

# UN Global Compact Index 2021

DP World became a signatory to the UN Global Compact at the end of 2019. Our Annual Report 2021 and ESG Report 2021 comprise our annual Communication on Progress (COP) to the UN Global Compact and incorporates information on our sustainability practices in accordance with the UN Global Compact Advanced Level criteria. Both reports are available on our website and on the UN Global Compact's website.

CRITERIA	DESCRIPTION	FIND OUT MORE (page numbers refer to our Annual Report 2021 and ESG Report 2021)
Criterion 1:	The COP describes mainstreaming into corporate functions and business units	<p><b>Annual Report 2021</b></p> <p>Page 3: Operational and Strategic Highlights  Page 7-9: Group Chairman and CEO's Statement  Page 14-15: Our Business Model for a Sustainable Future  Page 36-49: Our Principal Risks  Page 54-67: Our World Our Future  Page 79-81: Accountability  Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b></p> <p>Page 1: Group Chairman and CEO's Introduction  Page 2-3: Our World Our Future  Page 6: Governance and Oversight  Page 7: Risk management</p>
Criterion 2:	The COP describes value chain implementation	<p><b>Annual Report 2021</b></p> <p>Page 14-15: A Business Model for a Sustainable Future  Page 36-49: Our Principal Risks  Page 58: Safety  Page 59: Security  Page 61: Ethics  Page 62: Community Engagement  Page 66: Education  Page 67: Oceans  Page 76: Leadership  Page 83-86: Audit and Risk Committee</p> <p><b>ESG Report 2021</b></p> <p>Page 6: Governance and Oversight  Page 7: Risk management  Page 10-11: Safety  Page 12-13: Security  Page 16-17: Ethics  Page 18-19: Community Engagement  Page 30-33: Education</p>
Criterion 3:	The COP describes robust commitments, strategies or policies in the area of human rights	<p><b>Annual Report 2021</b></p> <p>Page 3: Operational and Strategic Highlights  Page 7-9: Group Chairman and CEO's Statement  Page 61: Ethics  Page 76: Leadership  Page 79-81: Accountability  Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future  Page 6: Governance and Oversight  Page 7: Risk management  Page 16-17: Ethics</p>

CRITERIA	DESCRIPTION	FIND OUT MORE (page numbers refer to our Annual Report 2021 and ESG Report 2021)
Criterion 4:	The COP describes effective management systems to integrate the human rights principles	<p><b>Annual Report 2021</b></p> <p>Page 54-67: Our World Our Future  Page 60: Wellbeing  Page 61: Ethics  Page 76: Leadership  Page 80-81: Accountability  Page 86: Audit and Risk Committee  Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future  Page 6: Governance and Oversight  Page 7: Risk management  Page 16-17: Ethics</p>
Criterion 5:	The COP describes effective monitoring and evaluation mechanisms of human rights integration	<p><b>Annual Report 2021</b></p> <p>Page 3: Operational and Strategic Highlights  Page 60: Wellbeing  Page 61: Ethics  Page 80-81: Accountability  Page 86: Audit and Risk Committee  Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future  Page 6: Governance and Oversight  Page 7: Risk management  Page 16-17: Ethics  Page 41: ESG Scorecard</p>
Criterion 6:	The COP describes robust commitments, strategies or policies in the area of labour	<p><b>Annual Report 2021</b></p> <p>Page 3: Operational and Strategic Highlights  Page 7-9: Group Chairman and CEO's Statement  Page 52-53: People  Page 60: Wellbeing  Page 61: Ethics  Page 64: People Development  Page 65: Women  Page 71: Board Diversity  Page 80-81: Accountability</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future  Page 6: Governance and Oversight  Page 7: Risk management  Page 8: Covid-19 Response &amp; Humanitarian Relief  Page 10-11: Safety  Page 14: Wellbeing  Page 16-17: Ethics  Page 26-27: People Development  Page 28-29: Women  Page 30: Education</p>

