Series Service Agent may either:

- (i) provide Shari'a compliant funding itself, or
- (ii) procure Shari'a compliant funding from a third party,

in each case, to the extent necessary to ensure that the Trustee receives, on each Wakala Distribution Determination Date, the Required Amount payable by it in accordance with the Wakala Series Conditions of the relevant Wakala Series on the immediately following Periodic Distribution Date, by payment of the same into the relevant Wakala Series Transaction Account and on terms that such funding will be settled: (a) from Wakala Portfolio Revenues in accordance with the terms of the Wakala Series Service Agency Agreement; or (b) in accordance with the terms of the Wakala Series Transaction Documents.

## **Payments**

In relation to a Wakala Series, any amounts outstanding in respect of a Wakala Series Liquidity Facility and any Wakala Series Service Agency Liabilities Amounts, which in each case have not previously been paid or reimbursed in accordance with the terms of the Wakala Series Service Agency Agreement, shall:

- (i) subject to the terms of the Wakala Series Service Agency Agreement, on the Total Loss Dissolution Date be set-off against the proceeds of the Insurances received by or on behalf of the Trustee and, if applicable, payment by the Wakala Series Service Agent of the Total Loss Shortfall Amount (in each case, as set out above); or
- (ii) on the Scheduled Dissolution Date (or any earlier Dissolution Date on which all (but not some only) of the Wakala Series Certificates of the relevant Wakala Series are to be redeemed) be set-off against payment by the Company of the relevant Wakala Series Exercise Price under, and upon exercise of, the Wakala Series Purchase Undertaking or the Wakala Series Sale Undertaking, as the case may be.

Except as set out in the above paragraph, the Wakala Series Service Agent will agree that all payments by it under the Wakala Series Service Agency Agreement will be made in the Specified Currency and without any withholding or deduction for, or on account of any Taxes unless required by law and without set-off or counterclaim of any kind. If there is any such withholding or deduction, the Wakala Series Service Agent shall pay all additional amounts as will result in the receipt by the Trustee of such net amounts as would have been receivable by it if no withholding or deduction had been made.

### Wakala Series Sale Undertaking

The Trustee will enter into an amended and restated Wakala Series Sale Undertaking on 5 September 2023 in favour of the Company, which will be governed by English law.

Under the terms of the Wakala Series Sale Undertaking, in relation to each Wakala Series, provided that no Total Loss Event has occurred and is continuing in respect of that Wakala Series (or if a Total Loss Event has occurred then such Real Estate Assets have been replaced in accordance with the Wakala Series Service Agency Agreement), the Trustee will grant the following rights to the Company:

- (i) provided that a Tax Event has occurred, to require the Trustee to sell, assign and transfer to the Company on the relevant Tax Redemption Date all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the Wakala Assets at the relevant Wakala Series Exercise Price;
- (ii) provided that the Optional Dissolution Right (Call Right) is specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) and such right is exercised in accordance with the Wakala Series Conditions, to require the Trustee to sell, assign and transfer to the Company on the relevant Optional Dissolution Call Date or the Optional Dissolution Partial Call Date, as applicable, all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant proportion of the Wakala Assets at the relevant Wakala Series Exercise Price:
- (iii) provided that the Make Whole Dissolution Right (Call Right) is specified as applicable in each applicable Final Terms (or Pricing Supplement, as applicable) and such right is exercised in accordance with the Wakala Series Conditions, to require the Trustee to sell, assign and transfer to the Company on the relevant Optional Dissolution Call Date or the Optional Dissolution Partial Call Date, as applicable, all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant proportion of the Wakala Assets at the relevant Wakala Series Exercise Price;
- (iv) following delivery of any Wakala Series Certificates for cancellation pursuant to Wakala Series Condition 14 (*Purchase and Cancellation of Certificates*) and subject to the further conditions set out in the Wakala Series Sale Undertaking, to require the Trustee to assign and transfer to the Company on the relevant cancellation date all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant proportion of the Wakala Assets in consideration for the cancellation of such Wakala Series Certificates;
- (v) subject to the conditions set out in the Wakala Series Sale Undertaking, to require the Trustee to assign and transfer to the Company on the substitution date all of the Trustee's rights, title, interests, benefits and entitlements in, to and under, the substituted Wakala Assets against the assignment

and transfer to the Trustee of all of the Company's rights, title, interests, benefits and entitlements in, to and under, the new Wakala Assets; and

(vi) if 75 per cent. or more of the aggregate face amount of Wakala Series Certificates then outstanding have been redeemed and/or purchased and cancelled pursuant to Wakala Series Condition 11 (Capital Distributions of the Trust) and/or Wakala Series Condition 14 (Purchase and Cancellation of Certificates), to require the Trustee to assign and transfer to the Company on the relevant Clean Up Dissolution Call Date all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the Wakala Assets comprised in the Wakala Portfolio applicable to the relevant Wakala Series at the relevant Wakala Series Exercise Price,

in each case, by the Company delivering a Wakala Series Exercise Notice or cancellation notice or substitution notice (as applicable) to the Trustee in accordance with the terms of the Wakala Series Sale Undertaking. The relevant Wakala Series Exercise Price shall be payable in the Specified Currency into the relevant Wakala Series Transaction Account on the Business Day immediately preceding the relevant Tax Redemption Date, Optional Dissolution Call Date, Optional Dissolution Partial Call Date or Clean Up Dissolution Call Date, as the case may be.

The Wakala Series Exercise Price shall be paid free and clear of, and without any deduction or withholding for, any taxes unless required by law and (except as set out in the below paragraph) without set-off or counterclaim of any kind. If there is any such withholding or deduction, the Company shall pay all additional amounts as will result in the receipt by the Trustee of such net amounts as would have been receivable by it if no withholding or deduction had been made.

If all of the Wakala Series Certificates of the relevant Wakala Series are being redeemed in full, to the extent that there are any outstanding amounts payable in respect of any Wakala Series Liquidity Facility or Wakala Series Service Agency Liabilities Amounts, the full such amounts shall be set-off against the relevant Wakala Series Exercise Price payable by the Company under the Wakala Series Sale Undertaking.

## Wakala Series Purchase Undertaking

The Company will enter into an amended and restated Wakala Series Purchase Undertaking on 5 September 2023 in favour of the Trustee and the Delegate, which will be governed by English law.

Under the terms of the Wakala Series Purchase Undertaking, in relation to each Wakala Series, provided that no Total Loss Event has occurred and is continuing in respect of that Wakala Series (or if a Total Loss Event has occurred then such Real Estate Assets have been replaced in accordance with the Wakala Series Service Agency Agreement), the Company will grant the following rights to the Trustee and the Delegate:

- (i) provided that a Dissolution Event has occurred and is continuing, to require the Company to purchase on the Dissolution Event Redemption Date all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the Wakala Assets at the relevant Wakala Series Exercise Price;
- (ii) to require the Company to purchase on the Scheduled Dissolution Date all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the Wakala Assets at the relevant Wakala Series Exercise Price;
- (iii) provided that the Optional Dissolution Right (Put Right) is specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) and such right is exercised in accordance with the Wakala Series Conditions, to require the Company to purchase on the relevant Optional Dissolution Put Date or the Optional Dissolution Partial Put Date, as applicable, all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant proportion of the Wakala Assets (being the "Optional Dissolution (Put Right) Wakala Assets") at the relevant Wakala Series Exercise Price;
- (iv) subject to the conditions set out in the Wakala Series Purchase Undertaking, provided that the Trustee has received an Impaired Wakala Asset Notice, to require the Company on the relevant exercise date to accept the assignment and transfer from the Trustee of all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant impaired Wakala Assets against the assignment and transfer to the Trustee of all of the Company's rights, title, interests, benefits and entitlements in, to and under certain new Wakala Assets:

- (v) provided that the Change of Control Put Right is specified as applicable in the applicable Final Terms (or Pricing Supplement, as applicable) and such right is exercised in accordance with the Wakala Series Conditions, to require the Company to purchase on the relevant Change of Control Put Right Date or the Change of Control Full Put Date, as applicable, all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant proportion of the Wakala Assets (being the "Change of Control Put Right Wakala Assets") at the relevant Wakala Series Exercise Price; and
- (vi) provided that a Tangibility Event has occurred and such right is exercised in accordance with the Wakala Series Conditions, to require the Company to purchase on the relevant Tangibility Event Put Right Date all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant proportion of the Wakala Assets (being the "Tangibility Event Put Right Wakala Assets") at the relevant Wakala Series Exercise Price,

in each case, by the Trustee delivering a Wakala Series Exercise Notice or Impaired Wakala Asset Instruction (as defined in the Wakala Series Purchase Undertaking) to the Company in accordance with the terms of the Wakala Series Purchase Undertaking. The relevant Wakala Series Exercise Price shall be payable in the Specified Currency into the relevant Wakala Series Transaction Account on the Dissolution Event Redemption Date or on the Business Day immediately preceding the relevant Scheduled Dissolution Date, Optional Dissolution Put Date, Optional Dissolution Partial Put Date, Change of Control Put Right Date, Change of Control Full Put Date or Tangibility Event Put Right Date, as the case may be.

The Wakala Series Exercise Price shall be paid free and clear of, and without any deduction or withholding for, any taxes unless required by law and (except as set out in the below paragraph) without set-off or counterclaim of any kind. If there is any such withholding or deduction, the Company shall pay all additional amounts as will result in the receipt by the Trustee of such net amounts as would have been receivable by it if no withholding or deduction had been made.

If all of the Wakala Series Certificates of the relevant Wakala Series are being redeemed in full, to the extent that there are any outstanding amounts payable in respect of any Wakala Series Liquidity Facility or Wakala Series Service Agency Liabilities Amounts, the full such amounts shall be set-off against the relevant Wakala Series Exercise Price payable by the Company under the Wakala Series Purchase Undertaking.

The payment obligations of the Company under the Wakala Series Purchase Undertaking will be direct, unconditional, unsubordinated and unsecured obligations of the Company which will (save for such exceptions as may be provided by applicable law and subject to Wakala Series Condition 5 (*Negative Pledge*)) at all times rank at least equally with all its other present and future unsecured and unsubordinated obligations from time to time outstanding.

The Company shall undertake in the Wakala Series Purchase Undertaking that if: (a) at the time of delivery of a Wakala Series Exercise Notice in accordance with the provisions of the Wakala Series Purchase Undertaking, the Company remains in actual or constructive possession, custody or control of all or any part of the Wakala Assets, the Optional Dissolution (Put Right) Wakala Assets, the Change of Control Put Right Wakala Assets or the Tangibility Event Put Right Wakala Assets, as the case may be; and (b) following delivery of a Wakala Series Exercise Notice in accordance with the provisions of the Wakala Series Purchase Undertaking, the Company fails to pay the relevant Wakala Series Exercise Price for any reason whatsoever, then the Company shall (as an independent, severable and separately enforceable obligation) fully indemnify (on demand and on an after Tax basis) the Trustee for the purpose of redemption in full of the outstanding Wakala Series Certificates, the Optional Dissolution (Put Right) Certificates, the Change of Control Put Right Certificates or the Tangibility Event Put Right Certificates (each as defined in the Wakala Series Purchase Undertaking), as the case may be, and, accordingly, the amount payable under any such indemnity claim will, when aggregated with the amounts standing to the credit of the Wakala Series Transaction Account and available for the purposes of making a payment to the Certificateholders, equal the relevant Wakala Series Exercise Price. Payment of an amount equal to the relevant Wakala Series Exercise Price into the relevant Wakala Series Transaction Account in accordance with the Wakala Series Purchase Undertaking shall evidence the acceptance and conclusion of the transfer of all of the Trustee's rights, title, interests, benefits and entitlements in, to and under the relevant Wakala Assets.

#### Wakala Series Master Murabaha Agreement

The amended and restated Wakala Series Master Murabaha Agreement will be entered into on 5 September 2023 between the Trustee (in its capacity as seller), the Company (in its capacity as buyer, the "Buyer") and the Delegate and will be governed by English law.

Pursuant to the Wakala Series Master Murabaha Agreement, and in connection with each Wakala Tranche where the Murabaha Percentage specified in the applicable Final Terms (or Pricing Supplement, as applicable) is greater than zero, the Trustee may enter into a Commodity Murabaha Investment with the Buyer. On the relevant Issue Date, the Buyer may deliver a duly completed Notice of Request to Purchase (in or substantially in the form set out in, and as defined in, the Wakala Series Master Murabaha Agreement) to the Trustee and, on the receipt of such notice, the Trustee may purchase certain Commodities at the relevant commodity purchase price from the commodity supplier. Upon completion of such purchase and the Trustee gaining title to the relevant Commodities and (actual or constructive) possession thereof, the Trustee may deliver a duly completed Offer Notice (in or substantially in the form set out in, and as defined in, the Wakala Series Master Murabaha Agreement) to the Buyer. Provided that the Buyer has received such Offer Notice and wishes to enter into a Murabaha Contract, the Buyer may accept the terms of, countersign and deliver to the Trustee, the Offer Notice and (as a result of the Trustee having acted on the request of the Buyer set out in the Notice of Request to Purchase) purchase from the Trustee the relevant Commodities for the relevant Deferred Payment Price in accordance with the terms of the Wakala Series Master Murabaha Agreement.

As soon as the Buyer has accepted the Trustee's offer by countersigning the Offer Notice, a Murabaha Contract shall be created between the Trustee and the Buyer upon the terms of that Offer Notice and incorporating the terms and conditions set out in the Wakala Series Master Murabaha Agreement and ownership (including, without limitation, the right of ownership from a *Shari'a* perspective) of and, upon the Buyer obtaining actual or constructive possession of the relevant Commodities, all risks in and to the relevant Commodities, shall immediately pass to and be vested in the Buyer, together with all rights and obligations relating thereto.

The Buyer will agree that all payments by it under the Wakala Series Master Murabaha Agreement will be made in the Specified Currency and without any withholding or deduction for, or on account of any Taxes unless required by law and without set-off or counterclaim of any kind. If there is any such withholding or deduction, the Buyer shall pay all additional amounts as will result in the receipt by the Trustee of such net amounts as would have been receivable by it if no withholding or deduction had been made.

## Master Declaration of Trust, as supplemented by each Supplemental Declaration of Trust

An amended and restated Master Declaration of Trust will be entered into on 5 September 2023 between the Company, the Trustee and the Delegate and will be governed by English law. A Supplemental Declaration of Trust between the same parties shall be entered into on the Issue Date of each Tranche of Certificates and will also be governed by English law.

The relevant Trust Assets in respect of a Series of Certificates shall comprise the Wakala Series Trust Assets.

On the date on which the Trustee exercises its rights under Condition 18 (Further Issues) to issue additional Certificates in respect of a Series, it will execute a Declaration of Commingling of Assets for and on behalf of the holders of the existing Certificates and the holders of such additional Certificates so issued, declaring that the Additional Assets and the Commodity Murabaha Investment in respect of the additional Wakala Tranche and the Wakala Assets and the Commodity Murabaha Investment comprising the Wakala Series Trust Assets immediately prior to the issuance of such Wakala Tranche are commingled and shall collectively comprise part of the relevant Trust Assets for the benefit of the holders of the existing Certificates and the holders of such additional Certificates pro rata according to the face amount of Certificates held by each Certificateholder, in accordance with the Master Declaration of Trust.

Pursuant to the relevant Declaration of Trust, the Trustee will, in relation to a Series of Certificates, *inter alia*:

- (1) hold the relevant Trust Assets on trust absolutely for the holders of the relevant Certificates *pro* rata according to the face amount of such Certificates of such Series held by each relevant Certificateholder; and
- (2) act as trustee in respect of the relevant Trust Assets, distribute the income from the relevant Trust Assets and perform its duties in accordance with the provisions of the relevant Declaration of Trust.

The Trustee will irrevocably and unconditionally appoint the Delegate in accordance with the relevant Declaration of Trust to, inter alia: (x) execute, deliver and perfect all documents; (y) exercise all of the present and future duties, powers (including the power to sub-delegate), trusts, authorities (including, but not limited to, the authority to request directions from any Certificateholders and the power to make any determinations to be made under the Transaction Documents) and discretions vested in the Trustee by the relevant Declaration of Trust, that the Delegate may consider to be necessary or desirable in order, upon the occurrence of a Dissolution Event or a Potential Dissolution Event (subject to its being indemnified and/or secured and/or pre-funded to its satisfaction), to exercise all of the rights of the Trustee under the Wakala Series Purchase Undertaking, the Wakala Series Service Agency Agreement and any of the other relevant Transaction Documents; and (z) make such distributions from the relevant Trust Assets as the Trustee is bound to make in accordance with the relevant Declaration of Trust (the foregoing being the "Delegation" of the "Relevant Powers"), provided that: (A) no obligations, duties, liabilities or covenants of the Trustee pursuant to the relevant Declaration of Trust or any other relevant Transaction Document shall be imposed on the Delegate by virtue of this delegation; (B) in no circumstances will such Delegation result in the Delegate holding on trust the relevant Trust Assets; and (C) the Delegation and the Relevant Powers shall not include any duty, power, trust, authority or discretion to dissolve any of the trusts constituted by a relevant Declaration of Trust following the occurrence of a Dissolution Event or Potential Dissolution Event or to determine the remuneration of the Delegate.

The Trustee shall ratify and confirm all things done and all documents executed by the Delegate in the exercise of all or any of the Relevant Powers. The appointment of the Delegate is intended to be in the interests of the Certificateholders and does not affect the Trustee's continuing role and obligations as sole trustee.

In addition to the Delegation of the Relevant Powers, certain powers under the Master Declaration of Trust have been vested solely in the Delegate, including, *inter alia*, the power to determine the occurrence of a Dissolution Event or Potential Dissolution Event, the power to waive or authorise a breach of an obligation or determine that a Dissolution Event shall not be treated as such and the power to consent to certain types of amendments to the relevant Transaction Document.

In respect of each Wakala Series, the Company shall undertake in the Master Declaration of Trust that: (a) if, at the time of delivery of a Wakala Series Exercise Notice in accordance with the provisions of the Wakala Series Purchase Undertaking, the Company remains in actual or constructive possession, custody or control of all or any part of the Wakala Assets, the Optional Dissolution (Put Right) Wakala Assets, the Change of Control Put Right Wakala Assets or the Tangibility Event Put Right Wakala Assets (each as defined in the Wakala Series Purchase Undertaking), as the case may be; and (b) if, following delivery of a Wakala Series Exercise Notice in accordance with the provisions of the Wakala Series Purchase Undertaking, the Company fails to pay the relevant Wakala Series Exercise Price for any reason whatsoever, the Company shall (as an independent, severable and separately enforceable obligation) fully indemnify (on demand and on an after Tax basis) the Trustee for the purpose of redemption in full of the outstanding Wakala Series Certificates, the Optional Dissolution (Put Right) Certificates, the Change of Control Put Right Certificates or the Tangibility Event Put Right Certificates (each as defined in the Wakala Series Purchase Undertaking), as the case may be, and, accordingly, the amount payable under any such indemnity claim will equal the relevant Wakala Series Exercise Price.

### **Agency Agreement**

Pursuant to an amended and restated Agency Agreement entered into on 5 September 2023 between, amongst others, the Trustee, the Company and the Issuing and Paying Agent, provision will be made for, *inter alia*, payment of all sums due in respect of the Certificates.

### Shari'a Compliance

Each Transaction Document will provide that each of DP World Crescent Limited and DP World Limited agrees that it has accepted the *Shari'a* compliant nature of the Transaction Documents to which it is a party and further agrees, to the extent permitted by law, that:

- (i) it shall not claim that any of its obligations under the Transaction Documents to which it is a party (or any provision thereof) is *ultra vires* or not compliant with the principles of *Shari'a*;
- (ii) it shall not take any steps or bring any proceedings in any forum to challenge the *Shari'a* compliance of the Transaction Documents to which it is a party; and
- (iii) none of its obligations under the Transaction Documents to which it is a party shall in any way be diminished, abrogated, impaired, invalidated or otherwise adversely affected by any finding, declaration, pronouncement, order or judgment of any court, tribunal or other body that the Transaction Documents to which it is a party are not compliant with the principles of *Shari'a*.

#### **BOOK-ENTRY CLEARANCE SYSTEMS**

The information set out below is subject to any change in or reinterpretation of the rules, regulations and procedures of DTC, Euroclear or Clearstream, Luxembourg (together, the "Clearing Systems") in effect as at the date of this Base Prospectus. Investors wishing to use the facilities of any of the Clearing Systems are advised to confirm the continued applicability of the rules, regulations and procedures of the relevant Clearing System. None of the Trustee, the Company, the Delegate nor any other party to the Agency Agreement will have any responsibility or liability for any aspect of the records relating to, or payments made on account of, beneficial ownership interests in the Certificates held through the facilities of any Clearing System or for maintaining, supervising or reviewing any records relating to such beneficial ownership interests.

### **Book-Entry Systems**

### DTC

DTC is a limited purpose trust company organised under the New York Banking Law, a member of the Federal Reserve System, a "banking organisation" within the meaning of the New York Banking Law, a "clearing corporation" within the meaning of the New York Uniform Commercial Code and a "clearing agency" registered pursuant to Section 17A of the Exchange Act. DTC holds securities that its participants ("Direct Participants") deposit with DTC. DTC also facilitates the settlement among Direct Participants of securities transactions, such as transfers and pledges, in deposited securities through electronic computerised book-entry changes in Direct Participants' accounts, thereby eliminating the need for physical movement of securities certificates. Direct Participants include securities brokers and dealers, banks, trust companies, clearing corporations and certain other organisations. DTC is a wholly-owned subsidiary of The Depository Trust and Clearing Corporation ("DTCC"). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as securities brokers and dealers, banks and trust companies that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly ("Indirect Participants" and, together with Direct Participants, "Participants"). More information about DTC can be found at www.dtcc.com and www.dtc.org.

Under the rules, regulations and procedures creating and affecting DTC and its operations (the "DTC Rules"), DTC makes book-entry transfers of Certificates among Direct Participants on whose behalf it acts with respect to Certificates accepted into DTC's book-entry settlement system ("DTC Certificates") as described below and receives and transmits distributions of Dissolution Amounts and Periodic Distribution Amounts on DTC Certificates. The DTC Rules are on file with the Securities and Exchange Commission. Direct Participants and Indirect Participants with which beneficial owners of DTC Certificates ("Owners") have accounts with respect to the DTC Certificates similarly are required to make book-entry transfers and receive and transmit such payments on behalf of their respective Owners. Accordingly, although Owners who hold DTC Certificates through Direct Participants or Indirect Participants will not possess Certificates, the DTC Rules, by virtue of the requirements described above, provide a mechanism by which Direct Participants will receive payments and will be able to transfer their interest in respect of the DTC Certificates.

Purchases of DTC Certificates under the DTC system must be made by or through Direct Participants, which will receive a credit for the DTC Certificates on DTC's records. The ownership interest of each actual purchaser of each DTC Certificate ("Beneficial Owner") is in turn to be recorded on the Direct Participant's and Indirect Participant's records. Beneficial Owners will not receive written confirmation from DTC of their purchase, but Beneficial Owners are expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct Participant or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the DTC Certificates are to be accomplished by entries made on the books of Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in DTC Certificates, except in the event that use of the book-entry system for the DTC Certificates is discontinued.

To facilitate subsequent transfers, all DTC Certificates deposited by Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorised representative of DTC. The deposit of DTC Certificates with DTC and their registration in the

name of Cede & Co. or such other DTC nominee effect no change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the DTC Certificates; DTC's records reflect only the identity of the Direct Participants to whose accounts such DTC Certificates are credited, which may or may not be the Beneficial Owners. The Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

Redemption notices shall be sent to DTC. If less than all of the DTC Certificates within an issue are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such issue to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to DTC Certificates unless authorised by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the Trustee as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts the DTC Certificates are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Dissolution Amounts and Periodic Distribution Amounts on the DTC Certificates will be made to Cede & Co., or such other nominee as may be requested by an authorised representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the Trustee or the relevant agent (or such other nominee as may be requested by an authorised representative of DTC), on the relevant payment date in accordance with their respective holdings shown in DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name", and will be the responsibility of such Participant and not of DTC or the Trustee, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of Dissolution Amounts and Periodic Distribution Amounts to DTC is the responsibility of the Trustee, disbursement of such payments to Direct Participants is the responsibility of DTC, and disbursement of such payments to the Beneficial Owners is the responsibility of Direct Participants and Indirect Participants.

Under certain circumstances, including if there is a Dissolution Event under the Certificates, DTC will exchange the DTC Certificates for definitive Certificates, which it will distribute to its Participants in accordance with their proportionate entitlements and which, if representing interests in a Restricted Global Certificate, will be legended as set forth under "Subscription and Sale and Transfer and Selling Restrictions".

A Beneficial Owner shall give notice to elect to have its DTC Certificates purchased or tendered, through its Participant, to the relevant agent, and shall effect delivery of such DTC Certificates by causing the Direct Participant to transfer the Participant's interest in the DTC Certificates, on DTC's records, to the relevant agent. The requirement for physical delivery of DTC Certificates in connection with an optional tender or a mandatory purchase will be deemed satisfied when the ownership rights in the DTC Certificates are transferred by Direct Participants on DTC's records and followed by a book-entry credit of tendered DTC Certificates to the relevant agent's DTC account.

DTC may discontinue providing its services as depository with respect to the DTC Certificates at any time by giving reasonable notice to the Trustee or the relevant agent. Under such circumstances, in the event that a successor depository is not obtained, DTC Certificates are required to be printed and delivered.

The Trustee may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, DTC Certificates will be printed and delivered to DTC.

Since DTC may only act on behalf of Direct Participants, who in turn act on behalf of Indirect Participants, any Owner desiring to pledge DTC Certificates to persons or entities that do not participate in DTC, or otherwise take actions with respect to such DTC Certificates, will be required to withdraw its Certificates from DTC as described below.

#### Euroclear and Clearstream, Luxembourg

Euroclear and Clearstream, Luxembourg each holds securities for its customers and facilitates the clearance and settlement of securities transactions by electronic book-entry transfer between their respective accountholders. Euroclear and Clearstream, Luxembourg provide various services, including safekeeping, administration, clearance and settlement of internationally traded securities and securities lending and borrowing. Euroclear and Clearstream, Luxembourg also deal with domestic securities markets in several countries through established depository and custodial relationships. Euroclear and Clearstream, Luxembourg have established an electronic bridge between their two systems across which their respective participants may settle trades with each other.

Euroclear and Clearstream, Luxembourg customers are world-wide financial institutions, including underwriters, securities brokers and dealers, banks, trust companies and clearing corporations. Indirect access to Euroclear and Clearstream, Luxembourg is available to other institutions that clear through or maintain a custodial relationship with an accountholder of either system.

## **Book-Entry Ownership and Payment in Respect of DTC Certificates**

The Trustee may apply to DTC in order to have any Tranche of Certificates represented by a Global Certificate accepted in its book-entry settlement system. Upon the issue of any such Global Certificate, DTC or its custodian will credit, on its internal book-entry system, the respective nominal amounts of the individual beneficial interests represented by such Global Certificate to the accounts of persons who have accounts with DTC. Such accounts initially will be designated by or on behalf of the relevant Dealer. Ownership of beneficial interests in such a Global Certificate will be limited to Direct Participants or Indirect Participants, including, in the case of any Unrestricted Global Certificate (as defined herein), the respective depositaries of Euroclear and Clearstream, Luxembourg. Ownership of beneficial interests in a Global Certificate accepted by DTC will be shown on, and the transfer of such ownership will be effected only through, records maintained by DTC or its nominee (with respect to the interests of Direct Participants) and the records of Direct Participants (with respect to interests of Indirect Participants).

Payments in U.S. dollars of any amount in respect of a Global Certificate accepted by DTC will be made to the order of DTC or its nominee as the registered holder of such Certificate. In the case of any payment in a currency other than U.S. dollars, payment will be made to the Exchange Agent on behalf of DTC or its nominee and the Exchange Agent will (in accordance with instructions received by it) remit all or a portion of such payment for credit directly to the beneficial holders of interests in the Global Certificate in the currency in which such payment was made and/or (where an election to receive payment in the Specified Currency has not been made) cause all or a portion of such payment to be converted into U.S. dollars and the proceeds of such conversions (net of all applicable costs of exchange) shall be credited to the applicable Participants' account(s).

For all foreign exchange ("FX") transactions, the Exchange Agent or the Issuing and Paying Agent, as the case may be, shall utilise Deutsche Bank AG or its affiliates (collectively "DBAG") to effect such conversion by entering into an FX transaction. The Exchange Agent or the Issuing and Paying Agent, as the case may be, (through DBAG), when entering into an FX transaction, will be acting in a principal capacity, and not as agent, fiduciary or broker, and may hold positions for its own account that are the same, similar, different or opposite to the positions of its customers. When the Exchange Agent or the Issuing and Paying Agent, as the case may be, seeks to execute an FX transaction to accomplish such conversion, the Exchange Agent or the Issuing and Paying Agent, as the case may be, is utilising DBAG as a global dealer in FX for a full range of FX products and, as a result, the rate obtained in connection with any requested foreign currency conversion may be impacted by DBAG executing FX transactions for its own account or with another customer. In addition, in order to source liquidity for any FX transaction relating to the purchase of U.S. dollars with the Specified Currency, DBAG may internally share economic terms relating to the relevant FX transaction with persons acting in a sales or trading capacity for DBAG or one of its agents. Conversions shall be effected in a commercially reasonable manner, similar to that which is effected by DBAG in comparable transactions as principal for other similarly-situated customers. In no event shall the Trustee, DP World, the Exchange Agent (or the Issuing and Paying Agent, as the case may be) or DBAG be liable to the Certificateholders or any other party for the conversion rate so obtained.

The Trustee expects DTC to credit accounts of Direct Participants on the applicable payment date in accordance with their respective holdings as shown in the records of DTC unless DTC has reason to believe that it will not receive payment on such payment date. The Trustee also expects that payments by

Participants to beneficial owners of Certificates will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers, and will be the responsibility of such Participant and not the responsibility of DTC, the Issuing and Paying Agent, the Paying Agent, the Registrar or the Trustee. Payment of Dissolution Amounts and Periodic Distribution Amounts on Certificates to DTC is the responsibility of the Trustee.

### Transfers of Certificates Represented by Global Certificates

Transfers of any interests in Certificates represented by a Global Certificate within DTC, Euroclear and/or Clearstream, Luxembourg will be effected in accordance with the customary rules and operating procedures of the relevant clearing system. The laws in some states within the United States require that certain persons take physical delivery of securities in definitive form. Consequently, the ability to transfer Certificates represented by a Global Certificate to such persons may depend upon the ability to exchange such Certificates for Certificates in definitive form. Similarly, because DTC can only act on behalf of Direct Participants in the DTC system who in turn act on behalf of Indirect Participants, the ability of a person having an interest in Certificates represented by a Global Certificate accepted by DTC to pledge such Certificates to persons or entities that do not participate in the DTC system or otherwise to take action in respect of such Certificates may depend upon the ability to exchange such Certificates for Certificates in definitive form. The ability of any holder of Certificates represented by a Global Certificate accepted by DTC to resell, pledge or otherwise transfer such Certificates may be impaired if the proposed transferee of such Certificates is not eligible to hold such Certificates through a Direct Participant or Indirect Participant in the DTC system.

Subject to compliance with the transfer restrictions applicable to the Certificates described under "Subscription and Sale and Transfer and Selling Restrictions", cross-market transfers between DTC, on the one hand, and directly or indirectly through Euroclear or Clearstream, Luxembourg accountholders, on the other hand, will be effected by the relevant clearing system in accordance with its rules and through action taken by the Registrar, the Issuing and Paying Agent, the Paying Agent and any custodian ("Custodian") with whom the relevant Global Certificates have been deposited.

On or after the Issue Date for any Series, transfers of Certificates of such Series between accountholders in Euroclear and Clearstream, Luxembourg and transfers of Certificates of such Series between participants in DTC will generally have a settlement date three business days after the trade date (T+3). The customary arrangements for delivery versus payment will apply to such transfers.

Cross-market transfers between accountholders in Euroclear or Clearstream, Luxembourg and DTC participants will need to have an agreed settlement date between the parties to such transfer. Since there is no direct link between DTC, on the one hand, and Euroclear and Clearstream, Luxembourg, on the other, transfers of interests in the relevant Global Certificates will be effected through the Registrars, the Issuing and Paying Agent, the Paying Agent and the Custodian receiving instructions (and, where appropriate, certification) from the transferor and arranging for delivery of the interests being transferred to the credit of the designated account for the transferee. In the case of cross-market transfers, settlement between Euroclear or Clearstream, Luxembourg accountholders and DTC participants cannot be made on a delivery versus payment basis. The securities will be delivered on a free delivery basis and arrangements for payment must be made separately.

DTC, Euroclear and Clearstream, Luxembourg have each published rules and operating procedures designed to facilitate transfers of beneficial interests in Global Certificates among participants and accountholders of DTC, Euroclear and Clearstream, Luxembourg. However, they are under no obligation to perform or continue to perform such procedures, and such procedures may be discontinued or changed at any time. None of the Trustee, the Company, the Delegate, the Agents or any Dealer will be responsible for any performance by DTC, Euroclear or Clearstream, Luxembourg or their respective direct or indirect participants or accountholders of their respective obligations under the rules and procedures governing their operations and none of them will have any liability for any aspect of the records relating to or payments made on account of beneficial interests in the Certificates represented by Global Certificates or for maintaining, supervising or reviewing any records relating to such beneficial interests.

#### **TAXATION**

### General

The following is a general description of certain UAE, DIFC, Cayman Islands, United States and EU tax considerations relating to the Certificates. It does not purport to be a complete analysis of all tax considerations relating to the Certificates, whether in those jurisdictions or elsewhere. It is not intended and does not constitute tax advice or legal opinion. Prospective purchasers of Certificates are advised to consult their own tax advisers as to the consequences, under the tax laws of the countries of their respective citizenship, residence or domicile, of a purchase of Certificates, including but not limited to, the consequences of receipt of payments under the Certificates and their disposal or redemption. This summary is based upon the law as in effect on the date of this Base Prospectus and is subject to any changes in law that might take effect after such date.

## **United Arab Emirates (excluding the Dubai International Financial Centre)**

The following summary of the anticipated tax treatment in the UAE in relation to the payments on the Certificates is based on the taxation law and practice in force at the date of this Base Prospectus and does not constitute legal or tax advice and prospective investors should be aware that the relevant fiscal rules and practice and their interpretation may change. Prospective investors should consult their own professional advisers on the implications of subscribing for, buying, holding, selling, redeeming or disposing of Certificates and the receipt of any payments with respect to such Certificates under the laws of the jurisdictions in which they may be liable to taxation.

There is currently in force in the legislation of certain Emirates a general corporate taxation regime (such as the Abu Dhabi Income Tax Decree 1965 (as amended), the Dubai Income Tax Decree 1969 (as amended), the Fujairah Income Tax Decree of 1966 (as amended) and the Sharjah Income Tax Act of 1968 (as amended)). The regime is, however, not enforced save in respect of companies active in the oil industry and some related service industries. It is not known whether the legislation will or will not be enforced more generally or within other industry sectors in the future. Branches of foreign banks operating in the UAE are also taxed under specific regulations at the Emirates level. Under current legislation, there is no requirement for withholding or deduction for or on account of taxation in the UAE in respect of payments made under the Certificates. If any such withholding or deduction is required to be made in respect of payments due by the Company under any Transaction Document to which it is party, the Company has undertaken to gross-up the payments due by the Trustee under the Certificates: (i) the Trustee has undertaken to gross-up the payment(s) accordingly (subject to certain limited exceptions); and (ii) the Company has undertaken to pay such additional amounts to the Trustee to enable it to discharge such obligation.

The Constitution of the UAE specifically reserves to the UAE federal government the right to raise taxes on a federal basis for the purposes of funding its budget. It is not known whether this right will be exercised in the future, and how any future federal tax laws will interact with the ones existing in the Emirates.

The UAE has entered into double taxation arrangements with certain other countries.

### **Dubai International Financial Centre**

Pursuant to Article 14 of Law No. (9) of 2004 in respect of the DIFC (the "DIFC Law"), entities licensed, registered or otherwise authorised to carry on financial services in the DIFC and their employees shall be subject to a zero rate of tax for a period of 50 years from 13 September 2004. This zero rate of tax applies to income, corporation and capital gains tax. In addition, this zero rate of tax will also extend to repatriation of capital and to transfers of assets or profits or salaries to any party outside the DIFC. Article 14 of the DIFC Law also provides that it is possible to renew the 50-year period to a similar period upon issuance of a resolution by the Ruler of Dubai. As a result, no payments by the Trustee under the Certificates or payments by the Company under any Transaction Document are subject to any tax in the DIFC, whether by withholding or otherwise.

## **Cayman Islands**

Under existing Cayman Islands laws payments on the Certificates to be issued under the Programme will not be subject to taxation in the Cayman Islands and no withholding under Cayman Islands law will be required on the payment to any holder of the Certificates, nor will gains derived from the disposal of the

Certificates be subject to Cayman Islands income or corporation tax. The Cayman Islands currently have no income, corporation or capital gains tax and no estate duty, inheritance tax or gift tax.

Subject as set out below, no capital or stamp duties are levied in the Cayman Islands on the issue, transfer or redemption of Certificates. The Trustee has received, from the Governor-in-Cabinet of the Cayman Islands, pursuant to the Tax Concessions Law (2018 Revision), as amended, of the Cayman Islands, an undertaking dated 17 May 2016 that for a period of 20 years from the date of the grant of the undertaking no law which is enacted in the Cayman Islands imposing any tax to be levied on profits, income, gains or appreciation shall apply to the Trustee or its operations and, in addition, that no tax to be levied on profits, income, gains or appreciations which is in the nature of estate duty or inheritance tax shall be payable on or in respect of the shares, debentures or other obligations (which includes the Certificates) of the Trustee or by way of the withholding in whole or in part of any relevant payment (as defined in section 6(3) of the Tax Concessions Law (2018 Revision), as amended, of the Cayman Islands). No capital or stamp duties are levied in the Cayman Islands on the issue, transfer or redemption of Certificates. However, an instrument transferring title to such Certificates, if brought to or executed in the Cayman Islands, would be subject to Cayman Islands stamp duty. An annual registration fee is payable by the Trustee to the Cayman Islands Registrar of Companies which is calculated by reference to the nominal amount of the Trustee's authorised share capital. At current rates, this annual registration fee is approximately U.S.\$854. The foregoing is based on current law and practice in the Cayman Islands and this is subject to change therein.

### **United States Federal Income Taxation**

The following summary discusses certain U.S. federal income tax consequences of the acquisition, ownership and disposition of the Certificates. Except as specifically noted below, this discussion applies only to:

- Certificates purchased on original issuance at their issue price (as defined below);
- Certificates held as capital assets;
- U.S. Holders (as defined below); and
- Certificates with an original maturity of 30 years or less.

This discussion does not describe all of the tax consequences that may be relevant in light of a U.S. Holder's particular circumstances or to U.S. Holders subject to special rules, such as:

- financial institutions;
- insurance companies;
- tax-exempt organisations;
- dealers in securities or currencies;
- persons holding Certificates as part of a hedging transaction, straddle, conversion transaction or other integrated transaction;
- U.S. Holders whose functional currency is not the U.S. dollar;
- partnerships or other entities or arrangements classified as partnerships for U.S. federal income tax purposes; or
- former citizens and residents of the United States.

This summary is based on the U.S. Internal Revenue Code of 1986, as amended (the "Code"), administrative pronouncements, published rulings, judicial decisions and final, temporary and proposed U.S. Treasury Regulations, all as at the date of this Base Prospectus and any of which may at any time be repealed, revised or subject to differing interpretation, possibly retroactively so as to result in U.S. federal income tax consequences different from those described below. Persons considering the purchase of the Certificates should consult the applicable Final Terms (or Pricing Supplement, as applicable) for any additional discussion regarding U.S. federal income taxation and should consult their tax advisers with

regard to the application of the U.S. federal income tax laws to their particular situations as well as any tax consequences arising under other U.S. federal tax rules (such as the Medicare contribution tax and the alternative minimum tax), the laws of any state, local or non-U.S. taxing jurisdiction. No ruling will be sought from the U.S. Internal Revenue Service (the "IRS") with respect to any statement or conclusion in this discussion, and there can be no assurance that the IRS will not challenge such statement or conclusion in the following discussion or, if challenged, that a court will uphold such statement or conclusion.

This summary does not discuss Certificates that by their terms may be retired for an amount less than their principal amount and Certificates subject to special rules. U.S. Holders should consult their tax advisers regarding the tax consequences with respect to the acquisition, ownership and disposition of Certificates.

As used herein, the term "U.S. Holder" means a beneficial owner of a Certificate that is for U.S. federal income tax purposes:

- an individual that is a citizen or resident of the United States;
- a corporation created or organised in or under the laws of the United States or of any state thereof or the District of Columbia;
- an estate the income of which is subject to U.S. federal income taxation regardless of its source; or
- a trust if: (i) a court within the United States is able to exercise primary supervision over the administration of the trust and one or more U.S. persons have the authority to control all substantial decisions of the trust; or (ii) the trust has validly elected to be treated as a United States person for U.S. federal income tax purposes.

If an entity or arrangement that is classified as a partnership for U.S. federal income tax purposes holds Certificates, the U.S. federal income tax treatment of a partner will generally depend on the status of the partner and upon the activities of the partnership. Partners of such entities or arrangements holding Certificates should consult with their tax advisers regarding the U.S. federal tax consequences of an investment in the Certificates.

### Certain accrual method taxpayers

Certain U.S. Holders that use an accrual method of accounting for tax purposes generally will be required to include certain amounts in income no later than the time such amounts are reflected on their financial statements, which may be earlier than would be the case under the rules described below. U.S. Holders that use an accrual method of accounting should consult with their tax advisers regarding the potential applicability of these rules to their particular situations.

## Classification of the Certificates

The Company and the Trustee intend to treat the Certificates as representing a beneficial interest in indebtedness for U.S. federal income tax purposes and each holder and beneficial owner of a Certificate, by acceptance of such Certificate or a beneficial interest therein, will likewise agree to treat the Certificates as representing a beneficial interest in indebtedness for such purposes. This treatment is not binding on the IRS and no ruling will be sought from the IRS regarding this or any other aspect of the tax treatment of the Certificates. It is possible that the IRS could successfully argue that the Certificates should be treated as equity interests in a partnership for U.S. federal income tax purposes. Prospective investors should seek advice from their own tax advisers as to the consequences to them of alternative characterisations of the Certificates. The remainder of this discussion assumes that the Certificates represent a beneficial interest in indebtedness for U.S. federal income tax purposes.

# Pre-issuance accrued profit

If a portion of the price paid for a Certificate is allocable to profit that accrued prior to the date the Certificate is issued ("pre-issuance accrued profit"), the Company intends to take the position that, on the first profit payment date, a portion of the profit received in an amount equal to any pre-issuance accrued profit will be treated as a return of the pre-issuance accrued profit and not as a payment of profit on the Certificate. A U.S. Holder's basis in a Certificate will not include the portion of purchase price allocable to the pre-issuance accrued profit. Amounts treated as a return of pre-issuance accrued profit should not be taxable

when received. U.S. Holders should consult their own tax advisers with regard to the tax treatment of the pre-issuance accrued profit on a Certificate.

#### Payments of stated interest

Profit paid on a Certificate will be taxable to a U.S. Holder as ordinary interest/profit income at the time it accrues or is received in accordance with the Holder's method of accounting for U.S. federal income tax purposes, provided that the profit is "qualified stated interest" (as defined below). Interest/profit income (including original issue discount, as discussed below) earned by a U.S. Holder with respect to a Certificate will constitute foreign source income for U.S. federal income tax purposes, which may be relevant in calculating the Holder's foreign tax credit limitation. The rules regarding foreign tax credits are complex and prospective investors should consult their tax advisers about the application of such rules to them in their particular circumstances. Special rules governing the treatment of profit paid with respect to original issue discount Certificates and foreign currency Certificates are described under "Taxation – United States Federal Income Taxation – Contingent payment debt instruments," and "Taxation – United States Federal Income Taxation – Foreign currency Certificates".

#### Original issue discount

A Certificate that has an "issue price" that is less than its "stated redemption price at maturity" will be considered to have been issued with original issue discount for U.S. federal income tax purposes (and will be referred to as an "original issue discount Certificate") unless the Certificate satisfies a de minimis threshold (as described below). The "issue price" of a Certificate generally will be the first price at which a substantial amount of the Certificates is sold to the public (which does not include sales to bond houses, brokers or similar persons or organisations acting in the capacity of underwriters, placement agents or wholesalers). However, in the case of Certificates issued in a further issuance that is a "qualified reopening" for U.S. federal income tax purposes, their price will be equal to the issue price of the original Certificates in the relevant Series. The "stated redemption price at maturity" of a Certificate generally will equal the sum of all payments required to be made under the Certificate other than payments of "qualified stated interest". "Qualified stated interest" is stated interest unconditionally payable in cash or property (other than in debt instruments of the Company) at least annually during the entire term of the Certificate at a single fixed profit rate, at a single qualified floating profit rate or at a profit rate that is determined at a single fixed formula that is based on objective financial or economic information. A rate is a qualified floating profit rate if variations in the rate can reasonably be expected to measure contemporaneous fluctuations in the cost of newly borrowed funds in the currency in which the Certificate is denominated.

If the difference between a Certificate's stated redemption price at maturity and its issue price is less than a *de minimis* amount, i.e., one-quarter of one per cent. of the stated redemption price at maturity multiplied by the number of complete years to maturity (or weighted average maturity if any amount included in the stated redemption price at maturity is payable before maturity), the Certificate will not be considered to have original issue discount. U.S. Holders of the Certificates with a *de minimis* amount of original issue discount will include this original issue discount in income, as capital gain, on a *pro rata* basis as principal payments are made on the Certificate.

U.S. Holders of original issue discount Certificates that mature more than one year from their date of issuance will be required to include original issue discount in income for U.S. federal tax purposes as it accrues in accordance with a constant yield method based on a compounding of interest/profit, regardless of whether cash attributable to this income is received. Under these rules, U.S. Holders generally will have to include in taxable income increasingly greater amounts of original issue discount in successive accrual periods.

A U.S. Holder may make an election to include in gross income all profit that accrues on any particular Certificate (including stated interest, acquisition discount, original issue discount, *de minimis* original issue discount, market discount, *de minimis* market discount and unstated interest, as adjusted by any amortisable bond premium or acquisition premium) in accordance with a constant yield method based on the compounding of interest/profit, and generally may revoke such election (a "constant yield election") only with the permission of the IRS. If a U.S. Holder makes a constant yield election with respect to a Certificate with market discount (discussed below), the U.S. Holder will be treated as having made an election to include market discount in income currently over the life of all debt instruments with market discount acquired by the electing U.S. Holder on or after the first day of the first taxable year to which such election

applies. U.S. Holders should consult their tax advisers about making this election in light of their particular circumstances.

A Certificate that matures one year or less from its date of issuance (a "short-term Certificate") will be treated as being issued at a discount and none of the profit paid on the Certificate will be treated as qualified stated interest regardless of its issue price. In general, a cash method U.S. Holder of a short-term Certificate is not required to accrue the discount for U.S. federal income tax purposes but may elect to do so. Cash method U.S. Holders who do not elect to accrue the discount should include stated interest payments on short-term Certificates as ordinary income upon receipt. Cash method U.S. Holders who do elect to accrue the discount and certain other Holders, including those who report income on the accrual method of accounting for U.S. federal income tax purposes, are required to include the discount in income as it accrues on a straight-line basis, unless another election is made to accrue the discount according to a constant yield method based on daily compounding. In the case of a U.S. Holder who is not required and who does not elect to include the discount in income currently, any gain realised on the sale, exchange, or retirement of the short-term Certificate will be ordinary income to the extent of the discount accrued on a straight-line basis (or, if elected, according to a constant yield method based on daily compounding) through the date of sale, exchange or retirement. In addition, those U.S. Holders will be required to defer deductions for any interest/profit paid on indebtedness incurred to purchase or carry short-term Certificates in an amount not exceeding the accrued discount until the accrued discount is included in income.

The Company may have an unconditional option to redeem, or U.S. Holders may have an unconditional option to require the Company to redeem, a Certificate prior to its stated maturity date. Under applicable regulations, if the Company has an unconditional option to redeem a Certificate prior to its stated maturity date, this option will be presumed to be exercised if, by utilising any date on which the Certificate may be redeemed as the maturity date and the amount payable on that date in accordance with the terms of the Certificate as the stated redemption price at maturity, the yield on the Certificate would be lower than its yield to maturity. If the U.S. Holders have an unconditional option to require the Company to redeem a Certificate prior to its stated maturity date, this option will be presumed to be exercised if making the same assumptions as those set forth in the previous sentence, the yield on the Certificate would be higher than its yield to maturity. If it was presumed that an option would be exercised but it is not in fact exercised, the Certificate would be treated solely for purposes of calculating original issue discount as if it were redeemed, and a new Certificate were issued, on the presumed exercise date for an amount equal to the Certificate's adjusted issue price on that date. The adjusted issue price of an original issue discount Certificate is defined as the sum of the issue price of the Certificate and the aggregate amount of previously accrued original issue discount, less any prior payments other than payments of qualified stated interest.

### Market discount

If a U.S. Holder purchases a Certificate (other than a short-term Certificate) for an amount that is less than its stated redemption price at maturity or, in the case of an original issue discount Certificate, its adjusted issue price, the amount of the difference will be treated as market discount for U.S. federal income tax purposes, unless this difference is less than a specified *de minimis* amount.

A U.S. Holder will be required to treat any principal payment (or, in the case of an original issue discount Certificate, any payment that does not constitute qualified stated interest) on, or any gain on the sale, exchange, retirement or other disposition of a Certificate, including disposition in certain non-recognition transactions, as foreign source ordinary income to the extent of the market discount accrued on the Certificate at the time of the payment or disposition unless this market discount has been previously included in income by the U.S. Holder pursuant to an election by the U.S. Holder to include market discount in income as it accrues. An election to include market discount in income as it accrues applies to all debt instruments with market discount acquired by the electing U.S. Holder on or after the first day of the first taxable year to which such election applies and may not be revoked without the consent of the IRS. In addition, a U.S. Holder that does not elect to include market discount in income currently may be required to defer, until the maturity of the Certificate or its earlier disposition (including certain non-taxable transactions), the deduction of all or a portion of the interest/profit expense on any indebtedness incurred or maintained to purchase or carry such Certificate.

Market discount will accrue on a straight line basis unless a U.S. Holder makes an election on a Certificate to accrue on the basis of a constant profit rate. This election is irrevocable once made.

#### Acquisition premium and amortisable bond premium

A U.S. Holder who purchases a Certificate for an amount that is greater than the Certificate's adjusted issue price but less than or equal to the stated redemption price at maturity will be considered to have purchased the Certificate at an acquisition premium. Under the acquisition premium rules, the amount of original issue discount that the U.S. Holder must include in its gross income with respect to the Certificate for any taxable year will be reduced by the portion of acquisition premium properly allocable to that year.

If a U.S. Holder purchases a Certificate for an amount that is greater than the stated redemption price at maturity, the U.S. Holder will be considered to have purchased the Certificate with amortisable bond premium equal in amount to the excess of the purchase price over the amount payable at maturity. The U.S. Holder may elect to amortise this premium, using a constant yield method, over the remaining term of the Certificate. A U.S. Holder who elects to amortise bond premium must reduce its tax basis in the Certificate by the amount of the premium amortised in any year. An election to amortise bond premium applies to all taxable debt obligations then owned and thereafter acquired by the U.S. Holder and may be revoked only with the consent of the IRS.

If a U.S. Holder makes a constant yield election (as described under "Taxation – *United States Federal Income Taxation – Original issue discount*") for a Certificate with amortisable bond premium, such election will result in a deemed election to amortise bond premium for all of the Holder's debt instruments with amortisable bond premium.

### Sale, exchange or retirement of the Certificates

Upon the sale, exchange or retirement of a Certificate, a U.S. Holder will recognise taxable gain or loss equal to the difference between the amount realised on the sale, exchange or retirement and the Holder's adjusted tax basis in the Certificate. A U.S. Holder's adjusted tax basis in a Certificate generally will equal the acquisition cost of the Certificate increased by the amount of original issue discount and market discount included in the U.S. Holder's gross income and decreased by any bond premium or acquisition premium previously amortised and by the amount of any payment received from the Trustee other than a payment of qualified stated interest, in each case, with respect to the Certificate. Gain or loss, if any, will generally be U.S. source income for purposes of computing a U.S. Holder's foreign tax credit limitation except to the extent attributable to market discount that has not been previously included in the U.S. Holder's gross income. For these purposes, the amount realised does not include any amount attributable to accrued but unpaid qualified stated interest on the Certificate. Amounts attributable to accrued but unpaid qualified stated interest are treated as payments of profit as described under "Taxation – United States Federal Income Taxation – Payments of stated interest".

Gain or loss realised on the sale, exchange or retirement of a Certificate will generally be capital gain or loss and will be long-term capital gain or loss if at the time of sale, exchange or retirement the U.S. Holder has held the Certificate for more than one year. Exceptions to this general rule apply to the extent of any accrued market discount or, in the case of a short-term Certificate, to the extent of any accrued discount, not previously included in the U.S. Holder's taxable income (see further "Taxation – United States Federal Income Taxation – Market discount" and "Taxation – United States Federal Income Taxation – Original issue discount"). In addition, other exceptions to this general rule apply in the case of foreign currency Certificates, and contingent payment debt instruments (see further "Taxation – United States Federal Income Tax – Contingent payment debt instruments"). The deductibility of capital losses is subject to limitations.

### Contingent payment debt instruments

If the terms of the Certificates provide for certain contingencies that affect the timing and amount of payments (including Certificates with a variable rate or rates that do not qualify as "variable rate debt instruments" for the purposes of the original issue discount rules), the Certificates generally will be "contingent payment debt instruments" for U.S. federal income tax purposes. Under the rules that govern the treatment of contingent payment debt instruments, no payment on such Certificates qualifies as qualified stated interest. Rather, a U.S. Holder must account for interest/profit for U.S. federal income tax purposes based on a "comparable yield" and the differences between actual payments on the Certificate and the Certificate's "projected payment schedule" as described below. The comparable yield is determined by the Company at the time of issuance of the Certificates. The comparable yield may be greater than or less than the stated interest, if any, with respect to the Certificates. Solely for the purpose of determining the amount

of interest/profit income that a U.S. Holder will be required to accrue on a contingent payment debt instrument, the Trustee will be required to construct a "projected payment schedule" that represents a series of payments the amount and timing of which would produce a yield to maturity on the contingent payment debt instrument equal to the comparable yield. The Trustee's determination, however, is not binding on the IRS, and it is possible that the IRS could conclude that some other comparable yield or projected payment schedule should be used instead.

Neither the comparable yield nor the projected payment schedule constitutes a representation by the Company or the Trustee regarding the actual amount, if any, that the contingent payment debt instrument will pay.

For U.S. federal income tax purposes, a U.S. Holder will be required to use the comparable yield and the projected payment schedule established by the Company in determining interest/profit accruals and adjustments unless the U.S. Holder timely discloses and justifies the use of a different comparable yield and projected payment schedule to the IRS.

A U.S. Holder, regardless of the U.S. Holder's method of accounting for U.S. federal income tax purposes, will be required to accrue interest/profit income on a contingent payment debt instrument at the comparable yield, adjusted upward or downward to reflect the difference, if any, between the actual and the projected amount of any contingent payments on the contingent payment instrument (as set forth below).

A U.S. Holder will be required to recognise interest/profit income equal to the amount of any net positive adjustment, i.e., the excess of actual payments over projected payments, in respect of a contingent payment debt instrument for a taxable year. A net negative adjustment, i.e., the excess of projected payments over actual payments, in respect of a contingent payment debt instrument for a taxable year:

- will first reduce the amount of interest/profit in respect of the contingent payment debt instrument that a Holder would otherwise be required to include in income in the taxable year; and
- to the extent of any excess, will give rise to an ordinary loss equal to so much of this excess as does not exceed the excess of:
  - the amount of all previous interest/profit inclusions under the contingent payment debt instrument over
  - the total amount of the U.S. Holder's net negative adjustments treated as ordinary loss on the contingent payment debt instrument in prior taxable years.

A net negative adjustment is not subject to the 2 per cent. floor limitation that will be imposed on miscellaneous itemised deductions after 2025. Any net negative adjustment in excess of the amounts described above will be carried forward to offset future interest/profit income in respect of the contingent payment debt instrument or to reduce the amount realised on a sale, exchange or retirement of the contingent payment debt instrument. Where a U.S. Holder purchases a contingent payment debt instrument for a price other than its adjusted issue price, the difference between the purchase price and the adjusted issue price must be reasonably allocated to the daily portions of interest/profit or projected payments with respect to the contingent payment debt instrument over its remaining term and treated as a positive or negative adjustment, as the case may be, with respect to each period to which it is allocated.

Upon a sale, exchange or retirement of a contingent payment debt instrument, a U.S. Holder generally will recognise taxable gain or loss equal to the difference between the amount realised on the sale, exchange or retirement and the U.S. Holder's adjusted basis in the contingent payment debt instrument. A U.S. Holder's adjusted basis in a Certificate that is a contingent payment debt instrument generally will be the acquisition cost of the Certificate, increased by the profit previously accrued by the U.S. Holder on the Certificate under these rules, disregarding any net positive and net negative adjustments, and decreased by the amount of any non-contingent payments and the projected amount of any contingent payments previously made on the Certificate. A U.S. Holder generally will treat any gain as interest/profit income, and any loss as ordinary loss to the extent of the excess of previous interest/profit inclusions in excess of the total net negative adjustments previously taken into account as ordinary losses, and the balance as capital loss. The deductibility of capital losses is subject to limitations. In addition, if a U.S. Holder recognises loss above certain thresholds, the U.S. Holder may be required to file a disclosure statement with the IRS (as described under "Taxation – United States Federal Income Taxation – Reporting requirements").

A U.S. Holder will have a tax basis in any property, other than cash, received upon the retirement of a contingent payment debt instrument equal to the fair market value of the property, determined at the time of retirement. The U.S. Holder's holding period for the property will commence on the day immediately following its receipt. Special rules apply to contingent payment debt instruments the payments of interest/profit or principal on which are denominated in or determined by reference to a currency other than the U.S. dollar ("Foreign Currency Contingent Payment Debt Instruments"). Very generally, Foreign Currency Contingent Payment Debt Instruments are accounted for like a contingent payment debt instrument, as described above, but in the currency of the Foreign Currency Contingent Payment Debt Instruments. The relevant amounts must then be translated into U.S. dollars. The rules applicable to Foreign Currency Contingent Payment Debt Instruments are complex and U.S. Holders are urged to consult their own tax advisers regarding the U.S. federal income tax consequences of the acquisition, ownership and disposition of Foreign Currency Contingent Payment Debt Instruments.

#### Benchmark Event

Certain terms of the Certificates relating to a Benchmark Event could be viewed as contingencies that affect the amount of payments for purposes of the contingent payment debt instrument rules. The Company intends to take the position that these terms do not cause the Certificates to be contingent payment debt instruments. This determination, however, is not binding on the IRS and if the IRS were to successfully challenge this determination, a U.S. Holder may be subject to the rules discussed above (as described under "Taxation – United States Federal Income Taxation – Contingent payment debt instruments"). U.S. Holders should consult with their tax advisers about the potential impact of these terms in their particular circumstances.

## Foreign currency Certificates

The following discussion summarises certain U.S. federal income tax consequences to a U.S. Holder of the ownership and disposition of Certificates the payments of profit or principal on which are denominated in or determined by reference to a currency other than the U.S. dollar ("foreign currency Certificates").

The rules applicable to foreign currency Certificates could require some or all gain or loss on the sale, exchange or other disposition of a foreign currency Certificate to be recharacterised as ordinary income or loss. The rules applicable to foreign currency Certificates are complex and may depend on the U.S. Holder's particular U.S. federal income tax situation. For example, various elections are available under these rules, and whether a U.S. Holder should make any of these elections may depend on the U.S. Holder's particular U.S. federal income tax situation. U.S. Holders are urged to consult their tax advisers regarding the U.S. federal income tax consequences of the ownership and disposition of foreign currency Certificates.

A U.S. Holder who uses the cash method of accounting and who receives a payment of qualified stated interest in a foreign currency with respect to a foreign currency Certificate will be required to include in income the U.S. dollar value of the foreign currency payment (determined on the date the payment is received) regardless of whether the payment is in fact converted to U.S. dollars at the time, and this U.S. dollar value will be the U.S. Holder's tax basis in the foreign currency.

An accrual method U.S. Holder will be required to include in income the U.S. dollar value of the amount of interest/profit income (including original issue discount or market discount, but reduced by acquisition premium and amortisable bond premium, to the extent applicable) that has accrued and is otherwise required to be taken into account with respect to a foreign currency Certificate during an accrual period. The U.S. dollar value of the accrued income will be determined by translating the income at the average rate of exchange for the accrual period or, with respect to an accrual period that spans two taxable years, at the average rate for the partial period within the relevant taxable year. The U.S. Holder will recognise ordinary income or loss with respect to accrued interest/profit income on the date the income is actually received. The amount of ordinary income or loss recognised will equal the difference between the U.S. dollar value of the foreign currency payment received (determined on the date the payment is received) in respect of the accrual period and the U.S. dollar value of interest/profit income that has accrued during the accrual period (as determined above). Rules similar to these rules apply in the case of a cash method taxpayer required to currently accrue original issue discount or market discount.

An accrual method U.S. Holder or cash method U.S. Holder accruing original issue discount may elect to translate interest/profit income (including original issue discount) into U.S. dollars at the spot rate on the last day of the interest/profit accrual period (or, in the case of a partial accrual period, the spot rate on the

last day of the partial accrual period in the relevant taxable year) or, if the date of receipt is within five business days of the last day of the interest/profit accrual period, the spot rate on the date of receipt. A U.S. Holder that makes this election must apply it consistently to all debt instruments from year to year and cannot change the election without the consent of the IRS.

Original issue discount, market discount, acquisition premium and amortisable bond premium on a foreign currency Certificate are to be determined in the relevant foreign currency. Where the taxpayer elects to include market discount in income currently, the amount of market discount will be determined for any accrual period in the relevant foreign currency and then translated into U.S. dollars on the basis of the average rate in effect during the accrual period. Exchange gain or loss realised with respect to such accrued market discount shall be determined in accordance with the rules relating to accrued interest/profit described above. Accrued market discount (other than market discount currently included in income) taken into account upon the receipt of any partial principal payment or upon the sale, retirement or other disposition of a Certificate is translated into U.S. dollars at the spot rate on such payment or disposition date

If an election to amortise bond premium is made, amortisable bond premium taken into account on a current basis shall reduce interest/profit income in units of the relevant foreign currency. Exchange gain or loss is realised on amortised bond premium with respect to any period by treating the bond premium amortised in the period in the same manner as on the sale, exchange or retirement of the foreign currency Certificate. Any exchange gain or loss will be ordinary income or loss as described below. If the election is not made, any loss realised on the sale, exchange or retirement of a foreign currency Certificate with amortisable bond premium by a U.S. Holder who has not elected to amortise the premium will be a capital loss to the extent of the bond premium.

A U.S. Holder's tax basis in a foreign currency Certificate, and the amount of any subsequent adjustment to the Holder's tax basis, will be the U.S. dollar value amount of the foreign currency amount paid for such foreign currency Certificate, or of the foreign currency amount of the adjustment, determined on the date of the purchase or adjustment. A U.S. Holder who purchases a foreign currency Certificate with previously owned foreign currency will recognise ordinary income or loss in an amount equal to the difference, if any, between such U.S. Holder's tax basis in the foreign currency and the U.S. dollar fair market value of the foreign currency Certificate on the date of purchase.

Gain or loss realised upon the sale, exchange or retirement of a foreign currency Certificate that is attributable to fluctuation in currency exchange rates will be ordinary income or loss which will not be treated as interest/profit income or expense. Gain or loss attributable to fluctuations in exchange rates will equal the difference between: (i) the U.S. dollar value of the foreign currency principal amount of the Certificate, determined on the date the payment is received or the Certificate is disposed of; and (ii) the U.S. dollar value of the foreign currency principal amount of the Certificate, determined on the date the U.S. Holder acquired the Certificate. For purposes of computing exchange gain and loss, the principal amount of a debt instrument is the U.S. Holder's purchase price in units of non-functional currency. Payments received attributable to accrued interest/profit will be treated in accordance with the rules applicable to payments of interest/profit on foreign currency Certificates described above. The foreign currency gain or loss in connection with the sale, exchange or retirement of a foreign currency Certificate will be recognised only to the extent of the total gain or loss realised by the U.S. Holder on the sale, exchange or retirement of the foreign currency Certificate (including, for this purpose, any exchange gain or loss recognised with respect to accrued but unpaid interest/profit). The source of the foreign currency gain or loss will be determined by reference to the residence of the U.S. Holder or the "qualified business unit" of the U.S. Holder on whose books the Certificate is properly reflected. Any gain or loss realised by these U.S. Holders in excess of the foreign currency gain or loss will be capital gain or loss except to the extent of any accrued market discount or, discount on a short-term Certificate not previously included in the Holder's income provided that the Certificate is not a Foreign Currency Contingent Payment Debt Instrument. Holders should consult their tax advisers with respect to the tax consequences of receiving payments in a currency different from the currency in which payments with respect to such Certificate accrue.

A U.S. Holder will have a tax basis in any foreign currency received on the sale, exchange or retirement of a foreign currency Certificate equal to the U.S. dollar value of the foreign currency, determined at the time of sale, exchange or retirement. A cash method taxpayer who buys or sells a foreign currency Certificate that is traded on an established securities market is required to translate units of foreign currency paid or received into U.S. dollars at the spot rate on the settlement date of the purchase or sale. Accordingly, no

exchange gain or loss will result from currency fluctuations between the trade date and the settlement date of the purchase or sale. An accrual method taxpayer may elect the same treatment for all purchases and sales of foreign currency obligations provided that the Certificates are traded on an established securities market. This election cannot be changed without the consent of the IRS. If either: (i) the Certificate is not traded on an established securities market; or (ii) it is and the Holder is an accrual method taxpayer that does not make the election described above with respect to such Certificate, exchange gain or loss may result from currency fluctuations between the trade date and the settlement date of the purchase or sale. Any gain or loss realised by a U.S. Holder on a sale or other disposition of foreign currency (including its exchange for U.S. dollars or its use to purchase foreign currency Certificates) will be ordinary income or loss.

## Backup withholding and information reporting

Information returns may be filed with the IRS in connection with payments on the Certificates and the proceeds from a sale or other disposition of the Certificates. A U.S. Holder may be subject to U.S. backup withholding on these payments if it fails to provide its tax identification number to the paying agent and comply with certain certification procedures or otherwise establish an exemption from backup withholding. The amount of any backup withholding from a payment to a U.S. Holder will be allowed as a credit against the U.S. Holder's U.S. federal income tax liability and may entitle them to a refund, provided that the required information is furnished to the IRS.

### Reporting requirements

A U.S. taxpayer that participates in a "reportable transaction" will be required to disclose its participation to the IRS. The scope and application of these rules is not entirely clear. A U.S. Holder may be required to treat a foreign currency exchange loss from the Certificates as a reportable transaction if the loss exceeds U.S.\$50,000 in a single taxable year if the U.S. Holder is an individual or trust, or higher amounts for other U.S. Holders. In the event the acquisition, ownership or disposition of the Certificates constitutes participation in a "reportable transaction" for the purposes of these rules, a U.S. Holder will be required to disclose its investment by filing Form 8886 with the IRS.