CRITERIA	DESCRIPTION	FIND OUT MORE (page numbers refer to our Annual Report 2021 and ESG Report 2021)
Criterion 7:	The COP describes effective management systems to integrate the labour principles	<p><b>Annual Report 2021</b></p> <p>Page 48: Our Principal Risks  Page 52-53: People  Page 60: Wellbeing  Page 61: Ethics  Page 64: People Development  Page 65: Women  Page 71: Board Diversity  Page 76: Leadership  Page 80-81: Accountability  Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future  Page 6: Governance and Oversight  Page 7: Risk management  Page 10-11: Safety  Page 14: Wellbeing  Page 16-17: Ethics  Page 26-27: People Development  Page 28-29: Women</p>
Criterion 8:	The COP describes effective monitoring and evaluation mechanisms of labour principles integration	<p><b>Annual Report 2021</b></p> <p>Page 52-53: People  Page 61: Ethics  Page 64: People Development  Page 65: Women</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future  Page 6: Governance and Oversight  Page 7: Risk management  Page 10-11: Safety  Page 14: Wellbeing  Page 16-17: Ethics  Page 26-27: People Development  Page 28-29: Women  Page 38-40, 41: ESG Scorecard</p>
Criterion 9:	The COP describes robust commitments, strategies or policies in the area of environmental stewardship	<p><b>Annual Report 2021</b></p> <p>Page 3: Operational and Strategic Highlights  Page 9: Group Chairman and CEO's Statement  Page 58: Safety  Page 63: Climate Change  Page 67: Oceans</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future  Page 6: Governance and Oversight  Page 7: Risk management  Page 10: Safety  Page 22-25: Climate Change  Page 30-33: Education  Page 32, 34-35: Oceans</p>

CRITERIA	DESCRIPTION	FIND OUT MORE (page numbers refer to our Annual Report 2021 and ESG Report 2021)
Criterion 10:	The COP describes effective management systems to integrate the environmental principles	<p><b>Annual Report 2021</b></p> <p>Page 44-45: Our Principal Risks</p> <p>Page 58: Safety</p> <p>Page 63: Climate Change</p> <p>Page 67: Oceans</p> <p>Page 76: Leadership</p> <p>Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future</p> <p>Page 6: Governance and Oversight</p> <p>Page 7: Risk management</p> <p>Page 10: Safety</p> <p>Page 18-21: Community Engagement</p> <p>Page 30-33: Education</p> <p>Page 34-35: Oceans</p>
Criterion 11:	The COP describes effective monitoring and evaluation mechanisms for environmental stewardship	<p><b>Annual Report 2021</b></p> <p>Page 44-5: Principal Risks</p> <p>Page 58: Safety</p> <p>Page 63: Climate Change</p> <p>Page 67: Oceans</p> <p>Page 76: Leadership</p> <p>Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future</p> <p>Page 6: Governance and Oversight</p> <p>Page 7: Risk management</p> <p>Page 10: Safety</p> <p>Page 18-21 Community Engagement</p> <p>Page 30-33: Education</p> <p>Page 34-35: Oceans</p> <p>Page 36-37: ESG Scorecard</p>
Criterion 12:	The COP describes robust commitments, strategies or policies in the area of anti-corruption	<p><b>Annual Report 2021</b></p> <p>Page 43: Principal Risks 'IT Systems &amp; Cyber threat'</p> <p>Page 46: Principal Risks - 'Compliance'</p> <p>Page 59: Security</p> <p>Page 80-81: Accountability</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future</p> <p>Page 6: Governance and Oversight</p> <p>Page 7: Risk management</p> <p>Page 12-13: Security</p> <p>Page 14: Wellbeing</p> <p>Page 16: Ethics</p>