U.S. Holders should consult their tax advisers regarding the application of these rules as well as any additional filing or reporting obligations that may apply to the acquisition, ownership or disposition of the Certificates. Failure to comply with certain reporting obligations could result in the imposition of substantial penalties.

The U.S. federal income tax discussion set forth above is included for general information only and may not be applicable depending upon a U.S. Holder's particular situation. U.S. Holders should consult their tax advisers with respect to the tax consequences to them of the ownership and disposition of the Certificates, including the tax consequences under state, local, foreign and other tax laws and the possible effects of changes in U.S. federal or other tax laws.

## Foreign Account Tax Compliance Act

Pursuant to Sections 1471 through 1474 of the Code, commonly known as "FATCA", a foreign financial institution (as defined by FATCA) may be required to withhold on certain payments it makes ("foreign passthru payments", a term not defined as of the date of this Base Prospectus) to persons that fail to meet certain certification, reporting or related requirements. The Trustee is a foreign financial institution for these purposes. A number of jurisdictions (including the Cayman Islands) have entered into, or have agreed in substance to, intergovernmental agreements with the United States to implement FATCA (IGAs), which modify the way in which FATCA applies in their jurisdictions. Under the provisions of IGAs as currently in effect, a foreign financial institution in an IGA jurisdiction would generally not be required to withhold under FATCA or an IGA from payments that it makes. Certain aspects of the application of the FATCA provisions and IGAs to instruments such as Certificates, including whether withholding would ever be required pursuant to FATCA or an IGA with respect to payments on instruments such as Certificates, are uncertain and may be subject to change. Even if withholding would be required pursuant to FATCA or an IGA with respect to payments on instruments such as Certificates, such withholding would not apply prior to the date that is two years after the publication of the final regulations defining "foreign passthru payment" and Certificates characterised as debt (or which are not otherwise characterised as equity and have a fixed term) for U.S. federal tax purposes that are issued on or prior to the date that is six months after the date on which final regulations defining foreign passthru payments are filed with the U.S. Federal Register (the "grandfathering date") generally would be grandfathered for purposes of FATCA withholding unless materially modified after such date (including by reason of a substitution of the Trustee). However, if additional Certificates that are not distinguishable from previously issued Certificates are issued after the expiration of the grandfathering period and are subject to withholding under FATCA, then withholding agents may treat all Certificates, including the Certificates offered prior to the expiration of the grandfathering period, as subject to withholding under FATCA. Holders should consult their own tax advisers regarding how these rules may apply to their investment in Certificates. In the event any withholding would be required pursuant to FATCA or an IGA with respect to payments on the Certificates, no person will be required to pay additional amounts or indemnify any person as a result of any FATCA withholding.

# The proposed financial transactions tax ("FTT")

On 14 February 2013, the European Commission published a proposal (the "Commission's Proposal") for a Directive for a common FTT in Belgium, Germany, Estonia, Greece, Spain, France, Italy, Austria, Portugal, Slovenia and Slovakia (each, other than Estonia, the "participating Member States"). However, Estonia has since stated that it will not participate.

The Commission's Proposal has very broad scope and could, if introduced, apply to certain dealings in the Certificates (including secondary market transactions) in certain circumstances. An issuance and subscription of Certificates should, however, be exempt.

Under the Commission's Proposal, FTT could apply in certain circumstances to persons both within and outside of the participating Member States. Generally, it would apply to certain dealings in the Certificates where at least one party is a financial institution, and at least one party is established in a participating Member State. A financial institution may be, or be deemed to be, "established" in a participating Member State in a broad range of circumstances, including: (i) by transacting with a person established in a participating Member State; or (ii) where the financial instrument which is subject to the dealings is issued in a participating Member State.

However, the FTT proposal remains subject to negotiation between participating Member States. It may therefore be altered prior to any implementation, the timing of which remains unclear. Additional EU Member States may decide to participate.

Prospective holders of the Certificates are advised to seek their own professional advice in relation to the FTT.

### CERTAIN ERISA AND RELATED CONSIDERATIONS

The U.S. Employee Retirement Income Security Act of 1974, as amended ("ERISA"), and Section 4975 of the Code prohibit certain transactions involving: (i) "employee benefit plans" (such as pension plans, profit-sharing plans, collective investment funds and separate accounts whose underlying assets include the assets of such employee benefit plan) within the meaning of Section 3(3) of ERISA that are subject to Title I of ERISA, "plans" (such as individual retirement accounts and "Keogh plans") within the meaning of Section 4975(e) of the Code that are subject to Section 4975 of the Code (collectively, "Plans"); and (ii) persons who have certain specified relationships to Plans ("parties in interest" under Section 3(14) of ERISA and "disqualified persons" under Section 4975 of the Code and collectively, "Parties in Interest"). A violation of these "prohibited transaction" rules may result in the imposition of an excise tax, the rescission of the transaction or other liabilities under ERISA and/or Section 4975 of the Code for such persons, unless relief is available under an applicable statutory or administrative exemption. Under the U.S. Department of Labor regulation at 29 C.F.R. § 2510.3-101, as modified by Section 3(42) of ERISA (the "Plan Asset Regulation"), when: (a) a Plan; or (b) any person or entity whose underlying assets include, or are deemed to include under the Plan Asset Regulation or otherwise for purposes of Title I of ERISA or Section 4975 of the Code, "plan assets" by reason of a Plans' investment in the person or entity (each of (a)-(b), a "Benefit Plan Investor") acquires 25 per cent. or more of any class of "equity interest" in an entity (which is defined as an interest in an entity other than an instrument that is treated as indebtedness under applicable local law and which has no substantial equity features) that is neither a publicly offered security nor a security issued by an investment company registered under the U.S. Investment Company Act of 1940, as amended, the underlying assets owned by that entity will be treated as if they were the assets of a Plan, unless an exception otherwise applies. For purposes of this calculation, the value of equity interest held by: (1) persons, other than Benefit Plan Investors, that have discretionary authority or control over the assets of the entity, or that provide investment advice with respect to such assets for a fee, directly or indirectly; or (2) any "affiliates" within the meaning of paragraph (f)(3) of the Plan Asset Regulation of the foregoing (1) persons are excluded. If the assets of the Trustee were deemed to be assets of a Benefit Plan Investor, the Trustee would be subject to certain fiduciary obligations under ERISA, and certain transactions that the Trustee might enter into, or may have entered into, in the ordinary course of business might constitute or result in non-exempt prohibited transactions under Section 406 of ERISA and Section 4975 of the Code.

Employee benefit plans which are not Benefit Plan Investors, including "governmental plans" within the meaning of Section 3(32) of ERISA, certain "church plans" within the meaning of Section 3(33) of ERISA, and non-U.S. plans described in Section 4(b)(4) of ERISA, may be subject to U.S. federal, state or local, or non-U.S., law or regulation that contains one or more provisions that are substantially similar to the fiduciary responsibility and prohibited transaction provisions of Title I of ERISA or Section 4975 of the Code ("Similar Law"). Fiduciaries of such plans should consult with their counsel before they purchase any of the Certificates or any interest therein.

Each initial purchaser of the Certificates (or any interest therein) and each subsequent transferee will be deemed to have acknowledged, represented and agreed, by its purchase or holding of Certificates, that it is not and for so long as it holds Certificates will not be and will not be acting on behalf of: (i) a Benefit Plan Investor, or (ii) a governmental, church or non-U.S. Plan that is subject to any Similar Law unless, under (ii), its purchase and holding of the Certificates would not result in a violation of any applicable Similar Law. No purchase by or transfer to a Benefit Plan Investor of a Certificate, or any interest therein, will be effective, and neither the Trustee nor the Delegate will recognise any such acquisition or transfer. In the event that the Trustee determines that a Certificate is held by a Benefit Plan Investor, the Trustee may cause a sale or transfer in the manner described in this Base Prospectus.

#### SUBSCRIPTION AND SALE AND TRANSFER AND SELLING RESTRICTIONS

The Dealers have, in an amended and restated dealer agreement dated 5 September 2023 (the "Dealer Agreement"), agreed with the Trustee and the Company a basis upon which they or any of them may from time to time agree to purchase Certificates for their own account or for resale to investors and other purchasers at varying pricing relating to prevailing market prices at the time of resale as determined by any Dealer or for resale at a fixed offering price. Any such agreement will extend to those matters stated under the Conditions and "Form of the Certificates".

In accordance with the terms of the Dealer Agreement, the Trustee and the Company will pay each relevant Dealer a selling commission as agreed between the Trustee, the Company and such Dealers in respect of Certificates subscribed by it. The Trustee and the Company has agreed in the Dealer Agreement to reimburse the Dealers for certain of their expenses in connection with the Programme and to indemnify the Dealers against certain liabilities incurred by them in connection therewith. The Dealer Agreement entitles the relevant Dealer(s) to terminate any agreement that they make to subscribe Certificates in certain circumstances prior to payment for such Certificates being made to the Trustee, including in the event that certain conditions precedent are not delivered or met to their satisfaction on the Issue Date. In this situation, the issuance of the Certificates may not be completed. Investors will have no rights against the Trustee, the Company or the Dealers in respect of any expense incurred or loss suffered in these circumstances.

In order to facilitate the offering of any Tranche of the Certificates, certain persons participating in the offering of the Tranche may engage in transactions that stabilise, maintain or otherwise affect the market price of the relevant Certificates during and after the offering of the Tranche. Specifically, such persons may over-allot or create a position in the Certificates for their own account. Such persons may also elect to cover any such position by purchasing Certificates in the open market. In addition, such persons may stabilise or maintain the price of the Certificates by bidding for or purchasing Certificates in the open market and may impose bids under which selling concessions allowed to syndicate members or other brokerdealers participating in the offering of the Certificates are reclaimed if Certificates previously distributed in the offering are repurchased in connection with stabilisation transactions or otherwise. The effect of these transactions may be to stabilise or maintain the market price of the Certificates at a level above that which might otherwise prevail in the open market. The imposition of such a bid may also affect the price of the Certificates to the extent that it discourages resales thereof. No representation is made as to the magnitude or effect of any such stabilisation or other transactions. Such transactions, if commenced, may be discontinued at any time. Under U.K. laws and regulations, stabilisation activities may only be carried on by the Stabilisation Manager(s) named in the applicable Final Terms (or Pricing Supplement, as applicable) (or persons acting on behalf of any Stabilisation Manager(s)) and only for a limited period following the Issue Date of the relevant Tranche of Certificates.

## **Transfer Restrictions**

As a result of the following restrictions, purchasers of Certificates who are in the United States or who are U.S. persons are advised to consult legal counsel prior to making any purchase, offer, sale, resale or other transfer of such Certificates.

The Certificates have not been and will not be registered under the Securities Act or with any securities regulatory authority of any state or other jurisdiction of the United States, and may not be offered or sold within the United States or to, or for the account or benefit of, U.S. persons, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. In addition, the Trustee is relying on the exemption from the registration requirements of the Investment Company Act provided by Section 3(c)(7). Accordingly, the Certificates are being offered and sold: (i) in the United States only to persons reasonably believed to be QIBs that are also QPs in reliance on Rule 144A of the Securities Act; or (ii) to non-U.S. persons in an offshore transaction in reliance on Regulation S.

Any reoffer, resale, pledge, transfer or other disposal, or attempted reoffer, resale, pledge, transfer or other disposal, made other than in compliance with the restrictions noted below shall not be recognised by the Company or the Trustee.

## Restricted Certificates

Each purchaser of a beneficial interest in the Restricted Certificates, by accepting delivery of this Base Prospectus and the Restricted Certificates, will be deemed to have acknowledged, represented and agreed that:

- (i) It is: (a) a QIB that is also a QP; (b) not a broker dealer that owns and invests on a discretionary basis less than U.S.\$25 million in securities of unaffiliated issuers; (c) not a participant directed employee plan, such as a 401(k) plan; (d) acquiring such Restricted Certificates for its own account, or for the account of one or more QIBs, each of which is also a QP; (e) not formed for the purpose of investing in the Restricted Certificates or the Trustee; and (f) aware, and each beneficial owner of the Restricted Certificates has been advised, that the sale of the Restricted Certificates to it is being made in reliance on Rule 144A and the Trustee is relying on the exemption from the registration requirements of the Investment Company Act provided by section 3(c)(7);
- (ii) It will provide notice of the transfer restrictions to any subsequent transferees. In addition, it understands that the Trustee may receive a list of participants holding positions in the Restricted Certificates from one or more book entry depositories;
- (iii) (a) The Restricted Certificates have not been and will not be registered under the Securities Act or with any securities regulatory authority of any state or other jurisdiction of the United States and may not be offered, sold, pledged or otherwise transferred except: (i) in accordance with Rule 144A to a person that it, and any person acting on its behalf, reasonably believes is a QIB that is also a QP purchasing for its own account or for the account of one or more QIBs, each of which is also a QP; or (ii) to a non U.S. person within the meaning of Regulation S in an offshore transaction in accordance with Rule 903 or Rule 904 of Regulation S, in each case in accordance with any applicable securities laws of any state or other jurisdiction of the United States; and (b) it will, and each subsequent holder of the Restricted Certificates is required to, notify any purchaser of the Restricted Certificates;
- (iv) It understands that the Restricted Certificates sold in this offering constitute "restricted securities" within the meaning of Rule 144 under the Securities Act, and for so long as they remain "restricted securities" such Restricted Certificates may not be transferred except as described in paragraph (iii) above;
- (v) It understands that the Trustee has the power to compel any beneficial owner of Restricted Certificates that is a U.S. person and is not a QIB and also a QP to sell its interest in the Restricted Certificates, or may sell such interest on behalf of such owner. The Trustee has the right to refuse to honour the transfer of an interest in the Restricted Certificates to a U.S. person who is not both a QIB and a QP. Any purported transfer of the Restricted Certificates to a purchaser that does not comply with the requirements of the transfer restrictions herein will be of no force and effect and will be void *ab initio*;
- (vi) The Restricted Certificates, unless the Trustee determines otherwise in accordance with applicable law, will bear a legend in or substantially in the following form:

"THE CERTIFICATE REPRESENTED HEREBY HAS NOT BEEN AND WILL NOT BE REGISTERED UNDER THE U.S. SECURITIES ACT OF 1933, AS AMENDED (THE "SECURITIES ACT") OR WITH ANY SECURITIES REGULATORY AUTHORITY OF ANY STATE OR OTHER JURISDICTION OF THE UNITED STATES AND ACCORDINGLY MAY NOT BE OFFERED, SOLD, PLEDGED OR OTHERWISE TRANSFERRED EXCEPT (1) IN ACCORDANCE WITH RULE 144A UNDER THE SECURITIES ACT ("RULE 144A") TO A PERSON THAT THE HOLDER REASONABLY BELIEVES IS A QUALIFIED INSTITUTIONAL BUYER (A "QIB") WITHIN THE MEANING OF RULE 144A AND A QUALIFIED PURCHASER (A "QP") WITHIN THE MEANING OF SECTION 2(A)(51) OF THE UNITED STATES INVESTMENT COMPANY ACT OF 1940 (THE "INVESTMENT COMPANY ACT") PURCHASING FOR ITS OWN ACCOUNT OR A PERSON PURCHASING FOR THE ACCOUNT OF ONE OR MORE QIBS EACH OF WHICH IS A QP WHOM THE HOLDER HAS INFORMED, IN EACH CASE, THAT THE REOFFER, RESALE, PLEDGE OR OTHER TRANSFER IS BEING MADE IN RELIANCE ON RULE 144A UNDER THE SECURITIES ACT OR (2) IN AN OFFSHORE TRANSACTION TO A PERSON WHO IS

NOT A U.S. PERSON WITHIN THE MEANING OF REGULATION S UNDER THE SECURITIES ACT ("REGULATION S") IN ACCORDANCE WITH RULE 903 OR RULE 904 OF REGULATION S, AND, IN EACH CASE IN ACCORDANCE WITH ANY APPLICABLE SECURITIES LAWS OF ANY STATE OF THE UNITED STATES, AND THE HOLDER WILL, AND EACH SUBSEQUENT HOLDER IS REQUIRED TO, NOTIFY ANY PURCHASER FROM IT OF THE CERTIFICATES REPRESENTED HEREBY IN RESPECT HEREOF OF THE RESALE RESTRICTIONS REFERRED TO ABOVE. ANY TRANSFER IN VIOLATION OF THE FOREGOING WILL BE OF NO FORCE OR EFFECT, WILL BE VOID AB INITIO, AND WILL NOT OPERATE TO TRANSFER ANY RIGHTS TO THE TRANSFEREE, NOTWITHSTANDING ANY INSTRUCTIONS TO THE CONTRARY TO THE TRUSTEE, THE COMPANY OR ANY INTERMEDIARY. NO REPRESENTATION CAN BE MADE AS TO THE AVAILABILITY OF THE EXEMPTION PROVIDED BY RULE 144 UNDER THE SECURITIES ACT FOR RESALES OF THIS CERTIFICATE.

IF THE BENEFICIAL OWNER HEREOF IS A U.S. PERSON WITHIN THE MEANING OF REGULATION S, SUCH BENEFICIAL OWNER REPRESENTS THAT (1) IT IS A QIB THAT IS ALSO A QP; (2) IT IS NOT A BROKER DEALER WHICH OWNS AND INVESTS ON A DISCRETIONARY BASIS LESS THAN US\$25,000,000 IN SECURITIES OF UNAFFILIATED ISSUERS; (3) IT IS NOT A PARTICIPANT DIRECTED EMPLOYEE PLAN, SUCH AS A 401(k) PLAN; (4) IT IS HOLDING THE CERTIFICATES REPRESENTED HEREBY FOR ITS OWN ACCOUNT OR FOR THE ACCOUNT OF ONE OR MORE QIBs, EACH OF WHICH IS A QP; (5) IT WAS NOT FORMED FOR THE PURPOSE OF INVESTING IN THE TRUSTEE OR THE CERTIFICATES REPRESENTED HEREBY; (6) IT UNDERSTANDS THAT THE TRUSTEE MAY RECEIVE A LIST OF PARTICIPANTS HOLDING POSITIONS IN ITS SECURITIES FROM ONE OR MORE BOOK ENTRY DEPOSITARIES AND (7) IT WILL PROVIDE NOTICE OF THE FOREGOING TRANSFER RESTRICTIONS TO ITS SUBSEQUENT TRANSFEREES.

THE BENEFICIAL OWNER HEREOF HEREBY ACKNOWLEDGES THAT IF AT ANY TIME WHILE IT HOLDS AN INTEREST IN THIS CERTIFICATE IT IS A U.S. PERSON WITHIN THE MEANING OF REGULATION S THAT IS NOT A QIB AND A QP, THE TRUSTEE MAY (A) COMPEL IT TO SELL ITS INTEREST IN THIS CERTIFICATE TO A PERSON WHO IS (I) A U.S. PERSON WHO IS A QIB AND A QP THAT IS, IN EACH CASE, OTHERWISE QUALIFIED TO PURCHASE THE CERTIFICATES REPRESENTED HEREBY IN A TRANSACTION EXEMPT FROM REGISTRATION UNDER THE SECURITIES ACT OR (II) NOT A U.S. PERSON WITHIN THE MEANING OF REGULATION S OR (B) COMPEL THE BENEFICIAL OWNER TO SELL ITS INTEREST IN THE CERTIFICATES REPRESENTED HEREBY TO THE TRUSTEE OR AN AFFILIATE OF THE TRUSTEE OR TRANSFER ITS INTEREST IN THIS CERTIFICATE TO A PERSON DESIGNATED BY OR ACCEPTABLE TO THE TRUSTEE AT A PRICE EQUAL TO THE LESSER OF (X) THE PURCHASE PRICE THEREFOR PAID BY THE BENEFICIAL OWNER, (Y) 100 PER CENT. OF THE FACE AMOUNT THEREOF OR (Z) THE FAIR MARKET VALUE THEREOF. THE TRUSTEE HAS THE RIGHT TO REFUSE TO HONOUR A TRANSFER OF AN INTEREST IN THE CERTIFICATES REPRESENTED HEREBY TO A U.S. PERSON WHO IS NOT A QIB AND A OP. THE TRUSTEE HAS NOT BEEN AND WILL NOT BE REGISTERED UNDER THE INVESTMENT COMPANY ACT.

BY ACCEPTING THIS CERTIFICATE (OR ANY INTEREST IN THE CERTIFICATES REPRESENTED HEREBY), EACH BENEFICIAL OWNER HEREOF, AND EACH FIDUCIARY ACTING ON BEHALF OF THE BENEFICIAL OWNER (BOTH IN ITS INDIVIDUAL AND CORPORATE CAPACITY), WILL BE DEEMED TO REPRESENT, WARRANT AND AGREE THAT, DURING THE PERIOD IT HOLDS ANY INTEREST IN THIS CERTIFICATE (A) IT IS NOT, AND IT IS NOT ACTING ON BEHALF OF AN "EMPLOYEE BENEFIT PLAN" WITHIN THE MEANING OF SECTION 3(3) OF THE U.S. EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974, AS AMENDED ("ERISA"), THAT IS SUBJECT TO TITLE I OF ERISA, A "PLAN" WITHIN THE MEANING OF SECTION 4975(E)(1) OF THE U.S. INTERNAL REVENUE CODE OF 1986, AS AMENDED ("CODE") THAT IS SUBJECT TO SECTION 4975 OF THE CODE OR ANY PERSON OR ENTITY WHOSE UNDERLYING ASSETS INCLUDE, OR ARE DEEMED TO INCLUDE UNDER THE U.S. DEPARTMENT OF LABOR REGULATION AT 29 C.F.R. § 2510.3-101, AS MODIFIED BY SECTION 3(42) OF ERISA, OR OTHERWISE FOR PURPOSES OF TITLE I

OF ERISA OR SECTION 4975 OF THE CODE, "PLAN ASSETS" BY REASON OF SUCH EMPLOYEE BENEFIT PLAN'S OR PLAN'S INVESTMENT IN THE PERSON OR ENTITY (COLLECTIVELY, "BENEFIT PLAN INVESTORS") AND (B) IF IT IS, OR IS ACTING ON BEHALF OF, A GOVERNMENTAL, CHURCH OR NON-U.S. PLAN THAT IS SUBJECT TO A U.S. FEDERAL, STATE OR LOCAL, OR NON-U.S., LAW OR REGULATION THAT CONTAINS ONE OR MORE PROVISIONS THAT ARE SUBSTANTIALLY SIMILAR TO THE FIDUCIARY RESPONSIBILITY AND PROHIBITED TRANSACTION PROVISIONS OF TITLE I OF ERISA OR SECTION 4975 OF THE CODE ("SIMILAR LAW"), SUCH ACQUISITION DOES NOT AND WILL NOT CONSTITUTE OR RESULT IN A VIOLATION OF ANY APPLICABLE SIMILAR LAW. NO PURCHASE BY OR TRANSFER TO A BENEFIT PLAN INVESTOR OF THIS CERTIFICATE, OR ANY INTEREST HEREIN, WILL BE EFFECTIVE, AND NEITHER THE TRUSTEE NOR THE DELEGATE WILL RECOGNISE ANY SUCH ACQUISITION OR TRANSFER. IN THE EVENT THAT THE TRUSTEE DETERMINES THAT THIS CERTIFICATE IS HELD BY A BENEFIT PLAN INVESTOR. THE TRUSTEE MAY CAUSE A SALE OR TRANSFER IN THE MANNER DESCRIBED IN THE BASE PROSPECTUS.

THE TRUSTEE MAY COMPEL EACH BENEFICIAL OWNER OF THE CERTIFICATES REPRESENTED HEREBY THAT IS A U.S. PERSON WITHIN THE MEANING OF REGULATION S TO CERTIFY PERIODICALLY THAT SUCH BENEFICIAL OWNER IS A QIB AND A QP.";

- (vii) That it is not and is not acting on behalf of: (a) a Benefit Plan Investor, or (b) a governmental, church or non-U.S. Plan that is subject to any Similar Law unless, under (b), its purchase and holding of the Certificates would not result in a violation of any applicable Similar Law.
- (viii) It acknowledges that the Trustee, the Company, the Registrar, the Dealers and their affiliates, and others will rely upon the truth and accuracy of the foregoing acknowledgements, representations and agreements, and agrees that, if any of the acknowledgements, representations or agreements deemed to have been made by it by its purchase of Restricted Certificates is no longer accurate, it shall promptly notify the Trustee, the Company and the Dealers. If it is acquiring any Certificates as a fiduciary or agent for one or more investor accounts, it represents that it has sole investment discretion with respect to each such account and that it has full power to make the foregoing acknowledgements, representations and agreements on behalf of each account; and
- (ix) It understands that Restricted Certificates will be represented by interests in one or more Restricted Global Certificates. Before any interest in a Restricted Global Certificate may be offered, sold, pledged or otherwise transferred to a person who takes delivery in the form of an interest in a Unrestricted Global Certificate, it will be required to provide a Transfer Agent or the Registrar with a written certification (in the form provided in the Agency Agreement) as to compliance with applicable securities laws.

Prospective purchasers are hereby notified that sellers of the Certificates may be relying on the exemption from the provisions of Section 5 of the Securities Act provided by Rule 144A.

#### **Unrestricted Certificates**

Each purchaser of a beneficial interest in the Unrestricted Certificates and each subsequent purchaser of Unrestricted Certificates, by accepting delivery of this Base Prospectus and the Unrestricted Certificates, will be deemed to have represented, agreed and acknowledged that:

- (i) it is not a U.S. person and it is located outside the United States (within the meaning of Regulation S) and it is not an affiliate of the Trustee, the Company or a person acting on behalf of the Trustee, the Company or such an affiliate;
- (ii) it is, or at the time Unrestricted Certificates are purchased it will be, the beneficial owner of such Unrestricted Certificates;
- (iii) the Unrestricted Certificates have not been and will not be registered under the Securities Act or with any securities regulatory authority of any state or other jurisdiction of the United States and that if it should offer, sell, pledge or otherwise transfer Unrestricted Certificates prior to the

expiration of the distribution compliance period (defined as 40 days after the later of the commencement of the offering and the closing date with respect to the original issuance of the Unrestricted Certificates), it will do so only except (a) in accordance with Rule 144A to a person that it and any person acting on its behalf reasonably believes is a QIB that is also a QP purchasing for its own account or for the account of a QIB that is also a QP or (b) to a non U.S. person within the meaning of Regulation S in an offshore transaction in accordance with Rule 903 or Rule 904 of Regulation S, in each case in accordance with any applicable securities laws of any state or other jurisdiction of the United States.

(iv) it understands that the Unrestricted Certificates, unless otherwise determined by the Trustee in accordance with applicable law, will bear a legend substantially in the following form:

"THE CERTIFICATE REPRESENTED HEREBY HAS NOT BEEN AND WILL NOT BE REGISTERED UNDER THE U.S. SECURITIES ACT OF 1933, AS AMENDED (THE "SECURITIES ACT") OR WITH ANY SECURITIES REGULATORY AUTHORITY OF ANY STATE OR OTHER JURISDICTION OF THE UNITED STATES AND ACCORDINGLY MAY NOT BE OFFERED, SOLD, PLEDGED OR OTHERWISE TRANSFERRED OR DISPOSED OF WITHIN THE UNITED STATES OR TO A U.S. PERSON EXCEPT PURSUANT TO AN EXEMPTION FROM REGISTRATION UNDER THE SECURITIES ACT. THIS PARAGRAPH OF THIS LEGEND SHALL CEASE TO APPLY UPON THE EXPIRY OF THE PERIOD OF 40 DAYS AFTER THE COMPLETION OF THE DISTRIBUTION OF ALL THE CERTIFICATES OF THE SERIES OF WHICH THIS CERTIFICATE FORMS PART.

BY ACCEPTING THIS CERTIFICATE (OR ANY INTEREST IN THE CERTIFICATES REPRESENTED HEREBY), EACH BENEFICIAL OWNER HEREOF, AND EACH FIDUCIARY ACTING ON BEHALF OF THE BENEFICIAL OWNER (BOTH IN ITS INDIVIDUAL AND CORPORATE CAPACITY), WILL BE DEEMED TO REPRESENT, WARRANT AND AGREE THAT, DURING THE PERIOD IT HOLDS ANY INTEREST IN THIS CERTIFICATE (A) IT IS NOT, AND IT IS NOT ACTING ON BEHALF OF AN "EMPLOYEE BENEFIT PLAN" WITHIN THE MEANING OF SECTION 3(3) OF THE U.S. EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974, AS AMENDED ("ERISA"), THAT IS SUBJECT TO TITLE I OF ERISA, A "PLAN" WITHIN THE MEANING OF SECTION 4975(E)(1) OF THE U.S. INTERNAL REVENUE CODE OF 1986, AS AMENDED ("CODE") THAT IS SUBJECT TO SECTION 4975 OF THE CODE OR ANY PERSON OR ENTITY WHOSE UNDERLYING ASSETS INCLUDE, OR ARE DEEMED TO INCLUDE UNDER THE U.S. DEPARTMENT OF LABOR REGULATION AT 29 C.F.R. § 2510.3-101, AS MODIFIED BY SECTION 3(42) OF ERISA, OR OTHERWISE FOR PURPOSES OF TITLE I OF ERISA OR SECTION 4975 OF THE CODE, "PLAN ASSETS" BY REASON OF SUCH EMPLOYEE BENEFIT PLAN'S OR PLAN'S INVESTMENT IN THE PERSON OR ENTITY (COLLECTIVELY, "BENEFIT PLAN INVESTORS") AND (B) IF IT IS, OR IS ACTING ON BEHALF OF, A GOVERNMENTAL, CHURCH OR NON-U.S. PLAN THAT IS SUBJECT TO A U.S. FEDERAL, STATE OR LOCAL, OR NON-U.S., LAW OR REGULATION THAT CONTAINS ONE OR MORE PROVISIONS THAT ARE SUBSTANTIALLY SIMILAR TO THE FIDUCIARY RESPONSIBILITY AND PROHIBITED TRANSACTION PROVISIONS OF TITLE I OF ERISA OR SECTION 4975 OF THE CODE ("SIMILAR LAW"), SUCH ACQUISITION DOES NOT AND WILL NOT CONSTITUTE OR RESULT IN A VIOLATION OF ANY APPLICABLE SIMILAR LAW. NO PURCHASE BY OR TRANSFER TO A BENEFIT PLAN INVESTOR OF THIS CERTIFICATE, OR ANY INTEREST HEREIN, WILL BE EFFECTIVE, AND NEITHER THE TRUSTEE NOR THE DELEGATE WILL RECOGNISE ANY SUCH ACQUISITION OR TRANSFER. IN THE EVENT THAT THE TRUSTEE DETERMINES THAT THIS CERTIFICATE IS HELD BY A BENEFIT PLAN INVESTOR, THE TRUSTEE MAY CAUSE A SALE OR TRANSFER IN THE MANNER DESCRIBED IN THE BASE PROSPECTUS.";

- (v) that it is not and is not acting on behalf of: (a) a Benefit Plan Investor, or (b) a governmental, church or non-U.S. Plan that is subject to any Similar Law unless, under (b), its purchase and holding of the Certificates would not result in a violation of any applicable Similar Law.
- (vi) it acknowledges that the Trustee, the Company, the Registrar, the Dealers and their affiliates, and others will rely upon the truth and accuracy of the foregoing acknowledgements, representations and agreements, and agrees that, if any of the acknowledgements, representations or agreements

- deemed to have been made by it by its purchase of Unrestricted Certificates is no longer accurate, it shall promptly notify the Trustee, the Company and the Dealers; and
- (vii) it understands that Unrestricted Certificates will be evidenced by an Unrestricted Global Certificate. Before any interest in a Unrestricted Global Certificate may be offered, sold, pledged or otherwise transferred to a person who takes delivery in the form of an interest in a Restricted Global Certificate, it will be required to provide a Transfer Agent or the Registrar with a written certification (in the form provided in the Agency Agreement) as to compliance with applicable securities laws.

### **Selling Restrictions**

## Cayman Islands

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that no offer or invitation, whether directly or indirectly, has been or will be made to the public in the Cayman Islands to subscribe for or purchase any Certificates and this Base Prospectus shall not be construed as an invitation to the public of the Cayman Islands to subscribe for or purchase any Certificates issued under the Programme. This Base Prospectus has not been filed with or reviewed by the Cayman Islands Monetary Authority or any other regulatory authority in the Cayman Islands, and no such authority in the Cayman Islands accepts any liability for the content hereof. This Base Prospectus may not be circulated in or into the Cayman Islands or made available to the general public in the Cayman Islands. The Certificates may not be transferred or sold to or purchased by any member of the general public in the Cayman Islands.

#### Dubai International Financial Centre

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered and will not offer the Certificates to any person in the DIFC unless such offer is:

- (i) an "Exempt Offer" in accordance with the Markets Rules (MKT) Module of the rulebook of the DFSA (the "**DFSA Rulebook**"); and
- (ii) made only to persons who meet the Professional Client criteria set out in Rule 2.3.3 of the DFSA Conduct of Business (COB) Module of the DFSA Rulebook.

### Japan

The Certificates have not been and will not be registered under the Financial Instruments and Exchange Act of Japan (Act No. 25 of 1948, as amended; the "FIEA"). Accordingly, each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered or sold, and that it will not offer or sell, directly or indirectly, any Certificates in Japan or to, or for the benefit of, any resident of Japan, or to others for re-offering or re-sale, directly or indirectly, in Japan or to, or for the benefit of, a resident of Japan, except pursuant to an exemption from the registration requirements of, and otherwise in compliance with, the FIEA and any other relevant laws, and regulations of Japan. As used in this paragraph, "resident of Japan" means any person resident in Japan, including any corporation or other entity organised under the laws of Japan.

### Kingdom of Bahrain

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered or sold, and will not offer or sell, any Certificates except on a private placement basis to persons in the Kingdom of Bahrain who are "accredited investors".

For this purpose, an "accredited investor" means:

- (i) an individual holding financial assets (either singly or jointly with a spouse) of U.S.\$1,000,000 or more (excluding that person's principal place of residence);
- (ii) a company, partnership, trust or other commercial undertaking which has financial assets available for investment of not less than U.S.\$1,000,000; or

(iii) a government, supranational organisation, central bank or other national monetary authority or a state organisation whose main activity is to invest in financial instruments (such as a state pension fund).

### Kingdom of Saudi Arabia

No action has been or will be taken in the Kingdom of Saudi Arabia that would permit a public offering of any Certificates. Any investor in the Kingdom of Saudi Arabia or who is a Saudi person (a "Saudi Investor") who acquires any Certificates pursuant to an offering should note that the offer of Certificates is a private placement under Article 8 of the "Rules on the Offer of Securities and Continuing Obligations" as issued by the Board of the Capital Market Authority resolution number 3-123-2017 dated 27 December 2017 as amended by the Board of Capital Market Authority ("CMA") resolution number 8-5-2023 dated 18 January 2023 (the "KSA Regulations"), made through a capital market institution licensed to carry out arranging activities by the CMA and following a notification to the CMA under Article 10 of the KSA Regulations.

The Certificates may thus not be advertised, offered or sold to any person in the Kingdom of Saudi Arabia other than to "institutional and qualified clients" under Article 8(a)(1) of the KSA Regulations or by way of a limited offer under Article 9 of the KSA Regulations. Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that any offer of Certificates by it to a Saudi Investor will be made in compliance with Article 10 and either Article 8(a)(1) or Article 9 of the KSA Regulations.

Each offer of Certificates shall not therefore constitute a "public offer", an "exempt offer" or a "parallel market offer" pursuant to the KSA Regulations, but is subject to the restrictions on secondary market activity under Article 14 of the KSA Regulations.

Although HSBC Bank plc is appointed as dealer pursuant to the Dealer Agreement, HSBC Saudi Arabia, which is a Capital Market Institution licensed by the CMA, will be the relevant legal entity for all regulated activities in the Kingdom relating to the issuance of any Certificates under the Programme, including offering and related applications to the CMA.

### Malaysia

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that:

- (i) this Base Prospectus has not been registered as a prospectus with the Securities Commission of Malaysia under the Capital Markets and Services Act 2007 of Malaysia ("CMSA"); and
- (ii) accordingly, any Certificates have not been and will not be offered, sold or delivered by it, and no invitation to subscribe for or purchase the Certificates has been or will be made, directly or indirectly, by it nor may any document or other material in connection therewith be distributed by it in Malaysia, other than to persons falling within any one of the categories of persons specified under Part I of Schedule 6 or Section 229(1)(b), and Part I of Schedule 7 or Section 230(1)(b) and Schedule 8 or Section 257(3), read together with Schedule 9 or Section 257(3) of the CMSA, subject to any law, order, regulation or official directive of the Central Bank of Malaysia, the Securities Commission of Malaysia and/or any other regulatory authority from time to time.

Residents of Malaysia may be required to obtain relevant regulatory approvals including approval from the Controller of Foreign Exchange to purchase the Certificates. The onus is on the Malaysian residents concerned to obtain such regulatory approvals and none of the Dealers is responsible for any invitation, offer, sale or purchase of the Certificates as aforesaid without the necessary approvals being in place.

## Republic of Italy

The offering of the Certificates has not been registered with the *Commissione Nazionale per le Società e la Borsa* ("CONSOB") pursuant to Italian securities legislation and accordingly, no Certificates may be offered, sold or delivered, nor may copies of this Base Prospectus or of any other document relating to any Certificate be distributed in the Republic of Italy, except in accordance with any Italian securities, tax and other applicable laws and regulations. Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that:

- (i) the offering of the Certificates has not been, and will not be, registered pursuant to Italian securities legislation and, accordingly, no Certificates may be offered, sold or delivered, nor may copies of this Base Prospectus or of any other document relating to the Certificates be distributed in the Republic of Italy, except:
  - (a) to qualified investors (*investitori qualificati*), as defined pursuant to Article 100 of Legislative Decree No. 58 of February 24, 1998, as amended (the "**Financial Services Act**") and applicable CONSOB regulations; or
  - (b) in other circumstances which are exempted from the rules on public offerings pursuant to Article 100 of the Financial Services Act and Article 34-ter of CONSOB Regulation No. 11971 of 14 May 1999, as amended from time to time; and
- (ii) any offer, sale or delivery of the Certificates or distribution of copies of this Base Prospectus or any other document relating to the Certificates in the Republic of Italy under paragraph (i)(a) or paragraph (i)(b) above must be:
  - (a) made by an investment firm, bank or financial intermediary permitted to conduct such activities in the Republic of Italy in accordance with the Financial Services Act, Consob Regulation No. 20307 of 15 February 2018 (as amended from time to time) and Legislative Decree No. 385 of 1 September 1993, as amended (the "Banking Act");
  - (b) in compliance with Article 129 of the Banking Act, as amended, and the implementing guidelines of the Bank of Italy, as amended from time to time; and
  - (c) in compliance with any other applicable laws and regulations or requirement imposed by CONSOB or any other Italian authority.

### Singapore

Each Dealer has acknowledged, and each further Dealer appointed under the Programme will be required to acknowledge, that this Base Prospectus has not been and will not be registered as a prospectus with the Monetary Authority of Singapore. Accordingly, each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered or sold any Certificates or caused such Certificates to be made the subject of an invitation for subscription or purchase and will not offer or sell any Certificates or cause the Certificates to be made the subject of an invitation for subscription or purchase and has not circulated or distributed, nor will it circulate or distribute, this Base Prospectus or any other document or material in connection with the offer or sale, or invitation for subscription or purchase, of the Certificates, whether directly or indirectly, to any person in Singapore other than: (i) to an institutional investor (as defined in Section 4A of the Securities and Futures Act 2001 (2020 Revised Edition) of Singapore, as modified or amended from time to time (the "SFA")) pursuant to Section 274 of the SFA; (ii) to a relevant person (as defined in Section 275(2) of the SFA) pursuant to Section 275(1) of the SFA or any person pursuant to Section 275(1A) of the SFA, and in accordance with the conditions specified in Section 275 of the SFA; or (iii) otherwise pursuant to, and in accordance with the conditions of, any other applicable provisions of the SFA.

Where the Certificates are subscribed or purchased under Section 275 of the SFA by a relevant person which is:

- (a) a corporation (which is not an accredited investor (as defined in Section 4A of the SFA)) the sole business of which is to hold investments and the entire share capital of which is owned by one or more individuals, each of whom is an accredited investor; or
- (b) a trust (where the trustee is not an accredited investor) whose sole purpose is to hold investments and each beneficiary of the trust is an individual who is an accredited investor,

securities or securities-based derivatives contracts (each term as defined in Section 2(1) of the SFA) of that corporation or the beneficiaries' rights and interest (howsoever described) in that trust shall not be

transferred within six months after that corporation or that trust has acquired the Certificates pursuant to an offer made under Section 275 of the SFA except:

- (1) to an institutional investor or to a relevant person defined in Section 275(2) of the SFA, or to any person arising from an offer referred to in Section 275(1A) or Section 276(4)(c)(ii) of the SFA;
- (2) where no consideration is or will be given for the transfer;
- (3) where the transfer is by operation of law;
- (4) as specified in Section 276(7) of the SFA; or
- (5) as specified in Regulation 37A of the Securities and Futures (Offers of Investments) (Securities and Securities-based Derivatives Contracts) Regulations 2018 of Singapore.

## State of Qatar (including the Qatar Financial Centre)

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered, sold or delivered, and will not offer, sell or deliver at any time, directly or indirectly, any Certificates in the State of Qatar (including the Qatar Financial Centre), except: (i) in compliance with all applicable laws and regulations of the State of Qatar (including the Qatar Financial Centre); and (ii) through persons or corporate entities authorised and licensed to provide investment advice and/or engage in brokerage activity and/or trade in respect of foreign securities in the State of Qatar (including the Qatar Financial Centre).

This Base Prospectus: (a) has not been, and will not be, registered with or approved by the Qatar Central Bank, the Qatar Financial Centre Regulatory Authority, the Qatar Financial Markets Authority or the Qatar Stock Exchange and may not be publicly distributed in Qatar (including the Qatar Financial Centre); (b) is intended for the original recipient only and must not be provided to any other person; and (c) is not for general circulation in the State of Qatar (including the Qatar Financial Centre) and may not be reproduced or used for any other purpose.

# United Arab Emirates (excluding the Dubai International Financial Centre)

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that the Certificates have not been and will not be offered, sold or publicly promoted or advertised by it in the UAE other than in compliance with any laws applicable in the UAE governing the issue, offering and sale of securities.

### United Kingdom

Prohibition of sales to U.K. Retail Investors

Unless the applicable Final Terms (or Pricing Supplement, as applicable) in respect of any Certificates specifies "Prohibition of Sales to U.K. Retail Investors" as "Not Applicable", each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered, sold or otherwise made available and will not offer, sell or otherwise make available any Certificates which are the subject of the offering contemplated by this Base Prospectus as completed by the applicable Final Terms (or Pricing Supplement, as applicable) in relation thereto to any retail investor in the U.K. For the purposes of this provision, the expression "retail investor" means a person who is one (or more) of the following:

- (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No. 2017/565 as it forms part of domestic law of the U.K. by virtue of the EUWA; or
- (ii) a customer within the meaning of the provisions of the FSMA and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No. 600/2014 as it forms part of domestic law of the U.K. by virtue of the EUWA.

#### Other regulatory provisions

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that:

- (i) in relation to any Certificates which have a maturity of less than one year:
  - (a) it is a person whose ordinary activities involve it in acquiring, holding, managing or disposing of investments (as principal or agent) for the purposes of its business; and
  - (b) it has not offered or sold and will not offer or sell any Certificates other than to persons:
    - (1) whose ordinary activities involve them in acquiring, holding, managing or disposing of investments (as principal or as agent) for the purposes of their businesses; or
    - (2) who it is reasonable to expect will acquire, hold, manage or dispose of investments (as principal or agent) for the purposes of their businesses;

where the issue of the Certificates would otherwise constitute a contravention of Section 19 of the FSMA by the Trustee;

- (ii) it has only communicated or caused to be communicated and will only communicate or cause to be communicated an invitation or inducement to engage in investment activity (within the meaning of Section 21 of the FSMA) received by it in connection with the issue or sale of any Certificates in circumstances in which Section 21(1) of the FSMA does not apply to the Trustee or the Company; and
- (iii) it has complied and will comply with all applicable provisions of the FSMA with respect to anything done by it in relation to any Certificates in, from or otherwise involving the U.K.

### Prohibition of Sales to EEA Retail Investors

Unless the Final Terms (or Pricing Supplement, as applicable) in respect of any Certificates specifies "*Prohibition of Sales to EEA Retail Investors*" as "Not Applicable", each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered, sold or otherwise made available and will not offer, sell or otherwise make available any Certificates which are the subject of the offering contemplated by this Base Prospectus as completed by the applicable Final Terms (or Pricing Supplement, as applicable) in relation thereto to any retail investor in the EEA. For the purposes of this provision, the expression "**retail investor**" means a person who is one (or more) of the following: (i) a retail client as defined in point (11) of Article 4(1) of EU MiFID II; or (ii) a customer within the meaning of Directive (EU) 2016/97, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of EU MiFID II.

### **United States**

The Certificates have not been and will not be registered under the Securities Act and may not be offered or sold within the United States or to, or for the account or benefit of, U.S. persons except in certain transactions exempt from, or not subject to, the registration requirements of the Securities Act. Terms used in this paragraph have the meanings given to them by Regulation S.

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it will not offer and sell Certificates: (i) as part of their distribution at any time; or (ii) otherwise until 40 days after the completion of the distribution of all Certificates of the Tranche of which such Certificates are a part, within the United States or to, or for the account or benefit of, U.S. persons other than in offshore transactions pursuant to Regulation S or pursuant to Rule 144A under the Securities Act to QIBs who are also QPs. Accordingly, neither it, its affiliates nor any person acting on its or their behalf has engaged or will engage in any directed selling efforts with respect to the Certificates, and it and they have complied and will comply with the offering restrictions requirement of Regulation S. Each Dealer has further agreed, and each further Dealer appointed under the Programme will be required to agree that it will send to each dealer to which it sells any Certificates during the distribution compliance period a confirmation or other notice setting forth the restrictions on offers and sales of the

Certificates within the United States or to, or for the account or benefit of, U.S. persons. Terms used in this paragraph have the meanings given to them by Regulation S under the Securities Act.

Each Dealer has represented, warranted, undertaken and agreed and each further Dealer appointed under the Programme will be required to represent, warrant, undertake and agree that neither it nor any of its affiliates (as defined in Rule 501(b) of Regulation D), nor any person acting on its or their behalf has engaged or will engage in any form of general solicitation or general advertising (within the meaning of Regulation D) in connection with any offer and sale of the Certificates in the United States.

Each Dealer has represented, warranted, undertaken and agreed and each further Dealer appointed under the Programme will be required to represent, warrant, undertake and agree that it has offered and sold and will offer and sell the Certificates in the United States only to persons whom it reasonably believes are QIBs who are also QPs who can represent that: (A) they are QIBs who are QPs within the meaning of Rule 144A; (B) they are not broker dealers who own and invest on a discretionary basis less than U.S.\$25 million in securities of unaffiliated issuers; (C) they are not a participant directed employee plan, such as a 401(k) plan; (D) they are acting for their own account, or the account of one or more QIBs each of which is also a QP; (E) they are not formed for the purpose of investing in the Certificates or the Trustee; (F) they understand that the Trustee may receive a list of participants holding positions in its securities from one or more book entry depositories; and (G) they will provide notice of the transfer restrictions set forth in this Base Prospectus to any subsequent transferees.

In addition, until 40 days after the commencement of the offering of any Certificates comprising any Tranche, an offer or sale of such Certificates within the United States by any dealer whether or not participating in the offering may violate the registration requirements of the Securities Act if such offer or sale is made otherwise than in accordance with Rule 144A or an available exemption from registration under the Securities Act.

The Certificates (and any interest therein) may not be sold to or held by or on behalf of any: (i) "employee benefit plan" within the meaning of Section 3(3) of the U.S. Employee Retirement Income Security Act of 1974, as amended ("ERISA") that is subject to Title I of ERISA; (ii) "plan" within the meaning of Section 4975(e)(1) of the U.S. Internal Revenue Code of 1986, as amended (the "Code") that is subject to Section 4975 of the Code; (iii) any person or entity whose underlying assets include, or are deemed to include under the U.S. Department of Labor regulation at 29 C.F.R. § 2510.3-101, as modified by Section 3(42) of ERISA, or otherwise for purposes of Title I of ERISA or Section 4975 of the Code, "plan assets" by reason of such employee benefit plan's or plan's investment in the person or entity (collectively, "Benefit Plan Investors"); or (iv) a governmental, church or non-U.S. plan that is subject to a U.S. federal, state or local or non-U.S. law or regulation that contains one or more provisions that are substantially similar to the fiduciary responsibility and prohibited transaction provisions of Title I of ERISA or Section 4975 of the Code ("Similar Law"), unless, under (iv), its purchase and holding of the Certificates would not result in a violation of any applicable Similar Law.

## General

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it will, to the best of its knowledge and belief, comply with all applicable securities laws, regulations and directives in force in any jurisdiction in which it purchases, offers, sells or delivers Certificates or possesses or distributes this Base Prospectus and will obtain any consent, approval or permission required by it for the purchase, offer, sale or delivery by it of Certificates under the laws and regulations in force in any jurisdiction to which it is subject or in which it makes such purchases, offers, sales or deliveries and neither the Trustee, the Company nor any of the other Dealers shall have any responsibility therefor.

Neither the Trustee, the Company nor any of the Dealers represents that Certificates may at any time lawfully be sold in compliance with any applicable registration or other requirements in any jurisdiction, or pursuant to any exemption available thereunder, or assumes any responsibility for facilitating such sale.

With regard to each Tranche, the relevant Dealer(s) will be required to comply with such other restrictions as the Trustee, the Company and the relevant Dealer(s) shall agree and as shall be set out in the relevant subscription agreement or, as the case may be, in the applicable Final Terms or the Pricing Supplement (as applicable).

#### **GENERAL INFORMATION**

#### Authorisation

The establishment of the Programme was authorised by a resolution of the board of directors of the Trustee dated 8 May 2016. The update of the Programme was authorised by a resolution of the board of directors of the Trustee dated 1 September 2023. The Trustee has obtained or will obtain from time to time, all necessary consents, approvals and authorisations in connection with the issue and performance of the Certificates. The entry into the Transaction Documents to which it is a party was authorised by a resolution of the board of directors of the Company dated 1 September 2023.

### Legal Entity Identifier

The LEI code of the Trustee is: 21380096JRTWB8TL9236.

### **Listing of the Certificates**

It is expected that each Tranche of the Certificates (other than Exempt Certificates) which is to be admitted to the Official List and to trading on the Main Market will be admitted separately as and when issued, subject only to the issue of a Global Certificate initially representing the Certificates of such Tranche. Application has been made to the FCA for Certificates issued under the Programme (other than Exempt Certificates) to be admitted to the Official List and to the London Stock Exchange for such Certificates to be admitted to trading on the Main Market. The listing of the Programme in respect of such Certificates is expected to be granted on or around 7 September 2023.

Exempt Certificates may be issued pursuant to the Programme.

Application has also been made to the DFSA for certain Certificates issued under the Programme during the period of 12 months from the date of this Base Prospectus to be admitted to the DFSA Official List and to Nasdaq Dubai for such Certificates to be admitted to trading on Nasdaq Dubai.

### Validity of this Base Prospectus

For the avoidance of doubt, the Trustee shall have no obligation to supplement this Base Prospectus after the end of its 12-month validity period.

### **Dealers Transacting with the Company**

Certain of the Dealers and their affiliates have engaged, and may in the future engage, in investment banking and/or commercial banking transactions with, and may perform services to the Company and its affiliates in the ordinary course of business for which they may receive fees. In particular, in the ordinary course of their business activities, the Dealers and their affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (including bank loans) for their own account and for the accounts of their customers. Such investments and securities activities may involve securities and/or instruments of the Company and its affiliates. Certain of the Dealers or their affiliates that have a financing relationship with the Company and its affiliates routinely hedge their credit exposure to the Company and its affiliates consistent with their customary risk management policies. Typically, such Dealers and their affiliates would hedge such exposure by entering into transactions which consist of either the purchase of credit default swaps or the creation of trading positions in securities, including potentially the Certificates issued under the Programme. Any such trading positions could adversely affect future trading prices of Certificates issued under the Programme. The Dealers and their affiliates may also make investment recommendations and/or publish or express independent research views in respect of such securities or financial instruments and may hold, or recommend to clients that they acquire, long and/or short positions in such securities and instruments.

#### Significant or Material Change

There has been no significant change in the financial performance or financial position of the Company or the Group since 30 June 2023, other than as specified in "Management's Discussion and Analysis of Financial Condition and Results of Operations – Recent Developments". There has been no material adverse change in the prospects of the Company or the Group since 31 December 2022.

There has been no significant change in the financial performance or financial position of the Trustee and no material adverse change in the prospects of the Trustee, in each case, since the date of its incorporation.

### Litigation

Apart from the legal proceedings disclosed on page 220 of this Base Prospectus, there are, and have been, no other governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which the Trustee or the Company is aware), which may have, or have had during the 12 months prior to the date of this Base Prospectus a significant effect on the Trustee's or the Group's financial position or profitability.

### **Clearing Systems**

The Certificates have been accepted for clearance through Euroclear and Clearstream, Luxembourg which are the entities in charge of keeping the records. The appropriate Common Code and ISIN for each Tranche of Certificates allocated by Euroclear and Clearstream, Luxembourg will be specified in the applicable Final Terms (or Pricing Supplement, as applicable). In addition, the Trustee may make an application for any Certificates in registered form to be accepted for trading in book-entry form by DTC. Acceptance by DTC of such Certificates and the CUSIP and/or CINS numbers for each Tranche of Certificates, together with the relevant ISIN and (if applicable) Common Code, will be specified in the applicable Final Terms (or Pricing Supplement, as applicable).

The address of Euroclear is Euroclear Bank SA/NV, 1 Boulevard du Roi Albert II, B-1210 Brussels. The address of Clearstream, Luxembourg is Clearstream Banking S.A., 42 Avenue JF Kennedy, L-1855 Luxembourg. The address of DTC is 55 Water Street, New York, New York 10041, United States of America.

### **Conditions for Determining Price**

The price and amount of Certificates to be issued under the Programme will be determined by the Trustee, the Company and the relevant Dealer(s) at the time of issue in accordance with prevailing market conditions.

### **Independent Auditors**

The consolidated financial statements of DP World Limited and its subsidiaries as at and for the year ended 31 December 2022 and as at and for the year ended 31 December 2021 included in this Base Prospectus have been audited by KPMG LLP ("**KPMG**"), independent auditors, as stated in their reports appearing herein.

With respect to the unaudited condensed consolidated financial information for the periods ended 30 June 2023 included herein, the independent auditors have reported that they applied limited procedures in accordance with professional standards for a review of such information. However, their separate report included herein states that they did not audit, and they do not express an opinion on, that interim financial information. Accordingly, the degree of reliance on their report on such information should be restricted in light of the limited nature of the review procedures applied.

KPMG is an institution authorised by the DIFC to conduct independent audits of corporations registered in DIFC. KPMG is a member of the KPMG network of independent member firms affiliated with KPMG International Cooperative. The registered office address of KPMG is P.O. Box 3800, Level 8, Liberty House, Dubai International Financial Centre, Dubai, United Arab Emirates.

KPMG is regulated in the UAE by the UAE Ministry of Economy which has issued KPMG with a license to practise as auditors. There is no professional institute of auditors in the UAE and, accordingly, KPMG is not a member of a professional body in the UAE. All of KPMG's audit professionals and partners are members of the institutes from where they received their professional qualification.

### **Documents Available for Inspection**

For the period of 12 months following the date of this Base Prospectus, copies of the following documents (when published) may be inspected: (i) upon reasonable notice being given, at the registered office of the

Trustee and at the specified office of the Issuing and Paying Agent for the time being in London; and (ii) at https://www.dpworld.com/investors:

- the constitutional documents of the Trustee and the Company (as the same may be updated from time to time);
- the Master Declaration of Trust (including the forms of the Global Certificates and Definitive Certificates) and the Agency Agreement; and
- the DPW Financial Statements, together with the audit reports prepared in connection therewith.

This Base Prospectus will also be available for viewing on the website of the Regulatory News Service operated by the London Stock Exchange at www.londonstockexchange.com/exchange/news/market-news-home.html and on the DFSA's website at https://www.dfsa.ae/DFSA-Listing-Authority/Approved-Documents.

For the avoidance of doubt, the information contained on the website referred to in this paragraph is not incorporated by reference into, or otherwise included in, this Base Prospectus.

### Company's Website

The Company's website is www.dpworld.com. Unless specifically incorporated by reference into this Base Prospectus, the information contained on this website is not incorporated by reference into, or otherwise included in, this Base Prospectus.

#### Shari'a Boards

The transaction structure relating to the Certificates (as described in this Base Prospectus) has been approved by the Shariah Advisory Board of Citi Islamic Investment Bank E.C., Khalij UK Limited (Shari'a advisers to Deutsche Bank AG, London Branch), the Internal Sharia Supervisory Committee of Dubai Islamic Bank PJSC, the Internal Shariah Supervision Committee of Emirates NBD, the First Abu Dhabi Bank Internal Shariah Supervisory Committee, the Internal Shariah Supervision Committee of HSBC Bank Middle East Limited, the Global Shariah Supervisory Committee of J.P. Morgan Securities plc and the Global Shariah Supervisory Committee of Standard Chartered Bank as, in their view, complying with Shari'a principles as applicable to, and interpreted by, them.

### Shariah Advisory Board of Citi Islamic Investment Bank E.C.

#### Dr. Nazih Hammad

Dr. Nazih Hammad is a graduate of the Faculty of *Shari'a* at the University of Damascus, Syria and holds a PhD in Islamic Jurisprudence from Cairo University. He has taught in Faculty of *Shari'a* at Um Alqura University, Makkah for 17 years. Dr. Nazih Hammad is the author of several research papers and books on Islamic jurisprudence and banking and finance.

### Dr. Nizam Yaquby

Dr. Yaquby studied traditional Islamic studies under the guidance of eminent Islamic scholars from different parts of the world. He has a BA in economics and comparative religions from McGill University, Canada. He has served in Bahrain Mosques from 1981 to 1990 where he taught Tafsir, Hadith and Fiqh in Bahrain since 1976. In addition to advising Citi Islamic Investment Bank E.C. and other Islamic finance institutions and funds, Sheikh Yaquby is a member of the Islamic Fiqh Academy and Auditing and Accounting Organisation for Islamic Financial Institutions. He has published several articles and books on various Islamic subjects including banking and finance.

### Professor Dr. Mohammed Ali Elgari

Dr. Elgari is a Professor of Islamic Economics and the former Director of the Centre for Research in Islamic Economics at King Abdul Aziz University in the Kingdom of Saudi Arabia. Dr. Elgari is the recipient of the Islamic Development Bank Prize in Islamic Banking and Finance and holds the KLIFF Islamic Finance Award for Most Outstanding Contribution to Islamic Finance (Individual).

He is a member on the editorial board of several academic publications in the field of Islamic Finance and Jurisprudence, among them the Journal of the Jurisprudence Academy (IWL), Journal of Islamic Economic Studies (IDB), Journal of Islamic Economic (IAIE, London), and the advisory board of the Harvard Series in Islamic Law (Harvard Law School).

Dr. Elgari is also an adviser to numerous Islamic financial institutions throughout the world and is notably on the *Shari'a* board of the Dow Jones Islamic index as well as a member of the Islamic Fiqh Academy and AAOIFI.

Dr. Elgari holds a PhD in Economics from the University of California, United States of America.

### Khalij UK Limited (Shari'a advisers to Deutsche Bank AG, London Branch)

Dr. Aznan Hasan

Dr. Aznan Hasan is an Associate Professor in Shariah at Institute of Islamic Banking and Finance (IIiBF), IIUM, Founding President, Association of Shariah Advisors in Islamic Finance (ASAS) and the Deputy Chairman, Shariah Advisory Council, Securities Commission. Dr. Hasan also sits on *Shari'a* boards of various regulatory bodies including AAOIFI, Bahrain and Higher Shariah Authority, Central Bank of UAE. Due to his experience and expertise, Dr. Aznan also serves on *Shari'a* boards of various regional and international financial institutions including FNB Bank (South Africa), HSBC Amanah (UAE), Standard Chartered Bank (DIFC, UAE), ABSA Islamic Bank (South Africa), Khalij Group (UK), Bank Nizwa (Oman), Employee Provident Fund (Malaysia), Amanah Raya Asset Management (Malaysia) and Waqf Foundation (Malaysia). Dr. Aznan is a registered Shariah Advisor for the Islamic Unit Trust Schemes and Islamic securities (Sukuk) with Securities Commission of Malaysia and is also invited by several Zakat Centres in Malaysia to give advice on zakat matters.

Dr. Hasan has conducted and published more than 50 researches and is a regular speaker and presenter at Islamic finance conferences and seminars.

Dr. Hasan received his first degree in *Shari'a* from University of Al-Azhar (1994), successfully completed his Master degree in *Shari'a* from Cairo University (1998) with distinction (his thesis was recommended for publication) and obtained his PhD from University of Wales, Lampeter, United Kingdom (2003).

### Internal Sharia Supervisory Committee of Dubai Islamic Bank PJSC

Professor Dr. Mohammed Ali Elgari

See biography above under "The Shari'a Advisory Board of Citi Islamic Investment Bank E.C.".

Dr. Muhammad Qaseem

Dr. Qaseem is a renowned *Shari'a* scholar and Islamic finance expert. He is also Chairman *Shari'a* Board of Silkbank Ltd Pakistan and Deutsche Bank Malaysia. He has been a member of the *Shari'a* board of the State Bank of Pakistan, Dubai Financial Market and many other Islamic banks and institutions.

Dr. Qaseem holds a PhD in Tafseer and Qur'anic Sciences from the International Islamic University Islamabad where he has taught in various graduate and post graduate programmes for more than 22 years. He is fully proficient in five languages.

As a *Shari'a* board member/adviser of a number of Islamic financial institutions, Dr. Qaseem has contributed immensely towards disseminating the message of Islamic banking and building its institutions and *Shari'a* frameworks in different countries. He has been instrumental in developing innovative structures and products in some very challenging regulatory environments.

As a *Shari'a* trainer with a distinguished teaching career and a unique blend of *Shari'a* knowledge with practical banking know-how, he has imparted training to hundreds of Islamic bankers in various countries. He has written a number of books and articles, many of which are related to Islamic banking.

Sheikh Dr. Muhammad Abdulrahim Sultan Al Olama

Sheikh Dr. Al Olama is a member of the Grand Islamic Scholars Body in Dubai, an Associate Professor of the School of *Shari'a* at the United Arab Emirates University in Al Ain and an acknowledged expert in Islamic finance. Sheikh Dr. Al Olama is also the head of the Fatwa Committee of the Zakat Funds in the UAE. He currently serves on a number of *Shari'a* boards representing Islamic financial institutions and takaful companies.

Sheikh Dr. Al Olama has written extensively on modern Islamic finance and has presented numerous research papers at various international conferences. Sheikh Dr. Al Olama holds a PhD in Comparative Islamic Law from Umm Al Qurra University in Mecca, Kingdom of Saudi Arabia.

Sheikh Ibrahim Al Mansoori

Dr. Al Mansoori is a prominent *Shari'a* scholar from the UAE with an active focus on the Islamic banking and finance industry. He is currently serving as Director of Sharjah Islamic Centre for Economy and Finance Studies and the Assistant Professor of Economy & Islamic Banks, University of Sharjah.

Dr. Al Mansoori is also currently serving as the Chairman of the Internal Sharia Supervision Committee of Al Hilal Bank and he is a member of various Internal Sharia Supervision Committees ("ISSCs") of Islamic financial institutions.

Dr. Al Mansoori holds a PhD in Economics and Islamic Banking, as well as two Master's degrees in Economics and Islamic Banking and Pedagogical Psychology. He has authored various research papers on contemporary matters relating to Islamic Banking.

Prof. Dr. Mohamad Akram Laldin

Dr. Mohamad Akram Laldin is currently the Executive Director of International Shari'ah Research Academy for Islamic Finance (ISRA). Prior to that, he was an Assistant Professor at the International Islamic University, Malaysia (IIUM).

He was a Visiting Assistant Professor at the University of Sharjah. Dr. Akram holds a BA Honours degree in Islamic Jurisprudence and Legislation from the University of Jordan and a PhD in Principles of Islamic Jurisprudence (Usul al-Fiqh) from the University of Edinburgh. At present, he is a member of Shari'ah Advisory Council (SAC) of Central Bank of Malaysia, Shariah Advisory Employees Provident Fund (EPF), HSBC Amanah Global Shari'ah Advisory Board, Yassar Limited (Dubai), EAB (London) Shari'ah Advisory Board, Islamic Advisory Board of HSBC Insurance Singapore, Shari'ah Advisory Council International Islamic Financial Market (IIFM), Bahrain, AAOIFI Shari'ah Standards Committee member and other boards locally and internationally.

In UAE, he also seats on Internal Shariah Supervisory Committee of Dubai Islamic Bank and RAK Bank.

### Internal Shariah Supervision Committee of Emirates NBD

Professor Dr. Mohammed Ali Elgari

See biography above under "The Shari'a Advisory Board of Citi Islamic Investment Bank E.C.".

Sheikh Dr. Muhammad Abdulrahim Sultan Al Olama

See biography above under "Internal Sharia Supervisory Committee of Dubai Islamic Bank PJSC".

Dr. Salim Ali Al-Ali

Dr. Salim Ali Al-Ali is an assistant professor at the Department of Shariah and Islamic Studies at the College of Law at the United Arab Emirates University where he teaches courses on Islamic law and Islamic banking. Dr. Al-Ali was also formerly a part-time lecturer for the LL.M programme at BPP Law School, London, United Kingdom. He is a member of the internal *Shari'a* supervisory committees of a number of financial institutions including HSBC Bank plc, First Abu Dhabi Bank PJSC and Emirates NBD Bank PJSC.

He has participated in a number of international conferences on the law of Islamic finance, Islamic financial products and legal and regulatory aspects of developing Islamic financial markets, including conferences at Harvard University and the University of Cambridge. He also authored a book entitled "Raising capital on sukuk markets: structural, legal and regulatory issues".

Dr. Al-Ali holds a PhD from the University of London, United Kingdom.

Dr. Muhammad Qaseem

See biography above under "Internal Sharia Supervisory Committee of Dubai Islamic Bank PJSC".

Dr. Amin Fateh

Dr. Amin Fateh is currently a member of many *Shari'a* boards and committees in the UAE and across the world, including those of AAOIFI, Emirates NBD Bank PJSC, Salama Islamic Arab Insurance Company, Standard Chartered Bank and National Bank of Umm Al Quwain. He has over 23 years' experience in the Islamic banking industry and had led the Islamic *Shari'a* advisory of Minhaj for over 10 years. Dr. Fateh has lectured on Islamic finance across the world and has also provided many training courses on the subject. He holds a bachelor's degree and a master's degree in honourable Hadith and a PhD in Islamic Studies.

### First Abu Dhabi Bank Internal Shariah Supervisory Committee

Dr. Mohammed Daud Baker

Dr. Mohammed Daud is the founder of Amanie Advisors, a global boutique *Shari'a* advisory firm with offices located in Kuala Lumpur, Dubai and other international locations. Prior to this, he was the Deputy Vice Chancellor at the International Islamic University, Malaysia.

He has a degree in *Shari'a* from University of Kuwait and PhD from University of St. Andrews as well as Bachelor of Jurisprudence at University of Malaya. Dr. Mohammed Daud is currently the chairman of the Shariah Advisory Council of the Central Bank of Malaysia and Securities Commission of Malaysia. He is also a member of the Shariah Board of Dow Jones Islamic Market Index (New York), Oasis Asset Management (Cape Town, South Africa), The National Bank of Oman, Financial Guidance (U.S.), BNP Paribas (Bahrain), Morgan Stanley (Dubai), Jadwa-Russell Islamic Fund (Kingdom of Saudi Arabia), Bank of London and Middle East (London) and in other financial institutions both local and abroad.

Dr. Mohammed Daud received the Islamic Economy Award at the Global Islamic Economy Summit (GIES) 2015 from His Highness Sheikh Mohammed bin Rashid Al Maktoum on behalf of Amanie Advisors. Dr. Mohd Daud is currently the Chairman of the First Abu Dhabi Bank Internal Shariah Supervisory Committee.

Dr. Salim Ali Al-Ali

See biography above under "Internal Shariah Supervision Committee of Emirates NBD".

Prof. Dr. Mohamad Akram Laldin

See biography above under "Internal Sharia Supervisory Committee of Dubai Islamic Bank PJSC".

Dr. Ahmed Rufai

Dr. Ahmed Rufai is currently the Head of Shari'ah Compliance to the International Islamic Financial Market (IIFM), Bahrain.

He has contributed significantly in the development and publication of thirteen comprehensive documentation and product confirmation standards as well as related guidance notes across Liquidity Management, Hedging, Sukuk and Trade Finance. He also contributed notably in preparing discussion papers for IIFM consultative meetings, as well as in the compilation of the IIFM Annual Sukuk Reports. In addition to the active roles he plays in seminars, workshops and consultative meetings organized by IIFM in many jurisdictions worldwide.

Dr. Ahmed Rufai holds a PhD in Islamic Law of Transactions from University of Malaya, Malaysia and Bachelor's Degree in *Shari'a* from Islamic University of Madinah, Kingdom of Saudi Arabia.

### Internal Shariah Supervision Committee of HSBC Bank Middle East Limited

Professor Dr. Mohammed Ali Elgari

See biography above under "The Shari'a Advisory Board of Citi Islamic Investment Bank E.C.".

Dr. Aznan Hasan

See biography above under "Khalij UK Limited (Shari'a advisers to Deutsche Bank AG, London Branch)".

Dr. Salim Ali Al-Ali

See biography above under "Internal Shariah Supervision Committee of Emirates NBD".

Mousa Adam Eisa Mohamed

Dr. Mousa has many years of experiences in Islamic Banking industry. He was Head of Shariah Advisory and Governance for more than 15 years at National Commercial Bank where his experiences cover whole spectrum of banking services from retail, wholesale banking and treasury activities. Dr. Mousa obtained Doctorate degree in Islamic Economics with Distinction from the College of Shariah and Islamic Studies, Um Al Qura University KSA (1990-1991). His professional experiences include advising The National Commercial Bank (NCB) in its Islamic convergent strategies structuring the new products, ensuring *Shari'a* compliance, providing creative ideas for NCB, providing *Shari'a* and Islamic banking advisory, and training.

Dr. Mousa is active member of the working group which prepared the IFSB Standard on Shariah Governance, Islamic Financial Services Board (IFSB) and member of the Shariah Standards Sub-Committee (Jeddah) The Accounting and Auditing Organisation for Islamic Financial Institutions (AAOIFI).

### Global Shariah Supervisory Committee of J.P. Morgan Securities plc

Dr. Nizam Yaquby

See biography above under "The Shari'a Advisory Board of Citi Islamic Investment Bank E.C.".

Professor Dr. Mohammed Ali Elgari

See biography above under "The Shari'a Advisory Board of Citi Islamic Investment Bank E.C.".

### Global Shariah Supervisory Committee of Standard Chartered Bank

Dr. Aznan Hasan

See biography above under "Khalij UK Limited (Shari'a advisers to Deutsche Bank AG, London Branch)".

Dr. Nizam Yaquby

See biography above under "The Shari'a Advisory Board of Citi Islamic Investment Bank E.C.".

Professor Dr. Mohammed Ali Elgari

See biography above under "The Shari'a Advisory Board of Citi Islamic Investment Bank E.C.".

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Condensed consolidated interim financial statements *30 June 2023* 

### Condensed consolidated interim financial statements

for the six months ended 30 June 2023

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# Independent Auditors' Report on Review of Condensed Consolidated Interim Financial Statements

### To the Shareholder of DP World Limited

#### Introduction

We have reviewed the accompanying condensed consolidated statement of financial position of DP World Limited ("the Company") and its subsidiaries ("the Group") as at 30 June 2023, the condensed consolidated statements of profit or loss, other comprehensive income, changes in equity and cash flows for the six month period then ended, and notes to the condensed consolidated interim financial statements. Management is responsible for the preparation and presentation of these condensed consolidated interim financial statements in accordance with IAS 34, 'Interim Financial Reporting'. Our responsibility is to express a conclusion on these condensed consolidated interim financial statements based on our review.

### Scope of Review

We conducted our review in accordance with the International Standard on Review Engagements 2410, 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity'. A review of condensed consolidated interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed consolidated interim financial statements as at 30 June 2023 are not prepared, in all material respects, in accordance with IAS 34, 'Interim Financial Reporting'.

KPMG LLP

Richard James Ackland

DFSA Reference Number: I012468

Dubai, United Arab Emirates

Date: 17 AUG 2023

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Condensed consolidated statement of profit or loss (unaudited)

For the six months ended 30 June

			2023			2022	
	Note	Before separately disclosed items	Separately disclosed items (Note 9)	Total	Before separately disclosed items	Separately disclosed items (Note 9)	Total
		USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Revenue	6	9,037,316	-	9,037,316	7,931,733	-	7,931,733
Cost of sales		(6,443,177)	-	(6,443,177)	(5,394,192)	-	(5,394,192)
Gross profit		2,594,139	•	2,594,139	2,537,541	-	2,537,541
General and administrative expenses		(1,149,705)	(6,097)	(1,155,802)	(1,173,353)	(136,378)	(1,309,731)
Other income		76,142	26,672	102,814	32,915		32,915
Gain on disposal and change in ownership		-	485	485	-	15,248	15,248
Share of profit/(loss) from equity-accounted investees (net of tax)	15	81,960	-	81,960	83,513	(25,374)	58,139
Results from operating activities		1,602,536	21,060	1,623,596	1,480,616	(146,504)	1,334,112
Finance income	7	140,012	-	140,012	149,230	2,721	151,951
Finance costs	7	(644,530)	(3,325)	(647,855)	(521,987)	(3,358)	(525,345)
Net finance costs		(504,518)	(3,325)	(507,843)	(372,757)	(637)	(373,394)
Profit before tax		1,098,018	17,735	1,115,753	1,107,859	(147,141)	960,718
Income tax expense	8	(212,575)	60	(212,515)	(223,562)	1,411	(222,151)
Profit for the period		885,443	17,795	903,238	884,297	(145,730)	738,567
Profit attributable to:							
Owners of the Company		650,927	17,795	668,722	721,031	(145,603)	575,428
Non-controlling interests		234,516	-	234,516	163,266	(127)	163,139
		885,443	17,795	903,238	884,297	(145,730)	738,567

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Condensed consolidated statement of other comprehensive income (unaudited) For the six months ended 30 June

	Note	2023 USD'000	2022 USD'000
Profit for the period		903,238	738,567
Other comprehensive income (OCI)			
Items that are or may be reclassified subsequently to profit or loss:			
Foreign exchange translation differences foreign			(#00.000)
operations*		24 724	(599,893)
Share of other comprehensive loss of equity-accounted	15	(24.504)	(126 524)
investees	15	(34,594)	(136,524)
Cash flow hedges - effective portion of changes in fair value		27,150	84 980
Cash flow hedges - reclassified to profit or loss		2,897	(860)
Related tax		(1,191)	(14,308)
Items that will not be reclassified to profit or loss:			
Re-measurements of post-employment benefit obligations		15,408	58 424
Related tax		(583)	11,186
Other comprehensive income/(loss) for the period		33 811	(596 995)
Total comprehensive income for the period		937,049	141,572
Total comprehensive income attributable to:			
Owners of the Company		733,058	21,032
Non-controlling interests		203,991	120,540

<sup>\*</sup> This comprises foreign exchange differences arising on translation of the financial statements of foreign operations (including the related goodwill and purchase price adjustments) whose functional currencies are different from that of the Company's presentation currency. A significant portion of movement during the six months ended 30 June 2022 was on account of weakening of the EUR and GBP against USD which is comparison has strengthened during the current period. There are no differences on translation from the Company's functional (AED) to presentation currency (USD) as it is pegged to the presentation currency (USD 1: AED 3.6725).

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Condensed consolidated statement of financial position

		30 June 2023	31 December 2022
	Note	USD'000	USD'000
Assets		(Unaudited)	(Audited
Non-current assets			
Property, plant and equipment	11	13,720,619	13,439,14
Right-of-use assets	12	3,539,532	3,445,84
Investment properties	13	1,914,814	1,869,81
Intangible assets and goodwill	14	13,183,849	13,180,68
Investment in equity-accounted investees	15	1,813,338	1,788,83
Other investments		50,305	40,74
Deferred tax assets		104,973	163.69
Due from Parent Company	17	- 1	1.74822
Receivables and other assets		984,548	1,171,85
Total non-current assets		35,311,978	36,848,84
Current assets		00(01115)(0	20,010,01
Inventories		545,920	569,60
Property held for development and sale		111,478	116.24
Due from Parent Company	17	41	1,882,19
Receivables and other assets		4.436.067	4,123,72
Cash and cash equivalents	16	3.480.629	3,441,78
Total current assets	10	8,574,135	10,133,55
Total assets		43.886,113	7.00
Equity		43.000,113	46,982,39
Share capital	19	1 660 000	1 660 00
Share premium	19	1,660,000	1,660,00 2,4 <b>7</b> 2,65
Shareholders' reserve	19	2,472,655	
		2,000,000	2,000,000
Retained earnings		8,117.866	11,659,39
Translation reserve		(2,538,295)	(2,558,05
Other reserves	20	(363,971)	(408,54
Equity attributable to owners of the Company		11,348,255	14,825,44
Hybrid equity instrument		1,476,686	1,476,68
Non-controlling interests		2,853,833	2,737,95
Total equity		15.678,774	19,040,09
Liabilities			
Non-current liabilities			
Loans and borrowings	21	13,830,419	11.168.99
Lease and service concession liabilities	22	3,843,833	3,677,93
Loans from non-controlling shareholders	23	1,214,791	1,467,720
Payables and other liabilities		588,592	564,59
Deferred tax liabilities		1,232,495	1,257,420
Provision for employees' end of service benefits		225,508	205,71
Pension and post-employment benefits		234,951	251,222
Total non-current liabilities		21,170,589	18,593,620
Current liabilities			
Loans and borrowings	21	996,466	3,063,630
Lease and service concession liabilities	22	642,496	691,57
Loans from non-controlling shareholders	23	355,162	315,65
Payables and other liabilities		4,740,179	4,970,50
Income tax liabilities		191,129	200,91
Pension and post-employment benefits		111,318	106,39
Total current liabilities		7,036,750	9,348,68
Total liabilities		28,207,339	27,942,30
Total equity and liabilities		43,886.113	46,982,39

St

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

The condensed consolidated interim financial statements were authorised for issue on 17 August 2023.

Sultan Ahmed Bin Sulayem Group Chairman & CEO Yuvrai Na ayan

Group Deputy CEO & CFO

Condensed consolidated statement of changes in equity (unaudited)

For the six months ended 30 June 2023

		Attribut	table to owne	rs of the Compa	any				
	Share capital and premium	Shareholders' reserve	Retained earnings	Translation reserve	Other reserves	Total	Hybrid equity instrument	Non- controlling Interests (NCI)	Total equity
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Balance as at 1 January 2022	4,132,655	2,000,000	9,230,010	(1.819,594)	(593,152)	12,949,919	1,476,686	1,676,973	16,103,578
Profit for the period	-	2,000,000	575,428	-	-	575,428	-	163,139	738,567
Other comprehensive income, net of tax		4		(663,623)	109,227	(554,396)		(42,599)	(596,995)
Transactions with owners, recognised directly in equity				(,,					(0)0(1)0)
Dividends declared (refer to note 10)			(275,800)	12	-	(275,800)	-		(275,800)
Transactions with NCI, recognised directly in equity						(3.0,000)			(275,000)
Dividends paid				-		-		(87,374)	(87,374)
Change in ownership of subsidiaries without loss of control	le le		4,203,807	19,816	-	4,223,623		512,652	4,736,275
NCI recognised on acquisition of subsidiaries	-	-	-	_	-	-		69,084	69,084
NCI put option arrangements recognised, not of tax		_	(1,338)		-	(1,338)		2	(1,338)
Hybrid equity instrument									
Distribution to hybrid equity instrument holders	-	_	(45,000)	-	-	(45,000)	-	_	(45,000)
Balance as at 30 June 2022	4,132,655	2,000,000	13,687,107	(2,463,401)	(483,925)	16,872,436	1,476,686	2,291,875	20,640,997
Balance as at 1 January 2023	4,132,655	2,000,000	11,659,394	(2,558,058)	(408,544)	14,825,447	1,476,686	2,737,959	19,040,092
Profit for the period		-	668,722	-	_	668,722	4	234,516	903,238
Other comprehensive income, net of tax	-	_	_	19,763	44,573	64,336		(30,525)	33,811
Transactions with owners, recognised directly in equity									
Dividends declared (refer to note 10)	-	-	(4,152,684)	-	_	(4,152,684)	-		(4,152,684)
Transactions with NCI, recognised directly in equity									
Dividends paid*	-	_	-	-	-	-	-	(87,786)	(87,786)
Change in ownership of subsidiaries without loss of control			(26,447)	-		(26,447)		(952)	(27,399)
Contributions by NCI	-			-	_	_	-	621	621
Change in fair value of NCI put options, net of tax		-	13,881	-		13,881	-		13,881
Hybrid equity instrument									
Distribution to hybrid equity instrument holders	-		(45,000)	-	-	(45,000)		-	(45,000)
Balance as at 30 June 2023	4,132,655	2,000,000	8,117,866	(2,538,295)	(363,971)	11,348,255	1,476,686	2,853,833	15,678,774

<sup>\*</sup> Includes non-cash dividend of USD 4,055 thousand.

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Condensed consolidated statement of cash flows (unaudited)

For the six months ended 30 June

		2023	2022
	Note	USD'000	USD'000
Cash flows from operating activities			
Profit for the period		903,238	738,567
Adjustments for:			
Depreciation and amortisation		1,008,140	960,281
Impairment loss	9	-	4,490
Share of profit from equity-accounted investees (net of tax)	15	(81,960)	(58,139
Finance costs		647,855	525,345
Gain on sale of property, plant and equipment, investment properties, and held			
for sale assets		(33,435)	(7,063
Gain on disposal and change in ownership of equity-accounted investees		(485)	(15,248
Finance income		(140,012)	(151,951
Income tax expense		212,515	222,151
Gross cash flows from operations		2,515,856	2,218,433
Changes in:			
Inventories		(5,527)	(88,210
Receivables and other assets		(175,824)	(363,495
Payables and other assets		(141,679)	379,861
Properties held for development and sale		4,771	(751
Provisions, pensions and post-employment benefits		(63,376)	3,702
Cash generated from operating activities		2,134,221	2,149,540
Income tax paid	_	(182,752)	(218,393
Net cash from operating activities	_		
net cash from operating activities		1,951,469	1,931,147
Cash flows from investing activities			
Additions to property, plant and equipment	11	(749,323)	(530,443
Additions to investment properties	13	(60,743)	(59,023
Additions to port and service concession rights	14	(99,726)	(151,548
Additions to equity-accounted investments	15	(18,278)	(27,752
Proceeds from disposal of property, plant and equipment, investment properties		(10,210)	(2.,,
and held for sale assets		108,864	24,906
Net cash paid on acquisition of subsidiaries			(718,526
Proceeds from disposal of equity-accounted investees		2,834	26,558
Interest received		77,701	36,528
Dividend received from equity-accounted investees	15	38,790	72,379
Additions to other investments	15	(11,786)	7 292 17
Net loans settled by/(given to) equity-accounted investees		4,990	(51,256
Decrease in restricted cash		4,550	856,646
Net cash used in investing activities		(706,677)	(521,531
THE STATE OF THE S		(700(011)	10211001
Cash flows from financing activities			
Repayment of loans and borrowings	21	(1,530,923)	(1,336,353
Drawdown of loans and borrowings	21	2,072,686	127,939
Repayment of shareholder loans		(212,794)	(74,335
Drawdown of loans from NCI		10,493	7,621
Shareholder loans on monetisations			837,703
Distribution to hybrid equity instrument holders		(45,000)	(45,000
Acquisition of additional interests in subsidiaries		(27,399)	
Payment of lease and service concession liabilities	22 (a)	(437,349)	(432,320
Interest paid		(430,315)	(350,347
Proceeds from monetisation activities			4,529,708
Advance given to Parent Company		24	(4,177,000
		621	
Contribution by NC1	10	(500,000)	(87,500
			(87,374
Dividend paid to the owners of the Company	10	(83 737)	
Dividend paid to the owners of the Company Dividend paid to NCI	10	(83,732)	
Dividend paid to the owners of the Company Dividend paid to NC! Net cash used in financing activities	10	(1,183,712)	(1,087,258
Dividend paid to the owners of the Company Dividend paid to NC! Net cash used in financing activities Net increase in cash and cash equivalents	10	(1,183,712) 61,080	(1,087,258 322,358
Contribution by NCI Dividend paid to the owners of the Company Dividend paid to NCI Net cash used in financing activities Net increase in cash and cash equivalents Cash and cash equivalents as at 1 January Effect of exchange rate fluctuations on cash held	10	(1,183,712)	(1,087,258 322,358 3,009,193 (97,682

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Notes to the condensed consolidated interim financial statements

### 1. Corporate information

DP World Limited ("the Company") was incorporated on 9 August 2006 as a Company Limited by Shares with the Registrar of Companies of the Dubai International Financial Centre ("DIFC") under the DIFC Companies Law. These condensed consolidated interim financial statements comprise the Company and its subsidiaries (collectively referred to as "the Group") and the Group's interests in equity-accounted investees.

The Group is the leading provider of worldwide smart end-to-end supply chain logistics, enabling the flow of trade across the globe. The Group's range of products and services covers every link of the integrated supply chain from maritime and inland terminals to marine services and industrial parks as well as technology-driven customer solutions. These services are delivered through an interconnected global network of more than 350 business units across 75 plus countries with a significant presence both in high-growth and mature markets.

Port & Free Zone World FZE ("PFZW" or "the Parent Company"), a wholly owned subsidiary of Dubai World Corporation ("the Ultimate Parent Company") controlled by Government of Dubai, holds 100% of the Company's issued and outstanding share capital.

The Company's registered office address is P.O. Box 17000, Dubai, United Arab Emirates.

### 2. Basis of preparation

These condensed consolidated interim financial statements have been prepared in accordance with International Accounting Standard 34, *Interim Financial Reporting*. These condensed consolidated interim financial statements do not include all of the information required for full annual consolidated financial statements prepared in accordance with International Financial Reporting Standards and should be read in conjunction with the Group's last annual consolidated financial statements as at and for the year ended 31 December 2022. Selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the last annual consolidated financial statements as at and for the year ended 31 December 2022.

Certain comparative figures have been reclassified in order to conform to the current period presentation. However, the impact of the reclassifications is not significant to these condensed consolidated interim financial statements.

The condensed consolidated interim financial statements were approved by the Board of Directors on 17 August 2023.

### 3. Changes in significant accounting policies

The accounting policies applied by the Group in these condensed consolidated interim financial statements are the same as those applied by the Group in its consolidated financial statements as at and for the year ended 31 December 2022, except for the adoption of new standards effective as of 1 January 2023. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

Notes to the condensed consolidated interim financial statements (continued)

### 3. Changes in significant accounting policies (continued)

### 3.1 New standards, amendments and interpretations adopted by the Group

The following new amendments to IFRSs, which became effective for annual periods beginning on or after 1 January 2023, have been adopted in these condensed consolidated interim financial statements:

- Disclosure of accounting policies Amendment to IAS 1 and IFRS Practice Statement 2
- Definition of accounting estimate Amendment to IAS 8
- Deferred tax related to assets and liabilities arising from a single transaction Amendment to IAS 12.
- IFRS 17 Insurance Contracts

The adoption of above amendments does not have any significant impact on the condensed consolidated interim financial statements of the Group.

### 4. Use of estimates and judgements

The preparation of the condensed consolidated interim financial statements, requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of income, expenses, assets and liabilities and the disclosure of contingent liabilities at the reporting date. Actual results may differ from these estimates.

In preparing these condensed consolidated interim financial statements, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2022.

### 5. Segment information

The Group has identified the following aggregated geographic regions as its basis of segmentation.

- Asia Pacific and India
- Australia and Americas
- Middle East, Europe and Africa

Each region has a Chief Executive Officer and Managing Director responsible for the performance of the region, who reports to Group Deputy CEO & CFO (Chief Operating Decision Maker (CODM)). The CODM regularly reviews the results of the regions to make all strategic, business, and operating decisions about resources to be allocated to them.

The Group has embarked on a strategic transformation journey to achieve the vision of evolving into an integrated end-to-end logistics solution provider. As part of this strategy, the Group acquired certain major logistics businesses and made changes in its internal organisation to better align with its vision to leverage Group's assets to deliver end-to-end solutions for beneficial cargo owners.

The Group has accordingly also formed four pillars, being Ports and Terminals, Logistics, Marine Services and Digital Solutions, based on the service capabilities to collaborate and leverage synergies across the geographical regions. Each of these pillars has an individual appointed as Chief Operating Officer responsible for these pillars. The pillars have been entrusted with role to identify new value creation and ensure best value chain capabilities. Accordingly, the formation of Pillar doesn't constitute any change in existing operating segments of the Group.

The Group measures geographic segment performance based on the earnings before separately disclosed items, interest, tax, depreciation and amortisation ("Adjusted EBITDA"). Although this is a non-IFRS measure, this will provide additional information to the users of the condensed consolidated interim financial statements.

Information regarding the results of each reportable segment is included below.

Notes to the condensed consolidated interim financial statements (continued)

### 5. Segment information

The following table presents certain results, assets and liabilities information regarding the Group's reportable segments as at the reporting date:

	Asia Pacific	Asia Pacific and India		Australia and Americas		Middle East, Europe and Africa		Head office		Total	
	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	
Revenue	1,093,874	1,315,568	1,415,977	1,421,587	6,527,465	5,194,578			9,037,316	7,931,733	
Adjusted EBITDA	315,048	551,772	441,029	478,271	2,060,120	1,673,456	(205,521)	(262,602)	2,610,676	2,440,897	
Profit/(loss) before separately disclosed items	144,727	400,913	251,965	303,604	1,421,237	1,046,669	(932,486)	(866,889)	885,443	884,297	
Separately disclosed items	-	15,248	-	(35,729)	21,060	(119,534)	(3,265)	(5,715)	17,795	(145,730)	
Profit/(loss) for the period	144,727	416,161	251,965	267,875	1,442,297	927,135	(935,751)	(872,604)	903,238	738,567	

	Asia Pacit	fic and India	Australia a	nd Americas		t, Europe and frica	ind Head office Inter-segment Total		Inter-segment		Total	
	30 June 2023	31 December 2022	30 June 2023	31 December 2022	30 June 2023	31 December 2022	30 June 2023	31 December 2022	30 June 2023	31 December 2022	30 June 2023	31 December 2022
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Segment assets	5,087,406	5,355,745	9,415,370	9,390,372	33,552,059	31,934,368	21,800,940	24,439,758	(25,969,662)	(24,137,848)	43,886,113	46,982,395
Segment liabilities	1.096,647	1.205,536	3,540,946	3,426,450	16,337,161	15,157,766	22,648,969	21,758,767	(15,416,384)	(13,606,216)	28,207,339	27.942,303

Additional information based on service capabilities\* is presented below:

	Ports and	terminals	Logistics services		Marine:	services	Head o	ffice	Total	
	30 June	30 June	30 June	30 June	30 June	30 June	30 June	30 June	30 June	30 June
	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022
	USD'000	USD'000	USD'000	USD'000	USD'000	'USD'000	USD'000	USD'000	USD'000	USD'000
Revenue	3,105,851	2,996,271	3,907,341	2,870,313	2,024,124	2,065,149	-		9,037,316	7,931,733
Adjusted EBITDA	1,611,680	1,575,898	721,116	559,560	483,401	568,041	(205,521)	(262,602)	2,610,676	2,440,897

<sup>\*</sup> Digital Solutions pillar has not been disclosed separately on the basis that the amounts for the six months period ended 30 June 2023 are not considered to be significant.

Notes to the condensed consolidated interim financial statements (continued)

### 5. Segment information (continued)

Reconciliation between disaggregated revenue (refer to note 6) with the reportable segment is given as below:

	Asia Pacific	Asia Pacific and India		Australia and Americas		Middle East, Europe and Africa		Head office		Total	
	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	
Ports and terminals	304,930	287,066	1,003,377	1,047,637	1,797,544	1,661,568			3,105,851	2,996,271	
Logistics services	441,505	436,137	379,704	351,235	3,086,132	2,226,984	-	-	3,907,341	3,014,356	
Maritime services	347,439	592,365	32,896	22,715	1,643,789	1,306,026			2,024,124	1,921,106	
Total	1,093,874	1,315,568	1,415,977	1,421,587	6,527,465	5,194,578			9,037,316	7,931,733	

Timing of recognition of revenue from contract with customers (refer to note 6) for the Group's reportable segments is presented below:

	Asia Pacific and India		Australia and Americas		Middle East, Europe and Africa		Head office		Total	
	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
At a point of time	276,162	258,350	929,190	933,494	2,562,864	2,132,420	-	-	3,768,216	3,324,264
Over a period of time	817,155	1,057,037	486,787	488,093	3,559,492	2,688,630		1-1	4,863,434	4,233,760
Total Revenue	1,093,317	1,315,387	1,415,977	1,421,587	6,122,356	4,821,050	-	-	8,631,650	7,558,024

Notes to the condensed consolidated interim financial statements (continued)

### 6. Revenue

	Six months ended 30 June 2023	Six months ended 30 June 2022
	USD'000	USD'000
Revenue from contracts with customers		
Ports and terminals	3 1.05,851	2 996,271
Logistics services	3,632,883	2,755,480
Marine services	1,892,916	1 806,273
Total	8,631,650	7.558.024
Revenue from leasing activities		
Logistics services	274,458	258,876
Marine services	131 208	114,833
Total	405,666	373,709
Total revenue	9,037,316	7,931 7,33

For geographical segmentation and disaggregated revenue disclosures, refer to note 5.

### 7. Finance income and costs

×	Six months ended 30 June 2023	Six months ended 30 June 2022
	USD'000	USD'000
Finance income		
Interest income (refer note (i) below)	112 598	101,286
Foreign exchange gains	27 414	47.944
Finance income before separately disclosed items	140,012	149,230
Separately disclosed items (refer to note 9)		2,721
Finance income after separately disclosed items	140,012	151,951
Finance costs		
Interest expense on loans and borrowings (refer note (ii) below)	(450,620)	(372 420)
Interest expense on lease and service concession liabilities	(114,140)	(101,500)
Foreign exchange losses	(74,430)	(45,637)
Other net financing expenses in respect of pension plans	(5,340)	(2,430)
Finance costs before separately disclosed items	(644,530)	(521,987)
Separately disclosed items (refer to note 9)	(3,325)	(3,358)
Finance costs after separately disclosed items	(647.855)	(525,345)
Net finance costs after separately disclosed items	(507,843)	(373,394)

- (i) This includes interest income of USD 22,308 thousand (2022: USD 51,018 thousand) on loan given to Parent Company.
- (ii) This includes interest expense of USD 60,594 thousand (2022: USD 15,480 thousand) on loans from non-controlling shareholders.

Notes to the condensed consolidated interim financial statements (continued)

### 8. Income tax

The Group's effective tax rate (ETR) is as below:

	Six months ended 30 June 2023	Six months ended 30 June 2022
Before separately disclosed items	21,30%	22.26%
Including separately disclosed items	20.96%	25.42%

The profit before taxation of USD 1,115,753 thousand (30 June 2022: USD 960,718 thousand) includes the Group's share of profits of equity accounted investees within continuing operations of USD 81,960 thousand (30 June 2022: USD 58,139 thousand) which is net of a tax charge of USD 27,060 thousand (30 June 2022: USD 29,623 thousand). The ETR above considers the adjustments to both profit before tax and tax expense of the Group's share of the tax expense of the equity accounted investees.

### UAE Corporate Income Tax

On 9 December 2022, the UAE Ministry of Finance released the Federal Decree-Law No. 47 of 2022 on the Taxation of Corporations and Businesses (the Law) to enact a Federal corporate tax (CT) regime in the UAE. The CT regime will become effective for DPW UAE entities for accounting period beginning 1 January 2024.

A rate of 9% will apply to taxable income exceeding the AED 375,000 threshold, a rate of 0% will apply to taxable income not exceeding this threshold. The 0% rate will also apply to the qualifying income of Free Zonc entities. There are several other provisions that are yet to be finalized that are significant for entities to determine their tax status and taxable income. In light of these developments, no deferred tax is recognised in the interim financial statements in relation to the Group level adjustments.

The Group is monitoring the legislative changes in order to assess the possible impact on the financial statements and necessary disclosures will be published in the future accounting periods.

### Pillar 2

In December 2021, the Organisation for Economic Cooperation and development (OECD) released the Pillar 2 model rules (the Global Anti-Base Erosion Proposal, or 'GloBE') that will apply to multinational groups with a consolidated turnover exceeding EUR 750 million. DP World Limited and its subsidiaries would be subject to GloBe rules.

The Pillar 2 rules are intended to be implemented as part of a common approach, as agreed by the OECD, and to be brought into domestic legislation by various countries from 2023. The UAE is working to implement Pillar 2 proposals and further announcements on how these rules will be embedded into UAE CIT regime will be made in due course.

The Group is closely monitoring developments in the jurisdictions it operates to understand the timing of implementation and will provide the necessary disclosures after further announcements. The rules are enacted in the UK and South Korea and will become effective for DPW subsidiaries for an accounting period beginning 1 January 2024.

Notes to the condensed consolidated interim financial statements (continued)

### 9. Separately disclosed items (SDI)

	Six months ended 30 June 2023	Six months ended 30 June 2022
	USD'000	USD'000
General and administrative expenses		
Acquisition related costs	(991)	(23,996)
Restructuring costs reversal/(incurred)	1,466	(66,350)
Impairment of assets	-	(4,490)
Pension costs	-	(41,542)
Remeasurement of contingent consideration	(6,572)	-
Share of loss from equity-accounted investees		(25,374)
Gain on disposal and change in ownership of equity accounted investees	485	15,248
Other income	26,672	
Finance income		
Ineffective cash flow hedges	-	2,721
Finance costs		
Ineffective cash flow hedges	(3,325)	(3,358)
Income tax	60	1,411
Total	17,795	(145,730)

### General and administrative expenses:

Acquisition costs represent advisory, legal, valuation, professional consulting, general and administrative costs directly related to various business acquisitions in the Group.

Restructuring costs relate to impact of reversal of severance pay compensation accrual associated with redundancies in a subsidiary within "Middle East, Europe and Africa" operating segment. (2022: mainly related to severance pay associated with redundancies in a subsidiary within "Middle East, Europe and Africa" operating segment).

Impairment of assets in 2022 mainly related to subsidiaries in the 'Middle East, Europe and Africa' and 'Asia Pacific and India' operating segment.

**Pension costs** in 2022 related to additional benefits provided to scheme members covered under ill health early retirement mainly in the 'Middle East, Europe and Africa' operating segment.

Remeasurement of contingent consideration relates to subsidiaries acquired 'Middle East, Europe and Africa' operating segment (2022: USD Nil).

Share of loss from equity-accounted investees in 2022 related to the Group's share of expenses in technology ventures in the 'Australia and Americas' operating segment.

Gain on disposal and change in ownership of equity accounted investees mainly relates to the gain on disposal and fair valuation of existing interest in equity accounted investees in 'Middle East, Europe and Africa' operating segment (2022: gain on disposal of an equity accounted investee in the 'Australia and Americas' operating segment).

Other income comprises of gain on sale of a vessel in a subsidiary within 'Middle East, Europe and Africa' operating segment.

Ineffective cashflow hedges relates to ineffective element of cashflow hedge in subsidiaries in the 'Asia Pacific and India' operating segment and 'Middle East, Europe and Africa' operating segment.

Income tax mainly relates to tax impact on above separately disclosed items.

Notes to the condensed consolidated interim financial statements (continued)

### 10. Dividends to Parent entity

In the current period, the Company declared and paid ordinary dividend amounting to USD 500,000 thousand relating to year 2022 (30 June 2022: USD 275,800 thousand relating to year 2021 was declared and USD 87,500 thousand was paid during the period ended 30 June 2022).

The Company also declared a special dividend amounting to USD 3,652,684 thousand during the current period which was settled by offset against the receivable due from Parent Company (2022: USD Nil special dividend declared).

### 11. Property, plant and equipment

During the six month period ended 30 June 2023, the Group added property, plant and equipment amounting to USD 749,323 thousand (30 June 2022: USD 530,443 thousand) and acquired through business combination property, plant and equipment of USD Nil (30 June 2022: USD 425,300 thousand).

The depreciation on property, plant and equipment during the six month period ended 30 June 2023 amounted to USD 451,488 thousand (30 June 2022: USD 435,567 thousand).

During the six month period ended 30 June 2023, the increase in property, plant and equipment represented the impact of foreign currency translation of USD 84,317 thousand (30 June 2022: reduced by USD 395,538 thousand).

Assets with a net carrying amount of USD 69,981 thousand were disposed by the Group during the six month period ended 30 June 2023 (30 June 2022: USD 17,843 thousand), resulting in a gain on disposal of USD 34,360 thousand (30 June 2022: gain of USD 7,063 thousand).

### 12. Right-of-use assets

During the six month period ended 30 June 2023, the Group added right-of-use-assets amounting to USD 381,158 thousand (30 June 2022: USD 708,910 thousand) and acquired through business combination assets of USD Nil (30 June 2022: USD 281,814 thousand).

The depreciation charge during the six month period ended 30 June 2023 amounted to USD 350,819 thousand (30 June 2022: USD 328,546 thousand).

During the six month period ended 30 June 2023, the reduction in right-of-use-assets due to the impact of foreign currency translation was USD 26,055 thousand (30 June 2022: reduced by USD 132,662 thousand).

Notes to the condensed consolidated interim financial statements (continued)

### 13. Investment properties

During the six month period ended 30 June 2023, the Group added investment properties amounting to USD 60,743 thousand (30 June 2022: USD 59,023 thousand).

The depreciation charge during the six month period ended 30 June 2023 amounted to USD 30,671 thousand (30 June 2022: USD 29,270 thousand).

### 14. Intangible assets and goodwill

### Port concession rights, service concession assets and other intangible assets

During the six month period ended 30 June 2023, the Group acquired port concession rights and other intangible assets amounting to USD 7,254 thousand (30 June 2022: USD 6,900 thousand). Additionally, the Group also acquired customer relationships of USD Nil (30 June 2022: USD 292,670 thousand) through business combinations. The Group added service concession assets of USD 92,472 thousand (30 June 2022: USD 143,080 thousand) during the current period.

During the six month period ended 30 June 2023, the increase in port concession rights, other intangibles and service concession assets due to the impact of foreign currency translation was USD 32,810 thousand (30 June 2022: reduced by USD 248,965 thousand).

The amortisation of port concession rights and other intangibles and service concession assets during the six month period ended 30 June 2023 amounted to USD 160,251 thousand (30 June 2022: USD 151,666 thousand).

### Goodwill

The Group recognised goodwill through business combinations amounting to USD Nil (30 June 2022: USD 579,461 thousand) during the period.

During the six month period ended 30 June 2023, the increase in goodwill represented the impact of foreign currency translation of USD 33,695 thousand (30 June 2022: reduced by USD 202,619 thousand).

### Land-use rights

The amortisation of land-use rights during the six months period ended 30 June 2023 amounted to USD 14,911 thousand (30 June 2022: USD 15,232 thousand).

During the six month period ended 30 June 2023, the Group acquired land use rights amounting to USD Nil (30 June 2022: USD 1,568 thousand).

Notes to the condensed consolidated interim financial statements (continued)

### 15. Investment in equity-accounted investees

The below table represents the carrying amounts of interests in equity-accounted investees recognised and the related movements during the year:

	30 June 2023	31 December 2022	
	USD'000	USD'000	
Interest in joint ventures	1,130,476	1,129,954	
Interests in associates	682,862	658,879	
At 30 June/ 31 December	1,813,338	1,788,833	

Significant movements in investments in equity-accounted investees during the period are as follows:

	30 June 2023	31 December 2022	
	USD'000	USD'000	
At 1 January	1,788,833	2,249,442	
Share of profits	81,960	120,013	
Additional investments	18,278	76,310	
Acquisition through business combination		12,975	
Disposal/derecognition of investments	(2,349)	(255,010)	
Dividends received	(38,790)	(91,684)	
Impaired during the period	-	(186,689)	
Share of other comprehensive income	(34,594)	(136,524)	
At 30 June/ 31 December	1,813,338	1,788,833	

### 16. Cash and cash equivalents

	30 June 2023	31 December 2022
	USD'000	USD'000
Cash at banks and in hand	2,181,591	2,191,837
Short-term deposits (refer note (i) below)	1,299,038	1,249,943
Cash and cash equivalents for consolidated statement of financial position	3,480,629	3,441,780
Bank overdrafts repayable on demand	(82,567)	(108,810)
Cash and cash equivalents for consolidated statement of cash flows	3,398,062	3,332,970

<sup>(</sup>i) Short-term deposits are made for varying periods between one day and three months depending on the cash requirements of the Group and earn interest at the respective short-term deposit market rates.

Notes to the consolidated financial statements (continued)

# 17. Related party transactions

Transactions with related parties included in the condensed consolidated interim financial statements are as follows:

	Parent Company	Equity- accounted investees	Other related parties	30 June 2023 Total	Parent Company	Equity- accounted investees	Other related parties	30 June 2022 Total
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Expenses charged:								
Concession fees*		4	34,335	34,335			4,129	4,129
Shared services costs	-	-		-	-		40	40
Marine services fees	-		7,815	7,815	21	-	6,647	6,647
IT services fees		-		-		14.1	24	24
Other services		v.	4,149	4,149	[4]	-	657	657
Finance costs*	-	-	22,783	22,783	-		24,927	24,927
Revenue earned:								
Revenue	-	-	4,696	4,696	-	-	4,411	4,411
Management fee income	-	14,139	-	14,139	-	6,634		6,634
Finance income	22,308	1,251	-	23,559	51,018	1,962	-	52,980

<sup>\*</sup> This is in relation to right-of-use assets/lease liabilities pertaining to concession agreements.

Notes to the consolidated financial statements (continued)

### 17. Related party transactions (continued)

Balances with related parties included in the condensed consolidated statement of financial position are as follows:

	Due from	m related parties	Due to	related parties
	30 June 2023	31 December 2022	30 June 2023	31 December 2022
	USD'000	USD'000	USD'000	USD'000
Ultimate Parent Company	2,347	2,347	2,028	582
Parent Company*	41	3,630,417	2	-
Equity-accounted investees**	154,302	157,774	7,000	9,750
Other related parties	41,153	30,658	161,576	141,932
Total	197,843	3,821,196	170,606	152,264

<sup>\*</sup> During the current period, the Group accrued interest amounting to USD 22,308 thousand on the receivable due from Parent Company. This receivable was offset against a special dividend amounting to USD 3,652,684 thousand declared to the Parent company.

The Group has issued guarantees on behalf of equity-accounted investees which are disclosed in note 25.

### Compensation of key management personnel

The remuneration of directors and other key members of management during the period is as follows:

	30 June 2023	30 June 2022
	USD'000	USD'000
Short-term benefits and bonus	14,783	11,712
Post-retirement benefits	273	273
Total	15,056	11,985

<sup>\*\*</sup> During the current period, the equity accounted investees settled a net loan amount of USD 4,990 thousand to the Group.

Notes to the consolidated financial statements (continued)

### 18. Financial instruments – fair value and risk management

### Fair value versus carrying amounts

The fair values of financial assets and liabilities, together with the carrying amounts shown in the condensed consolidated statement of financial position are as follows:

		30 June 2023	30 June 2023	31 December 2022	31 December 2022
	Levels	Carrying amount	Fair value	Carrying amount	Fair value
		USD'00●	USD'000	USD'000	USD'000
Financials assets carried at fair value					
FVOCI – equity instruments	2	23,945	23,945	21.075	21,075
FVTPL investments	3	26,360	26,360	19,667	19,667
Derivative financial instruments	2	93,040	93,040	89,695	89,695
Financials assets carried at amortised cost					
Receivables and other assets **		4,367,607	4,367,607	8,062,360	8,062,360
Cash and cash equivalents *		3,480,629	3,480,629	3,441,780	3,441,780
Financial liabilities carried at fair value					
Derivative instruments	2	(321,778)	(321,778)	(325,743)	(325,743)
Financial liabilities carried at amortised cost					
Issued bonds	1	(7,299,858)	(6,981,762)	(8,455,368)	(8,206,878)
Bank loans *		(7,527,027)	(7,527,027)	(5,777,262)	(5,777,262)
Loans from non-controlling shareholders *		(1,569,953)	(1,569,953)	(1,783,376)	(1,783,376)
Lease and service concession liabilities *		(4,486,329)	(4,486,329)	(4,369,517)	(4,369,517)
Payables and other liabilities**		(4,301,721)	(4,301,721)	(4,555,907)	(4,555,907)

- \* These financial assets and liabilities carry a market rate of interest and hence, the fair values reported approximate carrying values.
- \*\* These financial assets and liabilities have short term maturity and thus, the fair values reported approximate carrying values.

### Fair value hierarchy

The table above analyses assets and liabilities that require or permits fair value measurements or disclosure about fair value measurements.

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs)

Notes to the consolidated financial statements (continued)

### 18. Financial instruments (continued)

### Fair value hierarchy (continued)

The fair value of derivative instrument is valued using discounted cash flow valuation techniques, which employ the use of market observable inputs such as credit quality of counterparties and observable interest rate curves at each reporting date.

The fair value for quoted bonds is based on their market price (including unpaid interest) as at the reporting date. Other loans include term loans and finance leases. These are largely at variable interest rates and therefore, the carrying value normally equates to the fair value.

The fair values of the level 3 financial instruments were estimated by applying an income approach valuation method including a present value discount technique. The fair value measurements are based on significant inputs that are not observable in the market. Significant unobservable inputs, used in the valuations include the assumed probability of achieving profit targets, expected future cash flows and the discount rates applied. The assumed profitability, were available, are based on historical performances but adjusted for expected growth. A reasonable possible change at 30 June 2023 to one of the significant unobservable input, holding other inputs constant, did not result in any significant change in the fair value measurement.

The following table shows reconciliation from opening balances to the closing balances for level 3 fair values of FVTPL investment:

	30 June 2023	31 December 2022
	USD'000	USD'000
At 1 January	19,667	
Additional investments	5,135	4,251
Acquisition through business combination	-	15,054
Disposal/derecognition during the period/year	-	(153)
Change in fair value recognised in profit or loss	32	70
Foreign exchange gain	1,526	445
At 30 June/ 31 December	26,360	19,667

There were no transfers between the level 1 and level 2.

### 19. Share capital and premium

The share capital of the Company comprises 830,000,000 fully paid shares of USD 2.00 each.

Share premium represents surplus received over and above the nominal value of the issued share capital.

Notes to the consolidated financial statements (continued)

### 20. Other reserves

Breakdown of 'Other reserves' and the movements in these reserves during the period is as follows:

	Actuarial reserve	Hedging and other reserves	Total
	USD'000	USD'000	USD'000
Balance as at 1 January 2022	(568,196)	(24,956)	(593,152)
Other comprehensive income, net of tax	63,493	45,734	109,227
Balance as at 30 June 2022	(504,703)	20,778	(483,925)
Balance as at 1 January 2023	(491,393)	82,849	(408,544)
Other comprehensive income, net of tax	18,299	26,274	44,573
Balance as at 30 June 2023	(473,094)	109,123	(363,971)

### 21. Loans and borrowings

	30 June 2023	31 December 2022
	USD'000	USD'000
Issued bonds	7,299,858	8,455,368
Bank loans	7,444,460	5,668,452
Bank overdrafts	82,567	108,810
Total	14,826,885	14,232,630
of which:		
Classified as non-current	13,830,419	11,168,994
Classified as current*	996,466	3,063,636
of which:		
Secured loans and borrowings	3,552,062	3,446,502
Unsecured loans and borrowings	11,274,823	10,786,128

<sup>\*</sup> In January 2023, the repayment date of a revolving facility which is included under unsecured loans and borrowings amounting to USD 800,100 thousand, which was due be repaid in 2023, has been extended to 2028. Consequently, the loan has been classified as non-current.

The table below provides movement of loans and borrowings:

	30 June	31 December
	2023	2022
	USD'000	USD'000
Opening balance	14,232,630	15,201,089
Cash flow items		
Drawdown of borrowings	2,072,686	295,309
Repayment of borrowings	(1,530,923)	(1,782,616)
Other non-cash items		
Acquired through business combinations#	-	755,256
Transaction cost amortised	6,224	12,314
Net movement in overdrafts	(26,243)	39,651
Foreign exchange translation adjustments	72,511	(288,373)
Closing balance	14,826,885	14,232,630

<sup>#</sup> This includes overdraft taken over on acquisition USD Nil (2022: USD 69,159 thousand).

Notes to the consolidated financial statements (continued)

### 21. Loans and borrowings (continued)

The bonds carry interest rates ranging from 2.4% to 6.9% per annum and majority of the loans carry interest rates ranging from 0.9% to 11%.

At 30 June 2023, the undrawn committed borrowing facilities of USD 0.8 billion (2022: USD 2.0 billion) is available to the Group, in respect of which all conditions precedent are met.

The maturity profile of the Group's loans and borrowings as of 30 June 2023 is as below:

Year of maturity	Bonds	Loans and overdrafts	Total
	USD'000	USD'000	USD'000
2023	-	756,307	756,307
2024	-	510,860	510,860
2025	-	680,397	680,397
2026	814,171	615,019	1,429,190
2027	7,983	419,101	427,084
2028	995,384	2,821,260	3,816,644
2029	989,085	129,532	1,118,617
2030	937,756	152,422	1,090,178
2031	- 1	141,072	141,072
2032	-	399,043	399,043
2033-37	1,741,400	406,779	2,148,179
2038-47	-	495,235	495,235
Beyond 2047	1,814,079		1,814,079
Total	7,299,858	7,527,027	14,826,885

### Interest rate benchmark reform

Transition away from LIBOR was announced by regulators in 2020 whereby all loan agreements have to move away from USD LIBOR to SOFR (Secured Overnight Financing Rate), a secured overnight lending rate, by 30 June 2023. Group's Treasury is leading transition for some large loan facilities and associated swaps (if any). The main commercial aspect in relation to transition involved negotiating Credit Adjustment Spread (CAS). Most of these transitions have now been concluded or are under discussion to be completed before next rollover date for the respective facilities.

Notes to the consolidated financial statements (continued)

### 22. Lease and service concession liabilities

### a) Group as a lessee/concessionaire

The table below provides the movement in lease and service concession liabilities:

	Lease liabilities (IFRS 16)	Service concession liabilities (IFRIC 12)	Total	Lease liabilities (IFRS 16)	Service concession liabilities (IFRIC 12)	Total
	30 June 2023	30 June 2023	30 June 2023	31 December 2022	31 December 2022	31 December 2022
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
At 1 January	3,857,185	512,332	4,369,517	3,384,036	494,799	3,878,835
Acquired through business combination		_		384,676		384,676
Additions	381,158	-	381,158	992,743	2,606	995,349
Payments	(414,886)	(22,463)	(437,349)	(881,282)	(44,483)	(925,765)
Interest expense	94,415	19,725	114,140	164,863	39,267	204,130
Lease modifications	33,590	-	33,590	(18,800)	(666)	(19,466)
Reclassification from other liabilities	-		1-		24,299	24,299
Translation adjustments	24,435	838	25,273	(169,051)	(3,490)	(172,541)
At 30 June/ 31 December	3,975,897	510,432	4,486,329	3,857,185	512,332	4,369,517
Classified as:						
Non-current	3,369,007	474,826	3,843,833	3,202,581	475,357	3,677,938
Current	606,890	35,606	642,496	654,604	36,975	691,579
Total	3,975,897	510,432	4,486,329	3,857,185	512,332	4,369,517

### b) Group as a lessor

Future minimum rentals receivable under non-cancellable operating leases as at 30 June are as follows:

	30 June	31 December 2022
	2023	
	USD'000	USD'000
Within one year	675,543	589,766
Between one to five years	1,466,237	1,239,212
More than five years	1,981,784	1,693,794
Total	4,123,564	3,522,772

The above operating leases (Group as a lessor) mainly consist of commercial properties leased consisting of land, office accommodation, warehouses and staff accommodation. Besides these, certain vessels and property, plant and equipment are also leased out by the Group. The leases contain renewal options for additional lease periods at rental rates based on negotiations or prevailing market rates.

Notes to the consolidated financial statements (continued)

### 23. Loans from non-controlling shareholders

	30 June 2023	31 December 2022
	USD'000	USD'000
Non-current	1,214,791	1,467,726
Current	355,162	315,650
Total	1,569,953	1,783,376

These loans carry interest rates ranging between 0% - 10.6% per annum (2022: 4.0% - 10.6% per annum) and are repayable between 2023 and 2039.

### 24. Capital commitments

	30 June 2023	31 December 2022
	USD'000	USD'000
Estimated capital expenditure contracted at the reporting date	1,288,128	1,326,523
Estimated capital expenditure contracted by equity-accounted investees	91,788	90,137
Total	1,379,916	1,416,660

The above commitments relate to expansion of ports and terminals and construction of vessels.

### 25. Contingencies

The Group has the following contingent liabilities arising in the ordinary course of business at the reporting date:

	30 June 2023	31 December 2022	
	USD'000	USD'000	
Performance guarantees	229,338	175,127	
Payment guarantees	248,651	146,763	
Letters of credit	29,699	24,316	
Guarantees issued on behalf of equity-accounted investees	36,351	30,603	
Total	544,039	376,809	

The Group has entered into certain agreements with landlords and port authorities which may contain specific volume or payment commitments that could result in minimum concession/lease fees being payable on failure to meet those targets.

Notes to the consolidated financial statements (continued)

### 26. Events after the reporting date

- (a) On 2 August 2023, The Trustee of the P&O Pension Scheme have agreed to buy-in with Rothesay, securing benefits for 5,300 members, with a premium of USD 565 million by way of transferring the scheme assets. The buy-in deal secures full Scheme benefits for members and sees the Scheme's residual liabilities now insured reducing risks for the Group. This transaction is not expected to have any material impact on the Group's results.
- (b) On 2 August 2023, the Group signed a long-term unsecured facility with banks amounting to USD 3.5 billion. The facility is denominated in USD, carries commercial interest rate and is repayable at the end of 7 years from the date of agreement.

Consolidated financial statements 31 December 2022

## Consolidated financial statements

31 December 2022

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# Independent auditors' report

## To the Shareholder of DP World Limited

## Report on the Audit of the Consolidated Financial Statements

## **Opinion**

We have audited the consolidated financial statements of DP World Limited ("the Company") and its subsidiaries ("the Group"), which comprise the consolidated statement of financial position as at 31 December 2022, the consolidated statements of profit or loss, other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2022, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Standards as issued by the International Accounting Standards Board (IFRS Standards).

## **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the Dubai International Financial Centre ("DIFC") and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



## Key Audit Matters (continued)

# Impairment assessment of carrying value of goodwill and intangible assets with indefinite useful lives

Refer to notes 3 and 15 of the consolidated financial statements.

The Group has significant goodwill and intangible assets arising from the acquisition of businesses. The Group's annual impairment testing of goodwill and intangible assets with indefinite useful lives is performed using free cash flow projections based on three-year financial budgets approved by the Board and a further five-year projection estimated by the Group's management. Due to the inherent uncertainty involved in forecasting and discounting future cash flows, which forms the basis of the assessment of recoverability, these are one of the key areas that our audit concentrated on.

## Our response to address the key audit matter

Our procedures included:

In respect of the cash flows: We considered the Group's procedures used to develop the forecasts and the principles and integrity of the Group's discounted cash flow model and re-performed the calculations of the model results to test their mathematical accuracy. To challenge the reasonableness of those cash flow estimates, we assessed the historical accuracy of the Group's forecasting activities and corroborated the forecasts with reference to publicly available information and other evidence that has been made available during the course of the audit. We also challenged other key inputs, such as the projected and terminal value growth rates.

In respect of the discount rates: We compared the Group's assumptions to externally derived data (for example, bond yields and inflation statistics) where appropriate. We involved our valuation specialists to assist us in assessing the reasonableness of the significant assumptions used in arriving at the discount rates.

In respect of the sensitivity to key assumptions: We assessed the impact to the calculated recoverable amount of the cash generating units by changing discount rates and forecast future cash flows.

We assessed the adequacy of the Group's disclosure in these respects.

## Accounting for business acquisitions and monetisation

Refer to notes 3, 25(b) and 26 of the consolidated financial statements.

During the year, the Group undertook a number of acquisitions and disposals (monetisation).

In accordance with IFRS 3 – Business Combinations and IFRS 10 – Consolidated Financial Statements, the accounting involves identification of assets, including intangible assets, and liabilities and estimating their fair value at the date of acquisition. Significant judgement is involved in relation to the assumptions used in the valuation (using discounted future cash flows) and the purchase price allocation process. Due to the inherent uncertainty involved in discounting future cash flows, there is a risk that these assumptions are inappropriate.



## Key Audit Matters (continued)

## Accounting for business acquisitions and monetisation (continued)

An assessment is required to be made as to the classification of each acquisition as a subsidiary, joint venture, associate or investment based on whether the Group has determined to have control, joint control or significant influence. Such an assessment is also required following the Group's disposal / monetisation of a proportion of its existing investments as this determines the manner of accounting for its remaining stake and the recognition of any resulting gain or loss.

## Our response to address the key audit matter

Our procedures included:

We have reviewed the assessment performed by the Group to conclude if the acquisition meets the criteria of a business or an asset acquisition. We challenged the Group's critical assumptions in relation to the identification and recognition of the assets and liabilities acquired and the associated fair values by involving our valuation specialists to assess the reasonableness of the assumptions used in the fair value and purchase price allocation process as determined by the Group. We reviewed the resulting adjustments for reasonableness.

We inspected the key terms in the share purchase / sale agreements to assess the control classification of the investments as per IFRS 10 – Consolidated Financial Statements. We have tested that the consideration is in accordance with the signed share purchase / sale agreement. We agreed the consideration by comparing relevant amounts to bank records and considered the appropriateness of the treatment of costs associated with business acquisition and monetisation.

We have assessed the valuation of contingent consideration for reasonableness and we reviewed the calculation of the present value of any deferred consideration for reasonableness.

We assessed the adequacy of the Group's disclosure in these respects.

## **Taxation provisions**

Refer to notes 3 and 8 of the consolidated financial statements.

The Group operates in a number of tax jurisdictions whereby it has to estimate the tax effect of applying local legislation in light of the practices of the respective tax authorities, including the impact of cross border transactions and transfer pricing arrangements, which can be complex and uncertain and, therefore, involve significant judgment.

Tax provisions have been estimated by the Group with respect to the tax exposures identified but there is the potential risk that the eventual resolution of a matter with the tax authorities are at an amount materially different to the provision recognised.



## Key Audit Matters (continued)

#### Our response to address the key audit matter

Our procedures included:

We have considered any large and / or unusual items affecting the effective tax rate and whether any current year items would result in an increased or reduced provision. We tested the Group's deferred tax provisions including the tax rates applied, for reasonableness.

In considering the judgements and estimates of tax provisions, we used our tax specialists to assess the Group's tax positions including assessing correspondence with the relevant tax authorities. We challenged the positions taken by the Group based on our knowledge and experience of the jurisdiction in which the Group operates, specifically relating to the adequacy of provisions and disclosure within the consolidated financial statements.

#### **Pensions**

Refer to notes 3 and 23 of the consolidated financial statements.

The Group has a number of defined benefit pension schemes. In accordance with IAS 19 — *Employee Benefits*, the valuation of the pension deficit requires significant judgement and technical expertise in making appropriate assumptions. Changes in a number of the key assumptions including estimated salary increases, inflation, discount rates and mortality assumptions can have a material impact on the calculation of the net pension position. Due to the significance of the pension scheme obligations and the judgements inherent in the actuarial assumptions underpinning their valuation, we considered this to be a key audit matter.

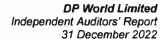
## Our response to address the key audit matter

Our procedures included:

The Group engages independent external actuaries to assist it in calculating the appropriate pension scheme position. We obtained the actuaries' reports and, with the assistance of our pension specialists, assessed the estimated salary increases, discount and inflation rates used in calculating the pension scheme obligations to our internally developed benchmarks, which are based on externally available data to assess whether these assumptions were within our expected range. We compared the mortality assumption to national and industry averages to assess that these were reasonable.

We also compared the assumptions with those used in previous years, to assess whether the methodology used in arriving at the assumptions year on year was consistent.

We agreed the material assets of the scheme to third party confirmations and where applicable, recalculated asset valuations based on the quoted prices.





## Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the consolidated financial statements and our auditors' report thereon. The Annual Report is expected to be made available to us after the date of this auditors' report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS and their preparation in compliance with the applicable provisions of the Companies Law pursuant to DIFC Law No. 5 of 2018 and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with Governance are responsible for overseeing the Group's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



## Auditors' Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



## Report on Other Legal and Regulatory Requirements

We further report that the consolidated financial statements comply, in all material respects, with the applicable provisions of the Companies Law pursuant to DIFC Law No. 5 of 2018.

**KPMG LLP** 

KPMG LLP

DFSA Reference Number: I012468

Dubai, United Arab Emirates

Date:

1 6 MAR 2023

# Consolidated statement of profit or loss For the year ended 31 December

			2022		2021			
	Note	Before separately disclosed items	Separately disclosed items (Note 9)	Total	Before separately disclosed items	Separately disclosed items (Note 9)	Total	
		USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	
Revenue	5	17,127,248	-	17,127,248	10,777,988	-	10,777,988	
Cost of sales		(11,935,746)	(53,500)	(11,989,246)	(6,899,159)	(92,240)	(6,991,399)	
Gross profit		5,191,502	(53,500)	5,138,002	3,878,829	(92,240)	3,786,589	
General and administrative expenses		(2,388,324)	(337,561)	(2,725,885)	(1,759,439)	(44,847)	(1,804,286)	
Other income		64,996		64,996	66,868	-	66,868	
Gain/(loss) on disposal and change in ownership	9	-	193,353	193,353		(9,908)	(9,908)	
Share of profit/(loss) from equity-accounted investees (net of tax)	17	165,975	(45,962)	120,013	152,017	(86,077)	65,940	
Results from operating activities		3,034,149	(243,670)	2,790,479	2,338,275	(233,072)	2,105,203	
Finance income	7	293,993	31,527	325,520	193,972	8,425	202,397	
Finance costs	7	(1,094,107)	(14,274)	(1,108,381)	(941,284)	(20,746)	(962,030)	
Net finance costs		(800,114)	17,253	(782,861)	(747,312)	(12,321)	(759,633)	
Profit before tax		2,234,035	(226,417)	2,007,618	1,590,963	(245,393)	1,345,570	
Income tax expense	8	(394,974)	15,216	(379,758)	(237,682)	53,706	(183,976)	
Profit for the year	6	1,839,061	(211,201)	1,627,860	1,353,281	(191,687)	1,161,594	
Profit attributable to:								
Owners of the Company		1,438,401	(211,073)	1,227,328	1,103,270	(207,270)	896,000	
Non-controlling interests	25	400,660	(128)	400,532	250,011	15,583	265,594	
		1,839,061	(211,201)	1,627,860	1,353,281	(191,687)	1,161,594	

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of other comprehensive income

For the year ended 31 December

For the year ended 31 December		2022	2021
	Note	USD'000	USD'000
	Note	030 000	O3D 000
Profit for the year		1,627,860	1,161,594
Other comprehensive income (OCI)			
Items that are or may be reclassified to profit or loss:			
Foreign exchange translation differences – foreign operations*		(743,010)	(188,743)
Foreign exchange translation differences recycled to profit or loss		21,341	
Share of other comprehensive loss of equity-accounted investees	17	(136,524)	(41,463)
Cash flow hedges - effective portion of changes in fair value		143,431	54,980
Cash flow hedges - reclassified to profit or loss		11,546	919
Related tax		(19,468)	(12,478)
Items that will never be reclassified to profit or loss:			
Remeasurements of post-employment benefit obligations and employees' end of service benefits		75,421	59,833
Related tax		9,339	. (4,524)
Other comprehensive expense for the year		(637,924)	(131,476)
Total comprehensive income for the year		989,936	1,030,118
Total comprehensive income attributable to:			
Owners of the Company		653,340	772,345
Non-controlling interests		336,596	257,773

<sup>\*</sup> This comprises foreign exchange differences arising on translation of the financial statements of foreign operations (including the related goodwill and purchase price adjustments) whose functional currencies are different from that of the Company's presentation currency. A significant portion of movement during 2022 is on account of weakening of the EUR and GBP against USD. There are no differences on translation from the Company's functional (AED) to presentation currency (USD) as it is pegged to the presentation currency (USD 1: AED 3.6725).

The accompanying notes form an integral part of these consolidated financial statements.

## Consolidated statement of financial position

At 31 December

		2022	2021
	Notes	USD'000	USD'000
Assets			
Non-current assets			
Property, plant and equipment	11	13,439,148	13,052,932
Right-of-use assets	12	3,445,847	2,966,682
Investment properties	13	1,869,814	1,702,802
Intangible assets and goodwill	14	13,180,684	12,447,145
Investment in equity-accounted investees	17	1,788,833	2,249,442
Other investments		40,742	20,911
Deferred tax assets	8	163,697	115,149
Due from Parent Company	19	1,748,227	1,643,747
Receivables and other assets	20	1,171,853	892,627
Total non-current assets		36,848,845	35,091,437
Current assets			
Inventories	18	569,605	225,049
Properties held for development and sale	16	116,249	117,135
Due from Parent Company	19	1,882,190	3,295
Receivables and other assets	20	4,123,726	2,829,358
Cash and cash equivalents	21	3,441,780	3,917,739
Total current assets		10,133,550	7,092,576
Total assets		46,982,395	42,184,013
Equity			
Share capital	30	1,660,000	1,660,000
Share premium	31	2,472,655	2,472,655
Shareholders' reserve	31	2,000,000	2,000,000
Retained earnings	31	11,659,394	9,230,010
Translation reserve	31	(2,558,058)	(1,819,594)
Other reserves	31	(408,544)	(593,152)
Equity attributable to owners of the Company		14,825,447	12,949,919
Hybrid equity instrument	32	1,476,686	1,476,686
Non-controlling interests	25	2,737,959	1,676,973
Total equity		19,040,092	16,103,578
Liabilities			
Non-current liabilities			
Loans and borrowings	33	11,168,994	14,834,941
Lease and service concession liabilities	34	3,677,938	3,376,165
Loans from non-controlling shareholders	35	1,467,726	739,624
Payables and other liabilities	24	564,595	406,748
Deferred tax liabilities	8	1,257,426	1,107,172
Provision for employees' end of service benefits	22	205,719	213,833
Pension and post-employment benefits	23	251,222	258,184
Total non-current liabilities		18,593,620	20,936,667
Current liabilities			
Loans and borrowings	33	3,063,636	366,148
Lease and service concession liabilities	34	691,579	502,670
Loans from non-controlling shareholders	35	315,650	1,067
Payables and other liabilities	24	4,970,507	4,026,887
Income tax liabilities	8	200,912	138,270
Pension and post-employment benefits	23	106,399	108,726
Total current liabilities		9,348,683	5,143,768
Total liabilities		27,942,303	26,080,435
Total equity and liabilities		46,982,395	42,184,013

The accompanying notes form an integral part of these consolidated financial statements.

The consolidated financial statements were authorised for issue on 16 March 2023.

Sultan Ahmed Rin Sulayem

Chairman and Chief Executive Officer

Yuvraj Narayan

Group Deputy Chief Executive Officer and

Chief Financial Officer

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# Consolidated statement of changes in equity For the year ended 31 December 2022

To the year chaca 31 Bedember 2022		Attributab	le to equity h	olders of the Co	mpany				
×	Share capital and premium USD'000	Shareholders' reserve USD'000	Retained earnings USD'000	Translation reserve USD'000	Other reserves USD'000	Total USD'000	Hybrid equity instrument USD'000	Non- controlling interests (NCI)	Total equity USD'000
	030 000	030 000	030 000	030 000	030 000	030 000	032 000	C3D 000	030 000
D	4 120 (55	2 000 000	0.601.026	(1 (14 222)	((74.750)	12.525.400	1.476.606	1 200 422	15 400 500
Balance at 1 January 2021	4,132,655	2,000,000	8,691,836	(1,614,333)	(6/4,/58)	12,535,400	1,476,686	1,388,423	15,400,509
Profit for the year	-		896,000		-	896,000	•	265,594	1,161,594
Other comprehensive income				(205,261)	81,606	(123,655)	-	(7,821)	(131,476)
Transactions with owners, recognised directly in equity			0						
Dividends declared (refer to note 10)			(219,700)	-	-	(219,700)		-	(219,700)
Transactions with NCI, recognised directly in equity									
Dividends paid to NCI		-	-	-	-	-	-	(70,214)	(70,214)
Change in ownership of subsidiaries without loss of control			(6,303)	-	-	(6.303)		6,303	-
Contributions by NCI	-		-	-		-	-	11,045	11,045
NCI created on acquisition of subsidiaries	-		-	-		-	-	83.643	83,643
NCI put option arrangements recognized			(39,271)			(39,271)	J -		(39,271)
Change in fair value of NCI put options			(2,552)	-	-	(2,552)		-	(2,552)
Hybrid equity instruments	2								
Distribution to hybrid equity instrument holders	-		(90,000)	-		(90,000)		-	(90,000)
Balance at 31 December 2021	4,132,655	2,000,000	9,230,010	(1,819,594)	(593,152)	12,949,919	1,476,686	1,676,973	16,103,578
Balance at 1 January 2022	4,132,655	2,000,000	9,230,010	(1,819,594)	(503 152)	12,949,919	1,476,686	1,676,973	16,103,578
Profit for the year	7,132,033	2,000,000	1,227,328	(1,017,574)	(373,132)	1,227,328	1,470,000	400,532	1,627,860
Other comprehensive income	- :		1,227,320	(758,845)	184,857	(573,988)		(63,936)	(637,924)
Transactions with owners, recognised directly in equity		-	-	(730,043)	104,057	(3/3,700)	-	(63,936)	(037,924)
Dividends declared (refer to note 10)	-	-	(4,452,800)	-		(4,452,800)	-	-	(4,452,800)
Transactions with NCI, recognised directly in equity			(1,102,000)			(1,102,000)			(1,152,000)
Dividends paid to NCI		-			-		-	(245,764)	(245,764)
Change in ownership of subsidiaries without loss of control			5,953,050	20,381	(249)	5,973,182		757,889	6,731,071
Contributions by NCI		-	-		-	-		13,584	13.584
NCI created on acquisition of subsidiaries		-		-		-		198,681	198,681
NCI put option arrangements recognised			(134,627)	-	-	(134,627)	-		(134,627)
Change in fair value of NCI put options	-		(73,567)	-		(73,567)	-	-	(73,567)
Hybrid equity instruments			,			1	0		,
Distribution to hybrid equity instrument holders	-	-	(90,000)		-	(90,000)		-	(90,000)
Balance at 31 December 2022	4,132,655	2,000,000	11,659,394	(2,558,058)	(408,544)	14,825,447	1,476,686	2,737,959	19,040,092

The accompanying notes form an integral part of these consolidated financial statements.