CRITERIA	DESCRIPTION	FIND OUT MORE (page numbers refer to our Annual Report 2021 and ESG Report 2021)
Criterion 13:	The COP describes effective management systems to integrate the anti-corruption principle	<p><b>Annual Report 2021</b></p> <p>Page 43: Principal Risks – IT Systems and Cyber Threat</p> <p>Page 46: Our Principal Risks – “Compliance”</p> <p>Page 59: Security</p> <p>Page 60: Wellbeing</p> <p>Page 64: People Development</p> <p>Page 80-81: Accountability</p> <p>Page 86: Audit and Risk Committee – “Whistleblowing and Fraud”</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future</p> <p>Page 6: Governance and Oversight</p> <p>Page 7: Risk management</p> <p>Page 12-13: Security</p> <p>Page 14: Wellbeing</p> <p>Page 16: Ethics</p>
Criterion 14:	The COP describes effective monitoring and evaluation mechanisms for the integration of anti-corruption	<p><b>Annual Report 2021</b></p> <p>Page 43: Principal Risks – IT Systems and Cyber Threat</p> <p>Page 46: Principal Risks - ‘Compliance’</p> <p>Page 59: Security</p> <p>Page 80-81: Accountability</p> <p>Page 86: Audit and Risk Committee – “Whistleblowing and Fraud”</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future</p> <p>Page 6: Governance and Oversight</p> <p>Page 7: Risk management</p> <p>Page 12-13: Security</p> <p>Page 14: Wellbeing</p> <p>Page 16: Ethics</p> <p>Page 41: ESG Scorecard</p>
Criterion 15:	The COP describes core business contributions to UN goals and issues	<p><b>Annual Report 2021</b></p> <p>Page 54-67: Our World, Our Future</p> <p><b>ESG Report 2021</b></p> <p>Page 1: Group Chairman and CEO’s Introduction</p> <p>Page 4-5: Our World, Our Future</p> <p>Page 9: Covid-19 Response and Humanitarian Relief</p> <p>Page 10-35: Our World, Our Future sections</p>
Criterion 16:	The COP describes strategic social investments and philanthropy	<p><b>Annual Report 2021</b></p> <p>Page 56-57: Partnerships and Memberships</p> <p>Page 59: Security</p> <p>Page 60: Wellbeing</p> <p>Page 62: Community Engagement</p> <p>Page 65: Women</p> <p>Page 66: Education</p> <p><b>ESG Report 2021</b></p> <p>Page 2-4: Our World, Our Future</p> <p>Page 8-9: Covid-19 Response and Humanitarian Relief</p> <p>Page 18-21: Community Engagement</p>

CRITERIA	DESCRIPTION	FIND OUT MORE (page numbers refer to our Annual Report 2021 and ESG Report 2021)
Criterion 17:	The COP describes advocacy and public policy engagement	<p><b>Annual Report 2021</b> Page 7-9: Group Chairman and Chief Executive Officer’s Statement Page 54-67: Our World, Our Future</p> <p><b>ESG Report 2021</b> Page 1: Group Chairman and CEO’s Introduction Page 2, 4-5: Our World, Our Future</p>
Criterion 18:	The COP describes partnerships and collective action	<p><b>Annual Report 2021</b> Page 56-57: Partnerships and Memberships Page 59: Security Page 60: Wellbeing Page 62: Community Engagement Page 63: Climate Change Page 65: Women Page 66: Education Page 67: Oceans</p> <p><b>ESG Report 2021</b> Page 2-5: Our World, Our Future Page 8-9: Covid-19 Response for Employees and Communities Page 12-13: Security Page 14: Wellbeing Page 18-21: Community Engagement Page 28-29 Women Page 30-33: Education Page 34-35: Oceans</p>
Criterion 19:	The COP describes CEO commitment and leadership	<p><b>Annual Report 2021</b> Page 7-9: Group Chairman and Chief Executive Officer’s Statement</p> <p>ESG Report 2021 Page 1: Group Chairman and CEO’s Introduction</p>
Criterion 20:	The COP describes Board adoption and oversight	<p><b>Annual Report 2021</b> Page 58: Safety Page 76: Leadership Page 80-81: Accountability Page 66-87: Corporate Governance Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b> Page 6: Governance and Oversight Page 7: Risk management</p>
Criterion 21:	The COP describes stakeholder engagement	<p><b>Annual Report 2021</b> Page 41: Our Principal Risks – “Major Projects Planning and Project Management” Page 45: Our Principal Risks – “Environmental” Page 50-51: Engaging with our Stakeholders Page 55: Materiality Matrix Page 54-67: Our World, Our Future Page 72: Chairman’s Introduction – ‘Accountability’ Page 87: Governance and Sustainability Committee</p> <p><b>ESG Report 2021</b> Page 1: Group Chairman and CEO’s Introduction Page 2-5: Our World, Our Future Pages 10-35: Our World, Our Future sections</p>