## Consolidated statement of cash flows

For the year ended

	AT 1		
	Note	USD'000	USD'000
Cash flows from operating activities			
Profit for the year		1,627,860	1,161,594
Adjustments for:			
Depreciation and amortisation	6	1,979,979	1,489,282
Impairment losses	6	253,047	107,842
Share of profit from equity-accounted investees (net of tax)	17	(120,013)	(65,940)
Finance costs	7	1,108,381	962,030
Gain on sale of property, plant and equipment		(10,663)	(22,852)
(Gain)/loss on disposal and change in ownership of equity accounted investees	9	(193,353)	9,908
Finance income	7	(325,520)	(202,397)
Income tax expense	8	379,758	183,976
Gross cash flows from operations	1	4,699,476	3,623,443
Changes in:	1	,,,	2,022,112
Inventories		(103,183)	(25,799)
Receivables and other assets		(472,321)	(412,247)
Payables and other liabilities		350,676	514,993
Properties held for development and sale	1 1	886	122
Provisions, pensions and post-employment benefits	+ +	(25,023)	(8,679)
Cash generated from operating activities	+	4,450,511	3,691,833
Income taxes paid	+ +	(413,122)	(245,859)
Net cash from operating activities	+	4,037,389	3,445,974
	-	4,037,307	3,443,774
Cash flows from investing activities	1,,	(1 225 011)	(1,002,024)
Additions to property, plant and equipment	11	(1,335,811)	(1,092,024)
Additions to investment properties	13	(120,881)	(23,949)
Additions to intangible assets	14	(258,338)	(276,858)
Proceeds from disposal of property, plant and equipment Proceeds from disposal of shares in subsidiary	-	47,213	222,351
Proceeds from disposal of squity accounted investment	-	329,368	3,350
Net cash outflow on acquisition of subsidiaries	+ +	(850,977)	(1,000,856)
Advance proceeds from sale of non-controlling interest in a subsidiary	+	(030,977)	204,481
Net cash outflow on acquisition of group of assets from related parties	+ +	-	(199,192)
Interest received	+ +	94,269	37,427
Dividends received from equity-accounted investees	17	91,684	122,600
Additional investment in equity-accounted investees	17	(76,310)	(94,027)
Loans (given to)/repaid by equity-accounted investees	11/	(15,630)	10,418
Decrease/(increase) in restricted cash	1	836,937	(858,202)
Net cash used in investing activities		(1,258,476)	(2,944,481)
Cash flows from financing activities		(1,230,170)	(2,711,101)
Repayment of loans and borrowings	33	(1,782,616)	(828,016)
Drawdown of loans and borrowings	33	295,309	2,742,542
Repayment of loan from non-controlling shareholders	22	(181,793)	(58,574)
Drawdown of loan from non-controlling shareholders	-	1,243,218	16,986
Distribution to hybrid equity instrument holders	-	(90,000)	
Advance given to Parent Company	+ +	(1,881,852)	(90.000)
Payment of lease liabilities	34(a)	(925,765)	(539,098)
Interest paid	Jana	(771,574)	(678,114)
Dividends paid to the owners of the Company	10	(4,628,400)	(44,100)
Proceeds from monetisation activities		6,537,002	( · ·,- · · · ·
Net cash outflow on acquisition of additional interest in subsidiaries		(14,614)	
Contribution by non-controlling interests		13,584	11.045
Dividend paid to non-controlling interests		(245,764)	(70,214)
Net cash (used in)/from financing activities		(2,433,265)	462,457
Net increase in cash and cash equivalents		345,648	963,950
Cash and cash equivalents at 1 January		3,009,193	2,091,766
Effect of exchange rate fluctuations on cash held		(93,481)	(46,523)
Cash and cash equivalents at 31 December	21	3,261,360	3,009,193

 $\label{thm:companying} \textit{The accompanying notes form an integral part of these consolidated financial statements}.$ 

Notes to the consolidated financial statements (continued)

## 1. Corporate information

DP World Limited ('the Company', formerly DP World PLC) was incorporated on 9 August 2006 as a Company Limited by shares with the Registrar of Companies of the Dubai International Financial Centre ('DIFC') under the DIFC Companies Law. These consolidated financial statements for the year ended 31 December 2022 comprise the Company and its subsidiaries (collectively referred to as 'the Group') and the Group's interests in equity-accounted investees.

The Group is a leading provider of worldwide smart end-to-end supply chain logistics, enabling the flow of trade across the globe. The Group's range of products and services covers every link of the integrated supply chain from maritime and inland terminals to marine services and industrial parks as well as technology-driven customer solutions. These services are delivered through an interconnected global network of 300 business units in 75 countries across six continents, with a significant presence both in high-growth and mature markets.

Port & Free Zone World FZE ('PFZW' or 'the Parent Company'), a wholly owned subsidiary of Dubai World Corporation ('the Ultimate Parent Company'), holds 100% of the Company's issued and outstanding share capital.

The Company's registered office address is P.O. Box 17000, Dubai, United Arab Emirates.

## 2. Basis of preparation

## a) Compliance with International Financial Reporting Standards and DIFC Companies Law

These consolidated financial statements have been prepared on a going concern basis in accordance with International Financial Reporting Standards ('IFRS') as issued by the International Accounting Standards Board ('IASB') and in compliance with the applicable provisions of the DIFC Companies Law.

## b) Basis of accounting

These consolidated financial statements have been prepared on the historical cost basis, except for derivative financial instruments, contingent consideration and plan assets in defined pension plans which are measured at fair value.

## c) Use of estimates and judgements

Management makes estimates and judgements affecting the application of accounting policies and numbers reported in these consolidated financial statements. The significant estimates and judgements are listed below:

- *i.* Estimate of expected future cash flows and discount rates for calculating present value of such cash flows used to compute value-in-use of cash-generating units.
- *ii.* Estimate of fair value of derivatives for which an active market is not available, is computed using various generally accepted valuation techniques. Such techniques require inputs from observable markets and judgements on market risk and credit risk.
- *iii.* Estimates of cost to complete the projects for the purpose of valuation of the properties held for development and sale and investment properties under construction.
- *iv.* Estimate to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.
- v. Estimate to measure expected credit losses for financial assets.
- vi. Estimate required by actuaries in respect of discount rates, future salary increments, mortality rates and inflation rates used for computation of defined benefit liability.
- vii. Judgement in calculating the appropriate discount rate and lease term.
- viii. Judgement is required to determine whether a contract contains a lease or not.
- ix. Judgement is required on recognition of an identifiable intangible asset separate from goodwill in case of business combination at its estimated fair value. This is based on information available and management's expectations on the date of acquisition.
- x. Determination of useful life of property, plant and equipment & investment properties
- xi. Determination of net realisable value of inventories
- xii. Judgement is required in determining the worldwide provision for income taxes.

Notes to the consolidated financial statements (continued)

## 2. Basis of preparation of the consolidated financial statements (continued)

#### c) Use of estimates and judgements (continued)

Actual results may differ from the estimates and judgements made by the management in the above matters. Revisions to the accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Management has also reassessed significant judgements, estimates and assumptions due to the current economic uncertainties arising from the ongoing Russia-Ukraine war and concluded that there is no significant direct impact on the Group's operations or financial position.

#### d) Presentation of information

These consolidated financial statements are presented in United States Dollars ('USD') which is the Company's presentation currency. All amounts have been rounded to the nearest thousand, unless otherwise indicated.

## e) New standards and interpretations not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2022 reporting periods and have not been early adopted by the Group. These standards are not expected to have a material impact on the Group in the current or future reporting periods. These include:

- Amendments to IAS 1: Classification of Liabilities as Current or Non-current
- Definition of Accounting Estimates Amendments to IAS 8
- Disclosure of Accounting Policies Amendments to IAS 1 and IFRS Practice Statement 2
- Deferred Tax related to Assets and Liabilities arising from a Single Transaction Amendments to IAS 12

## 3. Significant accounting policies

The following significant accounting policies have been consistently applied in the preparation of these consolidated financial statements throughout the Group to all the years presented, unless otherwise stated.

#### a) Basis of consolidation

## i. Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The Group accounts for business combinations (including common control transactions) using the acquisition method when the acquired set of activities and assets meets the definition of a 'business' and 'control' is transferred to the Group.

The consideration (including contingent consideration) transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Transaction costs incurred for business combinations are expensed as incurred.

For each significant business combination, the Group engages external, independent and qualified valuers who have the relevant experiences to carry out the fair valuation exercise of the net assets based on market-related assumptions and weighted average cost of capital.

## ii. Business combination achieved in stages

On business combination achieved in stages, the acquirer's previously held interest in the acquiree is remeasured to fair value at the date of acquisition with any resulting gain or loss recognised in the consolidated statement of profit or loss.

## iii. Change in ownership interests in subsidiaries without loss of control

Changes in the Group's interests in a subsidiary that does not result in a loss of control are accounted for as transactions with owners in their capacity as owners and therefore no goodwill is recognised as a result of such transactions. The difference between the fair value of any consideration paid or received and relevant shares acquired or disposed of in the carrying value of net assets of the subsidiary is recorded in equity under retained earnings.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- a) Basis of consolidation (continued)
- iv. Disposal of subsidiaries (loss of control)

On loss of control, the Group derecognises the subsidiary and recognises any surplus or deficit arising on the loss of control in the consolidated statement of profit or loss. Any retained interest is re-measured at fair value on the date control is lost and is subsequently accounted as an equity-accounted investee or as a fair value through other comprehensive income (FVOCI) equity investment depending on the level of influence retained.

#### v. Non-controlling interests

For each business combination, the Group elects to measure any non-controlling interests either at their proportionate share of the acquiree's identifiable net assets at the date of acquisition or their fair value.

Where a put option is held by a non-controlling interest in a subsidiary, whereby that party can require the Group to acquire the NCI's shareholding in the subsidiary at a future date, but the NCI retain present access to the results of the subsidiary, the Group applies the present access method of accounting to this arrangement. The Group recognises a put option liability at its discounted fair value, being the Group's estimate of the amount required to settle that liability with a corresponding reserve in equity. Any subsequent remeasurements of put option liability due to changes in the fair value of the put liability estimation are recognised in retained earnings within the equity and not in the consolidated statement of profit or loss.

#### vi. Structured entities

Structured entities are those entities that have been designed so that voting or similar rights are not the dominant factor in deciding who controls the entity and the relevant activities of these entities are directed by means of contractual arrangements. The Group has established various structured entities for issuing various sukuk certificates and subordinated perpetual certificates. The Group does not have any direct or indirect shareholding in these entities. The Group controls and consolidates these structured entities when it is exposed to, or has rights to, variable returns from its involvement with these entities and has the ability to affect those returns through its power over these entities.

## vii. Interests in associates and joint ventures

The Group has interests in associates and joint ventures (together referred to as 'Interests in equity-accounted investees'). An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies. A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

Interests in equity-accounted investees are accounted for using the equity method and are initially recorded at cost including transaction costs. The Group's interests include fair value adjustments (including goodwill) net of any accumulated impairment losses.

At each reporting date, the Group determines whether there is any objective evidence that the interests in the equity-accounted investees are impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the equity-accounted investees and its carrying value and recognises the impairment losses in the consolidated statement of profit or loss.

## viii. Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing these consolidated financial statements. Unrealised gains arising from the transactions with equity-accounted investees are eliminated against the interests to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- b) Foreign currency translation

## i. Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (functional currency). The functional currency of the Company is UAE Dirhams ('AED') which is different to the Company's presentation currency which is the United States Dollar ('USD'). There are no differences on translation from the Company's functional currency to the presentation currency as it is pegged to the presentation currency (USD 1: AED 3.6725).

## ii. Foreign currency transactions and balances

For each Group entity, foreign currency transactions are translated into the entity's functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are recognised in the consolidated statement of profit or loss. Non-monetary assets and liabilities denominated in foreign currency are translated to the functional currency of each entity at the foreign exchange rate ruling at the date of transaction with no further remeasurement in future periods.

## iii. Foreign operations

For the preparation of these consolidated financial statements, the financial statements of each Group entity are translated into USD, the Group's presentation currency, as follows:

- All assets and liabilities are translated to USD using the year end exchange rates.
- Items of profit or loss and other comprehensive income are translated using the average rate for the year.
- Shareholders equity items are translated using their historical rates.
- Differences arising on from translation of the entity's foreign currency balances to into USD are recognised in other comprehensive income and accumulated in the translation reserve except to the extent of share of non-controlling interests in such differences. Accumulated translation differences are recycled to profit or loss on derecognition of foreign operations as part of the gain or loss on such derecognition. In case of partial derecognition, accumulated differences proportionate to the stake derecognised are recycled.

If the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, then foreign currency differences arising from such item form part of the net investment in the foreign operation. Accordingly, such differences are recognised in the consolidated statement of other comprehensive income and accumulated in the translation reserve.

Foreign currency differences arising on the retranslation of a financial liability designated as a hedge of a net investment in a foreign operation are recognised in the consolidated statement of other comprehensive income, to the extent that the hedge is effective.

## c) Financial instruments

## i. Non-derivative financial assets

## Classification, initial recognition and measurement

On initial recognition, a financial asset is measured at fair value and is subsequently classified as a financial asset measured at:

- Amortised cost;
- Fair value through other comprehensive income ('FVOCI') debt instrument;
- FVOCI equity instrument; or
- Fair value through profit or loss ('FVTPL').

The classification of financial assets under IFRS 9 is generally based on the business model in which a financial asset is managed and also on the basis of the contractual cash flows characteristics of the financial instrument.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- c) Financial instruments (continued)
- i. Non-derivative financial assets (continued)

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest
  on the principal amount outstanding.

The Group can elect to classify irrevocably its equity investments as equity instruments designated at fair value through OCI when they meet the definition of equity under IFRS and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

## Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred and it does not retain control of the financial asset.

## ii. Non-derivative financial liabilities

## Classification, initial recognition and measurement

At inception, financial liabilities can be classified either as a financial liability measured at amortised cost or FVTPL.

The Group's non-derivative financial liabilities consist of loans and borrowings, lease liabilities, bank overdrafts, amounts due to related parties, and payables and other liabilities. All non-derivative financial liabilities are recognised initially at fair value less any directly attributable transaction costs. The Group classifies all its non-derivative financial liabilities as financial liabilities measured at amortised cost using effective interest method.

Non-derivative financial liabilities are subsequently measured at amortised cost using the effective interest method.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expired. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

## iii. Derivative financial instruments and hedge accounting

The Group holds derivative financial instruments such as forward currency contracts and interest rate swaps to hedge its cash flows exposed to risk of fluctuations in foreign currencies and interest rates.

The Group has elected to adopt the new general hedge accounting model in IFRS 9. This requires the Group to ensure that hedge accounting relationships are aligned with its risk management objectives and strategy and to apply a more qualitative and forward-looking approach to assessing hedge effectiveness.

#### **Initial recognition**

Derivatives are recognised initially at fair value. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are either recognised in the consolidated statement of profit or loss or the consolidated statement of other comprehensive income.

The Group designates certain derivatives as hedging instruments to hedge the variability in cash flows associated with highly probable forecast transactions arising from changes in foreign exchange rates and interest rates and certain derivatives and non-derivative financial liabilities as hedges of foreign exchange risk on a net investment in a foreign operation.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- c) Financial instruments (continued)
- iii. Derivative financial instruments and hedge accounting (continued)

On initial designation of the derivatives as the hedging instrument, the Group formally documents the risk management objective and strategy for undertaking the hedge. The Group also documents the economic relationship between the hedging instrument and hedged item, including whether the changes in cash flows of the hedged item and hedging instrument are expected to offset each other together with the methods that will be used to assess the effectiveness of the hedging relationship.

#### Subsequent measurement

Changes in the fair value of the derivative hedging instrument designated as a cash flow hedge are recognised directly in consolidated statement of other comprehensive income to the extent that the hedge is effective and presented in the hedging reserve in equity. Any ineffective portion of changes in the fair value of the derivative is recognised in the consolidated statement of profit or loss.

When the hedged item is a non-financial asset, the amount recognised in the consolidated statement of other comprehensive income is transferred to the carrying amount of the asset when it is recognised. In other cases, the amount recognised in consolidated statement of other comprehensive income is transferred to the consolidated statement of profit or loss in the same period that the hedged item affects the consolidated statement of profit or loss.

When a derivative instrument or a non-derivative financial liability is designated as the hedging instrument in a hedge of a net investment in a foreign operation, the effective portion of, for a derivative, changes in the fair value of the hedging instrument or, for a non-derivative, foreign exchange gains and losses is recognised in OCI and presented in the translation reserve within equity. Any ineffective portion of the changes in the fair value of the derivative or foreign exchange gains and losses on the non-derivative is recognised immediately in profit or loss. The amount recognised in OCI is reclassified to profit or loss as a reclassification adjustment on disposal of the foreign operation.

Derivative instruments that are not designated as hedging instruments in hedge relationships are classified as financial liabilities or assets at fair value through profit or loss.

## Derecognition

If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, or the designation is revoked, then hedge accounting is discontinued prospectively. The cumulative gain or loss previously recognised in consolidated statement of other comprehensive income remains there until the forecast transaction or firm commitment occurs. If the forecast transaction or firm commitment is no longer expected to occur, then the balance in equity is reclassified to the consolidated statement of profit or loss.

## d) Property, plant and equipment

## i. Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses (refer to note 3(l)(i)).

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of a self-constructed asset includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use and the cost of dismantling and removing the items and restoring the site on which they are located. Such property, plant and equipment does not directly increase the future economic benefits of any particular existing item of property, plant and equipment, but may be necessary for an entity to obtain the future economic benefits from its other assets.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Capital work-in-progress is measured at cost less impairment losses and not depreciated until such time the assets are ready for intended use and transferred to the respective category under property, plant and equipment.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- d) Property, plant and equipment (continued)
- i. Recognition and measurement (continued)

#### **Dredging**

Dredging expenditure is categorised into capital dredging and major maintenance dredging. Capital dredging is expenditure which includes creation of a new harbour, deepening or extension of the channel berths or waterways in order to allow access to larger ships which will result in future economic benefits for the Group. This expenditure is capitalised and amortised over the expected period of the relevant concession agreement. Major maintenance dredging is expenditure incurred to restore the channel to its previous condition and depth. Maintenance dredging is regarded as a separate component of the asset and is capitalised and amortised evenly over 10 years.

#### ii. Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably.

## iii. Depreciation

Land and capital work in progress are not depreciated. Depreciation on other assets is recognised in the consolidated statement of profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment and is based on cost less residual value. Leased assets are depreciated on straight-line basis over their estimated useful lives or lease term whichever is shorter.

The estimated useful lives of assets are as follows:

Assets	Useful life (years)
Buildings	5 - 50
Plant and equipment	1 – 25
Vessels and transport fleet	5-30
Dredging (included in land and buildings)	10 - 99

Dredging costs are depreciated on a straight-line basis based on the lives of various components of dredging.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted prospectively, if appropriate.

## iv. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time, the assets are substantially ready for their intended use or sale.

## e) Investment properties

Investment property is measured initially at cost, including related transaction costs and where applicable borrowing costs. After initial recognition, investment property is carried at cost less accumulated depreciation and impairment, if any. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably.

Investment property under construction is not depreciated until such time as the relevant assets are completed and commissioned.

Notes to the consolidated financial statements (continued)

## 3. Significant accounting policies (continued)

## e) Investment properties (continued)

Land is not depreciated. Depreciation is calculated using the straight-line method to allocate the cost to the residual values over the estimated useful lives, as follows:

AssetsUseful life (years)Buildings20-50Infrastructure5-50

The useful lives and depreciation methods are reviewed periodically to ensure that the method and period of depreciation are consistent with the expected pattern of economic benefits from these assets.

## f) Land use rights

Land use rights represents the prepaid lease payments of leasehold interests in land under operating lease arrangements. These rights are amortised using the straight-line method to allocate the cost over the term of rights of 99 years.

## g) Goodwill

Goodwill arises on the acquisition of subsidiaries and equity-accounted investees. Goodwill represents the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets and liabilities of the acquiree.

Goodwill is measured at cost less accumulated impairment losses (refer to note 3(l)(i)). Goodwill is not amortised but is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired. An impairment loss in respect of goodwill is not reversed.

In respect of equity-accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment and is not tested for impairment separately.

## h) Port concession rights and other intangible assets

The Group classifies the port concession rights as intangible assets as the Group bears demand risk over the infrastructure assets. Substantially all of the Group's terminal operations are conducted pursuant to long-term operating concessions or leases entered into with the owner of a relevant port for terms generally between 25 and 50 years (excluding the port concession rights relating to equity-accounted investees).

## i. Port concession rights:

## a. Port concession rights arising on business combinations

The cost of port concession rights acquired in a business combination is the fair value as at the date of acquisition.

Following initial recognition, port concession rights are carried at cost less accumulated amortisation and any accumulated impairment losses (refer to note 3(l)(i)). The useful lives of port concession rights are assessed to be either finite or indefinite.

Port concession rights with finite lives are amortised on a straight-line basis over the useful economic life and assessed for impairment whenever there is an indication that the port concession rights may be impaired. The amortisation period and amortisation method for port concession rights with finite useful lives are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the assets are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expenses on port concession rights with finite useful lives are recognised in the consolidated statement of profit or loss on a straight-line basis.

Port concession rights with indefinite lives (arising where freehold rights are granted) are not amortised and are tested for impairment at least on an annual basis or when the impairment indicator exists, either individually or at the cash-generating unit level. The useful life of port concession rights with an indefinite life is reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- h) Port concession rights and other intangible assets (continued)
- b. Port concession rights arising on entering into concession contracts

Any amounts paid by the operator to the grantor as a consideration for obtaining the rights relating to concession arrangements are accounted as part of service concession assets, and they are amortised over the life of the concession period on straight line basis.

The Group commonly starts negotiations regarding renewal of concession agreements with approximately 5-10 years remaining on the term and often obtains renewals or extensions on the concession agreements in advance of their expiration in return for a commitment to make certain capital expenditures in respect of the subject terminal. In addition, such negotiations may result in the re-basing of rental charges to reflect prevailing market rates. However, based on the Group's experience, incumbent operators are typically granted renewal often because it can be costly for a port owner to switch operators, both administratively and due to interruptions to port operations and reduced productivity associated with such transactions.

## ii. Assets arising from Service Concession Arrangements (IFRIC 12)

The Group recognises assets arising from a service concession arrangement, in which the grantor (government or port authorities) controls or regulates the services provided and the prices charged and controls any significant residual interest in the infrastructure such as property, plant and equipment, existing infrastructure of the grantor, the infrastructure constructed or purchased by the Group as part of the service concession arrangement. Nine of the Group's seaport terminals in emerging markets are accounted as service concession arrangements.

Any amounts paid by the operator to the grantor as a consideration for obtaining the rights relating to concession arrangements are accounted as part of service concession assets, and they are amortised over the life of the concession period on straight line basis.

Service concession assets also include certain property, plant and equipment which are reclassified as intangible assets in accordance with IFRIC 12 'Service Concession Arrangements'. These assets are amortised based on the lower of their useful lives or concession period.

Gains or losses arising from derecognition of service concession assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the consolidated statement of profit or loss when the asset is derecognised.

The estimated useful lives for service concession assets range within a period of 15-50 years.

## iii. Customer relationships

Customer relationships are recognized at fair value in business combinations at the date of acquisition. Customer relationships are amortised on a straight-line basis over the useful economic life and assessed for impairment, whenever there is an indication for impairment. The amortisation period and amortisation method are reviewed at least once every financial year.

The estimated useful lives for customer relationships range within a period of 15-20 years.

## i) Properties held for development and sale

Properties acquired, constructed or in the course of construction for sale are classified as properties held for development and sale. Properties held for development and sale are stated at the lower of cost or net realisable value.

Cost includes the cost of right to reclaim the land, cost of infrastructure, construction and other related expenditure such as professional fees and engineering costs attributable to the project, which are capitalised as and when the activities, that are necessary to enable the assets to be ready for the intended use are in progress. Net realisable value represents the estimated selling price in the ordinary course of business, based on market prices at the reporting date discounted for the time value of money, if material, less costs to complete and costs to be incurred in selling the property.

The Group reviews the carrying values of the properties held for development and sale at each reporting date for any impairment.

Notes to the consolidated financial statements (continued)

## 3. Significant accounting policies (continued)

## j) Inventories

Inventories mainly consist of spare parts, consumables, merchandise inventories and fuel. Inventories are measured at the lower of cost and net realisable value. The cost of inventories is determined using cost formula based on the nature and use of inventory and includes expenditure incurred in acquiring inventories and bringing them to their existing location and condition. The Group uses weighted average method for fuel, spares and consumables items and first in first out method for fast moving consumer goods (FMCG) and pharmaceutical merchandise. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

#### k) Leases

## i. Group as a lessee

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated over the shorter of the asset's useful life or the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

Payments associated with short-term leases and leases of low-value assets are recognised on a straight-line basis as an expense in statement of profit or loss.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use assets and lease liabilities separately on statement of financial position. Variable lease payments that depend on revenue and output are recognised in statement of profit or loss in the period in which the condition that triggers those payments occurs.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- k) Leases (continued)
- ii. Group as a lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of revenue.

## l) Impairment

#### i. Non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories and deferred tax assets are reviewed for impairment whenever there is an indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, the assets are grouped together into smallest group of assets (cash generating unit or 'CGU') that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

Goodwill and port concession rights with infinite useful lives, as part of their respective cash-generating units, are also reviewed for impairment at each reporting date or at least once in a year regardless of any indicators of impairment. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the other assets in the unit (group of units) on a pro-rata basis.

In respect of non-financial assets (other than goodwill), impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount, which would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

## ii. Impairment of non-derivative financial assets

IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' (ECL) model. The new impairment model applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. Under IFRS 9, credit losses are recognised earlier than under IAS 39.

The financial assets at amortised cost consist of trade receivables and cash and cash equivalents.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- Impairment (continued)
- ii. Impairment of non-derivative financial assets (continued)

Under IFRS 9, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

The Group measures loss allowances at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group considers a financial asset to be in default when:

- the borrower is unlikely to pay credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any are held); or
- the financial asset is more than 180 days past due.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

## m) Employee benefits

## i. Pension and post-employment benefits

## **Defined contribution plans**

A defined contribution plan is a post-employment benefit plan in which the Company pays the fixed contribution to a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an expense in the consolidated statement of profit or loss during which the services are rendered by employees.

## Defined benefit plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

The Group's net obligation in respect of defined benefit pension plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine the present value, and the fair value of any plan asset is deducted to arrive at net obligation. The calculation is performed annually by a qualified actuary using the projected unit credit method which attributes entitlement to benefits to the current period (to determine current service cost) and to the current and prior periods (to determine the present value of defined benefit obligation) and is based on actuarial advice.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest) are recognised directly in the consolidated statement of other comprehensive income. The cost of providing benefits under the defined benefit plans is determined separately for each plan.

Contributions, including lump sum payments, in respect of defined contribution pension schemes and multi-employer defined benefit schemes where it is not possible to identify the Group's share of the scheme, are charged to the consolidated statement of profit or loss as they fall due.

Judgement is required in determining whether uncertainty in pension schemes results in recognition of liability or contingent liability.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- m) Employee benefits (continued)
- ii. Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

## n) Provisions

Provisions for environmental restoration, restructuring costs and legal claims are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as a finance cost in the consolidated statement of profit or loss.

## o) Hybrid equity instrument

The subordinated perpetual certificates ('hybrid bond') issued by the Group incorporate options for redemption at the initiative of the Company. These options may be exercised after a minimum period that depends on the specific terms of the issue, and subsequently at each coupon date or in the event of highly specific circumstances. The annual coupon rate is fixed and reviewable based on contractual clauses that vary according to the specific terms of the issuance. There is no contractual obligation for the Company to make any profit payment, due to the existence of contractual clauses entitling it to defer payment indefinitely. However, those clauses stipulate that any deferred payments must be made in the event of a dividend distribution to the shareholders. All these features give the Company an unconditional right to avoid paying out cash or another financial asset for the principal or profit. Consequently, in compliance with IAS 32, these subordinated perpetual bonds are recorded as hybrid equity instrument, net of transaction costs and any coupon payment made is treated as dividends (refer to note 32).

#### p) Revenue

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

The Group's revenue consists of port-related services (containerised stevedoring, break bulk and general cargo), service concession revenue, lease rentals, drydocking, maritime services, logistics services (contract logistics, market access, freight forwarding and freight management) and revenue from sale of plots of land.

The following specific recognition criteria must also be met before revenue is recognised:

## i. Revenue from ports and terminals

The Group's revenue consists of port-related services (containerised stevedoring, break bulk, general cargo, and marine services) which are generally carried out in a short span of time. These port-related services are contracted with the customers as a single transaction. These port-related services have high degree of integration and accordingly, constitute a single distinct performance obligation for the Group. Revenue from these services is recognised at the point in time when the services are rendered to the customer and are usually payable within 30 to 45 days.

The Group also provides container storage services at the request of the customer based on the usage period in the storage yard which constitute a separate distinct performance obligation. Revenue from container storage services is recognised over a period of storage days and are usually payable within 30 to 45 days.

For revenue recognition, the Group determines the transaction price in accordance with the tariff rates published by the port authorities in certain jurisdictions or agreed rates with the customers.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- p) Revenue (continued)
- i. Revenue from ports and terminals (continued)

The Group also engages in service concession arrangements which are contracts entered into with government authorities for the construction of the infrastructure necessary for the provision of services are measured at the fair value of the consideration received or receivable. Revenue from service concession arrangements is recognised based on the fair value of construction work performed at the reporting date. The Group recognises revenue and costs relating to construction services over a period of time by reference to the stage of completion of the contract using the input method.

## ii. Revenue from logistics services

These consists of contract logistics, market access and freight management services.

Contract logistics includes revenue from warehousing management, synchronization management, reverse logistics services, fulfilment of third-party product, performance of sub-assembly and sequencing services, integrated contract logistics, distribution management and managed services. Revenue from contract logistics is recognized over a period of time, as and when performance obligations are fulfilled. This is measured using stage of completion method based on the services performed to date as a percentage of total services to be performed.

The Group incurs direct set-up costs for long-term customer arrangements ('contract launch costs'), which are deferred and amortised over the life of the service contract. Such capitalized costs are tested for impairment at the end of each reporting period. Costs to obtain a contract that would have been incurred regardless of whether the contract was obtained, shall be recognised as an expense when incurred, unless those costs are explicitly chargeable to the customer regardless of whether the contract is obtained.

Market access revenue includes revenue from sale of fast-moving consumer goods and pharmaceutical products. The Group provides market access services mainly by obtaining exclusive or non-exclusive distributorship for the third-party products. Revenue from market access is recognized at a point in time when the control over the product is transferred to the customer.

**Freight management** entails the movement of goods on behalf of customers between specified sources and destinations using different transportation modes (road, river, rail, air and ocean) and different transportation types. Revenue from freight management is recognized over a period of time, as and when performance obligations are fulfilled. This is measured using stage of completion method based on the services performed to date as a percentage of total services to be performed.

## iii. Revenue from maritime services

Revenue represents the amounts derived from the operation of ferry services, voyage freight income, freight forwarding income, road transport services, warehousing revenue, marine charter revenue and income from mobilisation or demobilisation of marine vessels.

Revenue from ferrying tourists and ferry freight traffic is recognised on disembarkment of the relevant sailing. Road transport revenue is recognised at the point of delivery of the load.

Voyage freight income is recognised as the freight services are rendered and is determined using the load to-discharge method based on the percentage of the estimated duration of the voyage completed at the reporting date.

Freight forwarding revenue is recognised over time as the performance obligation is satisfied, including a share of revenue from incomplete voyages at the balance sheet date.

Road transport services and warehousing revenue are recognized over a period of time as the performance obligation is satisfied, percentage completion method is used to determine the progress of asset being transferred to the customer.

Revenue from marine charter is recognised on a straight-line basis over the period of the lease. Income generated from the mobilisation or demobilisation of the vessel, under the vessel charter agreement, is recognised over the period of the related charter party contract.

Transaction price and payment terms are based on the contracts with the customers.

Notes to the consolidated financial statements (continued)

## 3. Significant accounting policies (continued)

## p) Revenue (continued)

## iv. Revenue from drydocking services

Revenue from drydocking services includes revenue from ship repair services, conversions, ship building, ship lifting, docking and undocking services.

Revenue from ship repair services, conversions and ship building is recognised over a period of time by reference to the stage of completion of the contract using the surveys of work performed and cost-to-cost method. Provisions for foreseeable losses are made in full, as soon as they are anticipated. When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that is probable will be recoverable. Advances received are included in contract liabilities.

Revenue from ship lifting, docking and undocking of vessels is recognised at the point in time when the customer consumes and takes the benefit of the services.

#### v. Revenue from lease rentals and services from economic zones

A lease rental is recognised on a straight-line basis over the lease term. Where the consideration for the lease is received for subsequent period, the attributable amount of revenue is deferred and recognised in the subsequent period. Unrecognised revenue is classified as deferred revenue under liabilities in the consolidated statement of financial position.

Revenue from administrative services, licensing and registration is recognised at the point in time when the services are rendered to the customer.

## vi. Revenue from sale of plots of land

Revenue from sale of plots of land is recognised when the control is transferred to the buyer. Control generally transfers when the customer has an ability to direct its use and obtains substantially all of its economic benefits.

#### q) Finance income and costs

Finance income comprises interest income on cash and cash equivalents and gains on hedging instruments that are recognised in the consolidated statement of profit or loss. Interest income is recognised as it accrues, using the effective interest method.

Finance costs comprises interest expense on borrowings, unwinding of discount on provisions, impairment losses recognised on financial assets, losses on hedging instruments and fair value changes of debt instruments that are recognised in the consolidated statement of profit or loss.

Finance income and costs also include realised and unrealised exchange gains and losses on monetary assets and liabilities (refer to note 3 (b)(ii)).

Notes to the consolidated financial statements (continued)

#### 3. Significant accounting policies (continued)

### r) Income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the consolidated statement of profit or loss except to the extent that it relates to a business combination, or items recognised directly in consolidated statement of other comprehensive income.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income. It also includes any adjustment to tax payable in respect of previous years.

Deferred tax is recognised using the liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax reflects the manner of recovery of underlying assets and is measured at the prevailing tax rates that are expected to be applied to the temporary differences when they reverse.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilized. Deferred tax assets are reviewed periodically and reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Current tax and deferred tax assets and liabilities are offset only if certain criteria are met.

## s) Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenue and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components for which discrete financial information is available. All operating segments' operating results are reviewed regularly by the Company's Board of Directors ('Chief Operating Decision Maker') to assess performance.

## t) Separately disclosed items

The Group presents, as separately disclosed items on the face of the consolidated statement of profit or loss, those items of income and expense which, because of the nature, are not considered to be part of the principal activities of the Group and therefore, merit separate presentation. This is to allow users to understand better the elements of financial performance in the period so as to facilitate a comparison with prior periods and a better assessment of trends in financial performance.

Notes to the consolidated financial statements (continued)

#### 4. Segment information

The Group has identified the following geographic areas as its basis of segmentation.

- Asia Pacific and India
- Australia and Americas
- Middle East, Europe and Africa

In addition to the above reportable segments, the Group reports unallocated head office costs, finance income and tax expense under the head office segment.

Each of these operating segments have an individual appointed as Segment Director responsible for these segments, who in turn reports to the Chief Operating Decision Maker.

The Group measures segment performance based on the earnings before separately disclosed items, interest, tax, depreciation and amortisation ('Adjusted EBITDA'). Although this is a non-IFRS measure, this will provide additional information to the users of the consolidated financial statements.

The Chief Operating Decision Maker also monitors certain key performance ratios from the perspective of capital management which are disclosed in note 36.

Segment capital expenditure is the total cost incurred during the year to acquire property, plant and equipment, investment property, and port concession rights other than goodwill and right of assets added under IFRS 16 - Leases.

The Group is reassessing its current operating segments to be more aligned to the Group's new focus on the following main pillars: Ports and Terminals, Logistics, Parks and Economic Zones and Marine Services. This will result in new reportable segments in the 2023 financial statements.

Notes to consolidated financial statements (continued)

## 4. Segment information (continued)

The following table presents certain results, assets and liabilities information regarding the Group's segments.

	Asia Pacific and India		Australia and Americas		Middle East, Europe and Africa		Head office		То	tal
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Revenue	2,598,881	1,920,817	2,928,841	2,215,346	11,599,526	6,641,825	-	-	17,127,248	10,777,988
Adjusted EBITDA	1,000,588	728,668	1,005,247	806,818	3,447,754	2.739,647	(439,461)	(447,576)	5,014,128	3,827,557
Finance income*	-	-		_	-	-	293,993	193,972	293,993	193,972
Finance costs*	-	-	-		-	•	(1,094,107)	(941,284)	(1,094,107)	(941,284)
Tax expense*	-	-	-	-	-	-	(394,974)	(237,682)	(394,974)	(237,682)
Depreciation and amortisation	(322,322)	(219,380)	(350,541)	(297,751)	(1,293,956)	(962,318)	(13,160)	(9,833)	(1,979,979)	(1,489,282)
Adjusted net profit/(loss) before separately disclosed items	678,266	509,288	654,706	509,067	2,153,798	1,777,329	(1,647,709)	(1,442,403)	1,839,061	1,353,281
Adjusted for separately disclosed items	16,648	(6,122)	(245,614)	(106,795)	(16,352)	(120,155)	34,117	41,385	(211,201)	(191,687)
Profit/(loss) for the year	694,914	503,166	409,092	402,272	2,137,446	1,657,174	(1,613,592)	(1,401,018)	1,627,860	1,161,594

<sup>\*</sup>Net finance cost and tax expense (before separately disclosed items) from various geographical locations and head office have been grouped under head office.

Notes to consolidated financial statements (continued)

## 4. Segment information (continued)

			Australi		Middle Eas				_		_	
	Asia Pacific and India		Americas		and Africa		Head office		Inter-segment		Total	
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Segment assets	5,355,745	5,357,164	9,390,372	9,106,039	31,934,368	25,419,756	24,439,758	22,418,393	(24,137,848)	(20,117,339)	46,982,395	42,184,013
Segment liabilities	1,205,536	1,183,298	3,426,450	3,472,570	15,157,766	12,761,353	20,300,429	17,003,481	(13,606,216)	(9,585,709)	26,483,965	24,834,993
Tax liabilities*	-		-		-		1,458,338	1,245,442	-	-	1,458,338	1,245,442
Total liabilities	1,205,536	1,183,298	3,426,450	3,472,570	15,157,766	12,761,353	21,758,767	18,248,923	(13,606,216)	(9,585,709)	27,942,303	26,080,435
Capital expenditure	162,747	136,788	445,858	228,326	1,104,010	944,945	2,415	82,772	-		1,715,030	1,392,831
Share of profit of equity- accounted investees before separately disclosed items	95,860	92,279	14,447	7,293	55,668	52,445		-		_	165,975	152,017
Revenue from:												
Ports and terminals	575,749	577,191	2,142,912	1,907,267	3,339,508	3,058,475	-		-	-	6,058,169	5,542,933
Logistics services	952,365	761,280	785,929	308,079	4,907,602	622,563			-		6,645,896	1,691,922
Maritime services	1,070,767	582,346	-	n	2,147,769	1,868,171		-	-	-	3,218,536	2,450,517
Drydocking services		•	•	-	533,548	477,934		-		-	533,548	477,934
Lease rentals and services from economic zones					657,367	569,757	_	_		_	657,367	569,757
Sale of plots of land	-			-	13,732	44,925	-	-	-	-	13,732	44,925
Total revenue	2,598,881	1,920,817	2,928,841	2,215,346	11,599,526	6,641,825	-		-	-	17,127,248	10,777,988
Timing of revenue recognition												
At a point in time	519,942	543,166	1,745,956	1,748,709	4,070,112	2,897,167			-	-	6,336,010	5,189,042
Over time	2,078,922	1,377,651	1,182,885	466,637	6,755,766	3,062,374		4		-	10,017,573	4,906,662
Total revenue	2,598,864	1.920,817	2,928,841	2,215,346	10,825,878	5,959,541			-	-	16,353,583	10,095,704

<sup>\*</sup>Tax liabilities from various geographical locations have been grouped under head office.

Notes to the consolidated financial statements (continued)

## 4. Segment information (continued)

## Geographic information

	2022	2021
	USD'000	USD'000
Revenue:		
UAE	3,216,074	3,049,208
Other countries	13,911,174	7,728,780
Total	17,127,248	10,777,988
Non-current assets *		
UAE	10,825,221	10,880,620
Other countries	25,772,590	24,066,659
Total	36,597,811	34,947,279

<sup>\*</sup> Non-current assets exclude financial instruments, deferred tax assets and employee benefits assets.

## 5. Revenue

)	2022	2021
	USD'000	USD'000
Revenue from contracts with customers		
Ports and terminals	6,058,169	5,542,932
Logistics services	6,645,896	1,691,922
Maritime services	2,967,789	2,228,926
Drydocking services	533,548	477,934
Parks and economic zones	134,449	109,065
Sale of plots of land	13,732	44,925
Total	16,353,583	10,095,704
Revenue from leasing activities		
Maritime services	250,747	221,592
Parks and economic zones	522,918	460,692
Total	773,665	682,284
Total revenue	17,127,248	10,777,988

For geographical segmentation and information on disaggregated revenue, refer to note 4.

19.8% (2021: 26.8%) of the Group's total revenue is derived from the top ten customers.

## 6. Profit for the year

	2022	2021
	USD'000	USD'000
Profit for the year is stated after charging the following costs:		
Staff costs	3,384,031	2,137,381
Depreciation and amortisation	1,979,979	1,489,282
Impairment loss (refer to note 9)	253,047	107,842

Notes to the consolidated financial statements (continued)

## 7. Finance income and costs

	2022	2021
	USD'000	USD'000
Finance income		
Interest income*	227,217	153,824
Exchange gains	66,776	40,148
Finance income before separately disclosed items	293,993	193,972
Separately disclosed items (refer to note 9)	31,527	8,425
Finance income after separately disclosed items	325,520	202,397
Finance costs		
Interest expense on loans and borrowings **	(789,380)	(685,675)
Interest expense on lease liabilities	(204,130)	(186,816)
Exchange losses	(89,947)	(64,107)
Other net financing expense in respect of pension plans	(10,650)	(4,686)
Finance costs before separately disclosed items	(1,094,107)	(941,284)
Separately disclosed items (refer to note 9)	(14,274)	(20,746)
Finance costs after separately disclosed items	(1,108,381)	(962,030)
Net finance costs before separately disclosed items	(800,114)	(747,312)
Separately disclosed items	17,253	(12,321)
Net finance costs after separately disclosed items	(782,861)	(759,633)

<sup>\*</sup> This includes interest income of USD 104,497 thousand (2021: USD 98,252 thousand) on loan given to Parent Company.

<sup>\*\*</sup> This includes interest expense of USD 65,043 thousand (2021: USD 30,837 thousand) on loans from non-controlling shareholders.

Notes to the consolidated financial statements (continued)

## 8. Income tax

The major components of income tax expense for the year ended 31 December:

	2022	2021
	USD'000	USD'000
Current tax expense		
Current year	348,416	271,696
Change in estimates related to prior years	10,239	1,217
	358,655	272,913
Deferred tax expense/(credit)	21,103	(88,937)
Income tax expense	379,758	183,976
Share of income tax of equity-accounted investees	52,977	51,646
Total tax expense	432,735	235,622
Tax recognised in statement of other comprehensive income and retained earnings		
Current tax in OCI	4,583	832
Deferred tax in OCI	(14,712)	(17,834)
Total	(10,129)	(17,002)
Income tax balances included in the consolidated statement of financial	position:	
Income tax receivable (included within accounts receivable and		
prepayments)	70,875	25,387
Income tax liabilities	200,912	138,270

Notes to the consolidated financial statements (continued)

## 8. Income tax (continued)

The relationship between the total tax expense and the accounting profit can be explained as follows:

		2022	2021
		USD'000	USD'000
Net profit before tax		2,007,618	1,345,570
Tax at the Company's domestic rate of 0% (2021: 0%)		-	
Effect of tax rates in foreign jurisdictions		373,492	280,720
Net tax losses incurred/(utilized), on which deferred tax is not recognised		21,010	(66,788)
Tax charge of equity-accounted investees		52,977	51,646
Effect of tax rate changes on deferred tax		330	74,982
Deferred tax in respect of fair value adjustments		(22,534)	(64,671)
Others		5,173	9,056
Tax expense before prior year adjustments		430,448	284,945
Change in estimates related to prior years:			
- current tax		10,239	1,217
- deferred tax		(7,952)	(50,540)
Total tax expense	(A)	432,735	235,622
Adjustment for separately disclosed items (refer to note 9)		15,216	53,706
Total tax expense from operations before separately disclosed items	(B)	447,951	289,328
Net profit before tax		2,007,618	1,345,570
Adjustment for share of income tax of equity-accounted investees		52,977	51,646
Adjusted profit before tax	(C)	2,060,595	1,397,216
Adjustment for separately disclosed items		226,417	245,393
Adjusted profit before tax and before separately disclosed items	(D)	2,287,012	1,642,609
Effective tax rate	(A/C)	21.00%	16.86%
Effective tax rate before separately disclosed items	(B/D)	19.59%	17.61%

## **UAE** Corporate income tax

On 9 December 2022, the UAE Ministry of Finance released the Federal Decree-Law No. 47 of 2022 on the Taxation of Corporations and Businesses (the Law) to enact a Federal corporate tax (CT) regime in the UAE. The CT regime will become effective for DPW UAE entities for accounting period beginning 1 January 2024.

A rate of 9% will apply to taxable income exceeding a particular threshold to be prescribed by way of a Cabinet Decision (expected to be AED 375,000 based on information released by the Ministry of Finance), a rate of 0% will apply to taxable income not exceeding this threshold. The 0% rate will also apply to the qualifying income of Free Zone entities. There are several other provisions that are yet to be finalized by way of a Cabinet Decisions that are significant in order for entities to determine their tax status and taxable income. Therefore, pending such important decisions, it is considered that the law is not substantively enacted as at 31 December 2022 from the perspective of IAS 12 – Income Taxes.

The Group is currently monitoring the legislative developments in order to assess the possible impact on the consolidated financial statements of the Group and necessary disclosures will be published in the future accounting periods once the Law is substantively enacted.

Notes to the consolidated financial statements (continued)

### 8. Income tax (continued)

#### Pillar 2

In December 2021, the Organization for Economic Cooperation and Development (OECD) released the Pillar 2 model rules (the Global Anti-Base Erosion Proposal, or 'GloBE') that will apply to multinational groups with a consolidated turnover exceeding EUR 750 million. DP World Limited and its subsidiaries would be subject to GloBe rules.

The Group is closely monitoring developments in the jurisdictions it operates to understand the timing of implementation and will provide the necessary disclosures after further announcements (i.e. substantive enactment).

### Group tax rates

The Group is not subject to income tax on its UAE operations in the current period. The total tax expense relates to the tax payable on the profit earned by the overseas subsidiaries and equity-accounted investees as adjusted in accordance with the taxation laws and regulations of the countries in which they operate. The applicable tax rates in the regions in which the Group operates are set out below:

Geographical segments	Applicable corporate tax rate
Asia Pacific and India	2.5% to 34.9%
Australia and Americas	0% to 36.0%
Middle East, Europe and Africa	0% to 33.33%

Notes to the consolidated financial statements (continued)

### 8. Income tax (continued)

Movement in temporary differences during the year:

	1 January 2022	Recognised in consolidated statement of profit or loss	Acquisitions in the period	Translation and other movements	31 December 2022
	USD'000	USD'000	USD'000	USD'000	USD'000
Deferred tax liabilities					
Property, plant and equipment	277,782	12,708	111,214	13,747	415,451
Interests in equity-accounted investees	28,423	14,520		(3,213)	39,730
Fair value of acquired intangibles	683,567	(24,163)	86,728	(76,915)	669,217
Financial instruments	6,870	(41,275)	(562)	37,695	2,728
Others	239,595	26,890	(11,668)	(26,945)	227,872
Total before set-off	1,236,237	(11,320)	185,712	(55,631)	1,354,998
Set-off of deferred tax asset against liabilities	(129,065)				(97,572)
Net deferred tax liabilities	1,107,172				1,257,426
Deferred tax assets					
Pension and post-employment benefits	28,151	(2,576)	10,571	991	37,137
Provisions	20,059	31	12,850	(2,700)	30,240
Tax value of losses carried forward recognised	196,004	(29,877)	59,072	(31,307)	193,892
Total before set-off	244,214	(32,422)	82,493	(33,016)	261,269
Set-off of deferred tax asset against liabilities	(129,065)				(97,572)
Net deferred tax assets	115,149				163,697

Deferred tax liabilities have been offset if certain criteria are met.

### Unrecognised tax losses

Deferred tax assets have not been recognised by some of the subsidiaries on their trading losses where there is insufficient certainty as to their utilisation, either because they have not been agreed with tax authorities, or uncertainties of future profits or the impact of tax holidays. The Group continuously reviews these unrecognised tax losses and will consider recognising them as deferred tax asset in future depending on the assessed likelihood of utilisation.

	2022				2021	
	Gross			Gross		
	amount	Tax effect		amount	Tax effect	
	USD'000	USD'000	Expiry date	USD'000	USD'000	Expiry date
Trading losses - expire	84,941	16,519	2023-2028	76,546	12,896	2022 - 2027
	59,875	8,571	2029-2041	90,924	15,336	2028 - 2041
Trading losses - never expire	1,310,634	352,551		1,144,117	302,532	
Capital losses - never expire	261,868	67,032		278,423	53,944	

### Unrecognised tax credits and other timing differences

In addition to the above, the Group also carries forward USD 7,046 thousand of unrecognised tax credits and USD 138,766 thousand of deductible temporary differences. No deferred tax liability has been recognised in respect of undistributed earnings of the Group's subsidiaries.

Notes to the consolidated financial statements (continued)

### 9. Separately disclosed items

	2022	2021
	USD'000	USD'000
Cost of sales		
Impairment of property, plant and equipment	(53,500)	(92,240)
General and administrative expenses		
Restructuring costs	(67,084)	(2,497)
Acquisition costs	(25,570)	(26,748)
Impairment of assets	(199,547)	(15,602)
Pension costs	(39,464)	
Remeasurements of contingent consideration	(5,896)	
	(337,561)	(44,847)
Share of loss from equity-accounted investees	(45,962)	(86,077)
Gain/(loss) on disposal and change in ownership	193,353	(9,908)
Finance income		
Ineffective interest rate swap gain	4,859	8,425
Gain on early settlement of a financial liability at discount	26,668	-
	31,527	8,425
Finance costs		
Loss on termination of financial instruments and unamortised		
transaction costs	(7,812)	(14,163)
Loss on fair valuation of financial instruments	(6,462)	(6,583)
	(14,274)	(20,746)
Income tax	15,216	53,706
Total	(211,201)	(191,687)

Cost of sales: Impairment of property, plant and equipment relates to impairment of vessels in a subsidiary within the 'Middle East, Europe and Africa' region due to under performance of assets (2021: USD 92,240 thousand in a subsidiary in the 'Middle East, Europe and Africa' region, mainly relating to port equipment due to change in the business model).

### General and administrative expenses:

- Restructuring costs mainly relate to severance pay associated with redundancies in subsidiaries in 'Middle East, Europe and Africa' region (2021: mainly relate to severance pay associated with redundancies in a subsidiary in 'Australia and Americas' region).
- Acquisition costs amounting to USD 25,570 thousand represent advisory, legal, valuation, professional consulting, general and administrative costs directly related to various business acquisitions in the Group. (2021: USD 26,748 thousand).
- Impairment of assets mainly relates to impairment of a technology venture, accounted for as equity accounted investee, of USD 186,689 thousand in 'Australia and Americas' region based on management's decision to cease funding for the project and USD 12,858 thousand impairment mainly in subsidiaries in the 'Middle East, Europe and Africa' region (2021: USD 15,602 thousand in subsidiaries in the 'Middle East, Europe and Africa' region).
- **Pension costs** relates to additional benefits provided to scheme members covered under ill health early retirement in the 'Middle East, Europe and Africa' region (2021: Nil).
- Remeasurements of contingent consideration relates to change in fair value of contingent consideration relating to various business acquisitions in the 'Middle East, Europe and Africa'.

**Share of loss from equity-accounted investees** relates to the Group's share of expenses in technology ventures in the 'Australia and Americas' region.

Gain/(loss) on disposal and change in ownership mainly relates to the gain on disposal and fair valuation of existing interest in equity accounted investees in the 'Middle East, Europe and Africa' region and 'Asia Pacific and India' region (2021: relates to the loss on sale of a subsidiary in the 'Australia and Americas' region).

### Finance income:

- Ineffective interest rate swap gain relates to ineffective element of cashflow hedge in subsidiaries in the 'Asia Pacific and India' region and 'Middle East, Europe and Africa' region (2021: USD 8,425 thousand in the 'Middle East, Europe and Africa' region and 'Asia Pacific and India' region).
- Gain on early settlement of a financial liability at discount in a subsidiary in the 'Asia Pacific and India' region (2021: Nil).

Notes to the consolidated financial statements (continued)

### 9. Separately disclosed items (continued)

### Finance costs:

- Ineffective interest rate swap loss of USD Nil (2021: Nil).
- Loss on termination of financial instruments of USD 7,812 thousand in the 'Middle East, Europe and Africa' region (2021: 14,163 thousand loss on termination of swaps and unamortised transaction costs written off on termination of loans in the 'Australia and Americas' region).
- Loss on fair valuation of financial instruments of USD 6,462 thousand in the 'Asia Pacific and India' region (2021: 6,583 thousand).

**Income tax** mainly relates to tax impact on above separately disclosed items (2021: mainly relates to deferred tax liability reversal arising from tax restructuring undertaken in a subsidiary in the 'Australia and Americas' region).

#### 10. Dividends

	2022	2021
	USD'000	USD'000
Dividend declared and paid		
Final ordinary dividend for 2021: USD 0.33 per share (2020: USD 0.05 per share)	275,800	44,100
Interim special dividend for 2022: USD 5.03 per share (2021: Nil)	4,177,000	-
Dividend declared but not paid		
Final ordinary dividend for 2021: Nil (2020: USD 0.21 per share)	-	175,600
	4,452,800	219,700
Proposed for approval at the annual general meeting		
(not recognised as a liability as at 31 December):		
Final ordinary dividend for 2022: USD 0.60 per share (2021: USD 0.33 per share)	500,000	275,800
Final special dividend for 2022: USD 4.40 per share (2021: Nil)	3,652,684	- 17

Notes to the consolidated financial statements (continued)

### 11. Property, plant and equipment

	Land and buildings USD'000	Plant and equipment USD'000	Vessels and transport fleet USD'000	Capital work- in-progress USD'000	Total USD'000
Cost	CSD 000	CSD 000	030 000	030 000	USD 000
As at 1 January 2021	6,775,290	7,171,625	2,280,169	1,210,834	17,437,918
Acquired through business combination	949	87,307	2,200,107	8,365	96,621
Additions	20,887	230,891	96,908	743,338	1,092,024
Transfers	255,314	490,386	11,055	(756,755)	1,092,024
Transfer to intangible assets	255,511	170,500	11,055	(130,133)	-
(refer to note 14)		(14,225)		(103,860)	(118,085)
Transfer from investment properties		(11,225)		(105,000)	(110,003)
(refer to note 13)	16,721	1,530			18,251
Transfer from right-of-use assets			i i		10.251
(refer to note 12)	487	1	-	-	487
Disposal of subsidiary	(2,716)	(5,732)	(7,916)	-	(16.364)
Disposals	(81,235)	(81,234)	(12,216)	(21,450)	(196,135)
Translation adjustments	(51,318)	(125,821)	(32,284)	(9,509)	(218.932)
As at 31 December 2021	6,934,379	7,754,727	2,335,716	1,070,963	18.095,785
As at 1 January 2022	6,934,379	7,754,727	2,335,716	1,070,963	18,095,785
Acquired through business combination	262,009	164,149	251,060	2,332	679,550
Additions	80,291	191,549	189,334	874,637	1,335.811
Transfers	719,303	(339,626)	110,066	(489,743)	1,000.011
Transfer to intangible assets	113,000	(22)(020)	110,000	(10)(/10)	
(refer to note 14)	(20,609)	(28,541)	(1,593)	(5,284)	(56,027)
Transfer from/(to) investment properties	(20,001)	(======================================	1 (2-10-0)	(5,201)	(20,027)
(refer to note 13)	38,021			(134,194)	(96,173)
Disposals	(10,128)	(129,340)	(20,100)	(2,209)	(161,777)
Translation adjustments	(225,542)	(334,821)	(101,787)	(56,082)	(718,232)
As at 31 December 2022	7,777,724	7,278,097	2,762,696	1,260,420	19,078,937
					· ·
Accumulated depreciation and impairment					
As at 1 January 2021	1,484,464	2,747,577	135,224	7,000	4,374,265
Charges	189,012	433,263	182,710		804,985
Impairment loss	-	91.458		-	91,458
Transfer to intangible assets (refer to					21,.00
note 14)		(21,608)		-	(21,608)
Disposal of subsidiary	(524)	(3,717)	(4,183)	-	(8,424)
Disposals	(8,216)	(72,340)	(11,925)		(92,481)
Translation adjustments	(19,280)	(66,096)	(19,966)		(105,342)
As at 31 December 2021	1,645,456	3,108,537	281,860	7,000	5.042,853
As at 1 January 2022	1,645,456	3,108,537	281,860	7,000	5,042,853
Charges	214,323	452,122	210,910	-	877,355
Impairment loss	727	2,297	53,500		56,524
Transfers	14,608	(69,011)	61,403	(7,000)	-
Transfer to intangible assets (refer to note 14)	(340)	(15,998)		_	(16,338)
Transfer from investment properties	(540)	(15(770)		-	(10,550)
(refer to note 13)	21,273				21,273
Disposals	(5,216)	(114,913)	(8,292)	-	(128,421)
Translation adjustments	8,225	(195,342)	(26,340)		(213,457)
As at 31 December 2022	1,899,056	3,167,692	573,041		5,639,789
Net book value					
At 31 December 2021	5,288,923	4,646,190	2,053,856	1.063.963	13,052,932
At 31 December 2022	5,878,668	4,110,405	2,189,655	1,260,420	13,439,148

Notes to the consolidated financial statements (continued)

### 11. Property, plant and equipment (continued)

At 31 December 2022, property, plant and equipment with a total carrying amount of USD 2,121,042 thousand (2021: USD 2,308,149 thousand) are pledged as security for bank loans (refer to note 33).

During 2022, depreciation of USD 739,586 thousand (2021: USD 671,442 thousand) was included in cost of sales and USD 137,769 thousand (2021: USD 133,543 thousand) was included in general and administrative expenses.

### 12. Right-of-use assets

The Group enters into long lease arrangements that provide the right to use port terminal infrastructure, plant, equipment, vessels and other related assets for carrying out its business operations. The below table represents the carrying amounts of right-of-use assets recognised and the related movements during the year:

	Port concession rights	Plant equipment and vehicles	Vessels	Land and buildings	Total
	USD'000	USD'000	USD'000	USD'000	USD'000
Cost					
As at 1 January 2021	1,675,644	582,202	225,671	93,936	2,577,453
Acquired through business combinations		40,299	48.857	116,821	205,977
Additions	70,054	29,169	764.089	18,352	881,664
Lease modifications	(5,612)	552	854	4,613	407
Transfers	13,942	(3,895)		(10,047)	-
Transfers to property, plant and equipment (refer to note 11)			_	(487)	(487)
Derecognition	(221)	(21,241)	(8,215)	(1,889)	(31.566)
Translation adjustments	(42.524)	(2,335)	(11,992)	(6,152)	(63,003)
As at 31 December 2021	1,711,283	624,751	1,019,264	215,147	3,570,445
As at 1 January 2022	1,711,283	624,751	1,019,264	215,147	3,570,445
Acquired through business combinations	63,219	31,190	48,429	203,167	346,005
Additions	95,186	71,110	531,530	294,917	992,743
Lease modifications	3,680	(11,178)	-	(11,812)	(19,310)
Transfers	460	(645)	57	128	-
Derecognition	(445)	(15,130)	-	(86)	(15,661)
Translation adjustments	(108,602)	(22,738)	(47,130)	(32,267)	(210,737)
As at 31 December 2022	1,764,781	677,360	1,552,150	669,194	4,663,485
Depreciation					
As at 1 January 2021	100,509	40,513	130,159	18,958	290,139
Charges	69,744	34,972	219,971	16.786	341,473
Lease modifications	8,734	(1,338)	(166)	1,665	8,895
Derecognition	(221)	(20,311)	(8,215)	(1,889)	(30,636)
Translation adjustments	(4,135)	(862)	(75)	(1,036)	(6,108)
As at 31 December 2021	174,631	52,974	341,674	34,484	603,763
As at 1 January 2022	174,631	52,974	341,674	34,484	603,763
Charges	68,103	91,013	420,292	119,548	698,956
Lease modifications	-	(4,524)		2,150	(2,374)
Derecognition	(445)	(13,408)	-	(86)	(13,939)
Translation adjustments	(12,910)	(17,965)	(21,322)	(16,571)	(68,768)
As at 31 December 2022	229,379	108,090	740,644	139,525	1,217,638
Net book value					
At 31 December 2021	1,536,652	571,777	677,590	180,663	2,966,682
At 31 December 2022	1,535,402	569,270	811,506	529,669	3,445,847

Refer to note 34 for underlying lease liabilities with respect to above right-of-use assets.

Notes to the consolidated financial statements (continued)

### 12. Right-of-use assets (continued)

Following are the amounts which are recognised in consolidated statement of profit or loss and consolidated statement of cash flows:

	2022	2021
	USD'000	USD'000
Amount recognised in consolidated statement of profit or loss		
Depreciation included in cost of sales	653,502	320,462
Depreciation included in general & administrative expenses	45,454	21,011
Interest on lease liabilities	204,130	187,425
Expense relating to short-term leases, leases of low value assets and variable leases	315,258	285,748
Amount recognised in consolidated statement of cash flows		
Lease payments made during the year (included under financing activities)	925,765	539,098

13. Investment properties

		Buildings and	Under	
	Land	infrastructure	development	Total
	USD'000	USD'000	USD'000	USD'000
Cost				
As at 1 January 2021	211,266	1,639,821	75,051	1,926,138
Additions		252	23,697	23,949
Acquisition of group of assets (i)	-	165,129	28,114	193,243
Transfers to property, plant and equipment		-		
(refer to note 11)	(16,721)	-	(1,530)	(18,251)
Transfers from under development	- 1	15,004	(15,004)	
Disposals	(65)	(100,430)	•	(100,495)
Translation adjustments	(1,446)	1,277	(911)	(1,080)
As at 31 December 2021	193,034	1,721,053	109,417	2,023,504
As at 1 January 2022	193,034	1,721,053	109,417	2,023,504
Additions	"	202	120,679	120,881
Transfers from/ (to) property, plant and		202	120,075	120,001
equipment (refer to note 11)	(11,551)	(26,470)	134,194	96,173
Transfers	-	149,346	(149,346)	-
Disposals	(1,026)	(542)	(408)	(1,976)
Translation adjustments	(1,299)	(1,973)	(186)	(3,458)
As at 31 December 2022	179,158	1,841,616	214,350	2,235,124
	2,7,220	1,012,020	221,000	2,200,121
Depreciation and impairment				
As at 1 January 2021	-	269,692	-	269,692
Depreciation charge		56,144		56,144
Disposals		(6,374)		(6,374)
Translation adjustments	-	1,240		1,240
As at 31 December 2021	-	320,702	-	320,702
As at 1 January 2022	-	320,702	-	320,702
Depreciation charge	-	60,900	-	60,900
Impairment loss	-	-	6,607	6,607
Transfers to property, plant and equipment				•
(refer note 11)	-	(21,273)	-	(21,273)
Transfers	-	6,607	(6,607)	
Disposals	- 1	(542)	-	(542)
Translation adjustments	- ]	(1,084)		(1,084)
As at 31 December 2022	-	365,310		365,310
Net book value				
As at 31 December 2021	193,034	1,400,351	109,417	1,702,802
As at 31 December 2022	179,158	1,476,306	214,350	1,869,814

Notes to the consolidated financial statements (continued)

### 13. Investment properties (continued)

- (i) On 30 September 2021, the Group acquired a group of assets from a related party including certain completed and under construction buildings and infrastructure classified as investment properties (refer to note 28(a)).
- (ii) Revenue on lease rentals from investment properties recognised in profit or loss amounted to USD 545,787 thousand (2021: USD 485,487 thousand) while associated costs related to these investment properties amounted to USD 57,264 thousand (2021: USD 57,323 thousand).

#### Land

At 31 December 2022, the fair value of land was estimated to be USD 200,762 thousand (2021: USD 193,181 thousand) compared to the carrying value of USD 179,158 thousand (2021: USD 193,034 thousand).

### **Buildings and infrastructure**

At 31 December 2022, the fair value of buildings and infrastructure was estimated to be USD 2,890,769 thousand (2021: USD 2,476,589 thousand) compared to the carrying value of USD 1,476,306 thousand (2021: USD 1,400,351 thousand).

During 2022, depreciation of USD 60,642 thousand (2021: USD 55,756 thousand) was included in cost of sales and USD 258 thousand (2021: USD 388 thousand) was included in general and administrative expenses.

#### Investment properties under development

Investment properties under development mainly include infrastructure development, staff accommodation and office buildings in Jebel Ali Free Zone and Dubai Maritime City. Based on management's assessment, the fair value of investment properties under development approximates their carrying value as at the reporting date.

#### Key assumptions used in determination of the fair value of investment properties

On an annual basis, the Group engages external, independent and qualified valuers who have the relevant experience to value such properties in order to determine the fair value of the Group's investment properties. The external valuation of the significant investment properties has been performed using income capitalisation, comparable and residual methods of valuation. The external valuers, in discussion with the Group's management, have determined these inputs based on the current lease rates, specific market conditions and comparable benchmarking of rents and capital values and rentals in the wider corresponding market.

The significant unobservable inputs used in the fair value measurement are as follows:

- Market rent in the range of USD 10 to USD 1,500 per square metre per annum (2021: USD 10 to USD 1,000 per square metre per annum).
- Rent growth per annum in the range of 0% to 2% (2021: 0% to 1.5%).
- Historical and estimated long-term occupancy rate in the range of 71% to 91% (2021: 70% to 90%).
- Yields rates in the range of 6.5% to 13.75% per annum (2021: 6.5% to 13.5% per annum).

The fair value of investment properties is categorised under level 3 of fair value hierarchy and the Group considers the current use of these properties as their highest and best use.

#### Sensitivity to changes in assumptions

The estimated fair value would increase/(decreases) due to increase/(decrease) in market rent, occupancy rate and rent growth rates. The fair value would also (decrease)/increase if there is an increase/(decrease) in yield rates.

Notes to the consolidated financial statements (continued)

### 14. Intangible assets and goodwill

	Goodwill	Land use rights	Port concession rights and other intangible assets		Customer relationships	Total
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Cost			6.1.10.1.60	1 227 212	24424	100(1001
As at 1 January 2021	2,928,823	2,683,563	6,148,460	1,337,810	266,265	13,364,921
Acquired through business			10.004			
combinations	731,799		10,024	-	562,411	1,304,234
Acquisition of group of assets #	-	-	13,615	-	-	13,615
Additions	-		7,509	292,631		300,140
Transfer from/(to) property, plant	-					
and equipment (refer to note 11)		76,631	(267,255)	308,709	-	118,085
Disposals	-	-	(28)	(7,286)	-	(7,314)
Disposal of subsidiary	(1,185)	-	<del>-</del> _		-	(1,185)
Translation adjustments	(71,416)	(569)	(145,483)	(35,914)	(16,113)	(269,495)
As at 31 December 2021	3,588,021	2,759,625	5,766,842	1,895,950	812,563	14,823,001
As at 1 January 2022	3,588,021	2,759,625	5,766,842	1,895,950	812,563	14,823,001
Acquired through business						
combinations	790,734	-	111,803		402,364	1,304,901
Additions	-	2,030	24,638	234,276		260,944
Transfer from property, plant and						
equipment (refer to note 11)	_	-	6,939	49,088		56,027
Disposals			(839)	(19,505)	-	(20,344)
Translation adjustments	(241,755)	(8,336)	(282,756)	(68,106)	(42,231)	(643,184)
As at 31 December 2022	4,137,000	2,753,319	5,626,627	2,091,703	1,172,696	15,781,345
Amortisation and impairment						
As at 1 January 2021	-	169,171	1,416,576	511,682	54,004	2,151,433
Charges	-	31,069	127,483	84,010	23,166	265,728
Transfer (to)/from property, plant						
and equipment (refer to note 11)		-	(89,201)	110,809	3	21,608
Disposals		-	(26)	(5,564)		(5,590)
Translation adjustments	-	(12)	(37,421)	(17,297)	(2,593)	(57,323)
As at 31 December 2021	-	200,228	1,417,411	683,640	74,577	2,375,856
As at 1 January 2022	-	200,228	1,417,411	683,640	74,577	2,375,856
Charges		30,905	134,660	90,965	86,238	342,768
Impairment Charge for the year	-	-	638		-	638
Transfer from property, plant and						
equipment (refer to note 11)	-	-	5,951	10,387	-	16,338
Disposals	-	-	(839)	(19,467)		(20,306)
Translation adjustments	- 1	(275)	(67,884)	(36,959)	(9,515)	(114,633)
As at 31 December 2022	-	230,858	1,489,937	728,566	151,300	2,600,661
Net book value:						
As at 31 December 2021	3,588,021	2,559,397	4,349,431	1,212,310	737,986	12,447,145
As at 31 December 2022	4,137,000	2,522,461	4,136,690	1,363,137	1,021,396	13,180,684

<sup>\*</sup> Service concession asset include non-cash additions of USD 2,606 thousand (2021: USD 23,282 thousand) refer to note 34.

Notes to the consolidated financial statements (continued)

### 14. Intangible assets and goodwill (continued)

# On 30 September 2021, the Group acquired a group of assets from a related party. This includes purchase of concession fee of USD 13,615 thousand (refer to note 28(a)).

During 2022, the amortisation of USD 331,595 thousand (2021: USD 261,287 thousand) was included in cost of sales and USD 11,173 thousand (2021: USD 4,441 thousand) was included in general and administrative expenses.

### 15. Goodwill impairment testing

Goodwill acquired through business combinations and port concession rights with indefinite useful lives have been allocated to various cash-generating units (CGUs), for the purpose of impairment testing.

Impairment testing is done at an operating business (or group of businesses) level that represents an individual CGU. Details of the CGUs by operating segment are shown below:

	1	amount of dwill	concession	mount of port n rights with e useful life	Discount rates	Terminal value growth rate
	2022	2021	2022	2021		
	USD'000	USD'000	USD'000	USD'000		
CGUs aggregated by operating segment						
Asia Pacific and India	457,502	485,429	-		8.3% -11.5%	2.5%-4.5%
Australia and Americas	1,331,694	1,374,729	137,171	128,253	8.3% -21.4%	2.5%-3.0%
Middle East, Europe and Africa	2,347,804	1,727,863	733,073	843,063	7.9% - 22.0%	1.0%-4.5%
Total	4,137,000	3,588,021	870,244	971,316	7.2 70 · 22.0 70	110 70 413 70

The recoverable amount of the CGU has been determined based on their value in use calculated using cash flow projections based on the financial budgets approved by management covering a three-year period and a further outlook for five years, which is considered appropriate in view of the outlook for the industry and the long-term nature of the concession agreements held i.e. generally for a period of 25-50 years.

The following describes each key assumption on which management has based its cash flow projections to undertake impairment testing of goodwill and port concession rights with indefinite useful lives.

Budgeted margins – The basis used to determine the value assigned to the budgeted margin is the average gross margin achieved in the year immediately before the budgeted year, adjusted for expected efficiency improvements, price fluctuations and manpower costs.

Discount rates – These represent the cost of capital adjusted for the respective location risk factors. The Group uses the post-tax industry average weighted average cost of capital based on the rate of 10 years default free US treasury bonds adjusted for country-specific risks.

Cost inflation – The forecast general price index is used to determine the cost inflation during the budget year for the relevant countries where the Group is operating which has been sourced from International Monetary Fund (IMF).

Terminal value growth rate – In management's view, the terminal growth rate is the minimum growth rate expected to be achieved beyond the eight-year period. This is based on the overall regional economic growth forecasted and the Group's existing internal capacity changes for a given region. The Group also takes into account competition and regional capacity growth to provide a comprehensive growth assumption for the entire portfolio. Based on the historical trend of growth in global trade, the long-term growth in the range of 1% to 2.5% is considered reasonable for the diversified businesses of the Group. The values assigned to key assumptions are consistent with the past experience of the management.

Notes to the consolidated financial statements (continued)

### 15. Impairment testing (continued)

#### Sensitivity to changes in assumptions

The calculation of value in use for the CGU is sensitive to future earnings and therefore a sensitivity analysis was performed. A sensitivity analysis demonstrated that a 10% decrease in earnings for a future period of three years from the reporting date would not result in impairment. An increase of up to 0.20% in discount rate and decrease of up to 0.20% in terminal value growth rate would not result in impairment.

### 16. Properties held for development and sale

	2022	2021
	USD'000	USD'000
As at 1 January	117,135	138,210
Cost of properties sold charged to profit or loss	(2,800)	(27,839)
Additions	1,914	6,764
As at 31 December	116,249	117,135

Properties held for development and sale consist of cost of land and related improvements in commercial precincts.

The Group has future commitments towards infrastructure development of USD 155,946 thousand (2021: USD 159,580 thousand) to be incurred over a period of 16 years in respect of these properties.

On an annual basis, the Group engages external, independent and qualified valuers who have the relevant experience for the purpose of estimating the net realisable value of properties held for development and sale.

Notes to the consolidated financial statements (continued)

### 17. Interests in equity-accounted investees

The following table summarises the segment wise financial information for equity-accounted investees, adjusted for fair value adjustments (using income approach model) at acquisition together with the carrying amount of the Group's interests in equity-accounted investees as included in the consolidated statement of financial position:

	Asia Pacific a	and India	Australia and	Americas	Middle East, Euro	ope and Africa	Tota	ıl
	2022	2021	2022	2021	2022	2021	2022	2021
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Cash and cash equivalents	569,680	485,576	84,052	56,501	284,844	306,202	938,576	848,279
Other current assets	345,911	203,863	84,633	89,110	267,155	363,237	697,699	656,210
Non-current assets	5,486,568	6,054,496	384,949	375,602	2,753,602	3.774,586	8,625,119	10,204,684
Total assets	6,402,159	6,743,935	553,634	521,213	3,305,601	4,444,025	10,261,394	11,709,173
Current financial liabilities	20,005	19,099	20,759	22,009	92,635	112,408	133,399	153,516
Other current liabilities	628,590	356,047	48,067	47,445	277,581	360,496	954,238	763,988
Non-current financial liabilities	715,787	965,074	148,535	144,792	1,333,647	1,658,253	2,197,969	2,768,119
Other non-current liabilities	262,524	397,279	35,675	39,937	279,923	391,929	578,122	829,145
Total liabilities	1,626,906	1,737,499	253,036	254,183	1,983,786	2,523,086	3,863,728	4,514,768
Net assets (100%)	4,775,253	5,006,436	300,598	267,030	1,321,815	1,920,939	6,397,666	7,194,405
Group's share of net assets in equity-accounted investees							1,788,833	2,249,442
Revenue	1,401,160	1,314,370	210,738	158,646	1,065,000	1,115,126	2,676,898	2,588,142
Depreciation and amortisation	(298,865)	(304,693)	(41,306)	(34,092)	(171,717)	(187,901)	(511,888)	(526,686)
Other expenses	(577,732)	(514,475)	(165,773)	(183,185)	(632,867)	(660,287)	(1,376,372)	(1,357,947)
Finance cost	(68,759)	(78,930)	(26,122)	(24,341)	(75,602)	(81,161)	(170,483)	(184,432)
Finance income	18,994	12,318	4,452	1,473	2,859	1,967	26,305	15,758
Income tax expense	(96,822)	(92,651)	(8,996)	(10,926)	(44,844)	(40,151)	(150,662)	(143,728)
Net profit/(loss) (100%)	377,976	335,939	(27,007)	(92,425)	142,829	147,593	493,798	391,107
Group's share of profit (before separately disclosed items)	95,860	92,279	14,448	7,293	55,667	52,445	165,975	152,017
Group's share of dividends received	50,000	72,213	71,710	7,255	30,007	32,113	91,684	122,600
Group's share of other comprehensive income				_			(136,524)	(41,463)

Notes to consolidated financial statements (continued)

### 17. Interests in equity-accounted investees (continued)

#### Material equity-accounted investees

Included in the above table are three material equity-accounted investees, two of which are in "Asia pacific and India" region and one is in "Middle East, Europe and Africa" region.

The material equity-accounted investees included in 'Asia pacific and India region', individually have total assets of USD 3,717,826 thousand and USD 665,164 thousand, net assets of USD 2,611,206 thousand and USD 438,267 thousand, revenue of USD 983,381 thousand and USD 253,743 thousand and profit of USD 200,887 thousand and USD 62,196 thousand, respectively (2021: The material equity-accounted investees included in 'Asia pacific and India region', individually had total assets of USD 3,782,083 thousand and USD 663,445 thousand, net assets of USD 2,762,811 thousand and USD 446,432 thousand, revenue of USD 872,259 thousand and USD 226,961 thousand and profit of USD 202,656 thousand and USD 46,520 thousand, respectively).

Included in "Middle East, Europe and Africa" is an equity accounted investee having total assets of USD 1,085,421 thousand, net assets of USD 615,482 thousand, revenue of USD 170,351 thousand and profit of USD 11,968 thousand. (2021: Included in "Middle East, Europe and Africa" was an equity accounted investee having total assets of USD 1,125,364 thousand, net assets of USD 650,992 thousand, revenue of USD 169,802 thousand and profit of USD 6,897 thousand.)

The below table represents the carrying amounts of interests in equity-accounted investees recognised and the related movements during the year:

	2022	2021
	USD'000	USD'000
Interest in joint ventures	1,129,954	1,406,356
Interests in associates	658,879	843,086
Balance as at 31 December	1,788,833	2,249,442

	2022	2021
	USD'000	USD'000
As at 1 January	2,249,442	2,253,538
Additional investments	76,310	94,027
Acquired through business combination	12,975	
Disposals	(255,010)	
Share of profit or loss (net of tax)	120,013	65,940
Dividends received	(91,684)	(122,600)
Impaired during the year (refer to note 9)	(186,689)	
Share of other comprehensive income	(136,524)	(41,463)
As at 31 December	1,788,833	2,249,442

#### 18. Inventories

	2022	2021
	USD'000	USD'000
Merchandise inventory and finished goods	284,917	4,216
Spare parts and consumables	257,541	199,372
Fuel	45,306	33,717
Total	587,764	237,305
Provision for obsolete and slow-moving items	(18,159)	(12,256)
Net inventories	569,605	225,049

In 2022, inventories of USD 1,971,415 thousand (2021: USD 405,526 thousand) were recognised as an expense during the year and recorded in the consolidated statement of profit or loss.

Notes to consolidated financial statements (continued)

#### 19. Due from Parent Company

	2022	2022	2021	2021
	Non-current	Current	Non-current	Current
	USD'000	USD'000	USD'000	USD'000
Due from Parent Company (refer to note 28)	1,748,227	1,882,190	1,643,747	3,295

Current portion: During the year, the Group advanced USD 6,510,252 thousand to the Parent Company, Port & Free Zone World FZE, to repay its syndicated loan and interest obligations, out of this amount USD 4,628,400 thousand has been offset against dividend owed to the Parent company and balance of USD 1,881,852 thousand is expected to be offset before 30 June 2023 by declaration of dividend to the Parent Company.

*Non-current portion:* This consists of a loan advanced to the Parent Company in July 2020 of USD 1,500,000 thousand (plus accrued interest) for a period of 5.5 years at the interest rate of 6.125% per annum. This is expected to be offset before 30 June 2023 by declaration of dividend to the Parent Company.

#### 20. Receivables and other assets

	2022	2022	2021	2021
	Non-current	Current	Non-current	Current
	USD'000	USD'000	USD'000	USD'000
	120 160			
Trade receivables (net)	423,460	2,307,236	393,526	1,645,192
Advances paid to suppliers	1,958	181,508	39,994	95,130
Unbilled revenue	-	254,206	-	288,667
Deposits receivable	75,985	19,893	11,475	10,228
Defined benefit pension surplus (refer note 23)	5,033	-	-	-
Prepayments	39,789	423,112	13,028	301,232
Other receivables	448,634	829,134	314,718	431,488
Derivative financials instruments	41,562	48,132	8,098	
Due from related parties	135,432	55,347	111,788	48,779
Asset held for sale (refer note (ii) below)	-	5,158	-	8,642
Total	1,171,853	4,123,726	892,627	2,829,358

<sup>(</sup>i) The Group's exposure to credit and currency risks are disclosed in note 29.

(ii) Asset held for sale is stated net of impairment amounting to USD 2,589 thousand (2021: Nil).

#### 21. Cash and cash equivalents

	2022	2021
	USD'000	USD'000
	0.101.005	2.055.002
Cash at banks and in hand	2,191,837	3,055,882
Short-term deposits	1,249,943	861,857
Cash and cash equivalents for consolidated statement of financial position	3,441,780	3,917,739
Restricted cash (refer note (ii) below)	(71,610)	(908,546)
Bank overdrafts repayable on demand and used for cash management purposes	(108,810)	
Cash and cash equivalents for consolidated statement of cash flows	3,261,360	3,009,193

<sup>(</sup>i) Short-term deposits are made for varying periods between one day and three months depending on the immediate cash requirements of the Group and earn interest at the respective short-term deposit market rates.

<sup>(</sup>ii) The restricted cash are placed to collateralise some of the borrowings of the Company's subsidiaries. The balance as at 31 December 2021 included USD 815,993 thousand placed under escrow account to settle the consideration for acquisition of Imperial Logistics Limited in 2022 (see note 26).

Notes to consolidated financial statements (continued)

#### 22. Provision for employees' end of service benefits

Movements in the provision recognised in the consolidated statement of financial position are as follows:

	2022	2021
	USD'000	USD'000
As at 1 January	213,833	191,395
Acquired through business combinations		904
Provisions	37,804	35,450
Payments	(16,325)	(17,149)
Actuarial (gain)/loss	(28,710)	3,587
Translation adjustments	(883)	(354)
As at 31 December	205,719	213,833

In accordance with the provisions of IAS 19, management has carried out an exercise to assess the present value of its defined benefit obligations at 31 December 2022 in respect of employees' end of service benefits payable under relevant local regulations and contractual arrangements. The assessment assumed expected salary increases averaging 3.50% (2021: 3.50% per annum) and a discount rate of 4.9% per annum (2021: 3.05% per annum).

In addition to the above, the Group contributes 15% of the 'contribution calculation salary' in case of those employees who are UAE nationals. These employees are also required to contribute 5% of the 'contribution calculation salary' to the scheme. The Group's contribution is recognised as an expense in the consolidated statement of profit or loss.

#### 23. Pension and post-employment benefits

The Group participates in several pension schemes around the world, mostly concentrated in the United Kingdom.

The board of a pension scheme in the UK is required by law to act in the best interests of the fund participants and is responsible for setting certain policies (e.g. investment, contributions and indexation policies) and determining recovery plans, if appropriate.

These defined benefit schemes expose the Group to actuarial risks, such as longevity risk, currency risk, interest rate risk and market (investment) risk. In addition, by participating in certain multi-employer industry schemes, the Group can be exposed to a pro-rata share of the credit risk of other participating employers.

#### a) P&O Pension Scheme

This principal scheme is located in the UK (the 'P&O UK Scheme'). The P&O UK Scheme is a funded defined benefit scheme and was closed to routine new members on 1 January 2002 and to future accruals on 31 December 2015. The pension fund is legally separated from the Group and managed by a Trustee board. The assets of the scheme are managed on behalf of the Trustee by independent fund managers.

Formal actuarial valuations of the P&O UK scheme are normally carried out triennially by qualified independent actuaries, the most recent valuation was as at 31 March 2022 on a market-related basis. The deficit on a statutory funding objectives basis was USD 42,182 thousand. For the Group, outstanding contributions from these valuations are payable as follows:

From 1 January 2023 to 31 March 2025: USD 1,590 thousand per month.

In December 2007, as part of a process developed with the Group to de-risk the pension scheme, the Trustee transferred USD 1,600,000 thousand of P&O UK Scheme assets to Paternoster (UK) Ltd, in exchange for a bulk annuity insurance policy to ensure that the assets (in the Company's statement of financial position and in the Scheme) will always be equal to the current value of the liability of the pensions in payment at 30 June 2007, thus removing the funding risks for these liabilities.

Notes to consolidated financial statements (continued)

#### 23. Pension and post-employment benefits (continued)

#### b) P&O Ferries Scheme

Formal actuarial valuations of the P&O Ferries Scheme are normally carried out triennially by qualified independent actuaries. The most recent actuarial valuation for the scheme was carried out as at 1 April 2020 using the projected unit method.

At this date, the market value of the P&O Ferries Scheme's assets was USD 238,389 thousand and the value of accrued benefits to members allowing for future increases in earnings was USD 307,205 thousand giving a deficit of USD 68,816 thousand and a funding ratio of 78%.

The agreed deficit payments from these valuations are payable as follows:

- From 2023 to 2029: USD 2,466 thousand per annum.
- 2030: USD 616 thousand.

#### c) Merchant Navy Officers' Pension Fund ('MNOPF Scheme')

The Group participates in various industry multi-employer schemes in the UK. These generally have assets held in separate trustee administered funds which are legally separated from the Group.

The MNOPF Scheme is an industry wide multi-employer defined benefit scheme in which officers employed by companies within the Group have participated. The scheme has been closed to further benefit accrual from 31 March 2016.

The most recent formal actuarial valuation of the New Section of MNOPF Scheme was carried out as at 31 March 2021. This resulted in a surplus of USD 69,902 thousand. As there were sufficient assets to cover the Fund's technical provisions at the valuation date, no new contributions were required.

Following earlier actuarial valuations in 2009, 2012, 2015 and 2018 the Trustee and Employers agreed contributions to be paid to the Section by participating employers over the period to 30 September 2023. These contributions included an allowance for the impact of irrecoverable contributions in respect of companies no longer in existence or not able to pay their share.

For the Group, aggregated outstanding contributions from earlier valuations are payable as follows:

2023: USD 616 thousand.

The Group's share of the net deficit of the MNOPF Scheme as at 31 December 2022 is estimated at 19.10%.

Notes to consolidated financial statements (continued)

### 23. Pension and post-employment benefits (continued)

#### d) Merchant Navy Ratings' Pension Fund ('MNRPF Scheme')

The MNRPF Scheme is an industry wide multi-employer defined benefit pension scheme in which sea staff employed by companies within the Group have participated. The scheme has a significant funding deficit and has been closed to further benefit accrual from 2001.

Certain Group companies, which are no longer current employers in the MNRPF Scheme, had settled their statutory debt obligation and were not considered to have any legal obligation with respect to the on-going deficit in the fund. However, following a legal challenge by Stena Line Limited, the High Court decided that the Trustee could require all employers that had ever participated in the scheme to make contributions to fund the deficit. Although the Group appealed, the decision was not overturned.

The most recent formal actuarial valuation was carried out as at 31 March 2020. The deficit contributions arising from the valuation totalled USD 115,699 thousand. This deficit included an estimated sum of USD 84,364 thousand in respect of the expected settlement for the Ill-Health Early Retirement Court case, including the administration costs for the rectification. The Trustee Board believe their investment strategy will meet the shortfall deficit and did not request further contributions from Employers in respect of this valuation. The Court approved the settlement in the ill-health early retirement benefits case to proceed on 24 February 2022. Work to implement the rectification began soon thereafter and is expected to be completed by the end of 2023. In 2022, the Group has accounted for an additional liability of USD 39,464 thousand relating to potential additional benefits provided to scheme members covered under ill-health retirement. This has been treated as an employer's past service cost and included under SDI.

For the Group, aggregated outstanding contributions from these valuations are payable as follows:

- 2023: USD 22,714 thousand\*
- 2024: USD 18,493 thousand\*

The Trustee sets the payment terms for each participating employer in accordance with the Trustee's Contribution Collection Policy which includes credit vetting.

The Group's share of the net deficit of the MNRPF as at 31 December 2022 is estimated at 46.49%

<sup>\*</sup> The contributions due payable by P&O Ferries would be the higher of their respective outstanding contributions or a percentage of the free operational cash flow.

Notes to consolidated financial statements (continued)

### 23. Pension and post-employment benefits (continued)

### e) Others

The Group also operates a number of other defined benefit and defined contribution schemes.

Reconciliation of assets and liabilities recognised in the consolidated statement of financial position

	2022	2021
	USD'000	USD'000
Non-current		
Defined benefit schemes net liabilities	238,333	248,271
Liability in respect of long service leave	3,916	4,800
Liability for other non-current deferred compensation	3,940	5,113
	246,189	258,184
Current		
Defined benefit schemes net liabilities	15,235	14,250
Liability for current deferred compensation	91,164	94,476
	106,399	108,726
Net liabilities	352,588	366,910
Reflected in the consolidated statement of financial position as follows:		
Employee benefits assets (included within non-current receivables (refer to note		
20))	(5,033)	
Employee benefits liabilities: Non-current	251,222	258,184
Employee benefits liabilities: Current	106,399	108,726
Net liabilities	352,588	366,910

Long-term employee benefit expense recognised in the consolidated statement of profit and loss consists of following:

	2022	2021
	USD'0000	USD'000
Defined benefit schemes	65,540	23,760
Defined contribution schemes	55,995	59,353
Other employee benefits	23,053	23,827
Total	144,588	106,940

The remeasurements of the net defined benefit liability gross of tax recognised in the consolidated statement of other comprehensive income is as follows:

	2022	2021
	USD'000	USD'000
Actuarial gain recognised in the year	(1,079,845)	(228,244)
Return on plan assets lesser than the discount rate	1,047,561	87,453
Change of share in multi-employer scheme	(986)	573
Movement in the minimum funding liability	(13,441)	76,798
Total	(46,711)	(63,420)

Notes to consolidated financial statements (continued)

#### 23. Pension and post-employment benefits (continued)

#### Actuarial valuations and assumptions

The latest valuations of the defined benefit schemes have been updated to 31 December 2022 by qualified independent actuaries. The principal assumptions are included in the table below. The assumptions used by the actuaries are the best estimates chosen from a range of possible actuarial assumptions, which, due to the timescale covered, may not necessarily be borne out in practice.

	P&O UK scheme	P&O Ferries scheme	MNOPF scheme	MNRPF scheme	Other schemes	P&O UK scheme	P&O Ferries scheme	MNOPF scheme	MNRPF scheme	Other schemes
	2022	2022	2022	2022	2022	2021	2021	2021	2021	2021
Discount rates	4.80%	4.80%	4.85%	4.85%	4.00%	1.90%	1.90%	1.90%	1.90%	1.76%
Discount rates bulk annuity asset	4.90%	-	_		_	1.90%	-	-	_	
Expected rates of salary increases	_*	_*	_*	_*	2.50%	_*	_*	_*	_*	2.50%
Pension increases:										
deferment	3.00%	3.00%	2.45%	2.45%	2.60%	3.00%	3.00%	2.60%	2.60%	2.07%
payment	3.00%	3.00%	3.00%	3.00%	1.30%	3.00%	2.90%	3.20%	3.20%	1.26%
Inflation	3.05%	3.00%	3.05%	3.05%	2.60%	3.30%	3.30%	3.30%	3.30%	2.08%

<sup>\*</sup> The P&O UK Scheme, MNOPF and MNRPF were closed to future accruals as at 31 March 2016, so future pay increases are not relevant.

The assumptions for pensioner longevity under both the P&O UK Scheme and the New Section of the MNOPF Scheme are based on an analysis of pensioner death trends under the respective schemes over many years.

For illustration, the life expectancies for the two schemes at age 65 now and in the future are detailed in the table below.

	Mal	e	Fema	le
	Age 65 now	Age 65 in 20 years' time	Age 65 now	Age 65 in 20 years' time
2022				
P&O UK scheme	21.6	23.2	24.1	25.8
P&O Ferries scheme	22.6	24.2	25.2	26.8
MNOPF scheme	22.2	23.9	24.6	26.4
MNRPF scheme	20.3	22.2	23.6	25.6
2021				
P&O UK scheme	22.9	24.5	25.2	26.9
P&O Ferries scheme	22.9	24.5	25.4	27.1
MNOPF scheme	21.9	24.1	24.0	26.2
MNRPF scheme	20.2	22.1	23.5	25.5

The weighted average duration of the defined benefit obligation as at 31 December 2022 was 11 years (2021: 13.2 years).

Notes to consolidated financial statements (continued)

### 23. Pension and post-employment benefits (continued)

Reasonably possible changes to one of the actuarial assumptions, holding other assumptions constant (in practice, this is unlikely to occur, and changes in some of the assumptions may be correlated), would have increased the net defined benefit liability as at 31 December 2022 by the amounts shown below:

	USD'000
0.1% reduction in discount rate	11,929
0.1% increase in inflation assumption and related assumptions	6,140
0.25% p.a. increase in the long-term rate of mortality improvement	3,949

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.

The schemes' strategic asset allocations across the sectors of the main asset classes are:

		P&O				Total group
	P&O UK	Ferries	MNOPF	MNRPF	Other	schemes fair
	scheme	scheme	scheme	scheme	schemes	value
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
2022						
Equities	57,729	52,125	96,416	235,135	69,727	511,132
Bonds	486,542	37,120	413,745	209,615	97,999	1,245,021
Other	59,028	76,892	-	-	49,435	185,355
Value of insured pensioner liability	556,200		-		1,654	557,854
Total	1,159,499	166,137	510,161	444,750	218,815	2,499,362
2021						
Equities	187,976	94,660	165,154	97,094	64,778	609,662
Bonds	701,776	63,346	608,490	580,031	164,016	2,117,659
Other	120,321	168,183	-	-	95,062	383,566
Value of insured pensioner liability	875,869	-	-	-	2,451	878,320
Total	1,885,942	326,189	773,644	677,125	326,307	3,989,207

Except for the insured pensioner liability, all material investments have quoted prices in active markets.

Notes to consolidated financial statements (continued)

### 23. Pension and post-employment benefits (continued)

Reconciliation of the opening and closing present value of defined benefit obligations for the period ended 31 December 2022 and 31 December 2021:

		P&O						P&O				
	P&O UK	Ferries	MNOPF	MNRPF	Other	Total group	P&O UK	Ferries	MNOPF	MNRPF	Other	Total group
	scheme	scheme	scheme	scheme	schemes	schemes	scheme	scheme	scheme	scheme	schemes	schemes
	2022	2022	2022	2022	2022	2022	2021	2021	2021	2021	2021	2021
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
	002 000	002		000 000	002 000	002 000	002 000			000 000	002 000	002 000
Present value of obligation at												
1 January	(1,819,529)	(313,009)	(722,194)	(738,669)	(333,824)	(3,927,225)	(1,995,574)	(340,992)	(800,680)	(825,112)	(359,299)	(4,321,657
Employer's interest cost	(30,821)	(5,425)	(12,082)	(12,452)	(6,634)	(67,414)	(24,608)	(4,265)	(9,905)	(10,180)	(4,600)	(53,558
Employer's current service cost	-	-	-		(11,230)	(11,230)	-	-			(8,403)	(8,403
Employer's past service cost*	-	-		(39,464)	-	(39,464)	-					
Acquired through business												
combinations	-			-	(58,377)	(58,377)	-	-	-		(3,003)	(3,003
Contributions by scheme												
participants	-	*	-		(1,269)	(1,269)		-	- V		(1,501)	<u>(1,501</u>
Effect of movement in exchange												
rates	183,282	31,248	73,661	75,271	29,537	392,999	18,371	3,179	7,224	7,340	9,347	45,461
Benefits paid	82,354	6,657	36,492	29,835	13,152	168,490	91,210	8,529	41,134	35.218	11,674	187,765
Experience gains/(losses) on												
scheme liabilities	(27,986)	(18,863)	(7,520)	10,602	(4,629)	(48,396)	-	4,540	4,402	11,418	(3,152)	17,208
Change in share in multi-employer												
scheme	-		(7,027)	-		(7,027)	-	-			(573)	(573
Actuarial gains on scheme												
liabilities due to change in	45 500	2.500	(0.013)		(0.606)	20.550				40.000	(1.0.00)	
demographic assumptions	47,588	2,589	(8,013)		(2,606)	39,558	(1,376)	757	-	(9,080)	(1,358)	(11,057
Actuarial gains on scheme												
liabilities due to change in financial assumptions	480,070	122,422	176,174	197,255	112.762	1 000 (02	02.440	15 242	25 (21	51 727	27.044	222 002
Thiancial assumptions	460,070	122,422	1/0,1/4	197,255	112,762	1,088,683	92,448	15,243	35,631	51,727	27,044	222,093
Present value of obligation at												
31 December	(1,085,042)	(174,381)	(470,509)	(477,622)	(263,118)	(2,470,672)	(1,819,529)	(313,009)	(722,194)	(738,669)	(333,824)	(3,927,225
5. 2.000.mbet	(1,005,042)	(1001)	(4/0,507)	(4//,022)	(205,110)	(4,7/0,0/4)	(1,017,327)	(212,007)	(124,174)	(130,007)	(333,024)	(3,721,22)

<sup>\*</sup>In 2022, this relates to additional benefits provided to scheme members covered under ill-health retirement (refer to note 9).

Notes to consolidated financial statements (continued)

### 23. Pension and post-employment benefits (continued)

Reconciliation of the opening and closing present value of scheme assets for the period ended 31 December 2022 and 31 December 2021:

		P&O				Total		P&O				Total
	P&O UK	Ferries	MNOPF		Other	group	P&O UK	Ferries	MNOPF	MNRPF	Other	group
	scheme	scheme	scheme	MNRPF	schemes	schemes	scheme	scheme	scheme	scheme	schemes	schemes
	2022	2022	2022	2022	2022	2022	2021	2021	2021	2021	2021	2021
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Fair value of scheme assets at	1 00 7 0 40	22 ( 100		(55.105	226 205	2 000 205	1.000.116	210,600	047.004	720.220	220 127	4 107 400
1 January	1,885,942	326,189	773,644	677,125	326,307	3,989,207	1,962,116	318,689	847,224	739,332	320,127	4,187,488
Interest income on assets	32,054	5,548	13,187	11,589	5,755	68,133	24,350	3,962	10,455	9,217	4,097	52,081
Return on plan assets												
(lesser)/greater than the discount											1	
rate	(502,015)	(127,969)	(168,402)	(147,941)	(101,234)	(1,047,561)	(12,794)	14,816	(49,663)	(43,885)	4,073	(87,453)
Acquired through business												
combinations	-	-		-	6,815	6,815	36		-	-	2,989	2,989
Contributions by employer	19,109	1,849	616	13,561	26,718	61,853	26,249	1,376	16,096	24,447	13,546	81,714
Contributions by scheme								7				
participants	-		14		1,269	1,269	181	-		-	1,501	1,501
Effect of movement in exchange												
rates	(190,771)	(32,207)	(78,930)	(69,770)	(33,353)	(405,031)	(19,880)	(3,602)	(7,821)	(6,863)	(7,825)	(45,991)
Benefits paid	(82,354)	(6,657)	(36,492)	(29,835)	(13,152)	(168,490)	(91,210)	(8,529)	(41,134)	(35,218)	(11,674)	(187,765)
Change in share in multi-												
employer scheme	-	141	8,013	-	29.0	8,013	н н	-	-	-	-	16.
Administration costs incurred												
during the year	(2,466)	(616)	(1,475)	(9,979)	(310)	(14,846)	(2,889)	(523)	(1,513)	(9,905)	(527)	(15,357)
Fair value of scheme assets at				C VIV						10.00	.//	
31 December	1,159,499	166,137	510,161	444,750	218,815	2,499,362	1,885,942	326,189	773,644	677,125	326,307	3,989,207
Defined benefit schemes net				*								
liabilities	74,457	(8,244)	39,652	(32,872)	(44,303)	28,690	66,413	13,180	51,450	(61,544)	(7,517)	61,982
Minimum funding liability	(114,253)		(40,133)	(127,872)	_	(282,258)	(132,339)	4	(52,666)	(139,498)	16.	(324,503)
Net liability recognised in the				, , ,					,			,
consolidated statement of												
financial position at 31												
December	(39,796)	(8,244)	(401)	(160,744)	(44,303)	(253,568)	(65,926)	13,180	(1,216)	(201,042)	(7,517)	(262,521)

Notes to consolidated financial statements (continued)

### 23. Pension and post-employment benefits (continued)

A minimum funding liability arises where the statutory funding requirements are such that future contributions in respect of past service will result in a future unrecognisable surplus.

The below table shows the movement in minimum funding liability:

	2022	202
	USD'000	USD'000
Minimum funding liability as on 1 January	(324,503)	(248,799)
Employer's interest cost	(5,918)	(3,027)
Actuarial gain/(loss) during the year	13,441	(76,798)
Effect of movement in exchange rates	34,722	4,121
Minimum funding liability as on 31 December	(282,258)	(324,503)

It is anticipated that the Group will make the following contributions to the pension schemes in 2023:

·		P&O				Total
	P&O UK	Ferries	MNOPF	MNRPF	Other	group
	scheme	scheme	scheme	scheme	schemes	schemes
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Pension scheme contributions	19,084	2,466	616	22,714	1,826	46,706

#### 24. Payables and other liabilities

	2022	2022	2021	2021
	Non-current	Current	Non-current	Current
	USD'000	USD'000	USD'000	USD'000
Trade payables	-	1,182,972		792,121
Deferred revenue	69,397	220,408	63,927	244,120
Advances and deposits from customers	849	347,637	1,333	567,792
Other payables and accruals	170,778	2,837,842	129,484	2,096,533
Provisions*	4,418	222,794	9,270	80,441
Fair value of derivative financial instruments	218,646	107,097	89,137	33,357
Amounts due to related parties (refer to note 28)	100,507	51,757	113,597	212,523
As at 31 December	564,595	4,970,507	406,748	4,026,887

<sup>\*</sup> During the current year, additional provision of USD 337,495 thousand (2021: USD 74,962 thousand) was recognised and an amount of USD 199,994 thousand (2021: USD 78,937 thousand) was utilised. The recognised provision reflects management's best estimate of the most likely outcome of various legal, restructuring, employee related, dilapidation and other claims, which are subject to considerable uncertainty in terms of outcome and timing of settlement.

Notes to consolidated financial statements (continued)

### 25. Non-controlling interests

a) The following table summarises the financial information for the material NCI of the Group:

	Middle East, E	urope and Africa	Asia Pacific and India	Australia and Americas	Other non- material	Total
	UAE*	Other countries	Illula	Americas	subsidiaries	4
	2022	2022	2022	2022	2022	2022
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Balance sheet information:						
Non-current assets	4,980,208	455,459	1,409,189	4,716,875		
Current assets	748,621	174,391	813,229	774,020		
Non-current liabilities	(2,246,618)	(178,701)	(315,952)	(3,795,095)		
Current liabilities	(1,958,277)	(35,360)	(656,356)	(584,788)		
Net assets (100%)	1,523,934	415,789	1,250,110	1,111,012		
Carrying amount of fair value adjustments excluding goodwill	389,820	153,968	312,617	646,111		
Total	1,913,754	569,757	1,562,727	1,757,123		
Carrying amount of NCI as at 31 December	614,466	171,695	585,635	866,496	499,667	2,737,959
Statement of profit or loss information:						
Revenue	1,049,553	117,887	2,192,303	1,549,174		
Profit after tax	426,133	32,196	416,481	215,960		
Other comprehensive income, net of tax	1,151	(35,997)	(104,526)	8,309		
Total comprehensive income (100%), net of tax	427,284	(3,801)	311,955	224,269		
Profit allocated to NCI	136,745	6,597	125,482	117,324	14,384	400,532
Other comprehensive income attributable to NCI	369	(17,636)	(40,560)	5,287	(11,396)	(63,936)
Total comprehensive income attributable to NCI	137,114	(11,039)	84,922	122,611	2,988	336,596
Cash flow statement information:						
Cash flows from operating activities	762,751	9,971	705,554	576,724		
Cash flows used in investing activities	(74,811)	(6,233)	(127,772)	(184,299)		
Cash flows used in financing activities	(439,210)	(5,109)	(622,893)	(193,576)		
Dividends paid to NCI		(1,122)	(170,834)	(29,189)		

<sup>\*</sup> Represents UAE businesses monetised during the current year (refer to note (b) below)

Notes to consolidated financial statements (continued)

### 25. Non-controlling interests (continued)

	Middle East, Euro	ope and Africa	Asia Pacific and India	Australia and Americas	Other non-material subsidiaries	Total
	United Arab Emirates	Other countries				
	2021	2021	2021	2021	2021	2021
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Balance sheet information:						
Non-current assets		490,029	1,387,286	5,031,942		
Current assets	-	165,912	879,490	807,732		
Non-current liabilities		(198,773)	(338,378)	(4,312,690)		
Current liabilities	-	(37,192)	(553,607)	(598,394)		
Net assets (100%)		419,976	1,374,791	928,590		
Carrying amount of fair value adjustments excluding goodwill	-	172,319	343,917	660,302		
Total	-	592,295	1,718,708	1,588,892		
Carrying amount of NCI as at 31 December	-	183,200	611,581	771,067	111,125	1,676,973
Statement of profit or loss information:						
Revenue	-	150,483	1,543,519	1,423,335		
Profit after tax	-	45,467	269,270	266,350		
Other comprehensive income, net of tax	-	17,252	(89,412)	36,270		
Total comprehensive income (100%), net of tax	-	62,719	179,858	302,620		
Profit allocated to NCI	-	12,431	84,712	149,686	18,765	265,594
Other comprehensive income attributable to NCI		7,389	(31,633)	17,867	(1,444)	(7,821)
Total comprehensive income attributable to NCI		19,820	53,079	167,553	17,321	257,773
Cash flow statement information:						
Cash flows from operating activities	-	23,189	374,773	519,699		
Cash flows used in investing activities	-	(4,922)	(133,010)	(156,103)		
Cash flows used in financing activities		(23,284)	(79,187)	(155,407)		
Dividends paid to NCI		(8,510)	(27,248)	(862)		

Notes to consolidated financial statements (continued)

- 25. Non-controlling interests (continued)
- b) Monetisation and other transactions with non-controlling interests

Details regarding the major monetisation and transactions with NCI during the year is as below:

#### Monetisation of African businesses

- i) On 1 January 2022, the Group divested 30% equity interest, without loss of control, in DP World Dakar to Societe Nationale Du Port Autonome De Dakar (PAD).
- ii) On 31 March 2022, the Group divested minority equity interest, without loss of control, in the following African businesses to British International Investment:
  - 6% in DP World Dakar, Senegal
  - 10% in DP World Sokhna, Egypt
  - 6.5% in DP World Berbera, Somaliland

The Group received total cash consideration of USD 696,396 thousand including shareholder loan of USD 27,343 thousand (USD 206,567 thousand was received in 2021 as advance) against above monetisation of African businesses and recognised a gain of USD 390,016 thousand, net of transaction costs and taxes within equity.

### Monetisation of UAE businesses

- i) On 30 June 2022, the Group monetised a minority stake of 21.89% (Tranche 1), without loss of control, in three of its flagship UAE businesses, comprising:
  - a) Jebel Ali Port;
  - b) Jebel Ali Free Zone; and
  - c) National Industries Park.

The Group received total cash consideration of USD 5.036 billion from Caisse de dépôt et placement du Québec (CDPQ), including shareholder loan of USD 810,300 thousand.

ii) In addition to above, on 19 Dec 2022, Hassana Investment Company (Hassana), the investment manager for the General Organisation for Social Insurance (GOSI), invested in the above flagship UAE businesses in which it acquired a stake of approximately 10.2% (Tranche 2).

The Group received total cash consideration of USD 2.4 billion from Hassana, including a shareholder loan of USD 344,336 thousand.

### Gain on monetisation and other transactions with non-controlling interests

The Group recognised within equity, a cumulative gain of USD 5,952,832 thousand, net of transaction costs, on the monetisation and other transactions with non-controlling interest during the year.

Notes to consolidated financial statements (continued)

### 26. Business combinations

#### Acquisition of significant subsidiaries

### Imperial Logistics Limited

On 14 March 2022, the Group acquired 100% equity and voting interest in Imperial Logistics Limited (Imperial) for a purchase consideration of USD 815,993 thousand. Imperial is an integrated logistics and market access company with operations mainly across the African continent and in Europe.

The carrying value and fair value of the identifiable net assets and liabilities on the date of the acquisition were as follows:

	Acquiree's	Fair value
	carrying	recognised on
	amount	acquisition
	USD'000	USD'000
Assets		
Property, plant and equipment	425,163	425,163
Right-of-use asset	281,814	281,814
Intangible assets *	82,063	292,670
Interests in equity-accounted investees	12,975	12,975
Receivables and other assets***	660,523	660,523
Investments	15,054	15,054
Inventories	191,748	191,748
Deferred tax assets	74,999	74,999
Cash and cash equivalents	97,467	97,467
Liabilities		
Loans and borrowings	539,557	539,557
Lease liabilities	316,110	316,110
Payables and other liabilities	732,566	732,566
Current tax liabilities – net	7,159	7,159
Deferred tax liabilities *	36,011	99,056
Pension and end of service benefits	51,562	51,562
		*********
Net assets acquired	158,841	306,403
Less: non-controlling interest		(69,084)
Goodwill arising on acquisition **		578,674
Total fair value of net assets acquired		815,993
For cash flow statement:		
Cash paid		(815,993)
Cash acquired		97,467
Net cash outflow		(718,526)

- \* As part of purchase price allocation, the Group recognised customer relationships amounting to USD 175,500 thousand, distribution contracts amounting to USD 58,000 thousand and related deferred tax liabilities amounting to USD 63,045 thousand during the period.
- \*\* Goodwill recognised is attributable mainly to Imperial's strong logistics solutions capabilities in Africa and Europe, its exposure to fast-growing market of pharmaceutical, automotive and consumer products industry over the wider African region and the synergies expected to be achieved from integrating the company into the Group's existing business. The goodwill recognised on acquisition is not expected to be deductible for tax purposes. The deferred tax liability relates to fair value adjustments on intangible assets.
- \*\*\* The gross amount of trade receivable included in above is USD 528,169 thousand.

Acquisition related costs of USD 15,405 thousand (2021: USD 11,578 thousand) was incurred during the period and included in general and administrative expenses.

The Group has elected to measure the non-controlling interests in the acquiree at the proportionate share of its interest in the acquiree's identifiable net assets.

Notes to consolidated financial statements (continued)

### 26. Business combinations (continued)

Acquisition of significant subsidiaries (continued)

#### Imperial Logistics Limited (continued)

From the acquisition date, this business has contributed revenues of USD 3,599,518 thousand and profit of USD 25,100 thousand to the Group's results. If the acquisition had occurred on 1 January 2022, management estimates that consolidated revenue would have increased by USD 4,319,421 thousand and consolidated profit for the year would have increased by USD 30,120 thousand. In determining these amounts, management has assumed that the fair value adjustments, that arose on the date of acquisition would have been the same if the acquisition had occurred on 1 January 2022.

#### Eurofos SRL

On 4 August 2022, as part of restructuring of Port Synergy business (PSP) in France, the Group acquired control in Eurofos SARL (Eurofos), (indirectly through subsidiary, FOS Holdco SAS), retaining its previously held equity interest at 50%. The Group and other shareholder in PSP agreed to revised terms whereby the Group obtained control over Eurofos and divested its entire equity interest in PortSynergy Project SAS.

Eurofos SARL operates marine terminals at Fos, France. Historically this terminal along with Le Havre terminal were managed jointly under PSP. Both the ports are geographically separated and have different users. Taking control of this port will enable the Group to have autonomy to implement strategy specific to this port to maximise its returns.

The carrying value and fair value of the identifiable net assets and liabilities on the date of the acquisition were as follows:

	Acquiree's carrying	Fair value recognised
	amount	on acquisition
	USD'000	USD'000
Assets		
Property, plant and equipment	103,069	103,069
Port concession rights	547	94,284
Right-of-use asset	63,219	63,219
Other investments	2,370	2,370
Deferred tax assets	1,006	1,006
Inventories	4,080	4,080
Receivables and other assets	30,940	30,940
Cash and cash equivalents	29,561	29,561
Liabilities		
Loans and borrowings	(72,724)	(72,724)
Lease liabilities	(67,338)	(67,338)
Payables and other liabilities	(20,884)	(20,884)
Provision for employees' end of service benefits	(7,491)	(7,491)
Tax liabilities	(661)	(24,873)
Net assets acquired	65,694	135,219
Less: non-controlling interest recognised on acquisition		(67,609)
Goodwill arising on acquisition		46,775
Total fair value of net assets acquired		114,385
For cash flow statement:		
Fair value of previous existing interest		114,385

The goodwill is attributable mainly to the synergies expected to be achieved from autonomy to implement strategy specific to the port and integrating the company into the Group's existing business. The goodwill recognised is expected to be deductible for tax purposes.

The remeasurement to fair value of the Group's existing 50% interest in Eurofos to USD 114,385 thousand has resulted in a gain of USD 74,085 thousand being the excess of fair value over the carrying amount of the existing equity-accounted investment which was USD 35,482 thousand at the date of acquisition as well as recycling of the related negative foreign currency translation reserve of USD 4,818 thousand to the statement of profit or loss (refer to note 9). The fair value was arrived at using the income approach.

Notes to consolidated financial statements (continued)

#### 26. Business combinations (continued)

Acquisition of new subsidiaries (continued)

#### Eurofos SRL (continued)

The Group has elected to measure the non-controlling interest in the acquiree at fair value including goodwill.

From the acquisition date, this acquisition has contributed revenues of USD 49,898 thousand and profit of USD 4,171 thousand to the Group's results. If the acquisition had occurred on 1 January 2022, management estimates that consolidated revenue would have increased by USD 123,473 thousand and consolidated profit for the year would have increased by USD 11,654 thousand. In determining these amounts, management has assumed that the fair value adjustments, that arose on the date of acquisition would have been the same if the acquisition had occurred on 1 January 2022. The gross amount of trade receivable of Eurofos SRL on acquisition date was USD 15,631 thousand.

#### Africa FMCG Distribution Limited

Effective 1 August 2022, the Group acquired 51% shareholding in Africa FMCG Distribution Limited (AFMCG) for a consideration of USD 130,652 thousand, comprising cash of USD 77,454 thousand and contingent consideration of USD 53,198 thousand. AFMCG is a multi-faceted business, distributing products that positively impact the lives of consumers in Africa every day. The business offers a nationwide and best-in-class route-to-market solution across multiple channels in Nigeria. Its services also extend to co-manufacturing, co-packing, sourcing and value-added services in the fast-moving consumer goods (FMCG) sector.

The carrying value and fair value of the identifiable net assets and liabilities on the date of the acquisition were as follows:

	Acquiree's carrying	Fair value recognised
	amount	on acquisition
	USD'000	USD'000
Assets		
Property, plant and equipment	28,723	28,723
Intangible assets	-	88,989
Right-of-use asset	667	667
Inventories	53,783	53,783
Receivables and other assets	21,383	21,383
Cash and cash equivalents	26,677	26,677
Liabilities		
Loans and borrowings	2,534	2,534
Lease liabilities	389	389
Loan from non-controlling interest	4,114	4,114
Pavables and other liabilities	106,988	106,988
Tax liabilities	653	27,349
Net assets acquired	16,555	78,848
Less: non-controlling interest recognised on acquisition		(38,635)
Goodwill arising on acquisition		90,439
Total fair value of net assets acquired		130,652
For cash flow statement:		
Cash paid for acquisition		(77,454)
Cash acquired on acquisition		26,677
Net cash paid on acquisition		(50,777)

The Goodwill is attributable mainly to the synergies expected to be achieved from integrating the company into the Group's existing business. None of the goodwill recognised is expected to be deductible for tax purposes.

From the acquisition date, this business has contributed revenues of USD 157,844 thousand and profit of USD 1,278 thousand to the Group's results. If the acquisition had taken place at the beginning of the year, the consolidated revenue of the Group would have increased by USD 378,825 thousand and consolidated profit for the Group would have increased by USD 3,066 thousand. In determining these amounts, management has assumed that the fair value adjustments, that arose on the date of acquisition would have been the same if the acquisition had occurred on 1 January 2022. The gross amount of trade receivable of AFMCG on the acquisition date was USD 13,869 thousand.

Notes to consolidated financial statements (continued)

#### 26. Business combinations (continued)

#### Acquisition of new subsidiaries (continued)

The Group has written a put option in favour of the seller for the reminder 49% equity interest. Of this, 25.5% is exercisable after 6 years and the balance of 23.5% is exercisable after 10 years from date of acquisition. The exercise price is determinable based on the shareholder agreement and will be settled in cash. The Group has recognised the present value of the put option liability amounting to USD 72,786 thousand on the acquisition date.

#### J&J Group

The Group acquired a 51% shareholding in the J&J Group (comprising of Lift Logistics Holdco and Greendoor Group Proprietary Limited) for USD 69,746 thousand, comprising cash of USD 62,733 thousand and contingent consideration of USD 7,013 thousand. The Group has recognised the fair value of identifiable net assets on acquisition date amounting to USD 34,150 thousand, non-controlling interest of USD 32,594 thousand and excess of consideration over the identifiable assets and non-controlling interest as goodwill amounting to USD 68,190 thousand. Further, the Group has a contractual arrangement with the seller to acquire the reminder 49% equity interest within two years from the acquisition date. In this regard, the Group has recognised a financial liability amounting to USD 59,230 thousand on the acquisition date.

J&J Group, which is headquartered in Mozambique and is the largest integrated logistics operator on Mozambique's Beira corridor, offers end-to-end logistics solutions along the Beira and North-South corridors, specialising in the transport of break-bulk, containerised, project, fuel and out-of-gauge cargo between Mozambique, Zimbabwe, Zambia, South Africa, Malawi and the Democratic Republic of the Congo. The transaction came into effect on 1 August 2022.

Net cash paid on acquisition (i.e. cash paid for acquisition less cash acquired on acquisition) amounted to USD 69,746 thousand.

From the acquisition date, this business has contributed revenues of USD 131,200 thousand and profit of USD 3,055 thousand to the Group's results. If the acquisition had taken place at the beginning of the year, the consolidated revenue of the Group would have increased by USD 314,851 thousand and consolidated profit for the Group would have increased by USD 7,333 thousand. The gross amount of trade receivables of J&J Group as on acquisition date was USD 89.631 thousand.

Notes to consolidated financial statements (continued)

### 27. Significant group entities

The extent of the Group's ownership in its various subsidiaries, equity-accounted investees and their principal activities are as follows:

### a) Significant holding companies

Legal Name	Ownership interest	Country of incorporation	Principal activities	
DP World FZE	100%	United Arab Emirates	Development and management of international marine and inland terminal operations	
Thunder FZE	100%	United Arab Emirates	Holding company	
The Peninsular and Oriental Steam Navigation Company Limited ('P&O SNCo')	100%	United Kingdom	Management and operation of international marine terminal operations	
Economic Zones World FZE	100%	United Arab Emirates	Development, management and operation of free zones, economic zones, industrial zones and logistics parks	
Dp World Jebel Ali Terminals and Free Zone Fzco (refer note (viii) and (ix) below)	67.9%	United Arab Emirates	Holding company	
DP World Australia (POSN) Pty Ltd	100%	Australia	Holding company	
DPI Terminals Asia Holdings Limited	100%	British Virgin Islands	Holding company	
DPI Terminals (BVI) Limited	100%	British Virgin Islands	Holding company	
DPI Terminals Asia (BVI) Limited	100%	British Virgin Islands	Holding company	
DP World Canada Investment Inc.	55%	Canada	Holding company	
Hindustan Infralog Private Limited (refer note (ix))	65%	India	Holding company	
Hindustan Ports Private Limited	100%	India	Holding company	
DP World Ports Cooperatieve U.A.	100%	Netherlands	Holding company	
DP World Maritime Cooperatieve U.A.	100%	Netherlands	Holding company	
DP World International Investment BV	55%	Netherlands	Holding company	
DP World Australia BV	55%	Netherlands	Holding company	
Ports International FZCO	90%	United Arab Emirates	Holding company	
DP World Sokhna FZCO	90%	United Arab Emirates	Holding company	
ENAF BV	90%	Netherlands	Holding company	

Notes to consolidated financial statements (continued)

### 27. Significant group entities (continued)

### b) Significant subsidiaries – Ports

Legal Name	Ownership interest	Country of incorporation	Principal activities
DP World MPL Servicos S.A.	100%	Angola	Multi-purpose terminal
Terminales Rio de la Plata SA	55.62%	Argentina	Container terminal operations
DP World Australia (Holding)	33.14%	Australia	Container terminal operations
Pty Ltd (refer note (iii) and (ix) below)			_
Empresa Brasileira de Terminais	100%	Brazil	Container terminal operations
Portuarious S.A.			
Caucedo Investments Inc. (refer note (iv) below)	50%	British Virgin Islands	Container terminal operations
Caucedo Services Inc. (refer note (iv) below)	50%	British Virgin Islands	Container terminal operations
DP World (Canada) Inc. (refer note (ix)	55%	Canada	Container terminal operations
below)			
DP World Fraser Surrey Inc. (refer note (ix) below)	55%	Canada	Multi-purpose and general cargo terminal operations
DP World Nanaimo Inc.	55%	Canada	Container terminal operations
DP World Prince Rupert Inc. (refer note (ix) below)	55%	Canada	Container terminal operations
DP World Saint John, Inc.	100%	Canada	Container terminal operations
DP World Chile S.A. (refer note (ix) below)	54.89%	Chile	Container terminal operations
DP World Limassol Limited	75%	Cyprus	Multi-purpose and general cargo terminal operations
DP World Sokhna SAE	90%	Egypt	Container and general cargo terminal operations
DPWorld Posorja S.A.	85.25%	Ecuador	Container terminal operations
Chennai Container Terminal Private Limited	100%	India	Container terminal operations
India Gateway Terminal Private Ltd	85.02%	India	Container terminal operations
Mundra International Container Terminal Private Limited	100%	India	Container terminal operations
Nhava Sheva International Container Terminal Private Limited	100%	India	Container terminal operations
Nhava Sheva (India) Gateway Terminal Private Limited	100%	India	Container terminal operations
DP World Middle East Limited	100%	Kingdom of Saudi Arabia	Container terminal operations
DP World Maputo S.A. (refer note (ix) below)	60%	Mozambique	Container terminal operations
Qasim International Container Terminal Pakistan Ltd	75%	Pakistan	Container terminal operations
DP World Callao S.R.L.	100%	Peru	Container terminal operations
Doraleh Container Terminal S.A. (refer note (ii) & (v) below)	33.34%	Republic of Djibouti	Container terminal operations
Integra Port Services N.V.	80%	Republic of Suriname	Container terminal operations
Suriname Port Services N.V.	80%	Republic of Suriname	General cargo terminal operations
Constanta South Container Terminal SRL	100%	Romania	Container terminal operations
DP World Dakar SA (refer note (vii) below)	54%	Senegal	Container terminal operations
DP World Berbera	58.5%	Somaliland	Container and general cargo terminal operations
Pusan Newport Co., Ltd (refer note (ix))	66.03%	South Korea	Container terminal operations
DP World Tarragona SA	60%	Spain	Container terminal operations
DP World Yarımca Liman İşletmeleri AS	100%	Turkey	Container terminal operations
DP World TIS-Pivdennyi	51%	Ukraine	Multi-purpose terminal
DP World UAE Region FZE	100%	United Arab Emirates	Container terminal operations
Jebel Ali Terminal FZE	67.9%	United Arab Emirates	Container terminal operations
London Gateway Port Limited	100%	United Kingdom	Container terminal operations
Southampton Container Terminals Limited	100%	United Kingdom	Container terminal operations
Saigon Premier Container Terminal	80%	Vietnam	Roll-on/ roll-off operations
Eurofos SARL (refer note (iv) & (vi) below)	50%	France	Container terminal operations

Notes to consolidated financial statements (continued)

- 27. Significant group entities (continued)
- c) Associates and joint ventures Ports

Legal Name	Ownership interest	Country of incorporation	Principal activities	
Djazair Port World Spa	50%	Algeria	Container terminal operations	
DP World DjenDjen Spa	50%	Algeria	Container terminal operations	
Antwerp Gateway N.V (refer note (i) and (x) below)	60%	Belgium	Container terminal operations	
Goodman DP World Hong Kong Limited	25%	Hong Kong	Container terminal operations and warehouse operations	
Rotterdam World Gateway B.V.	30%	Netherlands	Container terminal operations	
Qingdao Qianwan Container Terminal Co., Ltd (refer note (x) below)	29%	People's Republic of China	Container terminal operations	
Yantai International Container Terminals Ltd	12.50%	People's Republic of China	Container terminal operations	
Terminales Portuarios Euroandinos Paita S.A.	50%	Peru	Container terminal operations	
Asian Terminals Inc (refer note (i) and (x) below)	50.54%	Philippines	Container terminal operations	
Laem Chabang International Terminal Co. Ltd	34.50%	Thailand	Container terminal operations	

Notes to consolidated financial statements (continued)

### 27. Significant group entities (continued)

### d) Other non-port business

Legal Name	Ownership interest	Country of incorporation	Principal activities	
P&O Maritime Services Pty Ltd	100%	Australia	Maritime services	
DP World Antwerp Terminals N.V.	100%	Belgium	Ancillary container services	
Topaz Energy and Marine Limited (ix)	100%	Bermuda	Charter of marine vessels and ship management	
Unifeeder A/S	100%	Denmark	Maritime transport and logistics	
Unimed Feeder Services A/S	100%	Denmark	Maritime transport and logistics	
DP World Germersheim GmbH and Co. KG	100%	Germany	Inland container terminal operations	
Container Rail Road Services Pvt Limited	100%	India	Container rail freight operations	
DP World Multimodal Logistics Private Limited (refer note (ix))	60.84%	India	Logistics, warehousing and transportation services	
DP World Rail Logistics Private Limited (refer note (ix))	46.07%	India	Logistics, warehousing and transportation services	
Nhava Sheva Business Park Private Limited (refer note (ix))	65.00%	India	Free trade warehousing zone	
DP World Cold Chain Logistics Private Limited	59.29%	India	Cold chain logistics	
Empresa de Dragagem do Porto de Maputo, SA	25.50%	Mozambique	Dredging services	
Maputo Intermodal Container Depot, SA	50.00%	Mozambique	Inland container depot and warehousing	
Sociedade de Desenvolvimento do Porto de Maputo, S.A.	24.74%	Mozambique	Port management and cargo handling	
DP World Germany B.V.	100%	Netherlands	Inland container terminal operations	
Base Marine Norway AS	51%	Norway	Charter of marine vessels and ship management	
P&O Maritime Services (PNG) Limited	100%	Papua New Guinea	Maritime services	
P&O Maritime Paraguay (Holdings) S.A.	100%	Paraguav	Maritime transport and logistics	
DP World Logistics SRL	100%	Peru	Logistics and warehousing services	
Port Secure FZCO (refer note (v) below)	40%	Republic of Djibouti	Port security services	
DP World Novi Sad AD	100%	Republic of Serbia	Inland container terminal operations	
Unico Logistics Co. Ltd (refer note (ix))	60%	South Korea	Freight forwarding and project cargo services	
Imperial Logistics Limited (refer note (vi) below)	100%	South Africa	Freight management, contract logistics, freight forwarding and market access through its Subsidiaries, associates and join ventures.	
Remolcadores de Puerto y Altura, S.A.	57.01%	Spain	Maritime services	
Remolques y Servicios Marítimos, S.L.	93%	Spain	Maritime services	
Swissterminal Holding AG	44%	Switzerland	Inland container terminal operations	
P&O Maritime Ukraine LLC	51%	Ukraine	Maritime services	

Notes to consolidated financial statements (continued)

#### 27. Significant group entities (continued)

### d) Other non-port business (continued)

Legal Name	Ownership	Country of	Principal activities	
	interest	incorporation		
DP World Logistics FZE	100%	United Arab Emirates	Trade facilitation through integrated electronic services	
Dubai International Djibouti FZE (refer note (v) below)	100%	United Arab Emirates	Port management and operation	
Drydocks World LLC	100%	United Arab Emirates	Ship building, repairs and docking services	
Dubai Auto Zone Management FZE	100%	United Arab Emirates	Leasing operations	
Dubai Textile City Management FZE	100%	United Arab Emirates	Leasing operations	
Dubai Trade FZE	100%	United Arab Emirates	Trade facilitation through integrated electronic services	
Jebel Ali Free Zone FZE	67.9%	United Arab Emirates	Management, operation and development of free zones, economic zones and industrial zones	
Maritime World LLC	100%	United Arab Emirates	Property development and leasing	
National Industries Park Management FZE	67.9%	United Arab Emirates	Management, operation and development of industrial zones	
P&O Maritime FZE	100%	United Arab Emirates	Maritime services	
P&O Marinas FZE	100%	United Arab Emirates	Operating marinas and property leasing	
Unifeeder ISC FZCO (refer note (ix))	64.9%	United Arab Emirates	Maritime transport and logistics	
LG Park Freehold Limited	100%	United Kingdom	Management and operation of industrial parks	
P&O Ferries Division Holdings Limited	100%	United Kingdom	Ferry services and logistics operator	
Hyperloop Technologies, Inc. (refer note (i) below)	80.02%	United States of America	Development of hyperloop transportation system	
Syncreon Newco B.V.	100%	United States of America	Specialised logistics and supply chain solution	

- (i) Although the Group has more than 50% effective ownership interest in these entities, they are not treated as subsidiaries, but instead treated as equity-accounted investees. The underlying shareholder agreements/ board composition do not provide control to the Group.
- (ii) Although the Group only has a 33.34% effective ownership interest in this entity, it was treated as a subsidiary until 22 February 2018, as the Group was able to govern the financial and operating policies of the company by virtue of an agreement with the other investor.
- (iii) Although the Group only has a 33.14% effective ownership interest in this entity, it is treated as a subsidiary, as the Group is able to govern the financial and operating policies of the company by virtue of an agreement with the other investors.
- (iv) Although the Group does not have more than 50% effective ownership interest in these entities, they are treated as subsidiaries, as the Group is able to govern the financial and operating policies of these companies by virtue of contractual agreements with the other investors.
- (v) On 22 February 2018, the Government of Djibouti illegally seized control of Djibouti operations and hence the Group has stopped consolidating this entity's operating results. The Group commenced arbitration proceedings before the London Court of International Arbitration to protect its rights, or to secure damages and compensation for breach or expropriation. The London Court of International Arbitration ruled Djibouti government's seizure of control of the terminal from the Group as illegal. The Group will continue to pursue all legal means to defend its rights as a shareholder.
- (vi) Businesses acquired during the year; refer to note 26 for details.
- (vii) The Group has received advance proceeds from sale of non-controlling interest in this entity. Change in shareholding was effective on transfer of shares, which was completed in 2022.
- (viii) This entity incorporated during the year to facilitate monetisation of UAE businesses (refer to note 25).
- (ix) The group has significant non-controlling interests in these subsidiaries.
- (x) These represents material equity accounted investees of the Group.

Notes to consolidated financial statements (continued)

### 28. Related party transactions

### Other related party transactions

Transactions with related parties included in the consolidated financial statements are as follows:

	2022 - USD'000				2021 - US	SD'000		
	Parent Company	Equity- accounted investees	Other related parties	Total	Parent Company	Equity- accounted investees	Other related parties	Total
Expenses charged:								
Concession fee	-	-	7,953	7,953		-	8,369	8,369
Shared services			40	40	-	-	205	205
Marine service fees	_		14,146	14,146	-	-	12,024	12,024
IT services fee		-	12	12		- 2	66	66
Other services	-	- 1	8,438	8,438	-	26	1,234	1,234
Interest expense	-	- 1	51,346	51,346			51,331	51,331
Revenue earned:								
Revenue			9,035	9,035	-	-	10,020	10,020
Management fee		27,300	-	27,300	-	12,538	15,987	28,525
Interest income	104,496	4,520	-	109,016	98,252	3,322		101,574

Balances with related parties included in the consolidated statement of financial position are as follows:

	Due from related parties		Due to related	parties
	2022	2021	2022	2021
	USD'000	USD'000	USD'000	USD'000
Ultimate Parent Company	2,347	2,393	582	1,498
Parent Company (refer to note (b) below	3,630,417	1,647,042	_	178,551
Equity-accounted investees	157,774	136,625	9,750	2,593
Other related parties	30,658	21,549	141,932	143,478
Total	3,821,196	1,807,609	152,264	326,120

- (a) On 30 September 2021, the Group acquired a group of assets National Industries Park, the Al Aweer Free Zone for Cars and Dubai Textile City from Ports, Customs and Free Zone Corporation, a related party, for a gross consideration of USD 356,979 thousand and paid upfront consideration of USD 204,664 thousand. The deferred consideration of USD 152,315 thousand will be paid in equal instalments over 9 years.
- (b) During the year, the Group advanced USD 6,510,590 thousand to the Parent Company, Port & Free Zone World FZE, to repay its syndicated loan and interest obligations. Out of this amount USD 4,628,400 thousand has been offset against dividend owed to the Parent company and the remaining balance of USD 1,882,190 thousand is expected to be offset against declaration of dividend to the Parent Company before 30 June 2023. The remaining amount of USD 1,748,227 thousand is also expected to be offset against declaration of dividend to the Parent Company before 30 June 2023 (refer to note 19).
- (c) The Group has also issued guarantees on behalf of equity-accounted investees which are disclosed in note 38.

#### Compensation of key management personnel

The remuneration of directors and other key members of the management during the year were as follows:

	2022	2021
	USD'000	USD'000
Short-term benefits and bonus	18,458	17,301
Post-retirement benefits	436	465
Total	18,894	17,766

Notes to consolidated financial statements (continued)

### 29. Financial risk management

#### Overview

The Group has exposure to the following risks from its use of financial instruments:

- a) credit risk
- b) liquidity risk
- c) market risk

This note presents information about the Group's exposure to each of the above risks and the Group's objectives, policies and processes for measuring and managing risk.

The Board of Directors have overall responsibility for the establishment and oversight of the Group's risk management framework.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group Audit Committee oversees how management monitors compliance with the Group's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Group Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

The Group has exposure to the following risks arising from financial instruments:

### a) Credit risk

Credit risk is the risk of financial loss to the Group if a customer fails to meet its contractual obligations, and arises principally from the Group's receivables from customers, amounts due from related parties and investment securities.

### Receivables and other assets

The Group trades mainly with recognised and creditworthy third parties. It is the Group's policy that customers who wish to trade on credit terms are subject to credit verification procedures and are required to submit financial guarantees based on their creditworthiness. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

The Group applies IFRS 9 simplified approach to measure expected credit losses (ECLs) which uses a lifetime expected loss allowance for all trade receivables and contract assets. The Group uses an allowance matrix to measure the ECLs of trade receivables which comprise a very large number of small balances. These historical loss rates are calculated using a 'roll rate' method based on the probability of a receivable progressing through successive stages of delinquency to write-off. Thus, expected credit loss rates are based on the payment profile of sales over a period of 60 months before 31 December 2022 and the corresponding historical credit losses experienced within this period. These historical rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of customers to settle the receivables. The Group identified gross domestic product (GDP), global supply/ demand index of container market, global freight rate index of container market, oil prices in international markets and consumer price index (CPI) to be the most relevant factors for performing macro level adjustments in expected credit loss financial model.

Notes to consolidated financial statements (continued)

### 29. Financial risk management (continued)

### a) Credit risk (continued)

### Receivables and other assets (continued)

### Other financial assets

Credit risk arising from other financial assets of the Group comprises bank balances and certain derivative instruments. The Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

The Group manages its credit risks with regard to bank deposits, throughout the Group, through a number of controls, which include assessing the credit rating of the bank either from public credit ratings, or internal analysis where public data is not available and consideration of the support for financial institutions from their central banks or other regulatory authorities.

### Financial guarantees

The Group's policy is to consider the provision of a financial guarantee to wholly-owned subsidiaries or parent, where there is a commercial rationale to do so. Guarantees may also be provided to equity-accounted investees in very limited circumstances for the Group's share of obligation. The provision of guarantees always requires the approval of senior management.

### i. Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure as at 31 December:

	2022	2021
	USD'000	USD'000
Other investments	40,742	20,911
Receivables and other assets excluding prepayments	8,062,360	4,781,978
Cash and cash equivalents	3,441,780	3,917,739
Total	11,544,882	8,720,628

The maximum exposure to credit risk for current trade receivables (net) at the reporting date by operating segments are as follows:

	2022	2021
	USD'000	USD'000
Asia Pacific and India	339,651	330,884
Australia and Americas	506,939	445,829
Middle East, Europe and Africa	1,460,646	868,479
Total	2,307,236	1,645,192

Notes to consolidated financial statements (continued)

### 29. Financial risk management (continued)

### a) Credit risk (continued)

### i. Exposure to credit risk (continued)

The ageing of current trade receivables (net) at the reporting date was:

	2022	2021
	USD'000	USD'000
Neither past due nor impaired on the reporting date:	1,621,712	894,298
Past due on the reporting date		
Past due 0-30 days	335,843	408,579
Past due 31-60 days	98,427	152,880
Past due 61-90 days	53,141	65,585
Past due > 90 days	198,113	123,850
Total	2,307,236	1,645,192

The Group believes that the unimpaired amounts that are past due by more than 30 days are still collectible, based on the historic collection trends.

Movement in the allowance for impairment in respect of trade receivables during the year was:

	2022	2021
	USD'000	USD'000
	200 (71	150 106
As at 1 January	200,674	170,106
Acquired through business combinations	30,566	2,262
Provision recognised during the year	81,184	28,306
As at 31 December	312,424	200,674

Based on historic default rates, the Group believes that, apart from the above, no impairment allowance is necessary in respect of trade receivables not past due or past due.

Current trade receivables with the top ten customers represent 22.7% (2021: 33.5%) of the trade receivables.

### b) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash to meet its liabilities as they fall due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

Notes to consolidated financial statements (continued)

### 29. Financial risk management (continued)

### b) Liquidity risk (continued)

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank facilities and by ensuring adequate internally generated funds. The Group's terms of business require amounts to be paid within 60 days of the date of provision of the service. Trade payables are normally settled within 45 days of the date of purchase.

The following are the undiscounted contractual maturities of financial liabilities, including estimated interest payments and the impact of netting agreements.

	Carrying amount	Contractual cash flows	Less than 1 year	1 – 2 years	2-5 years	More than 5 years
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Non-derivative financial liabilities						2022
Issued bonds	8,455,368	(13,832,794)	(1,587,151)	(365,577)	(1,883,620)	(9,996,446)
Bank loans	5,777,262	(6,930,510)	(1,926,894)	(652,833)	(1,949,838)	(2,400,945)
Loans from non-controlling shareholders	1,783,376	(2,260,589)	(432,456)	(480,855)	(572,011)	(775,267)
Lease and service concession liabilities	4,369,517	(10,614,297)	(688,024)	(686,292)	(1,049,008)	(8,190,973)
Payables and other liabilities	4,555,907	(4,619,854)	(4,283,772)	(179,073)	(74,367)	(82,642)
Derivative financial liabilities						
Derivative instruments	325,743	(364,512)	(4,826)	(183,790)	(175,896)	-
Total	25,267,173	(38,622,556)	(8,923,123)	(2,548,420)	(5,704,740)	(21,446,273)

3.	Carrying amount	Contractual cash flows	Less than 1 year	1-2 years	2-5 years	More than 5 years
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Non-derivative financial						
liabilities						2021
Issued bonds	8,550,470	(14,372,493)	(415,521)	(1,590,533)	(1,957,061)	(10,409,378)
Bank loans	6,650,619	(7,951,354)	(520,772)	(2,671,313)	(1,987,309)	(2,771,960)
Loans from non-controlling				(40)		
shareholders	740,691	(1,043,918)	(31,209)	(31,264)	(106,881)	(874,564)
Lease and service concession						
liabilities	3,878,835	<u>(1</u> 0,561,301)	(500,315)	(431,483)	(1,133,714)	(8,495,789)
Payables and other liabilities	3,533,370	(3,568,600)	(3,288,830)	(94,664)	(84,942)	(100,164)
Derivative financial liabilities						
Derivative instruments	122,494	(184,618)	(52,987)	(38,329)	(88,016)	(5,286)
Total	23,476,479	(37,682,284)	(4,809,634)	(4,857,586)	(5,357,923)	(22,657,141)

As at 31 December 2022, the Group has net current liabilities amounting to USD 1,097,323 thousand excluding due from the Parent Company of USD 1,882,190 thousand. Subsequent to the year end, the repayment date of a revolving facility amounting to USD 800,100 thousand, which was due be repaid in 2023, has been extended to 2028 (refer to note 33). In addition, included within current liabilities are advance from customer amounting to USD 347,637 thousand and deferred revenue amounting to USD 220,408 thousand which will not be settled in cash. Based on above, the Group's management believe that the Group will meet its liquidity requirement as and when it falls due during next twelve months from the reporting date.

Also, refer to note 38 for further details on financial guarantees and letters of credit.

Notes to consolidated financial statements (continued)

### 29. Financial risk management (continued)

### c) Market risk

Market risk is the risk that changes in market prices such as foreign exchange rates and interest rates will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group enters into derivative contracts, in order to manage market risks. All such transactions are carried out within the guidelines set by the Board of Directors in the Group Treasury policy. Generally, the Group seeks to apply hedge accounting in order to manage the volatility in the consolidated statement of profit or loss.

### i. Currency risk

The proportion of the Group's net operating assets denominated in foreign currencies (i.e. other than the functional currency of the Company, UAE dirhams) is approximately 65% (2021: 65%) with the result that the Group's USD consolidated statement of financial position, and in particular shareholder's equity, can be affected by currency movements when it is retranslated at each year end rate. The Group partially mitigates the effect of such movements by borrowing in the same currencies as those in which the assets are denominated. Generally, borrowings are denominated in currencies that match the cash flows generated by the underlying foreign operations of the Group. This provides an economic hedge without derivatives being entered into and therefore hedge accounting is not applied in these circumstances. The impact of currency movements on operating profit is partially mitigated by interest costs being incurred in foreign currencies. The Group operates in some locations where the local currency is fixed to the Group's presentation currency of USD further reducing the risk of currency movements.

A portion of the Group's activities generate part of their revenue and incur some costs outside their main functional currency. Due to the diverse number of locations in which the Group operates there is some natural hedging that occurs within the Group. When it is considered that currency volatility could have a material impact on the results of an operation, hedging using foreign currency forward exchange contracts is undertaken to reduce the short-term effect of currency movements.

When the Group's businesses enter into capital expenditure or lease commitments in currencies other than their main functional currency, these commitments are hedged in most instances using foreign currency forward exchange contracts in order to fix the cost when converted to the functional currency. The Group classifies its foreign currency forward exchange contracts hedging forecast transactions as cash flow hedges and accounts for them at fair value.

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- c) Market risk (continued)
- i. Currency risk (continued)

### Exposure to currency risk

The Group's financial instruments in different currencies were as follows:

									2021
	USD*	GBP	EUR	AUD	INR	CAD	KRW	Others	Total
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Cash and cash equivalents	2,669,938	335,728	305,542	110,018	105,010	66,408	180,016	145,079	3,917,739
Trade receivables	1,427,324	217,996	151,600	59,253	51,787	67,282	34,625	28,851	2,038,718
Unbilled revenue	233,943	30,784	7,719	-	11,123	3,489	853	756	288,667
Deposits receivable	9,337	-	2,245	-	5,375	2,210	1,762	774	21,703
Bank loans	(4,516,049)	(1,001,079)	(42,254)	(320,397)	(121,275)	(415,625)		(233,940)	(6,650,619)
Loan from non-controlling shareholders	(35,969)		(18,322)	(490,744)	(67)	(195,589)		-	(740,691)
Unsecured bonds	(7,237,692)	(467,725)	(845,053)	-	-	-		- (	(8,550,470)
Lease and service concession liabilities	(2,116,335)	(503,600)	(358,404)	(546,969)	(27,121)	(248,526)	(38,581)	(39,299)	(3,878,835)
Trade payables	(410,847)	(168,236)	(129,970)	(11,623)	(27,669)	(15,442)	(2,483)	(25,851)	(792,121)
Advances and deposits from customers	(558,091)	•	` .	-	(9,356)	-		(1,678)	(569,125)
Net consolidated statement of									
financial position exposures	(10,534,441)	(1,556,132)	(926,897)	(1,200,462)	(12,193)	(735,793)	176,192	(125,308)	(14,915,034)

<sup>\*</sup> The functional currency of the Company is UAE dirham. UAE dirham is pegged to USD and therefore the Group has no foreign currency risk on these balances.

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- c) Market risk (continued)
- i. Currency risk (continued)

### Exposure to currency risk (continued)

									2022
	USD*	GBP	EUR	AUD	INR	CAD	KRW	Others	Total
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Cash and cash equivalents	1,857,056	261,528	507,641	72,157	109,910	145,915	172,253	315,320	3,441,780
Trade receivables	1,484,686	215,950	158,002	69,179	58,824	78,119	26,981	638,955	2,730,696
Unbilled revenue	201,500	30,327	9,775	759	8,502	1,587	918	838	254,206
Deposits receivable	71,768	-	2,102	-	10,492	979	1,636	8,901	95,878
Bank loans	(3,316,822)	(888,500)	(129,703)	(300,538)	(161,401)	(404,155)		(576,143)	(5,777,262)
Loan from non-controlling shareholders	(1,210,431)	-	(27,081)	(352,594)	-	(183,535)		(9,735)	(1,783,376)
Unsecured bonds	(7,242,689)	(417,467)	(795,212)	-	-	-	-		(8,455,368)
Lease and service concession liabilities	(2,294,470)	(509,519)	(599,631)	(509,656)	(10,222)	(290,550)	(17,896)	(137,573)	(4,369,517)
Trade payables	(397,466)	(129,565)	(142,118)	(5,533)	(26,687)	(20,084)	(2,242)	(459,277)	(1,182,972)
Advances and deposits from customers	(340,260)		(85)		(7,227)	-	-	(914)	(348,486)
Net consolidated statement of									
financial position exposures	(11,187,128)	(1,437,246)	(1,016,310)	(1,026,226)	(17,809)	(671,724)	181,650	(219,628)	(15,394,421)

<sup>\*</sup> The functional currency of the Company is UAE dirham. UAE dirham is pegged to USD and therefore the Group has no foreign currency risk on these balances.

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- c) Market risk (continued)
- i. Currency risk (continued)

### Sensitivity analysis

A 10% weakening of the USD against the following currencies at 31 December would have increased/ (decreased) the consolidated statement of profit or loss and the consolidated statement of other comprehensive income by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant. Furthermore, as each entity in the Group has its own functional currency, the effect of translating financial assets and liabilities of the respective entity would mainly impact the consolidated statement of other comprehensive income.

		Consolidated statement of profit or loss		ement of other ensive income
	2022	2021	2022	2021
	USD'000	USD'000	USD'000	USD'000
GBP	(4,718)	(5,614)	(159,694)	(172,904)
EUR	(202)	(137)	(112,923)	(102,989)
AUD	(2,359)	(3,045)	(114,025)	(133,385)
INR	(1,159)	(929)	(1,979)	(1,516)
CAD	(2,646)	(975)	(74,636)	(81,755)
KRW	229	(165)	20,183	19,577

A 10% strengthening of the USD against the above currencies at 31 December would have had the equal but opposite effect to the amounts shown above, on the basis that all other variables remain constant.

### ii. Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long-term debt obligations with a fixed/floating interest rate and bank deposits.

The Group's policy is to manage its interest cost by entering into interest rate swap agreements, in which the Group agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount. These swaps are designated to hedge underlying debt obligations.

As at 31 December 2022, after taking into account the effect of interest rate swaps, approximately 88% (2021:84%) of the Group's borrowings are at a fixed rate of interest.

### Interest rate profile

At the reporting date the interest rate profile of the Group's interest-bearing financial instruments was:

	Carrying amounts		
	2022	2021	
	USD'000	USD'000	
Fixed rate instruments			
Financial liabilities (includes loans and borrowings, loan from non-			
controlling shareholders and lease & concession liabilities)	(16,244,104)	(14,687,490)	
Effect of interest rate swaps	(1,655,158)	(2,175,357)	
Total	(17,899,262)	(16,862,847)	
Variable rate instruments			
Financial assets (includes short-term deposits and deposits under lien)	1,249,943	1,770,403	
Financial liabilities (includes loans and borrowings, loan from non-			
controlling shareholders and lease & concession liabilities)	(4,141,419)	(5,133,125)	
Effect of interest rate swaps	1,655,158	2,175,358	
Total	(1,236,318)	(1,187,364)	

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- c) Market risk (continued)
- ii. Interest rate risk (continued)

### Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points ('bp') in interest rates at the reporting date would have increased/(decreased) consolidated statement of profit or loss and the consolidated statement of other comprehensive income by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

	Consolidated s of profit o		Consolidated statement of other comprehensive income		
	100 bp increase	100 bp decrease	100 bp increase	100 bp decrease	
	USD'000	USD'000	USD'000	USD'000	
2022					
Variable rate instruments	(12,363)	12,363		-	
Interest rate swaps	(300)	300	16,252	(16,252)	
Cash flow sensitivity (net)	(12,663)	12,663	16,252	(16,252)	
2021					
Variable rate instruments	(11,874)	11,874	-		
Interest rate swaps	(300)	300	21,454	(21,454)	
Cash flow sensitivity (net)	(12,174)	12,174	21,454	(21,454)	

Notes to consolidated financial statements (continued)

### 29. Financial risk management (continued)

### d) Fair value

### Fair value versus carrying amount

The fair values of financial assets and liabilities, together with the carrying amounts shown in the consolidated statement of financial position are as follows:

		2022	2022	2021	2021
	Fair value	Carrying	Fair	Carrying	Fair
	hierarchy	amount	value	amount	value
		USD'000	USD'000	USD'000	USD'000
Financials assets carried at fair value					
FVOCI – equity instruments	2	21,075	21,075	20,911	20,911
FVTPL investments	3	19,667	19,667	-	
Derivative financial instruments	2	89,695	89,695	-	
Financials assets carried at amortised cost					†
Receivables and other assets **		8,062,360	8,062,360	4,781,978	4,781,978
Cash and cash equivalents *		3,441,780	3,441,780	3,917,739	3,917,739
Financial liabilities carried at fair value					
Derivative instruments	2	(325,743)	(325,743)	(164,317)	(164,317)
Financial liabilities carried at amortised cost					
Issued bonds	1	(8,455,368)	(8,206,878)	(8,550,470)	(9,703,460)
Bank loans*		(5,777,262)	(5,777,262)	(6,650,619)	(6,650,619)
Loans from non-controlling shareholders*		(1,783,376)	(1,783,376)	(740,691)	(740,691)
Lease and service concession liabilities *		(4,369,517)	(4,369,517)	(3,878,835)	(3,878,835)
Payables and other liabilities **		(4,555,907)	(4,555,907)	(3,491,547)	(3,491,547)

### Fair value hierarchy

The table above analyses assets and liabilities that require or permits fair value measurements or disclosure about fair value measurements.

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).
- \* These financial assets and liabilities carry a market rate of interest and hence, the fair values reported approximate carrying values.
- \*\* These financial assets and liabilities have short-term maturity and thus, the fair values reported approximate carrying values.

The fair value of derivative instrument is valued using discounted cash flow valuation techniques, which employ the use of market observable inputs such as credit quality of counterparties and observable interest rate curves at each reporting date.

The fair value for quoted bonds is based on their market price (including unpaid interest) as at the reporting date.

The fair values of the level 3 financial instruments were estimated by applying an income approach valuation method including a present value discount technique. The fair value measurements are based on significant inputs that are not observable in the market. Key assumptions used in the valuations includes the assumed probability of achieving profit targets, expected future cash flows and the discount rates applied. The assumed profitability, were available, are based on historical performances but adjusted for expected growth.

Notes to consolidated financial statements (continued)

### 29. Financial risk management (continued)

### d) Fair value (continued)

### Fair value hierarchy (continued)

The fair value for quoted bonds is based on their market price (including accrued interest) as at the reporting date. Other loans include term loans and finance leases. These are largely at variable interest rates, therefore, the carrying value normally equates to the fair value.

### 30. Share capital

The share capital of the Company as at 31 December was as follows:

	2022	2021
	USD'000	USD'000
Authorised		
1,250,000,000 of USD 2.00 each	2,500,000	2,500,000
Issued and fully paid		
830,000,000 of USD 2.00 each	1,660,000	1,660,000

### 31. Reserves

### Share premium

Share premium represents the surplus amount received over and above the nominal cost of the shares issued to the shareholders and forms part of the shareholder equity. The reserve is not available for distribution except in specific circumstances as stipulated by the DIFC Companies Law.

### Shareholders' reserve

The shareholders' reserve forms part of the distributable reserves of the Group.

### Translation reserve

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency. It includes foreign exchange translation differences arising from the translation of goodwill and purchase price adjustments which are denominated in foreign currencies at the Group level.

### Other reserves

The following table shows a breakdown of 'other reserves' and the movements in these reserves during the year. A description of the nature and purpose of each reserve is provided below.

	Hedging			
	and other	Actuarial	Total other	
	reserves	reserve	reserves	
	USD'000	USD'000	USD'000	
Balance at 1 January 2021	(52,795)	(621,963)	(674,758)	
Other comprehensive income, net of tax	27,839	53,767	81,606	
Balance at 31 December 2021	(24,956)	(568,196)	(593,152)	
Balance at 1 January 2022	(24,956)	(568,196)	(593,152)	
Other comprehensive income, net of tax	107,805	76,803	184,608	
Balance at 31 December 2022	82,849	(491,393)	(408,544)	

### **Actuarial reserve**

The actuarial reserve comprises the cumulative actuarial losses recognised in the consolidated statement of other comprehensive income.

Notes to consolidated financial statements (continued)

### 31. Reserves (continued)

### Hedging and other reserves

The hedging reserve comprises the effective portion of the cumulative net change in the fair value of the cash flow hedging instruments related to hedge transactions that have not yet occurred. The other reserves mainly include statutory reserves of subsidiaries as required by applicable local legislations. This reserve includes the unrealised fair value changes on FVOCI financial instruments.

### 32. Hybrid equity instrument

### Subordinated perpetual certificates

On 1 July 2020, the Group issued unsecured subordinated perpetual certificates ('hybrid bond') of USD 1,500,000 thousand which are listed on London Stock Exchange and Nasdaq Dubai. These bonds are deeply subordinated with no maturity date. The bonds have a fixed profit rate of 6% per annum payable semi-annually in arrears till the first call date on 1 October 2025 and will be reset thereafter every five years to a new fixed rate plus the margin.

The Group has an unconditional right to avoid paying out cash or another financial asset for the principal or profit as there is no contractual obligation to make any profit payment under the terms of the hybrid bond. Consequently, in compliance with IAS 32, these bonds are classified and presented as equity instruments in these financial statements and accordingly, these are accounted at net of transaction costs and discount of USD 23,314 thousand on their initial recognition.

### 33. Loans and borrowings

	2022	2021
	USD'000	USD'000
Issued bonds	8,455,368	8,550,470
Bank loans	5,668,452	6,650,619
Bank overdrafts	108,810	
	14,232,630	15,201,089
of which:		
Classified as non-current	11,168,994	14,834,941
Classified as current	3,063,636	366,148
of which:		
Secured loans and borrowings	3,446,502	3,502,056
Unsecured loans and borrowings	10,786,128	11,699,033

The below table provides movement of loans and borrowings:

	2022	2021
	USD'000	USD'000
Balance at 1 January	15,201,089	13,115,355
Cash flow items		
Drawdown of borrowings	295,309	2,742,542
Repayment of borrowings	(1,782,616)	(828,016)
Other non-cash items		
Acquired through business combinations*	755,256	281,427
Disposal of subsidiary		(2,857)
Transaction cost written off/amortised during the year	12,314	22,402
Net movement in overdrafts	39,651	
Translation adjustments	(288,373)	(129.764)
Balance at 31 December	14,232,630	15,201,089

<sup>\*</sup>This includes USD 69,159 thousand of overdraft taken over on acquisition.

Notes to consolidated financial statements (continued)

### 33. Loans and borrowings (continued)

The bonds carry interest rates ranging from 2.4% to 6.9% per annum and majority of the loans carry interest rates ranging from 0.9% to 10.9%.

\* On 1 June 2021, the Group had drawn USD 1.1 billion from the facility acceded from the Parent Company. During the current year, the Group has fully settled the outstanding balance against this facility.

At 31 December 2022, the undrawn committed borrowing facilities of USD 2.0 billion (2021: USD 1.5 billion) were available to the Group, in respect of which all conditions precedent had been met.

The maturity profile of the Group's loans and borrowings (including acquired from business combinations) as of 31 December 2022 is as below:

Year of maturity	Bonds	Loans and overdrafts	Total
	USD'000	USD'000	USD'000
2023*#	1,199,063	1,864,573	3,063,636
2024*	-	450,531	450,531
2025	-	694,921	694,921
2026	795,212	595,811	1,391,023
2027	7,981	316,133	324,114
2028	995,004	237,574	1,232,578
2029	988,262	117,467	1,105,729
2030	914,365	141,858	1,056,223
2031*	-	128,840	128,840
2032		374,916	374,916
2033-37	1,741,219	379,880	2,121,099
2038-47		474,758	474,758
2048-49	1,814,262		1,814,262
Total	8,455,368	5,777,262	14,232,630

Certain property, plant and equipment and port concession rights are pledged against the facilities obtained from the banks (refer to note 11). The deposits under lien are placed to collateralise some of the borrowings of the Company's subsidiaries (refer to note 21).

Information about the Group's exposure to interest rate, foreign currency and liquidity risk are described in note 29.

# Loans and overdrafts include revolver facility amounting to USD 800,100 thousand. Subsequent to year end, the repayment date of this facility has been extended to 2028.

In March 2021, the ICE Benchmark Administration (the administrator of LIBOR), in conjunction with the UK's Financial Conduct Authority (FCA) announced that it will stop publishing the LIBOR settings (excluding USD LIBOR) after 31 December 2021. USD LIBOR settings will cease to be published based on panel bank submissions after 30 June 2023. The Group is in process IBOR transition and have applied the Phase 2 exemptions. For the derivative instruments, new benchmark rates are concluded as economically equivalent compared to old benchmark rate. The hedges are effective as there is no uncertainty attached to cashflow for both hedge item and hedge instrument and hedge is continued to be effective under the Phase 2 of the IBOR reforms issued by IASB.

<sup>\*</sup> This includes loans and borrowings acquired through business combinations.

Notes to consolidated financial statements (continued)

### 34. Lease and service concession liabilities

### a) Group as a lessee/concessionaire

		Service			Service	
	Lease	concession		Lease	concession	
	liabilities	liabilities		liabilities	liabilities	
	(IFRS 16)	(IFRIC 12)	Total	(IFRS 16)	(IFRIC 12)	Total
	2022	2022	2022	2021	2021	2021
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
At 1 January	3,384,036	494,799	3,878,835	2,709,050	455,392	3,164,442
Acquired through business combination	384,676	_	384,676	211,232	_	211,232
Additions	992,743	2,606	995,349	881,664	23,282	904,946
Payments	(881,282)	(44,483)	(925,765)	(501,746)	(37,352)	(539,098)
Interest expense	164,863	39,267	204,130	150,727	36,698	187,425
Lease modifications	(18,800)	(666)	(19,466)	(1,019)	-	(1,019)
Reclassification from other liabilities		24,299	24,299	_	20,454	20,454
Translation adjustments	(169,051)	(3,490)	(172,541)	(65,872)	(3,675)	(69,547)
As at 31 December	3,857,185	512,332	4,369,517	3,384,036	494,799	3,878,835
Classified as:						
Non-current	3,202,581	475,357	3,677,938	2,887,712	488,453	3,376,165
Current	654,604	36,975	691,579	496,324	6,346	502,670
Total	3,857,185	512,332	4,369,517	3,384,036	494,799	3,878,835

Refer to note 12 for right-of-use assets and refer to note 29(b) for maturity profile of lease liabilities.

### b) Group as a lessor

Future minimum rentals receivable under non-cancellable operating leases as at 31 December are as follows:

	2022	2021
	USD'000	USD'000
Within one year	589,766	606,533
Between one to five years	1,239,212	1,288,819
More than five years	1,693,794	1,397,500
Total	3,522,772	3,292,852

The above operating leases (Group as a lessor) mainly consist of commercial properties leased consisting of land, office accommodation, warehouses and staff accommodation. Besides these, vessels and certain property, plant and equipment are also leased out by the Group. The leases contain renewal options for additional lease periods at rental rates based on negotiations or prevailing market rates.

### 35. Loans from non-controlling shareholders

	2022	2021
	USD'000	USD'000
Non-current portion	1,467,726	739,624
Current portion	315,650	1,067
Total	1,783,376	740,691

These loans carry interest rates ranging between 0% to 10.6% (2021: 2% to 8.5% per annum) and are repayable between 2023 and 2039.

### Notes to consolidated financial statements (continued)

### 36. Capital management

The Board's policy is to maintain a strong equity base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position.

Equity consists of share capital, share premium, shareholders' reserve, retained earnings, hedging and other reserves, actuarial reserve, translation reserve, hybrid equity instrument and non-controlling interests. The primary objective of the Group's capital management strategy is to ensure that it maintains a strong credit rating and healthy capital ratios such as adjusted net debt/adjusted equity and adjusted net debt/adjusted EBITDA in order to support its business and maximise shareholder value.

### For calculating these ratios:

- Adjusted net debt is defined as total loans and borrowings including lease liabilities less cash and cash equivalents.
- Adjusted EBITDA is defined in note 4 Segment information.

The Board monitors these ratios without considering the impact of leases and concession liabilities which require further adjustments to adjusted EBITDA and equity. These modified ratios are also provided as an additional information.

Neither the Company nor any of its subsidiaries are subject to any externally imposed capital requirements.

The key performance ratios as at 31 December are as follows:

		Without lease and		With lease and	With lease and concession		
		concession liabilities		liabilit	țies		
		2022	2021	2022	2021		
		USD'000	USD'000	USD'000	USD'000		
Total loans and borrowings excluding bank overdrafts (refer to note 33)		14,123,820	15,201,089	14,123,820	15,201,089		
Add: lease and concession liabilities (refer to note 34)		_		4,369,517	3,878,835		
Less: Cash and cash equivalents for consolidated statement of cash flows (refer to note 21)		(3,261,360)	(3,009,193)	(3,261,360)	(3,009,193)		
Total adjusted net debt	A	10,862,460	12,191,896	15,231,977	16,070,731		
Equity	В	19,040,092	16,103,578	19,040,092	16,103,578		
Adjusted EBITDA		5,014,128	3,827,557	5,014,128	3,827,557		
Less: leases and concession fee expense		(925,765)	(539,098)	-	-		
Total	С	4,088,363	3,288,459	5,014,128	3,827,557		
Adjusted net debt/adjusted equity	A/B	0.57	0.76	0.80	1.00		
Adjusted net debt/adjusted EBITDA	A/C	2.66	3.71	3.04	4.20		

Notes to consolidated financial statements (continued)

### 37. Capital commitments

	2022	2021
	USD'000	USD'000
	*	
Estimated capital expenditure contracted	1,326,523	1,222,103
Estimated capital expenditure contracted by equity-accounted investees	90,137	99,160
Total	1,416,660	1,321,263

### 38. Contingencies

The Group has the following contingent liabilities arising in the ordinary course of business at 31 December:

	2022	2021
	USD'000	USD'000
Performance guarantees	175,127	149,785
Payment guarantees	146,763	74,233
Letters of credit	24,316	28,141
Guarantees issued on behalf of equity-accounted investees	30,603	39,379
Guarantees given on behalf of Parent company's external debt*	-	6,400,000
Total	376,809	6,691,538

<sup>\*</sup> On 17 February 2020, the Group's Parent Company entered into USD 9 billion syndicated loan facilities (3 to 5 years tenor) which were guaranteed by the Group. USD 7.9 billion was drawn down by the Parent Company and the remaining USD 1.1 billion facility was acceded by the Group on 22 July 2020, which was drawn down on 1 June 2021. On 7 July 2020, USD 1.5 billion was repaid by the Parent Company under the syndicated loan facilities, reducing its debt to USD 6.4 billion. During 2022, the remaining USD 6.4 billion was repaid thereby extinguishing the guarantee that had been issued by the Group.

The Group has entered into certain agreements with landlords and port authorities which may contain specific volume or payment commitments that could result in minimum concession/lease fees being payable on failure to meet those targets.

### 39. Events after the reporting date

No events have occurred after the reporting date that require disclosure for the purposes of these consolidated financial statements.

# DP World Limited (formerly DP World PLC) and its subsidiaries

Consolidated financial statements *31 December 2021* 

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31 December 2021

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# Independent auditors' report

### To the Shareholders of DP World Limited

### Report on the Audit of the Consolidated Financial Statements

### **Opinion**

We have audited the consolidated financial statements of DP World Limited ("the Company") and its subsidiaries ("the Group"), which comprise the consolidated statement of financial position as at 31 December 2021, the consolidated statements of profit or loss, other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2021, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the Dubai International Financial Centre ("DIFC") and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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### **Key Audit Matters (continued)**

# Impairment assessment of carrying value of goodwill and intangible assets with indefinite useful lives

Refer to notes 3 and 15 of the consolidated financial statements.

The Group has significant goodwil and intangible assets arising from the acquisition of businesses. The Group's annual impairment testing on goodwill and intangible assets with indefinite useful lives is performed using free cash flow projections based on three year financial budgets approved by the Board and a further five year future forecasts estimated by the Group's management. Due to the inherent uncertainty involved in forecasting and discounting future cash flows, which forms the basis of the assessment of recoverability, these are the key areas that our audit concentrated on.

### Our response to address the key audit matter

Our procedures included:

In respect of the cash flows: We considered the Group's procedures used to develop the forecasts and the principles and integrity of the Group's discounted cash flow model and re-performed the calculations of the model results to test their mathematical accuracy. To challenge the reasonableness of those cash flow estimates, we assessed the historical accuracy of the Group's forecasting activities and corroborated the forecasts with reference to publicly available information and other evidence that has been made available during the course of the audit. We also challenged other key inputs, such as the projected growth rate and terminal value growth rate.

In respect of the discount rates: We compared the Group's assumptions to externally derived data (for example, bond yields and inflation statistics) where appropriate. We used our valuation specialists to assist us in assessing the reasonableness of the significant assumptions used in arriving at the discount rates.

In respect of the sensitivity to key assumptions: We assessed the impact to the calculated recoverable amount of the cash generating units by changing discount rates and forecast future cash flows.

We assessed the adequacy of the Group's disclosure in these respects.

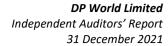
### **Accounting for business acquisitions**

Refer to notes 3 and 26 of the consolidated financial statements.

During the year, the Group made a number of business acquisitions including Unico Logistics Co. Ltd., Transworld Group and syncreon Newco B.V.

For the acquisitions, in accordance with IFRS 3 – Business Combinations, the Group evaluates whether the acquisition meets the criteria of a business or an asset acquisition. For business acquisition, the accounting involves estimating the fair value of the assets and liabilities at the acquisition date, the identification and valuation of intangible assets and recognition of goodwill. These details are included in the purchase price allocation report provided by the management. Due to the inherent uncertainty involved in estimating and discounting future cash flows, there is a risk that these assumptions are inappropriate.

An assessment is required to be made as to the classification of an investment as a subsidiary, joint venture or associate based on whether the Group has determined to have control, joint control or significant influence respectively. This is particularly relevant at the time of each business acquisition.





### **Key Audit Matters (continued)**

### Our response to address the key audit matter

Our procedures included:

We reviewed the assessment performed by the Group to conclude if the acquisition meets the criteria of a business or an asset acquisition. For the business acquisitions, we challenged the Group's critical assumptions in relation to the identification and recognition of the assets and liabilities acquired and the associated fair values by involving our valuation specialists to assess the reasonableness of the assumptions used in the fair value and purchase price allocation process as determined by the Group. Furthermore, we assessed the reasonableness of the method used in recognition of non-controlling interest as per IFRS 3 - Business Combinations.

We inspected the key terms in the share purchase agreements to assess the control classification of the investments as per IFRS 10 – Consolidated Financial Statements. We have checked that the purchase consideration is in accordance with the signed share purchase agreement. We agreed the consideration paid by comparing relevant amounts to bank records and considered the appropriateness of costs associated with the purchase. Furthermore, for contingent and deferred consideration, we have involved our specialists to assess the valuation of contingent consideration, whilst for deferred consideration we have reviewed the calculation of present value for reasonableness, including the discount rates used.

We assessed the adequacy of the Group's disclosure in these respects.

### Provisions in respect of litigation and claims

Refer to notes 3 and 27 of the consolidated financial statements.

The Group enters into individually significant contracts which may extend to many years and are often directly or indirectly associated with governments. As a result, the Group is subject to a number of potentially material ongoing litigation actions and claims. Therefore, the recognition and measurement of provisions and the measurement and disclosure of contingent liabilities in respect of litigation and claims requires significant judgement and accordingly is a key audit focus areas.

### Our response to address the key audit matter

Our procedures included:

We obtained written representations from the Group's legal counsel, made independent enquiries, discussed significant legal matters with Group management and obtained confirmations from the Group's external lawyers to understand the legal positions and exposure to the Group.

The outcome of our evaluation was used as a basis to determine the adequacy of the level of provisioning and disclosure in the consolidated financial statements.

### **Taxation provisions**

Refer to notes 3 and 8 of the consolidated financial statements.

The Group operates in a number of tax jurisdictions whereby the Group has to estimate the tax effect of applying local legislation in light of the practices of the respective tax authorities, including the impact of cross border transactions and transfer pricing arrangements, which can be complex and uncertain and, therefore, involve significant judgment.



### **Key Audit Matters (continued)**

Tax provisions have been estimated by the Group with respect to the tax exposures identified but there is the potential risk that the eventual resolution of a matter with the tax authorities are at an amount materially different to the provision recognised.

### Our response to address the key audit matter

Our procedures included:

We have considered any large and / or unusual items affecting the effective tax rate and whether any current year items would result in an increased or reduced provision. We tested the Group's deferred tax provisions including the tax rates applied, for reasonableness.

In considering the judgements and estimates of tax provisions, we used our tax specialists to assess the Group's tax positions including assessing correspondence with the relevant tax authorities. We challenged the positions taken by the Group based on our knowledge and experience of the jurisdiction in which the Group operates, specifically relating to the adequacy of provisions and disclosure within the consolidated financial statements.

### **Pensions**

Refer to notes 3 and 23 of the consolidated financial statements.

The Group operates a number of defined benefit pension schemes. In accordance with IAS 19 — Employee Benefits, the valuation of the pension deficit requires significant judgement and technical expertise in making appropriate assumptions. Changes in a number of the key assumptions including estimated salary increases, inflation, discount rates and mortality assumptions can have a material impact on the calculation of the net pension position. Due to the significance of the pension scheme obligations and the estimates and judgements inherent in the actuarial assumptions underpinning their valuation, we considered this to be an area of focus.

### Our response to address the key audit matter

Our procedures included:

The Group engages independent external actuaries to assist them in calculating the appropriate pension scheme position. We obtained the actuaries reports and, with the assistance of our pension specialists, assessed the estimated salary increases, discount and inflation rates used in calculating the pension scheme obligations to our internally developed benchmarks, which are based on externally available data to assess whether these assumptions were within our expected range. We compared the mortality assumption to national and industry averages to assess that these were reasonable.

We also compared the assumptions with those used in previous years, to assess whether the methodology used in arriving at the assumptions year on year was consistent.

We agreed the material assets of the scheme to third party confirmations and where applicable, recalculated asset valuations based on the quoted prices.

We assessed the adequacy of the disclosures in this area.

### **Other Information**

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

**DP World Limited** 



### Other Information (continued)

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS and their preparation in compliance with the applicable provisions of the Companies Law pursuant to DIFC Law No. 5 of 2018 and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with Governance are responsible for overseeing the Group's financial reporting process.

### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Group's internal control.

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### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.
   We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **Report on Other Legal and Regulatory Requirements**

We further report that the consolidated financial statements comply, in all material respects, with the applicable provisions of the Companies Law pursuant to DIFC Law No. 5 of 2018.

KPMG LLP

Richard Ackland DFSA reference Number: I012468 Dubai, United Arab Emirates

10 March 2022

Consolidated statement of profit or loss

•		Year e	ended 31 December 2	2021	Year en	ded 31 December 2	020
			Separately			Separately	
		Before separately	disclosed items		Before separately	disclosed items	
	Note	disclosed items	(Note 9)	Total	disclosed items	(Note 9)	Total
		USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Revenue	5	10,777,988	-	10,777,988	8,532,563	_	8,532,563
Cost of sales		(6,899,159)	(92,240)	(6,991,399)	(5,491,500)	-	(5,491,500)
Gross profit		3,878,829	(92,240)	3,786,589	3,041,063	-	3,041,063
General and administrative expenses		(1,759,439)	(44,847)	(1,804,286)	(1,208,947)	(77,520)	(1,286,467)
Other income		66,868	-	66,868	59,033	3,265	62,298
(Loss)/ gain on disposal and change in ownership	9	-	(9,908)	(9,908)	-	115,089	115,089
Share of profit/ (loss) from equity-accounted							
investees (net of tax)	17	152,017	(86,077)	65,940	121,551	(97,435)	24,116
Results from operating activities		2,338,275	(233,072)	2,105,203	2,012,700	(56,601)	1,956,099
Finance income	7	193,972	8,425	202,397	144,624	9,773	154,397
Finance costs	7	(941,284)	(20,746)	(962,030)	(982,865)	(44,433)	(1,027,298)
Net finance costs		(747,312)	(12,321)	(759,633)	(838,241)	(34,660)	(872,901)
Profit before tax		1,590,963	(245,393)	1,345,570	1,174,459	(91,261)	1,083,198
Income tax expense	8	(237,682)	53,706	(183,976)	(194,759)	53,563	(141,196)
Profit for the year		1,353,281	(191,687)	1,161,594	979,700	(37,698)	942,002
Profit attributable to:							
Owners of the Company		1,103,270	(207,270)	896,000	878,629	(32,238)	846,391
Non-controlling interests		250,011	15,583	265,594	101,071	(5,460)	95,611
		1,353,281	(191,687)	1,161,594	979,700	(37,698)	942,002

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of other comprehensive income

1		2021	2020
	Note	USD'000	USD'000
Profit for the year		1,161,594	942,002
Other comprehensive income (OCI)			
Italia di italia iliano di			
Items that are or may be reclassified to profit or loss:		(220, 205)	200 (72
Foreign exchange translation differences – foreign operations*		(228,305)	298,673
Foreign exchange translation differences recycled to profit or loss			027
due to change in ownership resulting in control		-	837
Share of other comprehensive (loss)/income of equity-accounted	1.7	(1.001)	<b>7</b> .022
investees	17	(1,901)	7,823
Cash flow hedges - effective portion of changes in fair value		54,980	(83,489)
Cash flow hedges - reclassified to profit or loss		919	7,984
Related tax on other comprehensive income		(12,478)	4,837
Items that will never be reclassified to profit or loss:			
Re-measurements of post-employment benefit obligations and		59,833	(33,265)
employees' end of service benefits		,	, , ,
Related tax		(4,524)	178
Other comprehensive income for the year, net of tax		(131,476)	203,578
Total comprehensive income for the year		1,030,118	1,145,580
		1,000,110	1,1 15,500
Total comprehensive income attributable to:			
Owners of the Company		772,345	1,054,568
Non-controlling interests		257,773	91,012

<sup>\*</sup> A significant portion of this includes foreign exchange translation differences arising from the translation of goodwill and purchase price adjustments which are denominated in foreign currencies at the Group level. The translation differences arising on account of translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency are also reflected here. There are no differences on translation from the Company's functional to presentation currency as it is pegged to the presentation currency.

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of financial position

consolidated statement of financial position		2021	2020
	Note	USD'000	2020 USD'000
Assets	Ivoie	USD 000	03D 000
Non-current assets			
Property, plant and equipment	11	13,052,932	13,063,653
Right-of-use assets	12	2,966,682	2,287,314
Investment properties	13	1,702,802	1,656,446
Intangible assets and goodwill	14	12,447,145	11,213,488
Investment in equity-accounted investees	17	2,249,442	2,253,538
Other investments	17	20,911	20,487
Deferred tax assets	8	115,149	
	19	1,643,747	51,107
Due from Parent Company Accounts receivable and prepayments	20	892,627	1,545,511 754,821
* * *	20	,	
Total non-current assets Current assets		35,091,437	32,846,365
	10	225.040	192 (40
Inventories	18	225,049	182,649
Properties held for development and sale	16	117,135	138,210
Due from Parent Company	19	3,295	962
Accounts receivable and prepayments	20	2,820,716	2,009,472
Bank balances and cash	21	3,917,739	2,142,110
Asset held for sale		8,642	22,590
Total current assets		7,092,576	4,495,993
Total assets		42,184,013	37,342,358
Equity	20	1.660.000	1.660.000
Share capital	30	1,660,000	1,660,000
Share premium		2,472,655	2,472,655
Shareholders' reserve		2,000,000	2,000,000
Retained earnings		9,230,010	8,691,836
Translation reserve		(1,819,594)	(1,614,333)
Other reserves	31	(593,152)	(674,758)
Equity attributable to owners of the Company		12,949,919	12,535,400
Hybrid equity instrument	32	1,476,686	1,476,686
Non-controlling interests	25	1,676,973	1,388,423
Total equity		16,103,578	15,400,509
Liabilities			
Non-current liabilities			
Loans and borrowings	33	14,834,941	12,617,341
Lease and service concession liabilities	34	3,376,165	2,970,202
Loans from non-controlling shareholders	35	739,624	810,366
Accounts payable and accruals	24	406,748	306,451
Deferred tax liabilities	8	1,107,172	998,382
Employees' end of service benefits	22	213,833	191,395
Pension and post-employment benefits	23	258,184	353,252
Total non-current liabilities		20,936,667	18,247,389
Current liabilities			
Loans and borrowings	33	366,148	498,014
Lease and service concession liabilities	34	502,670	194,240
Loans from non-controlling shareholders	35	1,067	1,000
Accounts payable and accruals	24	4,026,887	2,758,892
Income tax liabilities	8	138,270	119,367
Pension and post-employment benefits	23	108,726	122,947
Total current liabilities		5,143,768	3,694,460
Total liabilities		26,080,435	21,941,849
Total equity and liabilities The accompanying notes form an integral part of these consolida		42,184,013	37,342,358

The accompanying notes form an integral part of these consolidated financial statements.

The consolidated financial statements were authorised for issue on 10 March 2022.

Consolidated statement of changes in equity

_	Attributable to equity holders of the Company								
	Share capital and premium	Shareholders' reserve	Retained earnings	Translation reserve	Other reserves	Total	Hybrid equity instrument	Non- controlling interests	Total equity
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Balance as at 1 January 2020	4,132,655	2,000,000	8,179,779	(1,904,817)	(592,451)	11,815,166	_	1,032,052	12,847,218
Profit for the period	-,132,033	2,000,000	846,391	(1,504,017)	(372,431)	846,391	_	95,611	942,002
Other comprehensive income, net of tax	-	_	-	290,484	(82,307)	208,177	_	(4,599)	203,578
Transactions with owners, recognised directly in equity					(02,007)	200,177		(1,022)	200,070
Dividends paid (refer to note 10)	_	_	(332,000)	_	_	(332,000)	_	_	(332,000)
Change in ownership of subsidiaries without loss of control	-	_	(2,334)	-	-	(2,334)	-	2,234	(100)
Transactions with non-controlling interests, recognised directly in equity			, , , , , , , , , , , , , , , , , , ,					,	
Dividends paid	-	-	-	-	-	-	-	(120,709)	(120,709)
Contributions by non-controlling interests	-	-	-	-	-	-	-	45,591	45,591
Non-controlling interests created on acquisition of subsidiaries	-	-	-	-	-	-	-	338,243	338,243
Hybrid equity instruments									
Net proceeds from issuance (refer to note 32)	-	-	-	-	-	-	1,476,686	-	1,476,686
Balance as at 31 December 2020	4,132,655	2,000,000	8,691,836	(1,614,333)	(674,758)	12,535,400	1,476,686	1,388,423	15,400,509
	· · · · · · · · · · · · · · · · · · ·	1	· · · · · · · · · · · · · · · · · · ·		1	1	1		
Balance as at 1 January 2021	4,132,655	2,000,000	8,691,836	(1,614,333)	(674,758)	12,535,400	1,476,686	1,388,423	15,400,509
Profit for the period	-	-	896,000	- (207.24)	-	896,000	-	265,594	1,161,594
Other comprehensive income, net of tax	-	-	-	(205,261)	81,606	(123,655)	-	(7,821)	(131,476)
Transactions with owners, recognised directly in equity									
Dividends declared (refer to note 10)	-	-	(219,700)	-	-	(219,700)	-	-	(219,700)
Change in ownership of subsidiaries without loss of control	-	-	(6,303)	-	-	(6,303)	-	6,303	-
Transactions with non-controlling interests, recognised directly in equity			` , , ,			. , , , ,		,	
Dividends paid	_	_	_		_	_	_	(70,214)	(70,214)
Contributions by non-controlling interests		-	-	-		_	-	11,045	11,045
Non-controlling interests created on acquisition of								11,010	11,040
subsidiaries	-	-	-	-	-	-	-	83,643	83,643
Put option arrangement recognised (refer to note 26 (a))	-	-	(41,823)	-	-	(41,823)	-	<b>-</b>	(41,823)
Hybrid equity instruments								_	
Distribution to hybrid equity instrument holders	-	-	(90,000)	-	-	(90,000)	-	-	(90,000)
Balance as at 31 December 2021	4,132,655	2,000,000	9,230,010	(1,819,594)	(593,152)	12,949,919	1,476,686	1,676,973	16,103,578

The accompanying notes form an integral part of these consolidated financial statements.

## Consolidated statement of cash flows

Consolidated statement of easil flows		2021	2020
		2021	2020
	Note	USD'000	USD'000
Cash flows from operating activities			
Profit for the year		1,161,594	942,002
Adjustments for:			
Depreciation and amortisation	6	1,489,282	1,306,755
Impairment loss	6	107,842	7,782
Share of profit from equity-accounted investees (net of tax)		(65,940)	(24,116)
Finance costs	7	962,030	1,027,298
Gain on sale of property, plant and equipment		(22,852)	(2,417)
Loss/(gain) on disposal and change in ownership	9	9,908	(115,088)
Finance income	7	(202,397)	(154,397)
Income tax expense	8	183,976	141,196
Gross cash flows from operations		3,623,443	3,129,015
Changes in:			
Inventories		(25,799)	(20,403)
Accounts receivable and prepayments		(412,247)	(34,299)
Accounts payable and accruals		514,993	(218,060)
Properties held for development and sale		122	3,363
Provisions, pensions and post-employment benefits		(8,679)	41,411
Cash generated from operating activities		3,691,833	2,901,027
Income taxes paid		(245,859)	(216,665)
Net cash from operating activities		3,445,974	2,684,362
Cash flows from investing activities		3,443,774	2,004,302
מ	11	(1,002,024)	(0.45, 1.40)
Additions to property, plant and equipment  Additions to investment properties	11	(1,092,024)	(945,149)
		(23,949)	(66,452)
Additions to port concession assets	14	(276,858)	(64,428)
Proceeds from disposal of assets		222,351	33,309
Proceeds from disposal of shares in subsidiary		3,350	(276 595)
Net cash outflow on acquisition of subsidiaries	27	(1,000,856)	(276,585)
Advance proceeds from sale of non-controlling interest in a subsidiary	27	204,481	(50, 60.4)
Advance paid for purchase of investments		(100.100)	(59,604)
Net cash outflow on acquisition of group of assets from related parties		(199,192)	-
Interest received	1.5	37,427	45,190
Dividends received from equity-accounted investees	17	122,600	57,466
Additional investment in equity-accounted investees		(94,027)	(108,151)
Loans repaid by equity-accounted investees		10,418	-
(Increase)/ decrease in restricted cash		(858,202)	12,922
Net cash used in investing activities		(2,944,481)	(1,371,482)
Cash flows from financing activities			
Repayment of loans and borrowings	33	(828,016)	(2,522,039)
Drawdown of loans and borrowings	33	2,742,542	1,870,540
Repayment of loan from non-controlling shareholders		(58,574)	(46,014)
Drawdown of loan from non-controlling shareholders		16,986	89,379
Net proceeds from issuance of hybrid equity instrument			1,476,686
Distribution to hybrid equity instrument holders		(90,000)	
Loan given to Parent Company		-	(1,500,000)
Payment of lease liabilities	34(a)	(539,098)	(379,825)
Interest paid	ì	(678,114)	(697,685)
Dividends paid to the owners of the Company	10	(44,100)	(332,000)
Net cash outflow on acquisition of additional interest in subsidiaries		- 1	(100)
Contribution by non-controlling interests		11,045	45,591
Dividend paid to non-controlling interests		(70,214)	(120,709)
Net cash from/ (used in) financing activities		462,457	(2,116,176)
Net increase/ (decrease) in cash and cash equivalents		963,950	(803,296)
Cash and cash equivalents as at 1 January		2,091,766	2,880,093
Effect of exchange rate fluctuations on cash held		(46,523)	14,969
Cash and cash equivalents as at 31 December	21	3,009,193	2,091,766
Cash and Cash equivalents as at 31 December	21	3,009,193	4,091,700

The accompanying notes form an integral part of these consolidated financial statements.

Notes to the consolidated financial statements (continued)

### 1. Corporate information

DP World Limited ("the Company", formerly DP World PLC) was incorporated on 9 August 2006 as a Company Limited by Shares with the Registrar of Companies of the Dubai International Financial Centre ("DIFC") under the DIFC Companies Law. The consolidated financial statements for the year ended 31 December 2021 comprise the Company and its subsidiaries (collectively referred to as "the Group") and the Group's interests in equity-accounted investees. The Group is engaged in the business of development and management of international marine and inland terminal operations, maritime services, maritime transport, industrial parks, economic zones, supply chain solutions, logistics services, associated land development and investment in innovative technology-driven trade solutions.

Port & Free Zone World FZE ("PFZW" or "the Parent Company"), which originally held 100% of the Company's issued and outstanding share capital, made an initial public offer of 19.55% of its share capital to the public and the Company was listed on the Nasdaq Dubai with effect from 26 November 2007. The Company was further admitted to trade on the London Stock Exchange with effect from 1 June 2011 and voluntarily delisted from the London Stock Exchange on 21 January 2015.

On 23 March 2020, the Company published a scheme circular in connection with the recommended cash offer by Port & Free Zone World FZE for the entire issued and to be issued ordinary share capital of the Company, other than the Company shares already owned by or on behalf of the Parent Company to be implemented by means of a scheme of arrangement. On 22 June 2020, the scheme became effective and DP World PLC was delisted from Nasdaq Dubai on 23 June 2020. Effective 5 July 2020, DP World PLC has been re-registered as a private company and the name of the company has been changed to "DP World Limited". DP World Limited is now 100% owned by Port & Free Zone World FZE.

Port & Free Zone World FZE is a wholly owned subsidiary of Dubai World Corporation ("the Ultimate Parent Company").

The Company's registered office address is P.O. Box 17000, Dubai, United Arab Emirates.

### 2. Basis of preparation of the consolidated financial statements

The consolidated financial statements have been prepared on going concern basis in accordance with International Financial Reporting Standards ("IFRS") as published by International Accounting Standards Board (IASB) and the applicable provisions of the DIFC Companies Law.

The consolidated financial statements have been prepared on the historical cost basis, except for financial instruments, contingent consideration and plan assets in defined pension plans which are measured at fair value.

### a) Use of estimates and judgements

The management makes estimates and judgements affecting the application of accounting policies and reported numbers in the consolidated financial statements. The significant estimates and judgements are listed below:

- *i.* Estimate of expected future cash flows and discount rates for calculating present value of such cash flows used to compute value-in-use of cash-generating units.
- *ii.* Estimate of fair value of derivatives for which an active market is not available, is computed using various generally accepted valuation techniques. Such techniques require inputs from observable markets and judgements on market risk and credit risk.
- *iii.* Estimates of cost to complete the projects for the purpose of valuation of the properties held for development and sale and investment properties under construction.
- *iv*. Estimate to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.
- v. Estimate to measure expected credit losses for financial assets.
- vi. Estimate required by actuaries in respect of discount rates, future salary increments, mortality rates and inflation rate used for computation of defined benefit liability.
- vii. Judgement in calculating the appropriate discount rate and lease term.
- viii. Judgement is required in determine whether or not a contract contains a lease.
- *ix.* Judgement is required on recognition of an identifiable intangible asset separate from goodwill in case of business combination at its estimated fair value. This is based on information available and management's expectations on the date of acquisition.

Notes to the consolidated financial statements (continued)

- 2. Basis of preparation of the consolidated financial statements (continued)
- a) Use of estimates and judgements (continued)
- x. Judgement is required in determining the worldwide provision for income taxes.

The actual results may differ from the estimates and judgements made by the management in the above matters. Revisions to the accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Management has also reassessed significant judgements, estimates and assumptions primarily due to the current economic uncertainties arising from the outbreak of the Novel Coronavirus (COVID-19) as outlined below:

### COVID-19

Supply chain congestion, which started at the end of 2020, worsened during the year and spread across all geographies, with North America, China and Europe hardest hit. This impacted operators in most sectors globally, including continued labour shortages, slower operations due to COVID-19 compliance, off-schedule vessel arrival, higher exchanges and yard congestion from longer dwelling empties. The Ferries business has faced a challenging trading environment during the year given the lockdown in UK and Europe, resulting in reduced passenger activity, but we continue to transport critical cargo for consumers.

Yet in the face of adversity, resilience and imagination are key. Supply chain disruption has resulted in greater demand from cargo owners for customised solutions and the Group's logistics team worked closely with customers to provide improved transport connectivity. The Group has been proactively managing the flow at its facilities and implemented various initiatives, working closely with customers to better plan and manage berth hours and container exchange. This has resulted in limited disruption at the Group's terminals and allowed for cargo to move efficiently. As part of the Group's strategy to participate across the supply chain to reduce inefficiencies and connect directly with owners of cargo, the Group continued to invest in Logistics and Maritime sector during the year. By integrating the new acquisitions and investing in innovation and technology, the Group continued to assist customers who were struggling with logistics amid the COVID-19 pandemic.

There has been no significant direct impact observed on the Group's profitability attributed specifically to COVID-19 in the current period. The Group is monitoring all capex closely, has implemented expansive cost control initiatives across all units, is seeking all possible revenue opportunities throughout the business to promote cash preservation and keeping a close watch on receivables. The Group has not observed any significant changes to debtor days as compared to the previous year.

### Note on impairment review

IAS 36 Impairment of Assets requires that goodwill and intangible assets with indefinite lives are tested for impairment at a minimum every year and other non-financial assets are tested only when there are indicators of impairment that these assets might be impaired.

In the current year, given the impact of COVID-19 pandemic, the Group has updated the assumptions (discount rates and growth rates) and future cash flow projections to test for impairment reflecting the increased level of risk and uncertainty. The value in use of each cash-generating units ("CGU") is compared to the carrying amount to assess any probable impairment.

The value in use is calculated using cash flow projections based on the revised financial budgets covering a three year period and a further outlook for five years, which is considered appropriate in view of the outlook for the industry and the long-term nature of the concession agreements held i.e. generally for a period of 25-50 years.

Refer note 15 for further details.

Notes to the consolidated financial statements (continued)

### 2. Basis for preparation of the consolidated financial statements (continued)

### b) New standards and interpretations not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2021 reporting periods and have not been early adopted by the Group. These standards are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

### Phase 2 amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 - interest rate benchmark (IBOR) reform

A fundamental reform of major interest rate benchmarks is being undertaken globally, including the replacement of some interbank offered rates (IBORs) with alternative nearly risk-free rates (referred to as 'IBOR reform'). The Group has exposures to IBORs on its financial instruments that will be reformed as part of these market-wide initiatives. The Group has put in place a plan to oversee the approach to LIBOR transition in coordination with international developments. The transition has implications for the Group's borrowing and its stakeholders ranging from legal, financial, technical and operational considerations. The Group has undertaken IBOR transition and have applied the Phase 2 amendments in 2021.

Other amendments to IAS 39, IFRS 7, IFRS 4 and IFRS 16 which are effective from 1 January 2021 did not result in any change to Group's accounting policies or accounting adjustments. The Group has not early adopted any new amended standards that are not yet effective as at 31 December 2021.

### 3. Significant accounting policies

The following significant accounting policies have been consistently applied in the preparation of these consolidated financial statements throughout the Group to all the years presented, unless otherwise stated.

### a) Basis of consolidation

### i. Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The Group accounts for business combinations (including common control transactions) using the acquisition method when the acquired set of activities and assets meets the definition of a 'business' and 'control' is transferred to the Group.

The consideration (including contingent consideration) transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Transaction costs incurred for business combinations are expensed as incurred.

For each significant business combination, the Group engages external, independent and qualified valuers who have the relevant experiences to carry out the fair valuation exercise of the net assets based on market related assumptions and weighted average cost of capital.

### ii. Business combination achieved in stages

On business combination achieved in stages, the acquirer's previously held interest in the acquiree is remeasured to fair value at the date of acquisition with any resulting gain or loss recognised in the consolidated statement of profit or loss.

### iii. Change in ownership interests in subsidiaries without loss of control

Changes in the Group's interests in a subsidiary that does not result in a loss of control are accounted for as transactions with owners in their capacity as owners and therefore no goodwill is recognised as a result of such transactions. The difference between the fair value of any consideration paid or received and relevant shares acquired or disposed off in the carrying value of net assets of the subsidiary is recorded in equity under retained earnings.

### iv. Disposal of subsidiaries (loss of control)

On the loss of control, the Group derecognises the subsidiary and recognises any surplus or deficit arising on the loss of control in the consolidated statement of profit or loss. Any retained interest is re-measured at fair value on the date control is lost and is subsequently accounted as an equity-accounted investee or as a fair value through other comprehensive income (FVOCI) equity instrument depending on the level of influence retained.

Notes to the consolidated financial statements (continued)

### 3. Significant accounting policies (continued)

### a) Basis of consolidation (continued)

### v. Non-controlling interests

For each business combination, the Group elects to measure any non-controlling interests (NCI) either at their proportionate share of the acquiree's identifiable net assets at the date of acquisition or at its fair value.

Where a put option is held by a non-controlling interest in a subsidiary, whereby that party can require the Group to acquire the NCI's shareholding in the subsidiary at a future date, but the NCI retain present access to the results of the subsidiary, the Group applies the present access method of accounting to this arrangement. The Group recognises a put option liability at its discounted fair value, being the Group's estimate of the amount required to settle that liability with a corresponding reserve in equity. Any subsequent remeasurements of put option liability due to changes in the fair value of the put liability estimation are recognised in the equity and not in the consolidated statement of profit or loss.

### vi. Structured entities

Structured entities are those entities that have been designed so that voting or similar rights are not the dominant factor in deciding who controls the entity and the relevant activities of these entities are directed by means of contractual arrangements. The Group has established various structured entities for issuing various sukuk certificates and subordinated perpetual certificates. The Group does not have any direct or indirect shareholding in these entities. The Group controls and consolidates these structured entities as it is exposed to, or has rights to, variable returns from its involvement with these entities and has the ability to affect those returns through its power over these entities.

### vii. Investments in associates and joint ventures

The Group's interest in equity-accounted investees comprise interest in associates and joint ventures. An associate is an entity over which the Group has significant influence. A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture.

Investments in equity-accounted investees are accounted for using the equity method and are initially recorded at cost including transaction costs. The Group's investment includes fair value adjustments (including goodwill) net of any accumulated impairment losses.

At each reporting date, the Group determines whether there is any objective evidence that the investments in the equity-accounted investees are impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the equity-accounted investees and its carrying value and recognises the same in the consolidated statement of profit or loss.

### viii. Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from the transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

### b) Foreign currency

### i. Functional and presentation currency

The functional currency of the Company is UAE Dirhams. Items included in the financial statements of each of the Group's entities are measured using the currency of the primary environment in which it operates (functional currency). These consolidated financial statements are presented in US dollar ("USD"), which is the Group's presentation currency. All amounts have been rounded to the nearest thousand, unless otherwise indicated.

### ii. Foreign currency transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in the consolidated statement of profit or loss.

Non-monetary assets and liabilities denominated in foreign currency are translated to the functional currency of each entity at the foreign exchange rate ruling at the date of transaction with no further re-measurement in future.

### iii. Foreign operations

For the preparation of consolidated financial statements, the differences arising on translation of financial statements of foreign operations into USD are recognised in other comprehensive income and accumulated in the translation reserve except to the extent of share of non-controlling interests in such differences. Accumulated translation differences are recycled to profit or loss on de-recognition of foreign operations as part of the gain or loss on such derecognition. In case of partial derecognition, accumulated differences proportionate to the stake derecognised are recycled.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- b) Foreign currency (continued)
- iii. Foreign operations (continued)

If the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, then foreign currency differences arising from such item form part of the net investment in the foreign operation. Accordingly, such differences are recognised in the consolidated statement of other comprehensive income and accumulated in the translation reserve.

Foreign currency differences arising on the retranslation of a financial liability designated as a hedge of a net investment in a foreign operation are recognised in the consolidated statement of other comprehensive income, to the extent that the hedge is effective.

- c) Financial instruments
- i. Non-derivative financial assets

### Classification, initial recognition and measurement

Under IFRS 9 Financial Instruments, on initial recognition, a financial asset is classified and measured at:

- Amortised cost;
- Fair value through other comprehensive income ('FVOCI') debt instrument;
- FVOCI equity instrument; or
- Fair value through profit or loss ('FVTPL').

The classification of financial assets under IFRS 9 is generally based on the business model in which a financial asset is managed and also on the basis of the contractual cash flows characteristics of the financial instrument.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

### **Derecognition of financial assets**

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred and it does not retain control of the financial asset.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- c) Financial instruments (continued)
- ii. Non-derivative financial liabilities

### Classification, initial recognition and measurement

Under IFRS 9, financial liabilities at inception can be classified either at amortised cost or FVTPL.

The Group's non-derivative financial liabilities consist of loans and borrowings, lease liabilities, bank overdrafts, amounts due to related parties, and trade and other payables. All non-derivative financial liabilities are recognised initially at fair value less any directly attributable transaction costs. The Group classifies all its non-derivative financial liabilities as financial liabilities to be carried at amortised cost using effective interest method.

The subsequent measurement of non-derivative financial liabilities are carried at their amortised cost using the effective interest method.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expired. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

### Convertible bond

Convertible bonds issued by the Group are denominated in USD and can be converted into ordinary shares. Convertible bonds are split into two components: a debt component and a component representing the embedded derivative in the convertible bond. The debt component represents a non-derivative financial liability for future coupon payments and the redemption of the principal amount. The embedded derivative, a financial derivative liability, represents the value of the option that bond holders can convert into ordinary shares. The Group has not recorded the embedded derivative within equity due to the existence of cash settlement terms with the Company.

### iii. Derivative financial instruments and hedge accounting

The Group holds derivative financial instruments such as forward currency contracts and interest rate swaps to hedge its cash flows exposed to risk of fluctuations in foreign currencies and interest rates.

The Group has elected to adopt the new general hedge accounting model in IFRS 9. This requires the Group to ensure that hedge accounting relationships are aligned with its risk management objectives and strategy and to apply a more qualitative and forward-looking approach to assessing hedge effectiveness.

### **Initial recognition**

Derivatives are recognised initially at fair value. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are either recognised in the consolidated statement of profit or loss or the consolidated statement of other comprehensive income.

The Group designates certain derivatives as hedging instruments to hedge the variability in cash flows associated with highly probable forecast transactions arising from changes in foreign exchange rates and interest rates and certain derivatives and non-derivative financial liabilities as hedges of foreign exchange risk on a net investment in a foreign operation.

On initial designation of the derivatives as the hedging instrument, the Group formally documents the risk management objective and strategy for undertaking the hedge. The Group also documents the economic relationship between the hedging instrument and hedged item, including whether the changes in cash flows of the hedged item and hedging instrument are expected to offset each other together with the methods that will be used to assess the effectiveness of the hedging relationship.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- c) Financial instruments (continued)
- iii. Derivative financial instruments and hedge accounting (continued)

### Subsequent measurement

Changes in the fair value of the derivative hedging instrument designated as a cash flow hedge are recognised directly in consolidated statement of other comprehensive income to the extent that the hedge is effective and presented in the hedging reserve in equity. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in the consolidated statement of profit or loss.

When the hedged item is a non-financial asset, the amount recognised in the consolidated statement of other comprehensive income is transferred to the carrying amount of the asset when it is recognised. In other cases, the amount recognised in consolidated statement of other comprehensive income is transferred to the consolidated statement of profit or loss in the same period that the hedged item affects the consolidated statement of profit or loss.

When a derivative instrument or a non-derivative financial liability is designated as the hedging instrument in a hedge of a net investment in a foreign operation, the effective portion of, for a derivative, changes in the fair value of the hedging instrument or, for a non-derivative, foreign exchange gains and losses is recognised in OCI and presented in the translation reserve within equity. Any ineffective portion of the changes in the fair value of the derivative or foreign exchange gains and losses on the non-derivative is recognised immediately in profit or loss. The amount recognised in OCI is reclassified to profit or loss as a reclassification adjustment on disposal of the foreign operation.

Derivative instruments that are not designated as hedging instruments in hedge relationships are classified as financial liabilities or assets at fair value through profit or loss.

### Derecognition

If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, or the designation is revoked, then hedge accounting is discontinued prospectively. The cumulative gain or loss previously recognised in consolidated statement of other comprehensive income remains there until the forecast transaction or firm commitment occurs. If the forecast transaction or firm commitment is no longer expected to occur, then the balance in equity is reclassified to the consolidated statement of profit or loss.

### d) Property, plant and equipment

### i. Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses (refer to note 3(l)(i)).

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of a self-constructed asset includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use and the cost of dismantling and removing the items and restoring the site on which they are located. Such property, plant and equipment does not directly increase the future economic benefits of any particular existing item of property, plant and equipment, but may be necessary for an entity to obtain the future economic benefits from its other assets.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Capital work-in-progress is measured at cost less impairment losses and not depreciated until such time the assets are ready for intended use and transferred to the respective category under property, plant and equipment.

Notes to the consolidated financial statements (continued)

#### 3. Significant accounting policies (continued)

#### d) Property, plant and equipment (continued)

#### **Dredging**

Dredging expenditure is categorised into capital dredging and major maintenance dredging. Capital dredging is expenditure which includes creation of a new harbour, deepening or extension of the channel berths or waterways in order to allow access to larger ships which will result in future economic benefits for the Group. This expenditure is capitalised and amortised over the expected period of the relevant concession agreement. Major maintenance dredging is expenditure incurred to restore the channel to its previous condition and depth. Maintenance dredging is regarded as a separate component of the asset and is capitalised and amortised evenly over 10 years.

#### ii. Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably.

#### iii. Depreciation

Land and capital work in progress are not depreciated. Depreciation on other assets is recognised in the consolidated statement of profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment and is based on cost less residual value. Leased assets are depreciated on straight-line basis over their estimated useful lives or lease term whichever is shorter.

The estimated useful lives of assets are as follows:

Assets	Useful life (years)
Buildings	5 - 50
Plant and equipment	1 - 25
Vessels	5 - 30
Dredging (included in land and buildings)	10 - 99

Dredging costs are depreciated on a straight line basis based on the lives of various components of dredging.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted prospectively, if appropriate.

#### iv. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time, the assets are substantially ready for their intended use or sale.

#### e) Investment properties

Investment property is measured initially at cost, including related transaction costs and where applicable borrowing costs. After initial recognition, investment property is carried at cost less accumulated depreciation and impairment, if any. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably.

Investment property under construction is not depreciated until such time as the relevant assets are completed and commissioned.

Notes to the consolidated financial statements (continued)

### 3. Significant accounting policies (continued)

### e) Investment properties (continued)

Land is not depreciated. Depreciation is calculated using the straight-line method to allocate the cost to the residual values over the estimated useful lives, as follows:

AssetsUseful life (years)Buildings20-50Infrastructure5-50

The useful lives and depreciation methods are reviewed periodically to ensure that the method and period of depreciation are consistent with the expected pattern of economic benefits from these assets.

#### f) Land use rights

Land use rights represents the prepaid lease payments of leasehold interests in land under operating lease arrangements. These rights are amortised using the straight-line method to allocate the cost over the term of rights of 99 years.

### g) Goodwill

Goodwill arises on the acquisition of subsidiaries and equity-accounted investees. Goodwill represents the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets and liabilities of the acquiree.

Goodwill is measured at cost less accumulated impairment losses (refer to note 3(l)(i)). Goodwill is not amortised but is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired. An impairment loss in respect of goodwill is not reversed.

In respect of equity-accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment and is not tested for impairment separately.

#### h) Port concession rights and other intangible assets

The Group classifies the port concession rights as intangible assets as the Group bears demand risk over the infrastructure assets. Substantially all of the Group's terminal operations are conducted pursuant to long-term operating concessions or leases entered into with the owner of a relevant port for terms generally between 25 and 50 years (excluding the port concession rights relating to equity-accounted investees).

## i. Port concession rights consist of:

### a. Port concession rights arising on business combinations

The cost of port concession rights acquired in a business combination is the fair value as at the date of acquisition.

Following initial recognition, port concession rights are carried at cost less accumulated amortisation and any accumulated impairment losses (refer to note 3(l)(i)). The useful lives of port concession rights are assessed to be either finite or indefinite.

Port concession rights with finite lives are amortised on a straight-line basis over the useful economic life and assessed for impairment whenever there is an indication that the port concession rights may be impaired. The amortisation period and amortisation method for port concession rights with finite useful lives are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the assets are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expenses on port concession rights with finite useful lives are recognised in the consolidated statement of profit or loss on a straight-line basis.

Port concession rights with indefinite lives (arising where freehold rights are granted) are not amortised and are tested for impairment at least on an annual basis or when the impairment indicator exists, either individually or at the cash-generating unit level. The useful life of port concession rights with an indefinite life is reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- h) Port concession rights and other intangible assets (continued)
- b. Port concession rights arising on entering into concession contracts

Any amounts paid by the operator to the grantor as a consideration for obtaining the rights relating to concession arrangements are accounted as part of service concession assets, and they are amortised over the life of the concession period on straight line basis.

The Group commonly starts negotiations regarding renewal of concession agreements with approximately 5-10 years remaining on the term and often obtains renewals or extensions on the concession agreements in advance of their expiration in return for a commitment to make certain capital expenditures in respect of the subject terminal. In addition, such negotiations may result in the re-basing of rental charges to reflect prevailing market rates. However, based on the Group's experience, incumbent operators are typically granted renewal often because it can be costly for a port owner to switch operators, both administratively and due to interruptions to port operations and reduced productivity associated with such transactions.

#### ii. Assets arising from Service Concession Arrangements (IFRIC 12)

The Group recognises assets arising from a service concession arrangement, in which the grantor (government or port authorities) controls or regulates the services provided and the prices charged, and controls any significant residual interest in the infrastructure such as property, plant and equipment, existing infrastructure of the grantor, the infrastructure constructed or purchased by the Group as part of the service concession arrangement. Nine of the Group's seaport terminals in emerging markets are accounted as service concession arrangements.

Any amounts paid by the operator to the grantor as a consideration for obtaining the rights relating to concession arrangements are accounted as part of service concession assets, and they are amortised over the life of the concession period on straight line basis.

Service concession assets also include certain property, plant and equipment which are reclassified as intangible assets in accordance with IFRIC 12 'Service Concession Arrangements'. These assets are amortised based on the lower of their useful lives or concession period.

Gains or losses arising from de-recognition of service concession assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the consolidated statement of profit or loss when the asset is derecognised.

The estimated useful lives for service concession assets range within a period of 15-50 years.

#### iii. Customer relationships

Customer relationships are recognized at fair value in business combinations at the date of acquisition. Customer relationships are amortised on a straight-line basis over the useful economic life and assessed for impairment, whenever there is an indication for impairment. The amortisation period and amortisation method are reviewed at least once every financial year.

The estimated useful lives for customer relationships range within a period of 15-20 years.

#### i) Properties held for development and sale

Properties acquired, constructed or in the course of construction for sale are classified as properties held for development and sale. Properties held for development and sale are stated at the lower of cost or net realisable value.

Cost includes the cost of right to reclaim the land, cost of infrastructure, construction and other related expenditure such as professional fees and engineering costs attributable to the project, which are capitalised as and when the activities, that are necessary to enable the assets to be ready for the intended use are in progress. Net realisable value represents the estimated selling price in the ordinary course of business, based on market prices at the reporting date discounted for the time value of money, if material, less costs to complete and costs to be incurred in selling the property.

The Group reviews the carrying values of the properties held for development and sale at each reporting date for any impairment.

Notes to the consolidated financial statements (continued)

## 3. Significant accounting policies (continued)

## j) Inventories

Inventories mainly consist of spare parts and consumables. Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on weighted average method and includes expenditure incurred in acquiring inventories and bringing them to their existing location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

#### k) Leases

#### i. Group as a lessee

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated over the shorter of the asset's useful life or the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

Payments associated with short-term leases and leases of low-value assets are recognised on a straight-line basis as an expense in statement of profit or loss.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use assets and lease liabilities separately on statement of financial position.

Variable lease payments that depend on revenue and output are recognised in statement of profit or loss in the period in which the condition that triggers those payments occurs.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- k) Leases (continued)
- ii. Group as a lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of revenue (refer to note 3 (p)(iii)).

#### 1) Impairment

#### i. Non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories and deferred tax assets are reviewed for impairment whenever there is an indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, the assets are grouped together into smallest group of assets (cash generating unit or "CGU") that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

Goodwill and port concession rights with infinite useful lives, as part of their respective cash-generating units, are also reviewed for impairment at each reporting date or at least once in a year regardless of any indicators of impairment. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the other assets in the unit (group of units) on a pro-rata basis.

In respect of non-financial assets (other than goodwill), impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount, which would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### ii. Impairment of non-derivative financial assets

IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' (ECL) model. The new impairment model applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. Under IFRS 9, credit losses are recognised earlier than under IAS 39.

The financial assets at amortised cost consist of trade receivables and bank balances and cash.

Notes to the consolidated financial statements (continued)

- 3. Significant accounting policies (continued)
- 1) Impairment (continued)
- ii. Impairment of non-derivative financial assets (continued)

Under IFRS 9, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

The Group measures loss allowances at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group considers a financial asset to be in default when:

- the borrower is unlikely to pay credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any are held); or
- the financial asset is more than 180 days past due.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

#### m) Employee benefits

#### i. Pension and post-employment benefits

#### **Defined contribution plans**

A defined contribution plan is a post-employment benefit plan in which the Company pays the fixed contribution to a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an expense in the consolidated statement of profit or loss during which the services are rendered by employees.

### **Defined benefit plans**

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

The Group's net obligation in respect of defined benefit pension plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine the present value, and the fair value of any plan asset is deducted to arrive at net obligation. The calculation is performed annually by a qualified actuary using the projected unit credit method which attributes entitlement to benefits to the current period (to determine current service cost) and to the current and prior periods (to determine the present value of defined benefit obligation) and is based on actuarial advice.

Re-measurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest) are recognised directly in the consolidated statement of other comprehensive income. The cost of providing benefits under the defined benefit plans is determined separately for each plan.

Contributions, including lump sum payments, in respect of defined contribution pension schemes and multi-employer defined benefit schemes where it is not possible to identify the Group's share of the scheme, are charged to the consolidated statement of profit or loss as they fall due.

Judgement is required in determining whether uncertainty in pension schemes results in recognition of liability or contingent liability.

Notes to the consolidated financial statements (continued)

### 3. Significant accounting policies (continued)

#### m) Employee benefits (continued)

#### ii. Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### n) Provisions

Provisions for environmental restoration, restructuring costs and legal claims are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as a finance cost in the consolidated statement of profit or loss.

#### o) Hybrid equity instrument

The subordinated perpetual certificates ("hybrid bond") issued by the Group incorporate options for redemption at the initiative of the Company. These options may be exercised after a minimum period that depends on the specific terms of the issue, and subsequently at each coupon date or in the event of highly specific circumstances. The annual coupon rate is fixed and reviewable based on contractual clauses that vary according to the specific terms of the issuance. There is no contractual obligation for the Company to make any profit payment, due to the existence of contractual clauses entitling it to defer payment indefinitely. However, those clauses stipulate that any deferred payments must be made in the event of a dividend distribution to the shareholders. All these features give the Company an unconditional right to avoid paying out cash or another financial asset for the principal or profit. Consequently, in compliance with IAS 32, these subordinated perpetual bonds are recorded as hybrid equity instrument, net of transaction costs and any coupon payment made is treated as dividends (refer to note 32).

### p) Revenue

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

The Group's revenue mainly consists of port related services (containerised stevedoring, break bulk and general cargo), service concession revenue, lease rentals, drydocking, maritime and logistics services and revenue from sale of plots of land.

The following specific recognition criteria must also be met before revenue is recognised:

## i. Rendering of port related services

The Group's revenue mainly consists of port related services (containerised stevedoring, break bulk, general cargo, and marine services) which are generally carried out in a short span of time. These port related services are contracted with the customers as a single transaction. These port related services have high degree of integration and accordingly, constitute a single distinct performance obligation for the Group. Revenue from these services is recognised at the point in time when the services are rendered to the customer and are usually payable within 30 to 45 days.

The Group also provides container storage services at the request of the customer based on the usage period in the storage yard which constitute a separate distinct performance obligation. Revenue from container storage services is recognised over a period of storage days and are usually payable within 30 to 45 days.

For revenue recognition, the Group determines the transaction price in accordance with the tariff rates published by the port authorities in certain jurisdictions or agreed rates with the customers.

Notes to the consolidated financial statements (continued)

#### 3. Significant accounting policies (continued)

#### p) Revenue (continued)

#### ii. Service concession arrangements

Revenues relating to construction contracts which are entered into with government authorities for the construction of the infrastructure necessary for the provision of services are measured at the fair value of the consideration received or receivable. Revenue from service concession arrangements is recognised based on the fair value of construction work performed at the reporting date. The Group recognises revenue and costs relating to construction services over a period of time by reference to the stage of completion of the contract using the input method.

#### iii. Lease rentals and services from economic zones

A lease rental is recognised on a straight line basis over the lease term. Where the consideration for the lease is received for subsequent period, the attributable amount of revenue is deferred and recognised in the subsequent period. Unrecognised revenue is classified as deferred revenue under liabilities in the consolidated statement of financial position.

Revenue from administrative service, license and registration is recognised at the point in time when the services are rendered to the customer.

### iv. Revenue from drydocking services

Revenue from drydocking services includes revenue from ship repair services, conversions, ship building, ship lifting, docking and undocking services.

Revenue from ship repair services, conversions and ship building is recognised over a period of time by reference to the stage of completion of the contract using the surveys of work performed and cost-to-cost method. Provisions for foreseeable losses are made in full, as soon as they are anticipated. When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that is probable will be recoverable. Advances received are included in contract liabilities.

Revenue from ship lifting, docking and undocking of vessels is recognised at the point in time when the customer consumes and takes the benefit of the services.

#### v. Revenue from maritime and logistics services

Revenue represents the amounts derived from the operation of ferry services, voyage freight income, freight forwarding income, road transport services, warehousing revenue, marine charter revenue and income from mobilisation or demobilisation of marine vessels.

Revenue from ferrying tourists and ferry freight traffic is recognised on disembarkment of the relevant sailing. Road transport revenue is recognised at the point of delivery of the load.

Voyage freight income is recognised as the freight services are rendered and is determined using the load to-discharge method based on the percentage of the estimated duration of the voyage completed at the reporting date.

Freight forwarding revenue is recognised over time as the performance obligation is satisfied, including a share of revenue from incomplete voyages at the balance sheet date.

Road transport services and warehousing revenue are recognized over a period of time as the performance obligation is satisfied, percentage completion method is used to determine the progress of asset being transferred to the customer.

Revenue from marine charter is recognised on a straight line basis over the period of the lease. Income generated from the mobilisation or demobilisation of the vessel, under the vessel charter agreement, is recognised over the period of the related charter party contract.

Transaction price and payment terms are based on the contracts with the customers.

#### vi. Revenue from sale of plots of land

Revenue from sale of plots of land is recognised when the control is transferred to the buyer. Control generally transfers when the customer has an ability to direct its use and obtains substantially all of its economic benefits.

Notes to the consolidated financial statements (continued)

### 3. Significant accounting policies (continued)

#### q) Finance income and costs

Finance income comprises interest income on bank balances and cash and gains on hedging instruments that are recognised in the consolidated statement of profit or loss. Interest income is recognised as it accrues, using the effective interest method.

Finance costs comprises interest expense on borrowings, unwinding of discount on provisions, impairment losses recognised on financial assets, losses on hedging instruments and fair value changes of debt instruments that are recognised in the consolidated statement of profit or loss.

Finance income and costs also include realised and unrealised exchange gains and losses on monetary assets and liabilities (refer to note 3 (b)(ii)).

#### r) Income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the consolidated statement of profit or loss except to the extent that it relates to a business combination, or items recognised directly in consolidated statement of other comprehensive income.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income. It also includes any adjustment to tax payable in respect of previous years.

Deferred tax is recognised using the liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax reflects the manner of recovery of underlying assets and is measured at the prevailing tax rates that are expected to be applied to the temporary differences when they reverse.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilized. Deferred tax assets are reviewed periodically and reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Current tax and deferred tax assets and liabilities are offset only if certain criteria are met.

#### s) Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenue and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components for which discrete financial information is available. All operating segments' operating results are reviewed regularly by the Company's Board of Directors ('Chief Operating Decision Maker') to assess performance.

#### t) Separately disclosed items

The Group presents, as separately disclosed items on the face of the consolidated statement of profit or loss, those items of income and expense which, because of the nature and expected infrequency of the events giving rise to them, merit separate presentation to allow users to understand better, the elements of financial performance in the period, so as to facilitate a comparison with prior periods and a better assessment of trends in financial performance.

Notes to the consolidated financial statements (continued)

#### 4. Segment information

The Group has identified the following geographic areas as its basis of segmentation.

- Asia Pacific and India
- Australia and Americas
- Middle East, Europe and Africa

In addition to the above reportable segments, the Group reports unallocated head office costs, finance income and tax expense under the head office segment.

Each of these operating segments have an individual appointed as Segment Director responsible for these segments, who in turn reports to the Chief Operating Decision Maker.

The Group measures segment performance based on the earnings before separately disclosed items, interest, tax, depreciation and amortisation ("Adjusted EBITDA"). Although this is a non-IFRS measure, this will provide additional information to the users of the consolidated financial statements.

The Chief Operating Decision Maker also monitors certain key performance ratios from the perspective of capital management which are disclosed in note 36.

Segment capital expenditure is the total cost incurred during the year to acquire property, plant and equipment, investment property, and port concession rights other than goodwill and right of assets added under IFRS 16 - Leases.

Notes to consolidated financial statements (continued)

### 4. Segment information (continued)

The following table presents certain results, assets and liabilities information regarding the Group's segments.

			Australia and		Middle Ea	st, Europe				
	Asia Pacific and India		Americas		and Africa		Head office		Total	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Revenue	1,920,817	793,250	2,215,346	1,713,277	6,641,825	6,026,036	-	=	10,777,988	8,532,563
Adjusted EBITDA	728,668	362,782	806,818	590,228	2,739,647	2,595,521	(447,576)	(229,076)	3,827,557	3,319,455
Finance income*	-	=	ı	I	ı	ı	193,972	144,624	193,972	144,624
Finance costs*	-	=	ı	I	ı	ı	(941,284)	(982,865)	(941,284)	(982,865)
Tax expense*	-	=	ı	I	ı	ı	(237,682)	(194,759)	(237,682)	(194,759)
Depreciation and amortisation	(219,380)	(116,196)	(297,751)	(270,965)	(962,318)	(913,277)	(9,833)	(6,317)	(1,489,282)	(1,306,755)
Adjusted net profit/ (loss) before										
separately disclosed items	509,288	246,586	509,067	319,263	1,777,329	1,682,244	(1,442,403)	(1,268,393)	1,353,281	979,700
Adjusted for separately										
disclosed items	(6,122)	(2,425)	(106,795)	8,425	(120,155)	(58,497)	41,385	14,799	(191,687)	(37,698)
Profit/ (loss) for the year	503,166	244,161	402,272	327,688	1,657,174	1,623,747	(1,401,018)	(1,253,594)	1,161,594	942,002

<sup>\*</sup>Net finance cost and tax expense (before separately disclosed items) from various geographical locations and head office have been grouped under head office.

Notes to consolidated financial statements (continued)

## 4. Segment information (continued)

			Austral	ia and	Middle Ea	st, Europe						
	Asia Pacific	and India	Amer		and A		Head o		Inter-se	gment	Tot	tal
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Segment assets	5,357,164	4,670,735	9,106,039	7,144,104	25,419,756	25,248,987	22,418,393	17,219,567		(16,941,035)	42,184,013	37,342,358
Segment liabilities	1,183,298	600,719	3,472,570	2,693,965	12,761,353	10,020,425	17,003,481	13,853,444	(9,585,709)	(6,344,453)	24,834,993	20,824,100
Tax liabilities*	-	-	-	-	-	-	1,245,442	1,117,749	-	-	1,245,442	1,117,749
Total liabilities	1,183,298	600,719	3,472,570	2,693,965	12,761,353	10,020,425	18,248,923	14,971,193	(9,585,709)	(6,344,453)	26,080,435	21,941,849
Capital expenditure	136,788	162,485	228,326	190,812	944,945	663,850	82,772	58,882	-	-	1,392,831	1,076,029
Share of profit of equity-												
accounted investees before												
separately disclosed items	92,279	84,178	7,293	7,825	52,445	29,548	-	-	-	-	152,017	121,551
Revenue (refer to note 5)												
Revenue from ports and												
terminals	577,191	433,976	1,907,267	1,489,360	3,058,475	2,577,515	-	-	-	-	5,542,933	4,500,851
Drydocking, maritime and												
logistics services	1,343,626	359,274	308,079	223,917	2,968,668	2,796,919	-	-	-	-	4,620,373	3,380,110
Lease rentals and services												
from economic zones	-	-	-	-	569,757	558,984	-	-	-	-	569,757	558,984
Revenue from sale of plots	_											
of land		-	-	-	44,925	92,618	-	-	-	-	44,925	92,618
Total revenue	1,920,817	793,250	2,215,346	1,713,277	6,641,825	6,026,036	-	-	-	-	10,777,988	8,532,563
Timing of revenue												
recognition			4 - 40 - 55		• • • • • • • • • • • • • • • • • • • •						<b>-</b> 100 0 :-	
At a point in time	543,166	412,745	1,748,709	1,387,670	2,897,167	2,535,147	-	-	-	-	5,189,042	4,335,562
Over time	1,377,651	380,505	466,637	325,607	3,744,658	3,490,889	-	-	-	-	5,588,946	4,197,001
Total revenue	1,920,817	793,250	2,215,346	1,713,277	6,641,825	6,026,036	-	-	-	-	10,777,988	8,532,563

<sup>\*</sup>Tax liabilities from various geographical locations have been grouped under head office.

Notes to the consolidated financial statements (continued)

#### 5. Revenue

	2021	2020
	USD'000	USD'000
Revenue consists of:		
Revenue from ports and terminals	5,542,933	4,500,851
Drydocking, maritime and logistics services	4,620,373	3,380,110
Lease rentals and services from economic zones	569,757	558,984
Revenue from sale of plots of land	44,925	92,618
Total	10,777,988	8,532,563

For geographical segmentation of revenue refer to note 4.

The above revenue includes revenue from contracts with customers under IFRS 15 amounting to USD 9,010,737 thousand (2020: USD 7,338,919 thousand).

26.8% (2020: 29.3%) of the Group's revenue is derived from the top ten customers. All the customers in the Group individually contribute less than 10 per cent of the Group's total revenue.

### 6. Profit for the year

	2021	2020
	USD'000	USD'000
Profit for the year is stated after charging the following costs:		
Staff costs	2,137,381	1,920,038
Depreciation and amortisation	1,489,282	1,306,755
Impairment loss (refer to note 9)	107,842	7,782

#### 7. Finance income and costs

	2021	2020
	USD'000	USD'000
Finance income		
Interest income*	153,824	115,230
Exchange gains	40,148	29,394
Finance income before separately disclosed items	193,972	144,624
Separately disclosed items (refer to note 9)	8,425	9,773
Finance income after separately disclosed items	202,397	154,397
Finance costs		
Interest expense on loans and borrowings **	(685,675)	(710,415)
Interest expense on lease liabilities	(186,816)	(168,562)
Exchange losses	(64,107)	(97,048)
Other net financing expense in respect of pension plans	(4,686)	(6,840)
Finance costs before separately disclosed items	(941,284)	(982,865)
Separately disclosed items (refer to note 9)	(20,746)	(44,433)
Finance costs after separately disclosed items	(962,030)	(1,027,298)
Net finance costs before separately disclosed items	(747,312)	(838,241)
Separately disclosed items	(12,321)	(34,660)
Net finance costs after separately disclosed items	(759,633)	(872,901)

<sup>\*</sup> This includes interest income of USD 98,252 thousand (2020: USD 45,774 thousand) on loan given to Parent Company.

<sup>\*\*</sup> This includes interest expense of USD 30,837 thousand (2020: USD 43,626 thousand) on loans from non-controlling shareholders.

Notes to the consolidated financial statements (continued)

## 8. Income tax

The major components of income tax expense for the year ended 31 December:

	2021	2020
	USD'000	USD'000
Current tax expense		
Current year	271,696	211,793
Change in estimates related to prior years	1,217	(7,359)
	272,913	204,434
Deferred tax credit	(88,937)	(63,238)
Income tax expense	183,976	141,196
Share of income tax of equity-accounted investees	51,646	52,051
Total tax expense	235,622	193,247
Tax recognised in statement of other comprehensive income and retained earnings		
Current tax in OCI	832	891
Deferred tax in OCI	(17,834)	5,963
Total	(17,002)	6,854
Income tax balances included in the consolidated statement of financia	l position:	
Income tax receivable (included within accounts receivable and		
prepayments)	25,387	10,351
Income tax liabilities	138,270	119,367

Notes to the consolidated financial statements (continued)

## 8. Income tax (continued)

The relationship between the total tax expense and the accounting profit can be explained as follows:

		2021	2020
		USD'000	USD'000
Net profit before tax		1,345,570	1,083,198
Tax at the Company's domestic rate of 0% (2020: 0%)		-	-
Effect of tax rates in foreign jurisdictions		280,720	190,887
Net tax losses (utilized)/ incurred, on which deferred tax is not			
recognised		(66,788)	19,878
Tax charge of equity-accounted investees		51,646	52,051
Effect of tax rate changes on deferred tax		74,982	20,990
Deferred tax in respect of fair value adjustments		(64,671)	(21,536)
Others		9,056	(21,223)
Tax expense before prior year adjustments		284,945	241,047
Change in estimates related to prior years:		1.015	(5.250)
- current tax		1,217	(7,359)
- deferred tax		(50,540)	(40,441)
Total tax expense	(A)	235,622	193,247
Adjustment for separately disclosed items (refer to note 9)		53,706	53,563
Total tax expense from operations before separately disclosed	( <b>D</b> )	200 220	246.010
items	(B)	289,328	246,810
Net profit before tax		1,345,570	1,083,198
Adjustment for share of income tax of equity-accounted investees		51,646	52,051
radjustment for share of meome tax of equity accounted investees		31,040	32,031
Adjusted profit before tax	(C)	1,397,216	1,135,249
Adjustment for separately disclosed items	(-)	245,393	91,261
			•
Adjusted profit before tax and before separately disclosed items	( <b>D</b> )	1,642,609	1,226,510
Tice of a factorial	(1.40)	16.060/	17.000/
Effective tax rate	(A/C)	16.86%	17.02%
Effective tax rate before separately disclosed items	(B/D)	17.61%	20.12%

## Group tax rates

The Group is not subject to income tax on its UAE operations. The total tax expense relates to the tax payable on the profit earned by the overseas subsidiaries and equity-accounted investees as adjusted in accordance with the taxation laws and regulations of the countries in which they operate. The applicable tax rates in the regions in which the Group operates are set out below:

Geographical segments	Applicable corporate tax rate
Asia Pacific and India	10% to 34.9%
Australia and Americas	0% to 36.0%
Middle East, Europe and Africa	0% to 35.0%

Notes to the consolidated financial statements (continued)

## 8. Income tax (continued)

Movement in temporary differences during the year:

		Recognised in			
		consolidated		Translation	
	1 January	statement of	Acquisitions	and other	31 December
	2021	profit or loss	in the period	movements	2021
	USD'000	USD'000	USD'000	USD'000	USD'000
Deferred tax liabilities					
Property, plant and equipment	240,964	39,473	3,002	(5,657)	277,782
Investment in equity-accounted investees	26,173	2,397	101	(248)	28,423
Fair value of acquired intangibles	596,626	(4,992)	101,044	(9,111)	683,567
Financial instruments	(7,173)	(5,150)	15,249	3,944	6,870
Others	216,995	14,746	(2,903)	10,757	239,595
Total before set off	1,073,585	46,474	116,493	(315)	1,236,237
Set off of deferred tax asset against					
liabilities	(75,203)				(129,065)
Net deferred tax liabilities	998,382				1,107,172
Deferred tax assets					
Pension and post-employment benefits	32,389	2,899	170	(7,308)	28,150
Provisions	13,947	4,523	1,129	460	20,059
Tax value of losses carried forward					
recognised	79,974	123,978	5,326	(13,273)	196,005
Total before set off	126,310	131,400	6,625	(20,121)	244,214
Set off of deferred tax asset against					
liabilities	(75,203)				(129,065)
Net deferred tax assets	51,107				115,149

Deferred tax liabilities have been offset if certain criteria are met.

Deferred tax assets have not been recognised by some of the subsidiaries on their trading losses where there is insufficient certainty as to their utilisation, either because they have not been agreed with tax authorities, or uncertainties of future profits or the impact of tax holidays. The Group continuously reviews these unrecognised tax losses and will consider recognising them as deferred tax asset in future depending on the assessed likelihood of utilisation.

	2021			2020			
	Gross			Gross			
	amount	Tax effect		amount	Tax effect		
	USD'000	USD'000	Expiry date	USD'000	USD'000	Expiry date	
Trading losses - expire	76,546	12,896	2022 - 2027	77,120	18,493	2021-2026	
	85,605	13,812	2028 - 2039	64,446	17,556	2027-2038	
	5,318	1,524	2040 - 2041	4,749	1,377	2039-2040	
Trading losses - never expire	1,144,117	302,532		1,431,067	401,581		
Capital losses - never expire	278,423	53,944		231,128	43,930		

Notes to the consolidated financial statements (continued)

#### 9. Separately disclosed items

	2021	2020
	USD'000	USD'000
Cost of sales		
Impairment of assets	(92,240)	-
General and administrative expenses		
Restructuring costs	(2,497)	(57,361)
Acquisition costs	(26,748)	(8,272)
Impairment of assets	(15,602)	(7,782)
Guaranteed minimum pension costs	-	(4,105)
Other income	-	3,265
Share of loss from equity-accounted investees	(86,077)	(97,435)
(Loss)/ gain on disposal and change in ownership	(9,908)	115,089
Finance income	8,425	9,773
Finance costs	(20,746)	(44,433)
Income tax	53,706	53,563
Total	(191,687)	(37,698)

• Cost of sales includes impairment of assets in a subsidiary in the 'Middle East, Europe and Africa' region, mainly relating to port equipment due to change in the business model.

#### General and administrative expenses:

- Restructuring costs mainly relate to severance pay associated with redundancies in a subsidiary in 'Australia and Americas' region. (2020: mainly related to severance pay associated with redundancies resulting from the impact of COVID-19 on tourist business in a subsidiary in the 'Middle East, Europe and Africa' region and in the 'Australia and Americas' region).
- Acquisition costs represent USD 26,748 thousand (2020: USD 8,272 thousand) of advisory, legal, valuation, professional consulting, general and administrative costs directly related to various business acquisitions in the Group.
- Impairment of assets relates to USD 15,602 thousand in subsidiaries in the 'Middle East, Europe and Africa' region (2020: USD 7,782 thousand in the 'Middle East, Europe and Africa' region and 'Australia and Americas' region).
- Guaranteed minimum pension (GMP) costs 2021: Nil. (2020: related to additional costs arising in respect of GMP based on a landmark High Court judgment confirming that UK pension schemes are required to equalise male and female members' benefits).

Other income 2021: Nil. (2020: mainly represented an insurance claim in the 'Middle East, Europe and Africa' region). Share of loss from equity-accounted investees relates to the Group's share of expenses in technology ventures in the 'Australia and Americas' region. (2020: related to ineffective hedge in an investee in the 'Middle East, Europe and Africa' region, in addition to the Group's share of expenses in technology ventures in the 'Australia and Americas' region.)

(Loss)/ gain on disposal and change in ownership relates to the loss on sale of a subsidiary in the 'Australia and Americas' region. (2020: Profit on disposal and change in ownership related to the gain of USD 118,406 thousand on remeasurement to fair value of the existing stake resulting from the acquisition of a controlling stake in an equity-accounted investee in the 'Australia and Americas' region and loss of USD 4,314 thousand on sale of a subsidiary in the 'Middle East, Europe and Africa' region).

#### Finance income:

a) USD 8,425 thousand mainly relates to hedge ineffectiveness in the 'Middle East, Europe and Africa' region and 'Asia Pacific and India' region. (2020: USD 9,773 thousand in the 'Middle East, Europe and Africa' region).

### Finance costs:

- a) USD 6,583 thousand relates to hedge ineffectiveness in the 'Middle East, Europe and Africa' region. (2020: USD 14,149 thousand in the 'Asia Pacific and India' region and 'Middle East, Europe and Africa' region).
- b) USD 14,163 thousand (2020: Nil) loss on termination of swaps and unamortised transaction costs written off on termination of loans in the 'Australia and Americas' region.
- c) 2021: Nil. (2020: USD 12,500 thousand of foreign exchange loss on reclassification of a non-monetary asset to monetary asset in the 'Middle East, Europe and Africa' region).
- d) 2021: Nil. (2020: USD 17,784 thousand represents interest accretion and loss on buy-back of convertible bonds).

**Income tax** mainly relates to deferred tax liability reversal arising from tax restructuring undertaken in a subsidiary in the 'Australia and Americas' region. (2020 mainly related to the release of historic tax risk provision in relation to gain on disposals. This release arises as a result of periodic review of worldwide tax provision position by the Group).

Notes to the consolidated financial statements (continued)

# 10. Dividends

	2021	2020
	USD'000	USD'000
Final dividend paid	44,100	332,000
Proposed for approval at the annual general meeting		
(not recognised as a liability as at 31 December):		
Final dividend	275,800	219,700

# 11. Property, plant and equipment

	Land and	Plant and	<b>X</b> 7	Capital work-	T-4-1
	buildings	equipment	Vessels	in-progress	Total
Card	USD'000	USD'000	USD'000	USD'000	USD'000
Cost As at 1 January 2020	F 425 250	6 402 217	2.516.652	1.701.600	16 146 910
As at 1 January 2020 Acquired through business combination	5,435,250 405,786	6,493,217 105,895	2,516,653	1,701,690 100,476	16,146,810
Additions Additions			41 120		612,157
	68,186	99,529	41,138	736,296	945,149
Transfers	814,159	529,137	18,796	(1,362,092)	-
Transfer from/ (to) intangible assets (refer to note 14)	88	(28,761)	-	-	(28,673)
Transfer from investment properties					
(refer to note 13)	25,592	541	-	4,233	30,366
Transfer to asset held for sale	-	-	(300,778)	-	(300,778)
Disposals	(17,144)	(79,799)	(35,965)	(3,792)	(136,700)
Translation adjustment	43,373	51,866	40,325	34,023	169,587
As at 31 December 2020	6,775,290	7,171,625	2,280,169	1,210,834	17,437,918
As at 1 January 2021	6,775,290	7,171,625	2,280,169	1,210,834	17,437,918
Acquired through business combination	949	87,307	-	8,365	96,621
Additions	20,887	230,891	96,908	743,338	1,092,024
Transfers	255,314	490,386	11,055	(756,755)	-
Transfer from/(to) intangible assets					
(refer to note 14)	-	(14,225)	-	(103,860)	(118,085)
Transfer from investment properties					
(refer to note 13)	16,721	1,530	-	-	18,251
Transfer from right-of-use assets					
(refer to note 12)	487	-	-	-	487
Disposal of subsidiary	(2,716)	(5,732)	(7,916)	-	(16,364)
Disposals	(81,235)	(81,234)	(12,216)	(21,450)	(196,135)
Translation adjustment	(51,318)	(125,821)	(32,284)	(9,509)	(218,932)
As at 31 December 2021	6,934,379	7,754,727	2,335,716	1,070,963	18,095,785
Depreciation and impairment					
As at 1 January 2020	1,289,079	2,378,160	245,836	7,000	3,920,075
Charges	180,059	387,792	188,608	-	756,459
Impairment loss	10,262	895	-	-	11,157
Transfer to intangible assets					
(refer to note 14)	-	(10,584)	-	-	(10,584)
Transfer to asset held for sale	-	-	(278,188)	-	(278,188)
Disposals	(15,510)	(54,709)	(36,235)	-	(106,454)
Translation adjustment	20,574	46,023	15,203	-	81,800
As at 31 December 2020	1,484,464	2,747,577	135,224	7,000	4,374,265
As at 1 January 2021	1,484,464	2,747,577	135,224	7,000	4,374,265
Charges	189,012	433,263	182,710	-	804,985
Impairment loss	-	91,458	-	-	91,458
Transfer to intangible assets					
(refer to note 14)		(21,608)	-	-	(21,608)
Disposal of subsidiary	(524)	(3,717)	(4,183)	-	(8,424)
Disposals	(8,216)	(72,340)	(11,925)	-	(92,481)
Translation adjustment	(19,280)	(66,096)	(19,966)	-	(105,342)
As at 31 December 2021	1,645,456	3,108,537	281,860	7,000	5,042,853
Net book value					
At 31 December 2020	5,290,826	4,424,048	2,144,945	1,203,834	13,063,653
At 31 December 2021	5,288,923	4,646,190	2,053,856	1,063,963	13,052,932

Notes to the consolidated financial statements (continued)

### 11. Property, plant and equipment (continued)

At 31 December 2021, property, plant and equipment with a carrying amount of USD 2,308,149 (2020: USD 3,083,867 thousand) are pledged as security for bank loans (refer to note 33).

During 2021, depreciation of USD 671,442 thousand (2020: USD 667,053 thousand) was included in cost of sales and USD 133,543 thousand (2020: USD 89,406 thousand) was included in general and administrative expenses.

The fair value of property, plant and equipment recognised as a result of business combination was determined using the income approach model.

## 12. Right-of-use assets

The Group enters into long lease arrangements that provide the right to use port terminal infrastructure, plant, equipment, vessels and other related assets for carrying out its business operations. The below table represents the carrying amounts of right-of-use assets recognised and the related movements during the year:

	Port	Plant		T	
	concession	equipment		Land and	
	rights	and vehicles	Vessels	buildings	Total
	USD'000	USD'000	USD'000	USD'000	USD'000
Cost	0.02 000	0.52 000	- CSD 000	052 000	0.02 000
As at 1 January 2020	1,418,736	553,982	185,561	67,760	2,226,039
Acquired through business combinations	91,803	3,018	3,559	3,600	101,980
Additions	105,781	34,641	100,365	21,818	262,605
Lease modifications	(17,227)	(7,142)	(13,121)	1,332	(36,158)
Transfers	493	5,007	(4,000)	(1,500)	-
Derecognition	-	(10,660)	(52,328)	(2,737)	(65,725)
Translation adjustment	76,058	3,356	5,635	3,663	88,712
As at 31 December 2020	1,675,644	582,202	225,671	93,936	2,577,453
As at 1 January 2021	1,675,644	582,202	225,671	93,936	2,577,453
Acquired through business combinations	-	40,299	48,857	116,821	205,977
Additions	70,054	29,169	764,089	18,352	881,664
Lease modifications	(5,612)	552	854	4,613	407
Transfers	13,942	(3,895)	-	(10,047)	-
Transfers to property, plant and equipment					
(refer to note 11)	-	-	-	(487)	(487)
Derecognition	(221)	(21,241)	(8,215)	(1,889)	(31,566)
Translation adjustment	(42,524)	(2,335)	(11,992)	(6,152)	(63,003)
As at 31 December 2021	1,711,283	624,751	1,019,264	215,147	3,570,445
Depreciation					
As at 1 January 2020	34,475	22,563	81,258	6,835	145,131
Charges	60,877	27,885	96,748	11,909	197,419
Lease modifications	(488)	(1,812)	442	1,271	(587)
Derecognition	-	(10,660)	(52,328)	(2,737)	(65,725)
Translation adjustment	5,645	2,537	4,039	1,680	13,901
As at 31 December 2020	100,509	40,513	130,159	18,958	290,139
As at 1 January 2021	100,509	40,513	130,159	18,958	290,139
Charges	69,744	34,972	219,971	16,786	341,473
Lease modifications	8,734	(1,338)	(166)	1,665	8,895
Derecognition	(221)	(20,311)	(8,215)	(1,889)	(30,636)
Translation adjustment	(4,135)	(862)	(75)	(1,036)	(6,108)
As at 31 December 2021	174,631	52,974	341,674	34,484	603,763
Net book value					
At 31 December 2020	1,575,135	541,689	95,512	74,978	2,287,314
At 31 December 2021	1,536,652	571,777	677,590	180,663	2,966,682

Notes to the consolidated financial statements (continued)

## 12. Right-of-use assets (continued)

Refer to note 34 for underlying lease liabilities with respect to above right-of-use assets.

Following are the amounts which are recognised in consolidated statement of profit or loss and consolidated statement of cash flows:

	2021	2020
	USD'000	USD'000
Amount recognised in consolidated statement of profit or loss		
Depreciation included in cost of sales	320,462	176,100
Depreciation included in general & administrative expenses	21,011	21,319
Interest on lease liabilities	187,425	168,562
Expense relating to short-term leases, leases of low value assets and variable leases	285,748	229,843
Amount recognised in consolidated statement of cash flows		
Lease payments made during the year (included under financing activities)	539,098	379,825

13. Investment properties

is. investment properties	Land	Buildings and infrastructure	Under development	Total
	USD'000	USD'000	USD'000	USD'000
Cost	225 172	1 240 462	202.572	1 000 207
As at 1 January 2020	235,173	1,349,462	303,572	1,888,207
Additions	340	119	65,993	66,452
Acquired through business combination	-	8,531	59	8,590
Transfers (from)/ to property, plant and	(24.502)	205.500	(204.474)	(20.255)
equipment (refer to note 11)	(21,702)	285,790	(294,454)	(30,366)
Disposal	(60)	(5,449)	-	(5,509)
Translation adjustment	(2,485)	1,368	(119)	(1,236)
As at 31 December 2020	211,266	1,639,821	75,051	1,926,138
As at 1 January 2021	211,266	1,639,821	75,051	1,926,138
Additions	-	252	23,697	23,949
Acquisition of group of assets #	-	165,129	28,114	193,243
Transfers to property, plant and equipment		,	- /	, -
(refer to note 11)	(16,721)	-	(1,530)	(18,251)
Transfers	-	15,004	(15,004)	-
Disposal	(65)	(100,430)	•	(100,495)
Translation adjustment	(1,446)	1,277	(911)	(1,080)
As at 31 December 2021	193,034	1,721,053	109,417	2,023,504
Depreciation and impairment				
As at 1 January 2020	1,492	213,804	-	215,296
Depreciation charge	- 1,1,2	54,822	-	54,822
Impairment charge	850	4,022	-	4,872
Disposal	-	(5,449)	-	(5,449)
Transfers	(2,342)	2,342	-	-
Translation adjustment	-	151	=	151
As at 31 December 2020	-	269,692	-	269,692
As at 1 January 2021	_	269,692	-	269,692
Depreciation charge	_	56,144		56,144
Disposal	_	(6,374)	_	(6,374)
Translation adjustment	_	1,240	-	1,240
As at 31 December 2021	-	320,702	-	320,702
Net book value				
As at 31 December 2020	211,266	1,370,129	75,051	1,656,446
As at 31 December 2020 As at 31 December 2021	193,034	1,370,129	109,417	
As at 31 December 2021	193,034	1,400,351	109,417	1,702,802

<sup>#</sup> On 30 September 2021, the Group acquired a group of assets from a related party. This includes purchase of usufruct fee rights of USD 258,679 thousand. The consideration paid partially upfront and remaining deferred. Usufruct fee (present value) recognised as land use rights, building and infrastructure (refer to note 28(a)).

Notes to the consolidated financial statements (continued)

#### 13. Investment properties (continued)

Revenue on lease rentals from investment properties recognised in profit or loss amounted to USD 485,487 thousand (2020: USD 478,984 thousand) while associated costs related to these investment properties amounted to USD 57,323 thousand (2020: USD 63,673 thousand).

#### Land:

At 31 December 2021, the fair value of land was estimated to be USD 193,181 thousand (2020: USD 212,907 thousand) compared to the carrying value of USD 193,034 thousand (2020: USD 211,266 thousand).

#### **Buildings and infrastructure:**

At 31 December 2021, the fair value of buildings and infrastructure was estimated to be USD 2,476,589 thousand (2020: USD 2,194,181 thousand) compared to the carrying value of USD 1,400,351 thousand (2020: USD 1,370,129 thousand).

During 2021, depreciation of USD 55,756 thousand (2020: USD 54,551 thousand) was included in cost of sales and USD 388 thousand (2020: USD 271 thousand) was included in general and administrative expenses.

#### **Investment properties under development:**

Investment properties under development mainly include infrastructure development, staff accommodation and office buildings in Jebel Ali Free Zone and Dubai Maritime City. Based on management's assessment, the fair value of investment properties under development approximates their carrying value as at the reporting date.

#### Key assumptions used in determination of the fair value of investment properties

On an annual basis, the Group engages external, independent and qualified valuers who have the relevant experience to value such properties in order to determine the fair value of the Group's investment properties. The external valuation of the significant investment properties has been performed using income capitalisation, comparable and residual methods of valuation. The external valuers, in discussion with the Group's management, have determined these inputs based on the current lease rates, specific market conditions (taking into account the impact of COVID-19) and comparable benchmarking of rents and capital values and rentals in the wider corresponding market. The significant unobservable inputs used in the fair value measurement are as follows:

- Market rent including land in the range of USD 10 to USD 1,000 per square metre per annum (2020: USD 7 to USD 1,237 per square metre per annum).
- Rent growth per annum in the range of 0% to 1.5% (2020: 0% to 3.0%).
- Historical and estimated long term occupancy rate in the range of 70% to 90% (2020: 60% to 100%).
- Yields rates in the range of 6.5% to 13.5% per annum (2020: 6.5% to 13.5% per annum).

The fair value of investment properties is categorised under level 3 of fair value hierarchy and the Group considers the current use of these properties as their highest and best use.

#### Sensitivity to changes in assumptions

The estimated fair value would increase/ (decreases) due to increase/ (decrease) in market rent, occupancy rate and rent growth rates. The fair value would also (decrease)/ increase if there is an increase/ (decrease) in yield rates.

Notes to the consolidated financial statements (continued)

## 14. Intangible assets and goodwill

			Port concession			
			rights and	Service		
		Land use	other intangible	concession	Customer	
	Goodwill	rights	assets	assets (IFRIC12)*	relationships	Total
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Cost	CSD 000	CSD 000	CSD 000	CSD 000	CSD 000	CSD 000
As at 1 January 2020	2,581,717	2,677,717	5,582,588	886,582	239,127	11,967,731
Acquired through business	2,501,717	2,077,717	2,202,200	000,502	237,127	11,507,751
combinations	238,544	5,679	418,979	_	6,677	669,879
Additions	-	-	12,164	464,994	-	477,158
Transfer from property, plant and			7 -	- 4		,
equipment (refer to note 11)	-	-	10,584	18,089	-	28,673
Disposals	-	-	(39)	(48,592)	=	(48,631)
Translation adjustment	108,562	167	124,184	16,737	20,461	270,111
As at 31 December 2020	2,928,823	2,683,563	6,148,460	1,337,810	266,265	13,364,921
					·	
As at 1 January 2021	2,928,823	2,683,563	6,148,460	1,337,810	266,265	13,364,921
Acquired through business						
combinations	731,799	-	10,024	-	562,411	1,304,234
Acquisition of group of assets #	-	-	13,615	-	-	13,615
Additions	-	-	7,509	292,631	-	300,140
Transfer from/ (to) property, plant	-					
and equipment (refer to note 11)		76,631	(267,255)	308,709	-	118,085
Disposals	-	-	(28)	(7,286)	-	(7,314)
Disposal of subsidiary	(1,185)	-	-	-	-	(1,185)
Translation adjustment	(71,416)	(569)	(145,483)	(35,914)		(269,495)
As at 31 December 2021	3,588,021	2,759,625	5,766,842	1,895,950	812,563	14,823,001
Amortisation and impairment						
As at 1 January 2020	_	139,908	1,243,309	496,429	33,384	1,913,030
Charges	_	29,315	133,084	56,339	18,031	236,769
Transfer from property, plant and		25,616	100,00	20,227	10,001	250,709
equipment (refer to note 11)	-	-	10,584	_	-	10,584
Disposals	-	-	(2)	(48,043)	=	(48,045)
Translation adjustment	-	(52)	29,601	6,957	2,589	39,095
As at 31 December 2020	-	169,171	1,416,576	511,682	54,004	2,151,433
As at 1 January 2021	-	169,171	1,416,576	511,682	54,004	2,151,433
Charges	-	31,069	127,483	84,010	23,166	265,728
Transfer (to)/ from property, plant and equipment (refer to note 11)			(00.201)	110 000		21,608
Disposals	-	-	(89,201)	110,809 (5,564)	-	(5,590)
Translation adjustment	-	(12)	(37,421)	(17,297)	(2,593)	(5,390)
As at 31 December 2021	-	200,228	1,417,411	683,640	74,577	2,375,856
As at 31 December 2021	-	200,220	1,41/,411	003,040	14,311	<i>4,313,</i> 030
Net book value:						
As at 31 December 2020	2,928,823	2,514,392	4,731,884	826,128	212,261	11,213,488
As at 31 December 2021	3,588,021	2,559,397	4,349,431	1,212,310	737,986	12,447,145

<sup>\*</sup> Service concession asset include non-cash additions of USD 23,282 thousand (2020: USD 412,730) refer to note 34.

During 2021, the amortisation of USD 261,287 thousand (2020: USD 235,284 thousand) was included in cost of sales and USD 4,441 thousand (2020: USD 1,485 thousand) was included in general and administrative expenses.

<sup>#</sup> On 30 September 2021, the Group acquired a group of assets from a related party. This includes purchase of concession fee of USD 13,615 thousand (refer to note 28(a)).

Notes to the consolidated financial statements (continued)

## 15. Impairment testing

Goodwill acquired through business combinations and port concession rights with indefinite useful lives have been allocated to various cash-generating units, for the purpose of impairment testing.

Impairment testing is done at an operating business (or group of businesses) level that represents an individual CGU. Details of the CGUs by operating segment are shown below:

			concession	mount of port n rights with		Terminal value growth
	g00	dwill	indefinite	e useful life	Discount rates	rate
	2021	2020	2021	2020		
	USD'000	USD'000	USD'000	USD'000		
Cash-generating units aggregated by operating segment						
Asia Pacific and India	485,429	394,550	-	=	6.00% - 11.50%	2.50%
Australia and Americas	1,374,729	759,777	128,253	137,725	5.25% - 19.50%	2.50%
Middle East, Europe and Africa	1,727,863	1,774,496	843,063	854,451	4.75% - 14.75%	1.00% -2.50%
Total	3,588,021	2,928,823	971,316	992,176		

The recoverable amount of the CGU has been determined based on their value in use calculated using cash flow projections based on the financial budgets approved by management covering a three year period and a further outlook for five years, which is considered appropriate in view of the outlook for the industry and the long-term nature of the concession agreements held i.e. generally for a period of 25-50 years.

Notes to the consolidated financial statements (continued)

### 15. Impairment testing (continued)

#### Key assumptions used in value in use calculations

The following describes each key assumption on which management has based its cash flow projections to undertake impairment testing of goodwill and port concession rights with indefinite useful lives.

Budgeted margins – The basis used to determine the value assigned to the budgeted margin is the average gross margin achieved in the year immediately before the budgeted year, adjusted for expected efficiency improvements, price fluctuations and manpower costs.

Discount rates – These represent the cost of capital adjusted for the respective location risk factors. The Group uses the post-tax industry average weighted average cost of capital based on the rate of 10 years default free US treasury bonds adjusted for country-specific risks.

Cost inflation – The forecast general price index is used to determine the cost inflation during the budget year for the relevant countries where the Group is operating which has been sourced from International Monetary Fund (IMF).

Terminal value growth rate – In management's view, the terminal growth rate is the minimum growth rate expected to be achieved beyond the eight-year period. This is based on the overall regional economic growth forecasted and the Group's existing internal capacity changes for a given region. The Group also takes into account competition and regional capacity growth to provide a comprehensive growth assumption for the entire portfolio. Based on the historical trend of growth in global trade, the long-term growth in the range of 1% to 2.5% is considered reasonable for the diversified businesses of the Group. The values assigned to key assumptions are consistent with the past experience of the management.

#### Sensitivity to changes in assumptions

The calculation of value in use for the CGU is sensitive to future earnings and therefore a sensitivity analysis was performed. A sensitivity analysis demonstrated that a 10% decrease in earnings for a future period of three years from the reporting date would not result in impairment. An increase of 0.20% in discount rate and decrease of 0.20% in terminal value growth rate would not result in impairment.

## 16. Properties held for development and sale

	2021	2020
	USD'000	USD'000
As at 1 January	138,210	194,612
Charges	(27,839)	(70,131)
Additions	6,764	5,482
Impairment reversals	-	8,247
As at 31 December	117,135	138,210

Properties held for development and sale consist of cost of land and related improvements in commercial precincts.

The Group has future commitments towards infrastructure development of USD 159,580 thousand (2020: USD 170,466 thousand) to be incurred over a period of 16 years in respect of these properties.

On an annual basis, the Group engages external, independent and qualified valuers who have the relevant experience for the purpose of estimating the net realisable value of properties held for development and sale.

Notes to the consolidated financial statements (continued)

### 17. Investment in equity-accounted investees

The following table summarises the segment wise financial information for equity-accounted investees, adjusted for fair value adjustments (using income approach model) at acquisition together with the carrying amount of the Group's interest in equity-accounted investees as included in the consolidated statement of financial position:

	Asia Pacific a	and India	Australia and	l Americas	Middle East, Eur	rope and Africa	Tot	al
	2021	2020	2021	2020	2021	2020	2021	2020
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Bank balances and cash	485,576	387,425	56,501	84,916	306,202	219,007	848,279	691,348
Other current assets	203,863	203,623	89,110	75,828	363,237	311,494	656,210	590,945
Non-current assets	6,054,496	6,138,310	375,602	390,810	3,774,586	3,985,428	10,204,684	10,514,548
Total assets	6,743,935	6,729,358	521,213	551,554	4,444,025	4,515,929	11,709,173	11,796,841
Current financial liabilities	19,099	53,982	22,009	71,384	112,408	60,144	153,516	185,510
Other current liabilities	356,047	453,541	47,445	47,665	360,496	330,605	763,988	831,811
Non-current financial liabilities	965,074	791,962	144,792	99,516	1,658,253	1,807,547	2,768,119	2,699,025
Other non-current liabilities	397,279	528,378	39,937	36,723	391,929	443,453	829,145	1,008,554
Total liabilities	1,737,499	1,827,863	254,183	255,288	2,523,086	2,641,749	4,514,768	4,724,900
Net assets (100%)	5,006,436	4,901,495	267,030	296,266	1,920,939	1,874,180	7,194,405	7,071,941
Group's share of net assets in								
equity-accounted investees							2,249,442	2,253,538
Revenue	1,314,370	1,148,556	158,646	156,628	1,115,126	917,525	2,588,142	2,222,709
Depreciation and amortisation	(304,693)	(290,134)	(34,092)	(41,690)	(187,901)	(169,271)	(526,686)	(501,095)
Other expenses	(514,475)	(397,041)	(183,185)	(198,281)	(660,287)	(583,181)	(1,357,947)	(1,178,503)
Finance cost	(78,930)	(65,817)	(24,341)	(21,258)	(81,161)	(81,735)	(184,432)	(168,810)
Finance income	12,318	14,326	1,473	1,302	1,967	1,451	15,758	17,079
Income tax expense	(92,651)	(114,211)	(10,926)	(7,505)	(40,151)	(15,704)	(143,728)	(137,420)
Net profit/ (loss) (100%)	335,939	295,679	(92,425)	(110,804)	147,593	69,085	391,107	253,960
Group's share of profit (before								
separately disclosed items)	92,279	84,178	7,293	7,825	52,445	29,548	152,017	121,551
Group's share of dividends								
received							122,600	57,466
Group's share of other								
comprehensive income							(1,901)	7,823

Notes to consolidated financial statements (continued)

### 17. Investment in equity-accounted investees (continued)

The below table represents the carrying amounts of investment in equity-accounted investees recognised and the related movements during the year:

	2021	2020
	USD'000	USD'000
As at 1 January	2,253,538	2,200,252
Additional investments	94,027	108,151
Acquired through business combination	-	3,680
Conversion to subsidiaries though acquisition of control	-	(132,523)
Share of profit (net of tax)	65,940	24,116
Dividends received	(122,600)	(57,466)
Share of comprehensive income	(1,901)	7,823
Translation adjustment	(39,562)	99,505
As at 31 December	2,249,442	2,253,538

#### 18. Inventories

	2021	2020
	USD'000	USD'000
Spare parts and consumables	203,588	174,121
Fuel	33,717	15,839
Total	237,305	189,960
Provision for obsolete and slow-moving items	(12,256)	(7,311)
Net inventories	225,049	182,649

In 2021, inventories of USD 405,526 thousand (2020:USD 394,387 thousand) were recognised as an expense during the year and recorded in the consolidated statement of profit or loss.

### 19. Due from Parent Company

	2021	2021	2020	2020
	Non-current	Current	Non-current	Current
	USD'000	USD'000	USD'000	USD'000
Due from Parent Company (refer to note 28)	1,643,747	3,295	1,545,511	962

The Group has advanced a loan of USD 1,500,000 thousand to the Parent Company for a period of 5.5 years at the interest rate of 6.125% per annum.

#### 20. Accounts receivable and prepayments

	2021	2021	2020	2020
	Non-current	Current	Non-current	Current
	USD'000	USD'000	USD'000	USD'000
Trade receivables (net)	393,526	1,645,192	360,038	1,084,918
Advances paid to suppliers	39,994	95,130	12,612	55,051
Unbilled revenue	-	288,667	1	162,996
Deposits receivable	11,475	10,228	15,570	4,661
Other receivables and prepayments	335,844	732,720	269,754	619,044
Due from related parties (refer to note 28)	111,788	48,779	96,847	82,802
Total	892,627	2,820,716	754,821	2,009,472

The Group's exposure to credit and currency risks are disclosed in note 29.

Notes to consolidated financial statements (continued)

#### 21. Bank balances and cash

	2021	2020
	USD'000	USD'000
Cash at banks and in hand	2,147,336	1,400,045
Short-term deposits	861,857	691,721
Cash and cash equivalents for consolidated statement of cash flows	3,009,193	2,091,766
Restricted cash #	908,546	50,344
Bank balances and cash	3,917,739	2,142,110

Short-term deposits are made for varying periods between one day and three months depending on the immediate cash requirements of the Group and earn interest at the respective short-term deposit market rates.

# The restricted cash was placed under an obligation to pay the consideration for acquisition of Imperial Logistics Limited (refer to note 39 (b)) and to collateralise some of the borrowings of the Company's subsidiaries.

#### 22. Employees' end of service benefits

Movements in the provision recognised in the consolidated statement of financial position are as follows:

	2021	2020
	USD'000	USD'000
As at 1 January	191,395	176,227
Acquired through business combinations	904	-
Provisions	35,450	30,384
Payments	(17,149)	(27,462)
Actuarial loss on defined benefit plan	3,587	12,916
Translation adjustments	(354)	(670)
As at 31 December	213,833	191,395

In accordance with the provisions of IAS 19, management has carried out an exercise to assess the present value of its defined benefit obligations at 31 December 2021 in respect of employees' end of service benefits payable under relevant local regulations and contractual arrangements. The assessment assumed expected salary increases averaging 3.50% and a discount rate of 3.05% per annum (2020: 2.75% per annum).

In addition to the above, the Group contributes 15% of the 'contribution calculation salary' in case of those employees who are UAE nationals. These employees are also required to contribute 5% of the 'contribution calculation salary' to the scheme. The Group's contribution is recognised as an expense in the consolidated statement of profit or loss.

### 23. Pension and post-employment benefits

The Group participates in a number of pension schemes throughout the world, mostly concentrated in the United Kingdom.

The board of a pension scheme in the UK is required by law to act in the best interests of the fund participants and is responsible for setting certain policies (e.g. investment, contributions and indexation policies) and determining recovery plans, if appropriate.

These defined benefit schemes expose the Group to actuarial risks, such as longevity risk, currency risk, interest rate risk and market (investment) risk. In addition, by participating in certain multi-employer industry schemes, the Group can be exposed to a pro-rata share of the credit risk of other participating employers.

Notes to consolidated financial statements (continued)

#### 23. Pension and post-employment benefits (continued)

#### a) P&O Pension Scheme

This principal scheme is located in the UK (the "P&O UK Scheme"). The P&O UK Scheme is a funded defined benefit scheme and was closed to routine new members on 1 January 2002 and to future accrual on 31 December 2015. The pension fund is legally separated from the Group and managed by a Trustee board. The assets of the scheme are managed on behalf of the Trustee by independent fund managers.

Formal actuarial valuations of the P&O UK scheme are normally carried out triennially by qualified independent actuaries, the most recent valuation was at 31 March 2019 on a market related basis. The deficit on a statutory funding objectives basis was USD 132,339 thousand. For the Group, outstanding contributions from these valuations are payable as follows:

• From 1 Jan 2022 to 31 March 2025: USD 1,742 thousand per month.

In December 2007, as part of a process developed with the Group to de-risk the pension scheme, the Trustee transferred USD 1,600,000 thousand of P&O UK Scheme assets to Paternoster (UK) Ltd, in exchange for a bulk annuity insurance policy to ensure that the assets (in the Company's statement of financial position and in the Scheme) will always be equal to the current value of the liability of the pensions in payment at 30 June 2007, thus removing the funding risks for these liabilities.

#### b) P&O Ferries Scheme

Formal actuarial valuations of the P&O Ferries Scheme will normally be carried out triennially by qualified independent actuaries, the latest completed regular valuation report for the scheme being at 1 April 2020, using the projected unit method.

At this date, the market value of the P&O Ferries Scheme's assets were USD 267,109 thousand and the value of accrued benefits to members allowing for future increases in earnings was USD 344,217 thousand giving a deficit of USD 77,108 thousand and a funding ratio of 78%.

The agreed deficit payments from these valuations are payable as follows:

- From 2022 to 2029: USD 2,701 thousand per annum
- 2030: USD 675 thousand.

#### c) Merchant Navy Officers' Pension Fund ("MNOPF Scheme")

The Group participates in various industry multi-employer schemes in the UK. These generally have assets held in separate trustee administered funds which are legally separated from the Group.

The MNOPF Scheme is an industry wide multi-employer defined benefit scheme in which officers employed by companies within the Group have participated. The scheme has been closed to further benefit accrual from 31 March 2016.

The most recent formal actuarial valuation of the New Section of MNOPF Scheme was carried out as at 31 March 2021. This resulted in a surplus of USD 78,323 thousand. As there were sufficient assets to cover the Fund's technical provisions at the valuation date, no new contributions were required.

Following earlier actuarial valuations in 2009, 2012, 2015 and 2018 the Trustee and Employers agreed contributions to be paid to the Section by participating employers over the period to 30 September 2023. These contributions included an allowance for the impact of irrecoverable contributions in respect of companies no longer in existence or not able to pay their share.

For the Group, aggregated outstanding contributions from earlier valuations are payable as follows:

- 2022: USD 608 thousand
- 2023: USD 608 thousand.

The Group's share of the net deficit of the MNOPF Scheme at 31 December 2021 is estimated at 18.81%.

Notes to consolidated financial statements (continued)

### 23. Pension and post-employment benefits (continued)

#### d) Merchant Navy Ratings' Pension Fund ("MNRPF Scheme")

The MNRPF Scheme is an industry wide multi-employer defined benefit pension scheme in which sea staff employed by companies within the Group have participated. The scheme has a significant funding deficit and has been closed to further benefit accrual from 2001.

Certain Group companies, which are no longer current employers in the MNRPF Scheme had settled their statutory debt obligation and were not considered to have any legal obligation with respect to the on-going deficit in the fund. However, following a legal challenge, by Stena Line Limited, the High Court decided that the Trustee could require all employers that had ever participated in the scheme to make contributions to fund the deficit. Although the Group appealed, the decision was not overturned.

The most recent formal actuarial valuation was carried out as at 31 March 2020. The deficit contributions arising from the valuation totalled USD 129,638 thousand. This deficit included an estimated sum of USD 94,528 thousand in respect of the expected settlement for the Ill-Health Early Retirement Court case, including the administration costs for the rectification. The Trustee Board believe their investment strategy will meet the shortfall deficit and did not request further contributions from Employers in respect of this valuation. The Court hearing to consider approval of the settlement in the ill-health early retirement benefits case took place on 24 February 2022 and the Court has approved the settlement, which is subject to appeal.

For the Group, aggregated outstanding contributions from these valuations are payable as follows:

- 2022: USD 18,190 thousand \*
- 2023: USD 21,504 thousand \*
- 2024: USD 20,256 thousand \*

The Trustee set the payment terms for each participating employer in accordance with the Trustee's Contribution Collection Policy which includes credit vetting.

The Group's share of the net deficit of the MNRPF at 31 December 2021 is estimated at 46.49%.

#### e) Others

The Group also operates a number of other defined benefit and defined contribution schemes.

#### Reconciliation of assets and liabilities recognised in the consolidated statement of financial position

	2021	2020
	USD'000	USD'000
Non-current		
Defined benefit schemes net liabilities	248,271	346,190
Liability in respect of long service leave	4,800	4,381
Liability for other non-current deferred compensation	5,113	2,681
	258,184	353,252
Current		
Defined benefit schemes net liabilities	14,250	36,778
Liability for current deferred compensation	94,476	86,169
	108,726	122,947
Net liabilities	366,910	476,199

<sup>\*</sup> The contributions due payable by P&O Ferries would be the higher of their respective outstanding contributions or a percentage of the free operational cash flow.

Notes to consolidated financial statements (continued)

#### 23. Pension and post-employment benefits (continued)

### e) Others (continued)

Long term employee benefit expense recognised in consolidated statement of profit and loss consist of following:

	2021	2020
	USD'000	USD'000
Defined benefit schemes *	23,760	22,658
Defined contribution schemes	59,353	48,494
Other employee benefits	23,827	25,887
Total	106,940	97,039

<sup>\*</sup> In 2020, this includes USD 4,105 thousand additional costs arising in respect of "guaranteed minimum pension" (GMP) based on a landmark High Court judgment in the UK (refer to note 9).

The re-measurements of the net defined benefit liability gross of tax recognised in the consolidated statement of other comprehensive income is as follows:

	2021	2020
	USD'000	USD'000
Actuarial gain recognised in the year	(228,244)	345,849
Return on plan assets lesser than the discount rate	87,453	(333,801)
Change in share in multi-employer scheme	573	(521)
Movement in minimum funding liability	76,798	8,822
Total	(63,420)	20,349

#### **Actuarial valuations and assumptions**

The latest valuations of the defined benefit schemes have been updated to 31 December 2021 by qualified independent actuaries. The principal assumptions are included in the table below. The assumptions used by the actuaries are the best estimates chosen from a range of possible actuarial assumptions, which, due to the timescale covered, may not necessarily be borne out in practice.

	P&O UK scheme	P&O Ferries scheme	MNOPF scheme	MNRPF scheme	Other schemes	P&O UK scheme	P&O Ferries scheme	MNOPF scheme	MNRPF scheme	Other schemes
	2021	2021	2021	2021	2021	2020	2020	2020	2020	2020
Discount rates	1.90%	1.90%	1.90%	1.90%	1.76%	1.25%	1.25%	1.25%	1.25%	1.41%
Discount rates bulk annuity asset	1.90%		-	-	-	1.15%	-	_	_	-
Expected rates of salary increases	_*	_*	_*	_*	2.50%	_*	_*	_*	_*	1.87%
Pension increases:										
deferment	3.00%	3.00%	2.60%	2.60%	2.07%	2.80%	2.60%	2.00%	2.00%	2.01%
payment	3.00%	2.90%	3.20%	3.20%	1.26%	2.80%	2.50%	2.75%	2.75%	2.02%
Inflation	3.30%	3.30%	3.30%	3.30%	2.08%	2.80%	2.80%	2.80%	2.80%	2.01%

<sup>\*</sup> The P&O UK Scheme, MNOPF and MNRPF were closed to future accrual as at 31 March 2016, so future pay increases are not relevant.

Notes to consolidated financial statements (continued)

#### 23. Pension and post-employment benefits (continued)

The assumptions for pensioner longevity under both the P&O UK Scheme and the New Section of the MNOPF Scheme are based on an analysis of pensioner death trends under the respective schemes over many years.

For illustration, the life expectancies for the two schemes at age 65 now and in the future are detailed in the table below.

	Ma	le	Fen	nale
	Age 65	Age 65 in 20	Age 65	Age 65 in 20
	now	years' time	now	years' time
2021				
P&O UK scheme	22.9	24.5	25.2	26.9
P&O Ferries scheme	22.9	24.5	25.4	27.1
MNOPF scheme	21.9	24.1	24.0	26.2
MNRPF scheme	20.2	22.1	23.5	25.5
2020				
P&O UK scheme	22.8	24.5	25.0	26.7
P&O Ferries scheme	22.9	24.6	25.3	27.0
MNOPF scheme	21.9	24.0	24.0	26.2
MNRPF scheme	19.3	21.3	22.5	24.6

At 31 December 2021, the weighted average duration of the defined benefit obligation was 13.6 years (2020: 14.3 years).

Reasonably possible changes to one of the actuarial assumptions, holding other assumptions constant (in practice, this is unlikely to occur, and changes in some of the assumptions may be correlated), would have increased the net defined benefit liability as at 31 December 2021 by the amounts shown below:

	USD'000
0.1% reduction in discount rate	24,816
0.1% increase in inflation assumption and related assumptions	10,443
0.25% p.a. increase in the long-term rate of mortality improvement	18,323

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.

The schemes' strategic asset allocations across the sectors of the main asset classes are:

		P&O				Total group
	P&O UK	Ferries	MNOPF	MNRPF	Other	schemes fair
	scheme	scheme	scheme	scheme	schemes	value
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
2021						
Equities	187,976	94,660	165,154	97,094	64,778	609,662
Bonds	701,776	63,346	608,490	580,031	164,016	2,117,659
Other	120,321	168,183	-	-	95,062	383,566
Value of insured pensioner liability	875,869	-	-	-	2,451	878,320
Total	1,885,942	326,189	773,644	677,125	326,307	3,989,207
2020						
Equities	253,744	85,823	220,849	101,552	74,661	736,629
Bonds	583,789	69,283	626,375	637,780	189,640	2,106,867
Other	143,593	163,583	-	-	53,048	360,224
Value of insured pensioner liability	980,990	-	-	-	2,778	983,768
Total	1,962,116	318,689	847,224	739,332	320,127	4,187,488

With the exception of the insured pensioner liability, all material investments have quoted prices in active market.

Notes to consolidated financial statements (continued)

## 23. Pension and post-employment benefits (continued)

Reconciliation of the opening and closing present value of defined benefit obligations for the period ended 31 December 2021 and 31 December 2020:

		P&O						P&O				
	P&O UK	Ferries	MNOPF	MNRPF	Other	Total group	P&O UK	Ferries	MNOPF	MNRPF	Other	Total group
	scheme	scheme	scheme	scheme	schemes	schemes	scheme	scheme	scheme	scheme	schemes	schemes
	2021	2021	2021	2021	2021	2021	2020	2020	2020	2020	2020	2020
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Present value of obligation at												
1 January	(1,995,574)	(340,992)	(800,680)	(825,112)	(359,299)	(4,321,657)	(1,810,524)	(306,097)	(753,944)	(746,348)	(348,270)	(3,965,183)
Employer's interest cost	(24,608)	(4,265)	(9,905)	(10,180)	(4,600)	(53,558)	(34,251)	(5,721)	(13,854)	(13,854)	(6,170)	(73,850)
Employer's current service cost	-	-	-	-	(8,403)	(8,403)	-	-	(128)	(128)	(8,579)	(8,835)
Employer's past service cost*	-	-	-	-	•	-	(4,105)	-	-	-	-	(4,105)
Gain due to settlements	-	-	-	-	•	-	-	-	-	-	62,708	62,708
Acquired through business												
combinations	-	-	-	-	(3,003)	(3,003)	-	-	-	-	-	-
Contributions by scheme												
participants	-	-	-	-	(1,501)	(1,501)	-	-	-	-	(1,505)	(1,505)
Effect of movement in												
exchange rates	18,371	3,179	7,224	7,340	9,347	45,461	(66,759)	(11,549)	(26,083)	(27,709)	(31,208)	(163,308)
Benefits paid	91,210	8,529	41,134	35,218	11,674	187,765	87,487	7,569	40,921	31,429	10,343	177,749
Experience gains/ (losses) on												
scheme liabilities	-	4,540	4,402	11,418	(3,152)	17,208	-	4,746	6,542	(5,516)	2,380	8,152
Change in share in multi-employer												
scheme	-	-	-	-	(573)	(573)	-	-	(128)	(641)	1,290	521
Actuarial gain on scheme liabilities												
due to change in demographic				(0.000)	/4 ===>							
assumptions	(1,376)	757	-	(9,080)	(1,358)	(11,057)	(39,783)	(5,426)	(3,207)	(8,467)	141	(56,742)
Actuarial gains/(losses) on scheme												
liabilities due to change in	02.440	15.242	25 (21	51 505	27.044	222 002	(107.620)	(24.514)	(50.700)	(52.070)	(40, 420)	(207.250)
financial assumptions	92,448	15,243	35,631	51,727	27,044	222,093	(127,639)	(24,514)	(50,799)	(53,878)	(40,429)	(297,259)
Dungant makes of alligations of												
Present value of obligation at 31 December	(1,819,529)	(313,009)	(722,194)	(738,669)	(333,824)	(3,927,225)	(1,995,574)	(340,992)	(800,680)	(825,112)	(359,299)	(4,321,657)
31 December	(1,019,529)	(313,009)	(122,194)	(730,009)	(333,824)	(3,941,445)	(1,995,574)	(340,992)	(800,080)	(823,112)	(339,299)	(4,321,037)

<sup>\*</sup> In 2020, this relates to additional costs arising in respect of "guaranteed minimum pension" (GMP) based on a landmark High Court judgment in the UK (refer to note 9)

Notes to consolidated financial statements (continued)

## 23. Pension and post-employment benefits (continued)

Reconciliation of the opening and closing present value of fair value of scheme assets for the period ended 31 December 2021 and 31 December 2020:

		P&O				Total		P&O				Total
	P&O UK	Ferries	MNOPF		Other	group	P&O UK	Ferries	MNOPF	MNRPF	Other	group
	scheme	scheme	scheme	MNRPF	schemes	schemes	scheme	scheme	scheme	scheme	schemes	schemes
	2021	2021	2021	2021	2021	2021	2020	2020	2020	2020	2020	2020
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Fair value of scheme assets at												
1 January	1,962,116	318,689	847,224	739,332	320,127	4,187,488	1,760,305	282,481	799,802	666,570	311,868	3,821,026
Interest income on assets	24,350	3,962	10,455	9,217	4,097	52,081	33,225	5,272	14,624	12,315	5,294	70,730
Return on plan assets												
(lesser)/greater												
than the discount rate	(12,794)	14,816	(49,663)	(43,885)	4,073	(87,453)	154,835	27,747	47,592	66,834	36,793	333,801
Loss due to settlements	-	-	-	-	-	-	-	ı	ı	-	(62,708)	(62,708)
Acquired through business												
combinations	-	-	-	-	2,989	2,989	-	-	-	-	-	-
Contributions by employer	26,249	1,376	16,096	24,447	13,546	81,714	36,816	269	-	5,735	10,646	53,466
Contributions by scheme												
participants	-	-	-	-	1,501	1,501	-	-	-	-	1,505	1,505
Effect of movement in												
exchange rates	(19,880)	(3,602)	(7,821)	(6,863)	(7,825)	(45,991)	66,474	10,899	27,538	24,951	27,273	157,135
Benefits paid	(91,210)	(8,529)	(41,134)	(35,218)	(11,674)	(187,765)	(87,487)	(7,569)	(40,921)	(31,429)	(10,343)	(177,749)
Administration costs incurred												
during the year	(2,889)	(523)	(1,513)	(9,905)	(527)	(15,357)	(2,052)	(410)	(1,411)	(5,644)	(201)	(9,718)
Fair value of scheme assets at												
31 December	1,885,942	326,189	773,644	677,125	326,307	3,989,207	1,962,116	318,689	847,224	739,332	320,127	4,187,488
Defined benefit schemes net												
liabilities	66,413	13,180	51,450	(61,544)	(7,517)	61,982	(33,458)	(22,303)	46,544	(85,780)	(39,172)	(134,169)
Minimum funding liability	(132,339)	· -	(52,666)	(139,498)	-	(324,503)	(58,966)	-	(63,197)	(126,636)	-	(248,799)
Net liability recognised in the			` / /	, , ,		` / /			. , ,	` '		
consolidated statement of												
financial position at 31 Dec	(65,926)	13,180	(1,216)	(201,042)	(7,517)	(262,521)	(92,424)	(22,303)	(16,653)	(212,416)	(39,172)	(382,968)

Notes to consolidated financial statements (continued)

#### 23. Pension and post-employment benefits (continued)

A minimum funding liability arises where the statutory funding requirements are such that future contributions in respect of past service will result in a future unrecognisable surplus.

The below table shows the movement in minimum funding liability:

	2021	2020
	USD'000	USD'000
Minimum funding liability as on 1 January	(248,799)	(227,968)
Employer's interest cost	(3,027)	(3,720)
Actuarial (loss)/gain during the year	(76,798)	(8,822)
Effect of movement in exchange rates	4,121	(8,289)
Minimum funding liability as on 31 December	(324,503)	(248,799)

It is anticipated that the Group will make the following contributions to the pension schemes in 2022:

	P&O UK scheme USD'000	P&O Ferries scheme USD'000	MNOPF scheme USD'000	MNRPF scheme USD'000	Other schemes USD'000	Total group schemes USD'000
Pension scheme contributions	20,904	2,701	608	16,839	7,277	48,329

## 24. Accounts payable and accruals

	2021	2021	2020	2020
	Non-current	Current	Non-current	Current
	USD'000	USD'000	USD'000	USD'000
Trade payables	-	792,121	-	475,441
Deferred revenue	63,927	244,120	39,884	171,717
Advances and deposits from customers	1,333	567,792	-	408,013
Other payables and accruals	129,484	2,096,533	137,712	1,550,518
Provisions*	9,270	80,441	3,140	90,546
Fair value of derivative financial instruments	89,137	33,357	125,715	19,566
Amounts due to related parties (refer to note 28)	113,597	212,523	-	43,091
As at 31 December	406,748	4,026,887	306,451	2,758,892

<sup>\*</sup> During the current year, additional provision of USD 74,962 thousand (2020: USD 101,897 thousand) was recognised and an amount of USD 78,937 thousand (2020: USD 84,438 thousand) was utilised. The recognised provision reflects management's best estimate of the most likely outcome of various legal and other claims, which are subject to considerable uncertainty in terms of outcome and timing of settlement.

Notes to consolidated financial statements (continued)

# 25. Non-controlling interests ('NCI')

The following table summarises the financial information for the material NCI of the Group:

	Middle									
	East,		Australia	Other non-		Middle East,		Australia	Other non-	
	Europe	Asia Pacific	and	material		Europe and	Asia Pacific	and	material	
	and Africa	and India	Americas	subsidiaries	Total	Africa	and India	Americas	subsidiaries	Total
	2021	2021	2021	2021	2021	2020	2020	2020	2020	2020
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Balance sheet information:										
Non-current assets	490,029	1,387,286	5,031,942			519,445	511,265	2,524,364		
Current assets	165,912	879,490	807,732			143,762	233,808	579,277		
Non-current liabilities	(198,773)	(338,378)	(4,312,690)			(239,155)	(41,598)	(2,015,313)		
Current liabilities	(37,192)	(553,607)	(598,394)			(37,124)	(46,431)	(409,184)		
Net assets (100%)	419,976	1,374,791	928,590			386,928	657,044	679,144		
Carrying amount of fair value adjustments										
excluding goodwill	172,319	343,917	660,302			178,797	288,358	640,411		
Total	592,295	1,718,708	1,588,892			565,725	945,402	1,319,555		
Carrying amount of NCI as at 31 December	183,200	611,581	771,067	111,125	1,676,973	176,209	465,533	618,038	128,643	1,388,423
Statement of profit or loss information:										
Revenue	150,483	1,543,519	1,423,335			142,997	218,757	656,361		
Profit after tax	45,467	269,270	266,350			52,676	57,298	90,391		
Other comprehensive income, net of tax	17,252	(89,412)	36,270			(3,436)	37,806	(24,221)		
Total comprehensive income (100%), net of tax	62,719	179,858	302,620			49,240	95,104	66,170		
Profit allocated to NCI	12,431	84,712	149,686	18,765	265,594	14,381	19,450	36,991	24,789	95,611
Other comprehensive income attributable to NCI	7,389	(31,633)	17,867	(1,444)	(7,821)	(1,684)	12,753	(11,445)	(4,223)	(4,599)
Total comprehensive income attributable to NCI	19,820	53,079	167,553	17,321	257,773	12,697	32,203	25,546	20,566	91,012
Cash flow statement information:										
Cash flows from operating activities	23,189	374,773	519,699			30,171	118,919	249,108		
Cash flows used in investing activities	(4,922)	(133,010)	(156,103)			(3,556)	(51,345)	(96,125)		
Cash flows used in financing activities	(23,284)	(79,187)	(155,407)			(13,352)	(24,920)	(246,065)		
Dividends paid to NCI	(8,510)	(27,248)	(862)			(3,206)	(14,169)	(63,255)		

Notes to consolidated financial statements (continued)

#### 26. Business combinations

#### Acquisition of significant subsidiaries

(a) On 1 January 2021, the Group acquired 60% equity interest in Unico Logistics Co. Ltd. (Unico) for a purchase consideration of USD 70,077 thousand. It is one of the largest independently owned Non-Vessel Operating Common Carriers (NVOCC) in South Korea. Unico specializes in multimodal transport from South Korea via the Trans-Siberian and the Trans-China rail routes into Central Asia. It also provides freight forwarding (sea and air) and project cargo services globally.

The carrying value and fair value of the identifiable net assets and liabilities on the date of the acquisition were as follows:

	carrying amount	~
		on acquisition
	USD'000	USD'000
Assets		
Property, plant and equipment	12,793	12,793
Right of use asset	7,014	7,014
Intangible assets	1,062	20,662
Accounts receivables and prepayments	85,964	85,964
Inventories	1,970	1,970
Tax assets	5,505	5,505
Bank balances and cash	13,186	13,186
Liabilities		
Loans and borrowings	(5,674)	(5,674)
Lease liabilities	(6,767)	(6,767)
Accounts payable and accruals	(32,085)	(32,085)
Tax liabilities	(6,610)	(11,216)
End of service benefits	(14)	(14)
Net assets acquired	76,344	91,338
Less: non-controlling interest		(37,453)
Goodwill arising on acquisition		16,192
Total fair value of net assets acquired		70,077
For cash flow statement:		
Cash paid for acquisition		(70,077)
Advance paid in 2020		(59,604)
Balance paid in 2021		(10,473)
Cash acquired		13,186
Net cash acquired		2,713

The goodwill is attributable mainly to the skills and technical talent of acquiree's work force, and the synergies expected to be achieved from integrating the company into the Group's existing business. None of the goodwill recognised is expected to be deductible for tax purposes. The deferred tax liability relates to fair value adjustments on intangible assets.

Acquisition related costs of USD 1,137 thousand were expensed and included in general and administrative expenses.

The Group has elected to measure the non-controlling interests in the acquiree at the proportionate shares of its interest in the acquiree's identifiable net assets.

From the acquisition date, this acquisition has contributed revenues of USD 556,018 thousand and gross profit of USD 104,304 thousand to the Group's results.

The Group has written a put option in favour of the seller for the reminder 40% equity interest. This is exercisable at end of 5 years from date of acquisition. The exercise price is determinable based on the shareholder agreement and will be settled in cash. The Group has recognised the present value of put option liability on the acquisition date and has remeasured to USD 41,823 thousand at the reporting date.

Notes to consolidated financial statements (continued)

#### 26. Business combinations (continued)

Acquisition of significant subsidiaries (continued)

(b) On 1 July 2021, the Group through its subsidiary, Unifeeder ISC FZCO, acquired 100% stake in Transworld Group (Transworld) based in United Arab Emirates for a purchase consideration of USD 140,837 thousand. Transworld operates two businesses, Transworld, which is a feedering service and Avana, a container operating, multimodal service. They are leading independent feeder and NVOCC operators, offering container feedering services and regional trade solutions connecting a wide range of ports in the Middle East, the Indian Subcontinent and Far East through their dense network.

The carrying value and fair value of the identifiable net assets and liabilities on the date of the acquisition were as follows:

	Acquiree's carrying	Fair value recognised
	amount	on acquisition
	USD'000	USD'000
Assets		
Property, plant and equipment	12,336	12,336
Right of use asset	48,857	48,857
Other intangible assets	853	853
Accounts receivables and prepayments	63,262	63,262
Inventories	4,052	4,052
Tax assets	44	44
Bank balances and cash	16,593	16,593
Liabilities		
Loans and borrowings	(2,766)	(2,766)
Lease liabilities	(49,404)	(49,404)
Accounts payable and accruals	(33,352)	(33,352)
End of service benefits	(332)	(332)
Tax liabilities	(1,092)	(1,092)
Net assets acquired	59,051	59,051
Less: non-controlling interest recognised	,	(810)
Goodwill arising on acquisition		82,596
Total fair value of net assets acquired		140,837
Details of consideration:		
Deferred consideration		20,000
Consideration settled in shares of Unifeeder ISC FZCO		42,634
Cash consideration		78,203
For cash flow statement:		
Cash paid on acquisition		(78,203)
Cash acquired		16,593
Net cash paid on acquisition		(61,610)

The goodwill is attributable mainly to the skills and technical talent of the acquiree's work force, and the synergies expected to be achieved from integrating the company into the Group's existing business. None of the goodwill recognised is expected to be deductible for tax purposes.

Acquisition related costs of USD 4,080 thousand were expensed and included in general and administrative expenses.

The Group has elected to measure the non-controlling interests in the acquiree at fair value including goodwill. The fair value was arrived using income approach model.

From the acquisition date, this acquisition has contributed revenues of USD 183,819 thousand and gross profit of USD 61,104 thousand to the Group's results. If the acquisition had occurred on 1 January 2021, management estimates that consolidated revenue would have increased by USD 295,349 thousand and consolidated gross profit for the year would have increased by USD 83,698 thousand. In determining these amounts, management has assumed that the fair value adjustments, that arose on the date of acquisition would have been the same if the acquisition had occurred on 1 January 2021.

Notes to consolidated financial statements (continued)

#### 26. Business combinations (continued)

Acquisition of significant subsidiaries (continued)

(c) On 1 December 2021, the Group acquired 100% equity interest in syncreon Newco B.V (syncreon), for a purchase consideration of USD 994,394 thousand. syncreon has strong contract logistics and fulfilment solutions capability, which adds significant strategic value to the Group and fits with the Group's vision to deliver end-to-end solutions to cargo owners. syncreon is US headquartered with operations throughout North America and Europe, and specialises in the design and operation of logistic solutions for the automotive and technology industries. syncreon has a global presence across 91 sites in 19 countries and services a large and diversified portfolio of customers with long standing partnerships and high contracts renewal rates.

The carrying value and provisional fair value of the identifiable net assets and liabilities on the date of the acquisition were as follows:

	Acquiree's carrying	Fair value recognised
	amount	on acquisition
	USD'000	USD'000
Assets		
Property, plant and equipment	71,373	71,373
Right of use asset	150,106	150,106
Intangible assets	194,206	550,911
Inventories	15,235	15,235
Accounts receivables and prepayments	306,561	306,561
Tax assets	3,668	3,668
Bank balances and cash	54,941	54,941
Liabilities		
Loans and borrowings	(272,946)	(272,946)
Lease liabilities	(155,026)	(155,026)
Accounts payable and accruals	(239,125)	(239,125)
Tax liabilities	(44,924)	(119,832)
Net assets acquired	84,069	365,866
Less: non-controlling interest	,	(2,272)
Goodwill arising on acquisition		630,800
Total fair value of net assets acquired		994,394
For cash flow statement:		
Cash paid on acquisition		(994,394)
Cash acquired on acquisition		54,941
Net cash paid on acquisition		(939,453)

The goodwill is attributable mainly to the syncreon's strong contract logistics & fulfilment solutions capability and syncreon's exposure to sizeable, fast-growing technology and automotive industries offering significant growth opportunities. None of the goodwill recognised is expected to be deductible for tax purposes. The deferred tax liability relates to fair value adjustments on intangible assets.

From the acquisition date, this acquisition has contributed revenues of USD 110,066 thousand and gross profit of USD 12,877 thousand to the Group's results. If the acquisition had occurred on 1 January 2021, management estimates that consolidated revenue would have increased by USD 1,275,202 thousand and consolidated gross profit for the year would have increased by USD 135,416 thousand. In determining these amounts, management has assumed that the fair value adjustments, that arose on the date of acquisition would have been the same if the acquisition had occurred on 1 January 2021.

Acquisition related costs of USD 9,217 thousand were expensed and included in general and administrative expenses.

Notes to consolidated financial statements (continued)

### 27. Significant group entities

The extent of the Group's ownership in its various subsidiaries, equity-accounted investees and their principal activities are as follows:

### a) Significant holding companies

	Ownership	Country of	
Legal Name	interest	incorporation	Principal activities
DP World FZE	100%	United Arab Emirates	Development and management of international marine and inland terminal operations
Thunder FZE	100%	United Arab Emirates	Holding company
The Peninsular and Oriental Steam Navigation Company Limited ("P&O SNCo")	100%	United Kingdom	Management and operation of international marine terminal operations
Economic Zones World FZE	100%	United Arab Emirates	Development, management and operation of free zones, economic zones, industrial zones and logistics parks
DP World Australia (POSN) Pty Ltd	100%	Australia	Holding company
DPI Terminals Asia Holdings Limited	100%	British Virgin Islands	Holding company
DPI Terminals (BVI) Limited	100%	British Virgin Islands	Holding company
DPI Terminals Asia (BVI) Limited	100%	British Virgin Islands	Holding company
DP World Canada Investment Inc.	55%	Canada	Holding company
Hindustan Infralog Private Limited	65%	India	Holding company
Hindustan Ports Private Limited	100%	India	Holding company
DP World Ports Cooperatieve U.A.	100%	Netherlands	Holding company
DP World Maritime Cooperatieve U.A.	100%	Netherlands	Holding company
DP World International Investment BV	55%	Netherlands	Holding company
DP World Australia BV	55%	Netherlands	Holding company

Notes to consolidated financial statements (continued)

### 27. Significant group entities (continued)

### b) Significant subsidiaries – Ports

Ownership Country of					
Legal Name	interest	incorporation	Principal activities		
DP World MPL Servicos S.A.	100%	Angola	Multi-purpose terminal		
Terminales Rio de la Plata SA	55.62%	Argentina	Container terminal operations		
DP World Australia (Holding)	33.14%	Australia	Container terminal operations		
Pty Ltd ***			•		
Empresa Brasileira de Terminais	100%	Brazil	Container terminal operations		
Portuarious S.A.			1		
Caucedo Investments Inc.	50%	British Virgin Islands	Container terminal operations		
Caucedo Services Inc.	50%	British Virgin Islands	Container terminal operations		
DP World (Canada) Inc.	55%	Canada	Container terminal operations		
DP World Fraser Surrey Inc.	55%	Canada	Multi-purpose and general cargo		
			terminal operations		
DP World Nanaimo Inc.	55%	Canada	Container terminal operations		
DP World Prince Rupert Inc.	55%	Canada	Container terminal operations		
DP World Saint John, Inc.	100%	Canada	Container terminal operations		
DP World Chile S.A.	54.89%	Chile	Container terminal operations		
DP World Limassol Limited	75%	Cyprus	Multi-purpose and general cargo		
		• •	terminal operations		
DP World Sokhna SAE	100%	Egypt	Container and general cargo		
			terminal operations		
DPWorld Posorja S.A.	85.25%	Ecuador	Container terminal operations		
Chennai Container Terminal Private	100%	India	Container terminal operations		
Limited			•		
India Gateway Terminal Private Ltd	85.02%	India	Container terminal operations		
Mundra International Container Terminal	100%	India	Container terminal operations		
Private Limited			•		
Nhava Sheva International Container	100%	India	Container terminal operations		
Terminal Private Limited					
Nhava Sheva (India) Gateway Terminal	100%	India	Container terminal operations		
Private Limited					
DP World Middle East Limited	100%	Kingdom of Saudi	Container terminal operations		
		Arabia			
DP World Maputo S.A.	60%	Mozambique	Container terminal operations		
Qasim International Container Terminal	75%	Pakistan	Container terminal operations		
Pakistan Ltd					
DP World Callao S.R.L.	100%	Peru	Container terminal operations		
Doraleh Container Terminal S.A. #**	33.34%	Republic of Djibouti	Container terminal operations		
Integra Port Services N.V.	80%	Republic of Suriname	Container terminal operations		
Suriname Port Services N.V.	80%	Republic of Suriname	General cargo terminal		
			operations		
Constanta South Container Terminal SRL	100%	Romania	Container terminal operations		
DP World Dakar SA ###	90%	Senegal	Container terminal operations		
DP World Berbera	65%	Somaliland	Container and general cargo		
			terminal operations		
Pusan Newport Co., Ltd	66.03%	South Korea	Container terminal operations		
DP World Tarragona SA	60%	Spain	Container terminal operations		
DP World Yarımca Liman İşletmeleri AS	100%	Turkey	Container terminal operations		
DP World TIS-Pivdennyi	51%	Ukraine	Multi-purpose terminal		
DP World UAE Region FZE	100%	United Arab Emirates	Container terminal operations		
London Gateway Port Limited	100%	United Kingdom	Container terminal operations		
Southampton Container Terminals	100%	United Kingdom	Container terminal operations		
Limited					
Saigon Premier Container Terminal	80%	Vietnam	Roll-on/ roll-off operations		

Notes to consolidated financial statements (continued)

### 27. Significant group entities (continued)

### c) Associates and joint ventures – Ports

	Ownership	Country of	
Legal Name	interest	incorporation	Principal activities
Djazair Port World Spa	50%	Algeria	Container terminal operations
DP World DjenDjen Spa	50%	Algeria	Container terminal operations
Antwerp Gateway N.V *	60%	Belgium	Container terminal operations
Eurofos SARL	50%	France	Container terminal operations
Generale de Manutention Portuaire S.A	50%	France	Container terminal operations
Goodman DP World Hong Kong Limited	25%	Hong Kong	Container terminal operations and warehouse operations
Visakha Container Terminals Private Limited (refer to note 39)	26%	India	Container terminal operations
Rotterdam World Gateway B.V.	30%	Netherlands	Container terminal operations
Qingdao Qianwan Container Terminal Co., Ltd	29%	People's Republic of China	Container terminal operations
Yantai International Container Terminals Ltd	12.50%	People's Republic of China	Container terminal operations
Terminales Portuarios Euroandinos Paita	50%	Peru	Container terminal operations
S.A.			
Asian Terminals Inc *	50.54%	Philippines	Container terminal operations
Laem Chabang International Terminal Co. Ltd	34.50%	Thailand	Container terminal operations

Notes to consolidated financial statements (continued)

### 27. Significant group entities (continued)

### d) Other non-port business

	Ownership	Country of	
Legal Name	interest	incorporation	Principal activities
P&O Maritime Services Pty Ltd	100%	Australia	Maritime services
DP World Antwerp Terminals N.V.	100%	Belgium	Ancillary container services
Topaz Energy and Marine Limited	100%	Bermuda	Charter of marine vessels and ship management
Unifeeder A/S	100%	Denmark	Maritime transport and logistics
Unimed Feeder Services A/S	100%	Denmark	Maritime transport and logistics
DP World Germersheim GmbH and Co. KG	100%	Germany	Inland container terminal operations
Container Rail Road Services Pvt Limited	100%	India	Container rail freight operations
Continental Warehousing Corporation (Nhava Seva) Limited	60.84%	India	Logistics, warehousing and transportation services
KRIBHCO Infrastructure Limited	46.24%	India	Logistics, warehousing and transportation services
Nhava Sheva Business Park Private Limited	65.00%	India	Free trade warehousing zone
Winter Logistics Private Limited	59.29%	India	Cold chain logistics
Empresa de Dragagem do Porto de Maputo, SA	25.50%	Mozambique	Dredging services
Maputo Intermodal Container Depot, SA	50.00%	Mozambique	Inland container depot and warehousing
Sociedade de Desenvolvimento do Porto de Maputo, S.A.	24.74%	Mozambique	Port management and cargo handling
DP World Germany B.V.	100%	Netherlands	Inland container terminal operations
Base Marine Norway AS	51%	Norway	Charter of marine vessels and ship management
P&O Maritime Services (PNG) Limited	100%	Papua New Guinea	Maritime services
P&O Maritime Paraguay (Holdings) S.A.	100%	Paraguay	Maritime transport and logistics
DP World Logistics SRL	100%	Peru	Logistics and warehousing services
Port Secure FZCO #	40%	Republic of Djibouti	Port security services
DP World Novi Sad AD	100%	Republic of Serbia	Inland container terminal operations
Unico Logistics Co. Ltd ##	60%	South Korea	Freight forwarding and project cargo services

Notes to consolidated financial statements (continued)

#### 27. Significant group entities (continued)

#### d) Other non-port business (continued)

	Ownership	Country of	
Legal Name	interest	incorporation	Principal activities
Remolcadores de Puerto y Altura, S.A.	57.01%	Spain	Maritime services
Remolques y Servicios Marítimos, S.L.	93%	Spain	Maritime services
Swissterminal Holding AG	44%	Switzerland	Inland container terminal
-			operations
P&O Maritime Ukraine LLC	51%	Ukraine	Maritime services
DP World Logistics FZE	100%	United Arab Emirates	Trade facilitation through
			integrated electronic services
Dubai International Djibouti FZE #	100%	United Arab Emirates	Port management and operation
Drydocks World LLC	100%	United Arab Emirates	Ship building, repairs and
			docking services
Dubai Auto Zone Management FZE	100%	United Arab Emirates	Leasing operations
Dubai Textile City Management FZE	100%	United Arab Emirates	Leasing operations
Dubai Trade FZE	100%	United Arab Emirates	Trade facilitation through
			integrated electronic services
Jebel Ali Free Zone FZE	100%	United Arab Emirates	Management, operation and
			development of free zones,
			economic zones and industrial
			zones
Maritime World LLC	100%	United Arab Emirates	Property development and leasing
National Industries Park Management FZE	100%	United Arab Emirates	Management, operation and
			development of industrial zones
P&O Maritime FZE	100%	United Arab Emirates	Maritime services
P&O Marinas FZE	100%	United Arab Emirates	Operating marinas and
			property leasing
Unifeeder ISC FZCO ##	72.9%	United Arab Emirates	Maritime transport and logistics
LG Park Freehold Limited	100%	United Kingdom	Management and operation of
			industrial parks
P&O Ferries Division Holdings Limited	100%	United Kingdom	Ferry services and logistics
•	10070	-	operator
Hyperloop Technologies, Inc. *	80.02%	United States of America Development of hyperloop	
			transportation system
syncreon Newco B.V. ##	100%	United States of America	Specialised logistics and supply
Syncicon Newco D. V. ππ	10070	Office States of Afficilea	chain solution

<sup>\*</sup> Although the Group has more than 50% effective ownership interest in these entities, they are not treated as subsidiaries, but instead treated as equity-accounted investees. The underlying shareholder agreements/ board composition do not provide control to the Group.

- \*\* Although the Group only has a 33.34% effective ownership interest in this entity, it was treated as a subsidiary until 22 February 2018, as the Group was able to govern the financial and operating policies of the company by virtue of an agreement with the other investor.
- \*\*\* Although the Group only has a 33.14% effective ownership interest in this entity, it is treated as a subsidiary, as the Group is able to govern the financial and operating policies of the company by virtue of an agreement with the other investors.
- # On 22 February 2018, the Government of Djibouti illegally seized control of Djibouti operations and hence the Group has stopped consolidating this entity's operating results. The Group commenced arbitration proceedings before the London Court of International Arbitration to protect its rights, or to secure damages and compensation for breach or expropriation. The London Court of International Arbitration ruled Djibouti government's seizure of control of the terminal from the Group as illegal. The Group will continue to pursue all legal means to defend its rights as a shareholder.
- ## Businesses acquired during the year; refer to note 26 for details.
- ### The Group has received advance proceeds from sale of non-controlling interest in this entity. Change in shareholding will be effective on transfer of shares which is expected to complete in H1 2022.

Notes to consolidated financial statements (continued)

#### 28. Related party transactions

#### Other related party transactions

Transactions with related parties included in the consolidated financial statements are as follows:

		Equity-	Other			Equity-	Other	
	Parent	accounted	related		Parent	accounted	related	
	Company	investees	parties	Total	Company	investees	parties	Total
	2021	2021	2021	2021	2020	2020	2020	2020
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Expenses charged:								
Concession fee	-	-	8,369	8,369	-	-	7,872	7,872
Shared services	-	-	205	205	-	-	247	247
Marine service fees	-	-	12,024	12,024	-	-	12,041	12,041
IT services fee	-	-	66	66	-	-	2,710	2,710
Other services	-	-	1,234	1,234	-	-	3,209	3,209
Interest expense	-	-	51,331	51,331	-	-	54,464	54,464
Revenue earned:								
Revenue	-	-	10,020	10,020	-	-	9,131	9,131
Management fee	-	12,538	15,987	28,525	-	11,205	17,379	28,584
Interest income	98,252	3,322	-	101,574	45,774	1,989	-	47,763

Balances with related parties included in the consolidated statement of financial position are as follows:

	Due from relate	d parties	Due to related	parties
	<b>2021</b> 202		2021	2020
	USD'000	USD'000	USD'000	USD'000
Ultimate Parent Company	2,393	2,393	1,498	1,501
Parent Company	1,647,042	1,546,473	178,551	2
Equity-accounted investees	136,625	139,818	2,593	11,731
Other related parties	21,549	37,438	143,478	29,857
Tatal	1 907 (00	1.726.122	227 120	42.001
Total	1,807,609	1,726,122	326,120	43,091

The Group has also issued guarantees on behalf of equity-accounted investees which are disclosed in note 38.

- (a) On 30 September 2021, the Group acquired a group of assets National Industries Park, the Al Aweer Free Zone for Cars and Dubai Textile City from Ports, Customs and Free Zone Corporation, a related party, for a gross consideration of USD 356,979 thousand and paid upfront consideration of USD 204,664 thousand. The deferred consideration of USD 152,316 thousand will be paid in equal instalments over 9 years.
- (b) On 17 February 2020, the Group's Parent Company, entered into USD 9 billion syndicated loan facilities (3 to 5 years tenor) which is guaranteed by the Group. USD 7.9 billion was drawn down by the Parent Company during the year. The remaining USD 1.1 billion facility has been acceded by the Group on 22 July 2020 and drawn down on 1 June 2021.

On 7 July 2020, the Group has advanced loan of USD 1.5 billion to the Parent Company for a period of 5.5 years at the interest rate of 6.125% per annum, which has been used by the Parent Company to prepay its syndicated loan facilities reducing its debt to USD 6.4 billion (refer to note 38).

#### Compensation of key management personnel

The remuneration of directors and other key members of the management during the year were as follows:

	2021	2020
	USD'000	USD'000
Short-term benefits and bonus	17,301	14,796
Post-retirement benefits	465	465
Total	17,766	15,261

Notes to consolidated financial statements (continued)

#### 29. Financial risk management

#### Overview

The Group has exposure to the following risks from its use of financial instruments:

- a) credit risk
- b) liquidity risk
- c) market risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk.

The Board of Directors have overall responsibility for the establishment and oversight of the Group's risk management framework.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group Audit Committee oversees how management monitors compliance with the Group's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Group Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

The Group has exposure to the following risks arising from financial instruments:

#### a) Credit risk

Credit risk is the risk of financial loss to the Group if a customer fails to meet its contractual obligations, and arises principally from the Group's receivables from customers, amounts due from related parties and investment securities.

#### Trade and other receivables

The Group trades mainly with recognised and creditworthy third parties. It is the Group's policy that customers who wish to trade on credit terms are subject to credit verification procedures and are required to submit financial guarantees based on their creditworthiness. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant. The Group has not observed any significant changes to debtor days due to COVID-19, as compared to the previous year.

The Group applies IFRS 9 simplified approach to measure expected credit losses (ECLs) which uses a lifetime expected loss allowance for all trade receivables and contract assets. The Group uses an allowance matrix to measure the ECLs of trade receivables which comprise a very large number of small balances. These historical loss rates are calculated using a 'roll rate' method based on the probability of a receivable progressing through successive stages of delinquency to write-off. Thus, expected credit loss rates are based on the payment profile of sales over a period of 60 months before 31 December 2021 and the corresponding historical credit losses experienced within this period. These historical rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of customers to settle the receivables. The Group identified gross domestic product (GDP), global supply/demand index of container market, global freight rate index of container market, oil prices in international markets and consumer price index (CPI) to be the most relevant factors for performing macro level adjustments in expected credit loss financial model.

Notes to consolidated financial statements (continued)

#### 29. Financial risk management (continued)

#### a) Credit risk (continued)

Trade and other receivables (continued)

#### Other financial assets

Credit risk arising from other financial assets of the Group comprises bank balances and cash and certain derivative instruments. The Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

The Group manages its credit risks with regard to bank deposits, throughout the Group, through a number of controls, which include assessing the credit rating of the bank either from public credit ratings, or internal analysis where public data is not available and consideration of the support for financial institutions from their central banks or other regulatory authorities.

#### Financial guarantees

The Group's policy is to consider the provision of a financial guarantee to wholly-owned subsidiaries or parent, where there is a commercial rationale to do so. Guarantees may also be provided to equity-accounted investees in very limited circumstances for the Group's share of obligation. The provision of guarantees always requires the approval of senior management.

#### i. Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure as at 31 December:

	2021	2020
	USD'000	USD'000
Other investments	20,911	20,487
Trade and other receivables excluding prepayments	4,781,978	3,959,072
Bank balances and cash	3,917,739	2,142,110
Total	8,720,628	6,121,669

The maximum exposure to credit risk for current trade receivables (net) at the reporting date by operating segments are as follows:

	2021	2020
	USD'000	USD'000
Asia Pacific and India	330,884	100,984
Australia and Americas	445,829	204,396
Middle East, Europe and Africa	868,479	779,538
Total	1,645,192	1,084,918

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- a) Credit risk (continued)
- i. Exposure to credit risk (continued)

The ageing of current trade receivables (net) at the reporting date was:

	2021	2020
	USD'000	USD'000
Neither past due nor impaired on the reporting date:	894,298	642,559
Past due on the reporting date		
Past due 0-30 days	408,579	209,545
Past due 31-60 days	152,880	82,988
Past due 61-90 days	65,585	29,571
Past due > 90 days	123,850	120,255
Total	1,645,192	1,084,918

The Group believes that the unimpaired amounts that are past due by more than 30 days are still collectible, based on the historic collection trends.

Movement in the allowance for impairment in respect of trade receivables during the year was:

	2021	2020
	USD'000	USD'000
As at 1 January	170,106	150,963
Acquired through business combinations	2,262	2,318
Provision recognised during the year	28,306	16,825
As at 31 December	200,674	170,106

Based on historic default rates, the Group believes that, apart from the above, no impairment allowance is necessary in respect of trade receivables not past due or past due.

Current trade receivables with the top ten customers represent 33.5% (2020: 36%) of the trade receivables.

#### b) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash to meet its liabilities as they fall due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

Notes to consolidated financial statements (continued)

#### 29. Financial risk management (continued)

#### b) Liquidity risk (continued)

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank facilities and by ensuring adequate internally generated funds. The Group's terms of business require amounts to be paid within 60 days of the date of provision of the service. Trade payables are normally settled within 45 days of the date of purchase. COVID-19 has not impacted the Group's ability to maintain the normal payment cycle.

The following are the undiscounted contractual maturities of financial liabilities, including estimated interest payments and the impact of netting agreements.

	Carrying amount	Contractual cash flows	Less than 1 year	1 – 2 years	2 – 5 years	More than 5 years
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Non derivative financial liabilities						2020
Issued bonds	8,618,876	(14,873,950)	(416,874)	(416,915)	(2,331,886)	(11,708,275)
Bank loans	4,496,479	(5,992,744)	(704,284)	(376,324)	(1,974,987)	(2,937,149)
Loans from non-controlling shareholders	811,366	(1,218,600)	(50,743)	(49,663)	(170,460)	(947,734)
Lease and service concession liabilities	3,164,442	(9,240,385)	(355,115)	(342,160)	(824,510)	(7,718,600)
Trade and other payables	2,502,429	(2,538,617)	(2,364,717)	(71,936)	(13,888)	(88,076)
Derivative financial liabilities						
Interest rate swaps used for						
hedging	145,281	(154,778)	(47,067)	(41,064)	(56,205)	(10,442)
Total	19,738,873	(34,019,074)	(3,938,800)	(1,298,062)	(5,371,936)	(23,410,276)

Non derivative financial						
liabilities						2021
Issued bonds	8,550,470	(14,372,493)	(415,521)	(1,590,533)	(1,957,061)	(10,409,378)
Bank loans	6,650,619	(7,951,354)	(520,772)	(2,671,313)	(1,987,309)	(2,771,960)
Loans from non-controlling						
shareholders	740,691	(1,043,918)	(31,209)	(31,264)	(106,881)	(874,564)
Lease and service concession						
liabilities	3,878,835	(10,561,301)	(500,315)	(431,483)	(1,133,714)	(8,495,789)
Trade and other payables	3,533,370	(3,568,600)	(3,288,830)	(94,664)	(84,942)	(100,164)
Derivative financial liabilities						
Derivative instruments	122,494	(184,618)	(52,987)	(38,329)	(88,016)	(5,286)
Total	23,476,479	(37,682,284)	(4,809,634)	(4,857,586)	(5,357,923)	(22,657,141)

Also, refer to note 38 for further details on financial guarantees and letters of credit.

Notes to consolidated financial statements (continued)

#### 29. Financial risk management (continued)

#### c) Market risk

Market risk is the risk that changes in market prices such as foreign exchange rates and interest rates will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group enters into derivative contracts, in order to manage market risks. All such transactions are carried out within the guidelines set by the Board of Directors in the Group Treasury policy. Generally, the Group seeks to apply hedge accounting in order to manage the volatility in the consolidated statement of profit or loss.

During the year, COVID-19 had no significant impact on Group's exposure to foreign exchange and interest rate risks.

#### i. Currency risk

The proportion of the Group's net operating assets denominated in foreign currencies (i.e. other than the functional currency of the Company, UAE dirhams) is approximately 65% (2020: 57%) with the result that the Group's USD consolidated statement of financial position, and in particular shareholder's equity, can be affected by currency movements when it is retranslated at each year end rate. The Group partially mitigates the effect of such movements by borrowing in the same currencies as those in which the assets are denominated. Generally, borrowings are denominated in currencies that match the cash flows generated by the underlying foreign operations of the Group. This provides an economic hedge without derivatives being entered into and therefore hedge accounting is not applied in these circumstances. The impact of currency movements on operating profit is partially mitigated by interest costs being incurred in foreign currencies. The Group operates in some locations where the local currency is fixed to the Group's presentation currency of USD further reducing the risk of currency movements.

A portion of the Group's activities generate part of their revenue and incur some costs outside their main functional currency. Due to the diverse number of locations in which the Group operates there is some natural hedging that occurs within the Group. When it is considered that currency volatility could have a material impact on the results of an operation, hedging using foreign currency forward exchange contracts is undertaken to reduce the short-term effect of currency movements.

When the Group's businesses enter into capital expenditure or lease commitments in currencies other than their main functional currency, these commitments are hedged in most instances using foreign currency forward exchange contracts in order to fix the cost when converted to the functional currency. The Group classifies its foreign currency forward exchange contracts hedging forecast transactions as cash flow hedges and states them at fair value.

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- c) Market risk (continued)
- i. Currency risk (continued)

### **Exposure to currency risk**

The Group's financial instruments in different currencies were as follows:

									2020
	USD*	GBP	EUR	AUD	INR	CAD	KRW	Others	Total
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Bank balances and cash	1,231,612	202,411	254,105	60,144	68,477	76,540	135,016	113,805	2,142,110
Trade receivables	846,159	226,776	118,235	57,517	54,796	62,563	27,184	51,726	1,444,956
Unbilled revenue	123,434	25,547	4,869	-	6,103	762	253	2,028	162,996
Deposits receivable	16,091	=	1,651	-	886	=	1,479	124	20,231
Bank loans	(2,335,858)	(1,017,029)	(44,468)	(341,616)	(95,929)	(411,244)	I	(250,335)	(4,496,479)
Loan from non-controlling shareholders	(20,622)	=	(17,455)	(578,179)	-	(195,110)	I	-	(811,366)
Unsecured bonds	(7,232,883)	(472,255)	(913,738)	-	-	=	I	-	(8,618,876)
Lease and service concession liabilities	(1,653,654)	(522,626)	(119,329)	(542,258)	(11,830)	(254,747)	(20,486)	(39,512)	(3,164,442)
Trade payables	(125,694)	(168,575)	(97,994)	(8,133)	(17,919)	(14,294)	(6,742)	(36,090)	(475,441)
Advances and deposits from customers	(402,068)	-	-	-	(5,714)	-	-	(231)	(408,013)
Net consolidated statement of									
financial position exposures	(9,553,483)	(1,725,751)	(814,124)	(1,352,525)	(1,130)	(735,530)	136,704	(158,485)	(14,204,324)

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- c) Market risk (continued)
- i. Currency risk (continued)

### **Exposure to currency risk (continued)**

									2021
	USD*	GBP	EUR	AUD	INR	CAD	KRW	Others	Total
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Bank balances and cash	2,669,938	335,728	305,542	110,018	105,010	66,408	180,016	145,079	3,917,739
Trade receivables	1,427,324	217,996	151,600	59,253	51,787	67,282	34,625	28,851	2,038,718
Unbilled revenue	233,943	30,784	7,719	•	11,123	3,489	853	756	288,667
Deposits receivable	9,337	-	2,245	•	5,375	2,210	1,762	774	21,703
Bank loans	(4,516,049)	(1,001,079)	(42,254)	(320,397)	(121,275)	(415,625)	-	(233,940)	(6,650,619)
Loan from non-controlling shareholders	(35,969)		(18,322)	(490,744)	(67)	(195,589)	-	-	(740,691)
Unsecured bonds	(7,237,692)	(467,725)	(845,053)		-	-	-	-	(8,550,470)
Lease and service concession liabilities	(2,116,335)	(503,600)	(358,404)	(546,969)	(27,121)	(248,526)	(38,581)	(39,299)	(3,878,835)
Trade payables	(410,847)	(168,236)	(129,970)	(11,623)	(27,669)	(15,442)	(2,483)	(25,851)	(792,121)
Advances and deposits from customers	(558,091)	-	-	-	(9,356)	-	-	(1,678)	(569,125)
Net consolidated statement of									
financial position exposures	(10,534,441)	(1,556,132)	(926,897)	(1,200,462)	(12,193)	(735,793)	176,192	(125,308)	(14,915,034)

<sup>\*</sup> The functional currency of the Company is UAE dirham. UAE dirham is pegged to USD and therefore the Group has no foreign currency risk on these balances.

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- c) Market risk (continued)
- i. Currency risk (continued)

#### Sensitivity analysis

A 10% weakening of the USD against the following currencies at 31 December would have increased/ (decreased) the consolidated statement of profit or loss and the consolidated statement of other comprehensive income by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant. Furthermore, as each entity in the Group has its own functional currency, the effect of translating financial assets and liabilities of the respective entity would mainly impact the consolidated statement of other comprehensive income.

	Consolidated statement of profit or loss		Consolidated statement of oth comprehensive incomprehensive in	
	2021	2020	2021	2020
	USD'000	USD'000	USD'000	USD'000
GBP	(5,614)	(5,758)	(172,904)	(191,809)
EUR	(137)	(30)	(102,989)	(90,458)
AUD	(3,045)	(4,307)	(133,385)	(150,281)
INR	(929)	(751)	(1,516)	(126)
CAD	(975)	(2,565)	(81,755)	(81,726)
KRW	(165)	(45)	19,577	15,189

A 10% strengthening of the USD against the above currencies at 31 December would have had the equal but opposite effect to the amounts shown above, on the basis that all other variables remain constant.

#### ii. Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long-term debt obligations with a fixed/ floating interest rate and bank deposits.

The Group's policy is to manage its interest cost by entering into interest rate swap agreements, in which the Group agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount. These swaps are designated to hedge underlying debt obligations.

At 31 December 2021, after taking into account the effect of interest rate swaps, approximately 84% (2020:94%) of the Group's borrowings are at a fixed rate of interest.

#### **Profile**

At the reporting date the interest rate profile of the Group's interest bearing financial instruments was:

	Carrying amounts	
	2021	2020
	USD'000	USD'000
Fixed rate instruments		
Financial liabilities (includes loans and borrowings, loan from non-		
controlling shareholders and lease & concession liabilities)	(14,687,490)	(13,414,275)
Interest rate swaps hedging floating rate debt	(2,175,357)	(2,663,728)
Total	(16,862,847)	(16,078,003)
Variable rate instruments		
Financial assets (includes short term deposits and deposits under lien)	1,770,403	742,065
Financial liabilities (includes loans and borrowings, loan from non-		
controlling shareholders and lease & concession liabilities)	(5,133,125)	(3,676,888)
Interest rate swaps hedging floating rate debt	2,175,358	2,663,728
Total	(1,187,364)	(271,095)

Notes to consolidated financial statements (continued)

- 29. Financial risk management (continued)
- c) Market risk (continued)
- ii. Interest rate risk (continued)

### Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points ("bp") in interest rates at the reporting date would have increased/ (decreased) consolidated statement of profit or loss and the consolidated statement of other comprehensive income by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

		ed statement profit or loss	Consolidated statement of other comprehensive income		
	100 bp increase	100 bp decrease	100 bp increase	100 bp Decrease	
	USD'000	USD'000	USD'000	USD'000	
2021					
Variable rate instruments	(11,874)	11,874	-	-	
Interest rate swaps	(300)	300	21,454	(21,454)	
Cash flow sensitivity (net)	(12,174)	12,174	21,454	(21,454)	
2020					
Variable rate instruments	(2,711)	2,711	-	_	
Interest rate swaps	(1,150)	1,150	25,487	(25,487)	
Cash flow sensitivity (net)	(3,861)	3,861	25,487	(25,487)	

Notes to consolidated financial statements (continued)

#### 29. Financial risk management (continued)

#### d) Fair value

#### Fair value versus carrying amount

The fair values of financial assets and liabilities, together with the carrying amounts shown in the consolidated statement of financial position are as follows:

		2021	2021	2020	2020
	Fair value	Carrying	Fair	Carrying	Fair
	hierarchy	amount	value	amount	value
		USD'000	USD'000	USD'000	USD'000
		***	••••		
FVOCI – equity instruments	2	20,911	20,911	20,487	20,487
Financials assets carried at					
amortised cost					
Trade and other receivables**		4,781,978	4,781,978	3,959,072	3,959,072
Bank balances and cash *		3,917,739	3,917,739	2,142,110	2,142,110
Financial liabilities carried at fair value					
Derivative instruments	2	(164,317)	(164,317)	(145,281)	(145,281)
Financial liabilities carried at amortised cost					
Issued bonds	1	(8,550,470)	(9,703,460)	(8,618,876)	(10,019,708)
Bank loans*		(6,650,619)	(6,650,619)	(4,496,479)	(4,496,479)
Loans from non-controlling shareholders*		(740,691)	(740,691)	(811,366)	(811,366)
Lease and service concession liabilities *		(3,878,835)	(3,878,835)	(3,164,442)	(3,164,442)
Trade and other payables**		(3,491,547)	(3,491,547)	(2,502,429)	(2,502,429)

#### Fair value hierarchy

The table above analyses assets and liabilities that require or permits fair value measurements or disclosure about fair value measurements.

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs)
- \* These financial assets and liabilities carry a variable rate of interest and hence, the fair values reported approximate carrying values.
- \*\* These financial assets and liabilities have short term maturity and thus, the fair values reported approximate carrying values.

The fair value of foreign currency forward exchange contracts and interest rate swaps is based on the bank quotes at the reporting dates. Similar contracts are traded in an active market and the quotes reflect the actual transactions in similar instruments. The fair value of trade and other receivables and trade and other payables approximates to their carrying values.

Notes to consolidated financial statements (continued)

#### 29. Financial risk management (continued)

#### d) Fair value (continued)

#### Fair value hierarchy (continued)

The fair value for quoted bonds is based on their market price (including unpaid interest) as at the reporting date. Other loans include term loans and finance leases. These are largely at variable interest rates and therefore, the carrying value normally equates to the fair value.

#### 30. Share capital

The share capital of the Company as at 31 December was as follows:

	2021	2020
	USD'000	USD'000
Authorised		
1,250,000,000 of USD 2.00 each	2,500,000	2,500,000
Issued and fully paid		
830,000,000 of USD 2.00 each	1,660,000	1,660,000

#### 31. Reserves

#### **Share premium**

Share premium represents surplus received over and above the nominal cost of the shares issued to the shareholders and forms part of the shareholder equity. The reserve is not available for distribution except in circumstances as stipulated by the DIFC Companies Law.

#### Shareholders' reserve

Shareholders' reserve forms part of the distributable reserves of the Group.

#### Other reserves

The following table shows a breakdown of 'other reserves' and the movements in these reserves during the year. A description of the nature and purpose of each reserve is provided below.

	Hedging and other reserves	Actuarial reserve	Total other reserves
	USD'000	USD'000	USD'000
Balance as at 1 January 2020	(3,603)	(588,848)	(592,451)
Other comprehensive income, net of tax	(49,192)	(33,115)	(82,307)
Balance as at 31 December 2020	(52,795)	(621,963)	(674,758)
Balance as at 1 January 2021	(52,795)	(621,963)	(674,758)
Other comprehensive income, net of tax	27,839	53,767	81,606
Balance as at 31 December 2021	(24,956)	(568,196)	(593,152)

#### Hedging and other reserves

The hedging reserve comprises the effective portion of the cumulative net change in the fair value of the cash flow hedging instruments related to hedge transactions that have not yet occurred.

The other reserves mainly include statutory reserves of subsidiaries as required by applicable local legislations. This reserve includes the unrealised fair value changes on FVOCI financial instruments.

#### **Actuarial reserve**

The actuarial reserve comprises the cumulative actuarial losses recognised in the consolidated statement of other comprehensive income.

Notes to consolidated financial statements (continued)

#### 31. Reserves (continued)

#### **Translation reserve**

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency. It mainly includes foreign exchange translation differences arising from the translation of goodwill and purchase price adjustments which are denominated in foreign currencies at the Group level.

#### 32. Hybrid equity instrument

#### Subordinated perpetual certificates

On 1 July 2020, the Group issued unsecured subordinated perpetual certificates ("hybrid bond") of USD 1,500,000 thousand which are listed on London Stock Exchange and Nasdaq Dubai. These bonds are deeply subordinated with no maturity date. The bonds have a fixed profit rate of 6% per annum payable semi-annually in arrears till the first call date on 1 October 2025 and will be reset thereafter every 5 years to a new fixed rate plus the margin.

The Group has an unconditional right to avoid paying out cash or another financial asset for the principal or profit as there is no contractual obligation to make any profit payment under the terms of the hybrid bond. Consequently, in compliance with IAS 32, these bonds are recorded as equity instruments and accordingly, these are accounted at net of transaction costs and discount of USD 23,314 thousand on their initial recognition.

#### 33. Loans and borrowings

	2021	2020
	USD'000	USD'000
Issued bonds	8,550,470	8,618,876
Bank loans*	6,650,619	4,496,479
	15,201,089	13,115,355
of which:		
Classified as non-current	14,834,941	12,617,341
Classified as current	366,148	498,014
of which:		
Secured loans and borrowings	3,502,056	3,393,881
Unsecured loans and borrowings	11,699,033	9,721,474
		•

The below table provides movement of loans and borrowings:

	2021	2020
	USD'000	USD'000
Balance at 1 January	13,115,355	13,280,884
Cash flow items		
Drawdown of borrowings	2,742,542	1,870,540
Repayment of borrowings	(828,016)	(2,267,639)
Repurchase of convertible bonds **	-	(254,400)
Other non-cash items		
Acquired through business combinations	281,427	334,954
Disposal of subsidiary	(2,857)	-
Interest accretion on convertible bonds	-	32,096
Transaction cost written off/ amortised during the year	22,402	20,182
Translation adjustments	(129,764)	98,738
Balance at 31 December	15,201,089	13,115,355
		•

Notes to consolidated financial statements (continued)

#### 33. Loans and borrowings (continued)

The loans and borrowings carry interest rate in the range of 0.6 % to 10.75% per annum.

\* On 1 June 2021, the Group has drawn USD 1.1 billion from the facility acceded from the Parent Company (refer to note 28).

\*\* During 2020, the Group redeemed the remaining USD 254,400 thousand of 10 year USD 1 billion unsecured convertible bonds due 2024.

At 31 December 2021, the undrawn committed borrowing facilities of USD 1.5 billion (2020: USD 3.4 billion) were available to the Group, in respect of which all conditions precedent had been met.

The maturity profile of the Group's loans and borrowings (including acquired from business combinations) as of 31 December is as below:

Year of maturity	Bonds	Loans	Total
	USD'000	USD'000	USD'000
2022*	-	366,148	366,148
2023*	1,196,851	2,523,083	3,719,934
2024	-	344,156	344,156
2025	-	700,590	700,590
2026*	845,053	564,724	1,409,777
2027	7,979	287,541	295,520
2028	994,265	213,281	1,207,546
2029	986,650	101,336	1,087,986
2030	964,175	125,284	1,089,459
2031	-	109,315	109,315
2032-36	-	727,252	727,252
2037-46	1,740,876	587,909	2,328,785
Beyond 2047	1,814,621	-	1,814,621
Total	8,550,470	6,650,619	15,201,089

Certain property, plant and equipment and port concession rights are pledged against the facilities obtained from the banks (refer to note 11). The deposits under lien are placed to collateralise some of the borrowings of the Company's subsidiaries (refer to note 21).

Information about the Group's exposure to interest rate, foreign currency and liquidity risk are described in note 29.

In March 2021, the ICE Benchmark Administration (the administrator of LIBOR), in conjunction with the UK's Financial Conduct Authority (FCA) announced that it will stop publishing the LIBOR settings (excluding USD LIBOR) after 31 December 2021. USD LIBOR settings will cease to be published based on panel bank submissions after 30 June 2023. During the year, the Group has undertaken IBOR transition and have applied the Phase 2 amendments. New benchmark rates are concluded as economically equivalent compared to old benchmark rate. The hedge is effective as there is no uncertainty attached to cashflow for both hedge item and hedge instrument and hedge is continued to be effective under the Phase 2 of the IBOR reforms issued by IASB.

<sup>\*</sup> This includes loans and borrowings acquired through business combinations.

Notes to consolidated financial statements (continued)

#### 34. Lease and service concession liabilities

#### a) Group as a lessee / concessionaire

	Lease	Service concession		Lease	Service concession	
	liabilities	liabilities		liabilities	liabilities	
	(IFRS 16)	(IFRIC 12)	Total	(IFRS 16)	(IFRIC 12)	Total
	2021	2021	2021	2020	2020	2020
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
At 1 January	2,709,050	455,392	3,164,442	2,513,190	-	2,513,190
Acquired through						
business combination	211,232	-	211,232	103,313	-	103,313
Additions	881,664	23,282	904,946	262,287	412,730	675,017
Payments	(501,746)	(37,352)	(539,098)	(355,814)	(24,011)	(379,825)
Interest expense	150,727	36,698	187,425	142,666	25,896	168,562
Lease modifications	(1,019)	-	(1,019)	(35,571)	-	(35,571)
Reclassification from		20.474	20.454		27.210	25.210
other liabilities	-	20,454	20,454	-	37,218	37,218
Translation adjustment	(65,872)	(3,675)	(69,547)	78,979	3,559	82,538
As at 31 December	2 294 026	494,799	2 979 925	2 700 050	455 202	2 164 442
As at 31 December	3,384,036	474,/79	3,878,835	2,709,050	455,392	3,164,442
Classified as:						
Non-current	2,887,712	488,453	3,376,165	2,520,438	449,764	2,970,202
Current	496,324	6,346	502,670	188,612	5,628	194,240
Total	3,384,036	494,799	3,878,835	2,709,050	455,392	3,164,442

Refer to note 12 for right-of-use assets and refer to note 29(b) for maturity profile of lease liabilities.

#### b) Group as a lessor

Future minimum rentals receivable under non-cancellable operating leases as at 31 December are as follows:

	2021	2020
	USD'000	USD'000
Within one year	606,533	624,000
Between one to five years	1,288,819	1,206,282
More than five years	1,397,500	1,093,383
Total	3,292,852	2,923,665

The above operating leases (Group as a lessor) mainly consist of commercial properties leased consisting of land, office accommodation, warehouses and staff accommodation. Besides these, vessels and certain property, plant and equipment are also leased out by the Group. The leases contain renewal options for additional lease periods at rental rates based on negotiations or prevailing market rates.

#### 35. Loans from non-controlling shareholders

	2021	2020
	USD'000	USD'000
Non-current portion	739,624	810,366
Current portion	1,067	1,000
Total	740,691	811,366

These non-current loans mainly include USD 689,581 thousand (2020: USD 775,172 thousand) granted by non-controlling shareholders of entities under 'Australia and Americas' region. These loans carry interest rate ranging between 2%-8.5% (2020: 5.5%-8.0% per annum) and repayable between 2022 and 2038.

Notes to consolidated financial statements (continued)

#### 36. Capital management

The Board's policy is to maintain a strong equity base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position.

Equity consists of share capital, share premium, shareholders' reserve, retained earnings, hedging and other reserves, actuarial reserve, translation reserve, hybrid equity instrument and non-controlling interests. The primary objective of the Group's capital management strategy is to ensure that it maintains a strong credit rating and healthy capital ratios such as adjusted net debt/ adjusted equity and adjusted net debt/ adjusted EBITDA in order to support its business and maximise shareholder value.

For calculating these ratios:

- Adjusted net debt is defined as total loans and borrowings including lease liabilities less cash and cash equivalents.
- Adjusted EBITDA is defined in note 4 Segment information.

The Board monitors these ratios without considering the impact of leases and concession liabilities which require further adjustments to adjusted EBITDA and equity. These modified ratios are also provided as an additional information.

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements. The key performance ratios as at 31 December are as follows:

	1	20214	2020*	2021	2020
	ļ	2021*	2020*	2021	2020
		USD'000	USD'000	USD'000	USD'000
Total loans and borrowings (refer to note 33)		15,201,089	13,115,355	15,201,089	13,115,355
Add: lease and concession liabilities (refer to					
note 34)		-	-	3,878,835	3,164,442
Less: cash and cash equivalents (refer to note					
21)		(3,009,193)	(2,091,766)	(3,009,193)	(2,091,766)
Total adjusted net debt	A	12,191,896	11,023,589	16,070,731	14,188,031
Equity	В	16,103,578	15,400,509	16,103,578	15,400,509
Adjusted EBITDA		3,827,557	3,319,455	3,827,557	3,319,455
Less: leases and concession fee expense		(539,098)	(379,825)	-	-
Total	С	3,288,459	2,939,630	3,827,557	3,319,455
Adjusted net debt/ adjusted equity	A/B	0.76	0.72	1.00	0.92
Adjusted net debt/ adjusted EBITDA	A/C	3.71	3.75	4.20	4.27

<sup>\*</sup> Ratios recomputed without considering the impacts of leases and concession liabilities.

Notes to consolidated financial statements (continued)

#### 37. Capital commitments

	2021	2020
	USD'000	USD'000
Estimated capital expenditure contracted	1,222,103	698,935
Estimated capital expenditure contracted by equity-accounted investees	99,160	124,899
Total	1,321,263	823,834

#### 38. Contingencies

The Group has the following contingent liabilities arising in the ordinary course of business at 31 December:

	2021	2020
	USD'000	USD'000
Performance guarantees	149,785	131,726
Payment guarantees	74,233	67,116
Letters of credit	28,141	110,899
Guarantees issued on behalf of equity-accounted investees	39,379	41,985
Guarantees given on behalf of Parent company's external debt*	6,400,000	6,400,000
Total	6,691,538	6,751,726

<sup>\*</sup> On 17 February 2020, the Group's Parent Company, entered into USD 9 billion syndicated loan facilities (3 to 5 years tenor) which is guaranteed by the Group. USD 7.9 billion was drawn down by the Parent Company and the remaining USD 1.1 billion facility has been acceded by the Group on 22 July 2020, which was drawn down on 1 June 2021. On 7 July 2020, USD1.5 billion has been prepaid by the Parent Company under the syndicated loan facilities, reducing its debt to USD 6.4 billion.

The Group has entered into certain agreements with landlords and port authorities which may contain specific volume or payment commitments that could result in minimum concession/lease fees being payable on failure to meet those targets.

#### 39. Subsequent events

- a) On 10 February 2022, the Group has disposed 26% equity interest in Visakha Container Terminals Private Limited, India.
- b) The Group announced the acquisition of 100% equity interest in Imperial Logistics Limited, an integrated logistics and market access company with operations mainly across the African continent and in Europe. The transaction is now unconditional and will be implemented on 14 March 2022, for a purchase consideration of approximately ZAR 12.7 billion. Imperial Logistics is listed on the Johannesburg Stock Exchange (JSE).

The acquisition will enhance Group's capabilities building on its extensive infrastructure of ports, terminals and economic zones. It will also significantly accelerate the Group's transformation into an advanced logistics company offering end to end supply chain services to the owners of cargo.

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